

AGENDA Budget, Finance, & Infrastructure Committee November 30, 2023

I.	Approv	val of Minutes September 28, 2023	Action
II.	Metric	S	Information
III.	Quarte	erly budget update	Information
IV.	Tuitior	n and Fee Proposals	Action
V.	ECU H	ealth Physicians Lease	Action
VI.	Medic	al Education Building Update	Information
VII.	Advan	ce Planning -Residence Hall Rooftop Units	Action
VIII.	Inform	ation Items	
	Α.	Comprehensive Budget Report	
	В.	EHRA Employee Salary Adjustments	
	C.	Pension Spiking	
	D.	Major Capital Projects update	
	E.	Board of Governors submissions since last meeting	
	F.	Designer Selection approval since last meeting	
	G.	Board of Trustees delegated projects since last meeting	

IX. Other



AGENDA ITEM

I. Approval of Min	utesVan Isley
	Chair- Budget, Finance, and Infrastructure Committee
Situation:	Approval of the minutes from the most recent committee meeting.
Background:	N/A
Assessment:	N/A
Action:	This item requires a vote by the committee, with a vote by the full Board of Trustees through the consent agenda.



Minutes from the Budget, Finance, and Infrastructure Committee September 28, 2023 – Main Campus Student Center and Online Meeting

The Budget, Finance, and Infrastructure Committee of the ECU Board of Trustees met in person on September 28, 2023.

Committee members present: Van Isley, Cassie Burt, Dave Fussell, Carl Rogers, Scott Shook A quorum was established.

Trustee Van Isley, Chair of the Committee, convened the meeting at 3:30 p.m. Mr. Isley read the conflict-ofinterest provisions as required by the State Government Ethics Act and asked if anyone would like to declare or report an actual or perceived conflict. None were reported.

Mr. Isley asked for the approval of the minutes of the April 27, 2023 committee meeting. Mr. Furr motioned approval and Mr. Shook seconded the motion. The minutes were approved with no negative votes.

Action Items

Minutes: The minutes of the Budget, Finance, and Infrastructure committee meeting were approved with no changes.

Metrics: Stephanie Coleman, VC for Administration & Finance, provided the metrics from fiscal year 2023.
Property Acquisition of 2325 Stantonsburg Rd.: Ms. Coleman presented the item as detailed in board materials. Ms. Burt moved to approve the item and requested inclusion on the consent agenda at the full board meeting on September 29, 2023. Mr. Furr seconded. The motion passed with no negative votes.
Property Acquisition of 402 Bowman Gray Dr.: Ms. Coleman presented the item as detailed in board materials. Ms. Burt moved to approve the item and requested inclusion on the consent agenda at the full board materials. Ms. Burt moved to approve the item and requested inclusion on the consent agenda at the full board meeting on September 29, 2023. Mr. Fussell seconded. The motion passed with no negative votes.
Investment Policy for Institutional Trust Funds: Ms. Coleman presented the item as detailed in board materials. Ms. Burt moved to approve the item and requested inclusion on the consent agenda at the full board meeting on September 29, 2023. Mr. Furr seconded. The motion passed with no negative votes.
Investment Policy for Institutional Trust Funds: Ms. Coleman presented the item as detailed in board materials. Ms. Burt moved to approve the item and requested inclusion on the consent agenda at the full board meeting on September 29, 2023. Mr. Furr seconded. The motion passed with no negative votes.
Construction Manager at Risk selection for Jones Hall and Legacy Hall: Ms. Coleman presented the item as detailed in board materials. Ms. Burt moved to approve the item and requested inclusion on the consent agenda at the full board meeting on September 29, 2023. Mr. Shook seconded. The motion passed with no negative votes.

Informational Items

Mr. Isley asked the committee for concerns about items included in the informational items listed in board materials. There were none.

Other Business

There was no other business to discuss, and the committee meeting was adjourned at 3:45 PM.

Respectfully submitted, Kimrey Miko



AGENDA ITEM

II.	Metrics	Stephanie Coleman
		Vice Chancellor Administration & Finance
Situa	tion:	Financial metrics for university.
Back	ground:	State expenditures, tuition receipts and change in unrestricted fund balances are key performance indicators.
Asse	ssment:	No issues are identified for 1 st quarter ending of fiscal year 2024.
Actio	n:	This item is for information only.

ECU

CEO Tracking Sheet Fiscal Year - 2023-2024

Budget , Facilities	and Infrastructure Committee

KPI	Measurement	Prior Year	Target	Variance	July	August	September	October	November	December	January	February	March	April	May	June	Total
				Plan	7.2%	9.7%	6.5%	7.1%	7.2%	7.4%	8.7%	7.6%	6.0%	7.4%	8.8%	16.4%	100.09
State Euroded Europeditures	% of State Budgeted	99.3%	100.0%	Actual	7.2%	8.5%	7.2%	7.9%									30.8
State Funded Expenditures	Expenses Incurred			+/-	0.0%	-1.2%	0.7%	0.8%									
				YTD +/-	0.0%	-1.1%	-0.5%	0.4%									
	r																
				Plan	38,981,225	(6,649,225)	(30,900,596)	(13,753,877)	16,400,741	4,475,780	(5,025,674)	(18,217,119)	(15,718,126)	(1,378,234)	(6,819,529)	20,708,082	(17,896,552
Change in Unrestricted Fund Balances	Change in Unrestricted	\$ 34,241,833	\$ (17,728,391)	Actual	49,775,961	3,617,512	(23,183,860)	(7,411,458)									22,798,155
	Fund Balances			+/-	10,794,736	10,266,737	7,716,736	6,342,419									
				YTD +/-	10,794,736	21,061,473	28,778,209	35,120,628									
			1	Plan	35.059.421	513.904	(34.229.814)	(15,473,761)	22.884.531	(1.354.811)	(4.824.122)	(5.451.818)	(16.493.049)	4.915.356	(914,705)	11.000.337	(4.368.531
	Change in Cash Modified			Actual	35,059,421 37,231,775	1,791,716	(34,229,814) (19,201,526)	(15,473,761) (8,201,848)	22,884,531	(1,354,811)	(4,824,122)	(5,451,818)	(16,493,049)	4,915,356	(914,705)	11,000,337	(4,368,531 11,620,117
Change in Major Auxiliary Balances - Admin &	Fund/Cash Balances in	\$ 14,085,193	\$ (4,200,373)	+ / -	2,172,354	1,277,812	15,028,288	7.271.913									11,620,117
Finance and Student Affairs	SA and A&F Auxiliaries	\$ 14,005,155	\$ (4,200,373)	+/-	2,172,534	1,277,012	13,020,200	7,271,515									
	SA dhu Aor Auxiliaries			YTD +/-	2,172,354	3,450,166	18,478,454	25,750,367									
			1	110 17-	2,172,334	3,450,100	10,470,404	25,750,507		1		1	1			1	
				Plan	76,365,692	120,961,599	100,923,152	93,113,270	81,626,918	77,475,487	118,401,974	81,236,595	93,867,251	87,662,707	96,591,668	97,359,944	1,125,586,257
All Funds Budget - Total Operating Budget Spend	Total Expenses Compared to Expenses in All Funds Budget	\$ 1.078.259.414	\$ 1,125,586,257	Actual	75,206,636	121,660,253	100,618,267	87,676,552		, , , ,	., . ,.	. , ,		. , , .			385,161,708
Compared to Budget		, , , . ,		+/-	(1,159,056)	698,654	(304,885)	(5,436,718)									
	All Funds Budget			YTD +/-	(1,159,056)	(460,402)	(765,287)	(6,202,005)									
				Plan	450,513	(9,330)	856	(770)	338,377	18,147	8,218	(942)	4,280	48,792	(1,798)	(343)	856,000
Tuition Revenues Compared to Budget	Tuition Billed, Net \$ Waivers vs. Budget	\$ (2,233,573)	\$ 856,000	Actual	474,308	60,201	513,665	(37,343)									1,010,831
fution Revenues compared to Budget				+/-	23,795	69,531	512,809	(36,573)									
				YTD +/-	23,795	93,326	606,135	569,562									
			1														
				Plan	27,637,106	(144,654)	104,736	(88,714)	22,824,897	1,210,907	940,548	(60,973)	124,219	4,808,763	223,931	(70,976)	57,509,790
Mandatory Fees	Mandatory Fee Billed,	\$ 60,562,998	\$ 57,509,790	Actual	28,375,643	211,732	(41,934)	(13,019)									28,532,422
	Net Waivers			+/-	738,537	356,386	(146,670)	75,695									
				YTD +/-	738,537	1,094,923	948,253	1,023,948									
				Plan	(1,485,953)	2.288.878	(165,506)	(2,325,436)	(3.209.550)	5,017,338	(5.636.514)	(3,119,830)	(1,821,249)	(1.810.408)	(2,176,655)	7,477,800	(6,967,084
		\$ (3,815,396)	\$ (6,967,084)	Actual	(1,485,953) (1,344,939)	4,202,941	(2,055,951)	(2,981,686)	(3,209,550)	5,017,538	(5,030,514)	(3,119,830)	(1,821,249)	(1,810,408)	(2,170,055)	7,477,800	(2,179,635
Athletics Financial Performance to Budget	Budgeted Profit(Loss)	\$ (3,815,390)	5 (6,967,084)	+/-	141,014	1,914,063	(1,890,445)	(2,581,080)									(2,175,055
				+/- YTD +/-	141,014	2.055.076	164.632	(491.619)									
	1		1	110 4/-	141,014	2,033,070	104,032	(451,015)									
				Plan	336.465.000	336,465,000	321.020.000	321.020.000	321.020.000	321.020.000	321.020.000	321.020.000	321.020.000	321.020.000	321.020.000	321.020.000	321.020.000
				Plan Actual	336,465,000 336,465,000	336,465,000 336,465,000	321,020,000	321,020,000	321,020,000	321,020,000	321,020,000	321,020,000	321,020,000	321,020,000	321,020,000	321,020,000	321,020,000
Bonded Indebtedness	Amount Outstanding	\$ 336,205,000	\$ 321,020,000	Plan Actual + / -	336,465,000 336,465,000	336,465,000 336,465,000	321,020,000 321,020,000	321,020,000 321,020,000	321,020,000	321,020,000	321,020,000	321,020,000	321,020,000	321,020,000	321,020,000	321,020,000	321,020,000



AGENDA ITEM

III. All Funds Budget Qu	Jarterly ReportStephanie Coleman
	Vice Chancellor for Administration and Finance
Situation:	All funds budget before elimination entries compared to 1 st quarter actuals and previous year 1 st quarter.
Background:	BOT approves budget each Spring for the upcoming fiscal year that begins on July 1. Fiscal year 2023-24 is the 2 nd fiscal year with an all funds budget.
Assessment:	Budget vs. Actual for 1 st quarter of fiscal year 2024 does not reflect any concerns.
Action:	This item is for information only.

FY24 Q1 All Funds Budget and Actuals- University Level

			FY24 Actuals	Current	FY23 Actuals	Change		<u>Revenues (Millions)</u>	
		FY24 Budget	FYTD Q1	Year %	FYTD Q1	%	State	89- 83	349
	State Appropriations	349,181,977	88,600,000	25.37%	82,500,000	7%	Appropriations	232	
	Tuition & Fees	231,946,314	120,494,584	51.95%	118,703,248	2%	Tuition & Fees	120 119	
	Sales & Services	117,611,995	49,116,235	41.76%	48,984,199	0%	Sales & Services	49 49	
Revenues	Patient Services	257,594,189	70,498,639	27.37%	61,014,230	16%		250	
	Contracts & Grants	134,538,850	52,955,084	39.36%	52,715,823	0%	Patient Services	70 61	
	Gifts & Investments	11,712,198	5,148,596	43.96%	3,080,901	67%	Contracts &	135	
	Other Revenues	20,152,575	847,491	4.21%	840,231	1%	Grants Gifts &	53 53 12	FY24 Budget
Revenues 1	rotal	1,122,738,098	387,660,629	34.53%	367,838,632	5%	Investments	5	
							Other Revenues	20 1	FY24 Actuals FYTD Q1
							ļ	1	FY23 Actuals FYTD Q1
								Expenses (Millions)	
	Salaries and Wages	551,968,454	128,665,957	23.31%	121,792,063	6%		<u> </u>	
	Staff Benefits	183,253,888	37,907,381	20.69%	38,452,553	-1%	Salaries	120	552
	Services, Supplies, Materials	234,986,793	55,623,756	23.67%	49,953,085	11%	Salaries	122	
Expenses	Scholarships & Fellowships	93,177,730	44,589,333	47.85%	40,373,316	10%	Staff Benefi	ts 183	
	Debt Service	27,257,680	21,077,608	77.33%	19,984,464	5%		235	
	Utilities	30,277,077	5,119,338	16.91%	5,695,907	-10%	Services, Supplies,	50	
	Other Expenses	4,657,498	4,432,769	95.17%	4,767,747	-7%	Scholarships	<u>93</u> 40	
Expenses T	otal	1,125,579,120	297,416,142	26.42%	281,019,135	6%		40	
					-		Debt Servio	ce 27 20 20	FY24 Budget
Net Transf	er	(10,179,714)	(2,624,097)	25.78%	(2,219,239)	18%	Utilitie	30	FY24 Actuals FYTD Q1
					-		otilitit		FY23 Actuals FYTD Q1
Change in I	Fund Balance	(13,020,736)	87,620,390		84,600,258		Other Expense	es 4 5	= 1125 Accodis FTTD Q1



Meeting of the Board of Trustees Budget, Finance, & Infrastructure Committee November 3, 2022

AGENDA ITEM

IV. Tuition and Fee Proposals

Stephanie Coleman Vice Chancellor of Administration and Finance

Situation: Campus tuition and fee proposals are presented to the Board for approval.

Background: The Board of Trustees approves and recommends campus tuition and fee for consideration to the Board of Governors for tuition and mandatory fees. G.S. 116-143 requires that the Board of Governors fix tuition and fees, not inconsistent with the actions of the General Assembly. Miscellaneous fees, housing, dining, and parking rates are set by the Board of Trustees.

Assessment: Tuition and fee proposals are in accordance with legislative and UNC System guidelines.

Action: This item requires a vote by the committee and a vote by the full Board of Trustees.

Tuition & Fee Proposals for Academic Year 2024-2025



2024-25 System Office Tuition & Fee Guidance

Tuition

- No increases allowed for resident undergraduate students
- Increases are allowed for nonresident undergraduate students
- Graduate and Professional School increases allowed

Mandatory Fees

- Subject to 3% statutory cap
- Increases allowed that are critical to maintaining the core activities supported by the fee.
- No fee increases for expansion of services or noncritical activities.

Special Fees

Increases to existing special fees for inflationary cost i will be considered.

Tuition & Fee Approvals

	вот	200	DOC	Student
	Recommendation	BOG	BOG	Involvement
Tuition & Fees	or Approval	Approval	Information	Required
Tuition	X	Х		X
Tuition Differentials	X	X		X
Mandatory Fees	X	Х		X
Application Fees	X	Х		X
Special Fees	X	X		Х
Misc. Fees *	X		Х	
Housing	X		Х	
Dining	X		Х	
Parking	X		Х	

* Misc fees include graduation, cap & gown, transcripts, and transit



ECU Process

- Provost and Vice Chancellor for Student Affairs collect and review proposals from respective areas
- Tuition and Fee Committee formed- comprised of faculty, staff, and students. First meeting October 17, 2023.
- Student feedback on requested proposals
- Tuition and fee committee submit recommendation to Chancellor

- Chancellor evaluates proposals and makes a recommendation to BOT
- Campus approved increases submitted to System Office in December
- BOG review and action on proposals at February meeting



ECU Cost of Attendance 2023-2024

	dergraduate Resident	dergraduate onresident	Graduate Resident	Graduate Inresident
Tuition	\$ 4,452	\$ 20,729	\$ 4,749	\$ 17,898
Fees	2,909	 2,909	 2,909	 2,909
Tuition & Fees	7,361	23,638	7,658	20,807
Room and Board	11,000	11,000	13,737	13,737
Books & Supplies	1,794	1,794	1,008	1,008
Personal	1,480	1,480	2,101	2,101
Transportation	2,616	2,616	1,598	1,598
Loan Fee	80	80	 215	215
Total Cost of Attendance	\$ 24,331	\$ 40,608	\$ 26,317	\$ 39,466

*On campus



UNC System Approved Tuition & Fees 2023-2024

Undergraduate- Resident										
					Rank of					
			Total		Tuition and					
			Tuition and	Rank of	Fees					
	Tuition	Fees	Fees	Tuition	Combined					
UNC School of the Arts	\$ 6,497	\$ 2,510	\$ 9,007	3	1					
NC State University	\$ 6,535	\$ 2,361	\$ 8,896	2	2					
UNC-Chapel Hill	\$ 7,019	\$ 1,733	\$ 8,752	1	3					
UNC Greensboro	\$ 4,422	\$ 3,046	\$ 7,468	6	4					
Appalachian State University	\$ 4,242	\$ 3,139	\$ 7,381	7	5					
UNC Asheville	\$ 4,122	\$ 3,171	\$ 7,293	8	6					
UNC Wilmington	\$ 4,443	\$ 2,771	\$ 7,214	5	7					
East Carolina University	\$ 4,452	\$ 2,719	\$ 7,171	4	8					
UNC Charlotte	\$ 3,812	\$ 3,212	\$ 7,024	9	9					
NC A&T State University	\$ 3,540	\$ 3,086	\$ 6,626	11	10					
NC Central University	\$ 3,728	\$ 2,815	\$ 6,543	10	11					
Winston-Salem State University	\$ 3,401	\$ 2,643	\$ 6,044	12	12					
Western Carolina University	\$ 1,000	\$ 3,053	\$ 4,053	13	13					
UNC Pembroke	\$ 1,000	\$ 2,571	\$ 3,571	13	14					
Fayetteville State University	\$ 1,000	\$ 2,525	\$ 3,525	13	15					
Elizabeth City State University	\$ 1,000	\$ 2,392	\$ 3,392	13	16					
Ranked High to Low										

l	Undergraduate- Nonresident										
						Rank of					
				Total		Tuition and					
				Tuition and	Rank of	Fees					
	Tuition		Fees	Fees	Tuition	Combined					
UNC-Chapel Hill	\$ 37,360	\$	1,733	\$ 39,093	1	1					
NC State University	\$ 29,407	\$	2,361	\$ 31,768	2	2					
UNC School of the Arts	\$ 24,231	\$	2,510	\$ 26,741	3	3					
UNC Asheville	\$ 21,470	\$	3,171	\$ 24,641	4	4					
Appalachian State University	\$ 21,238	\$	3,139	\$ 24,377	5	5					
East Carolina University	\$ 20,729	\$	2,719	\$ 23,448	6	6					
UNC Greensboro	\$ 20,168	\$	3,046	\$ 23,214	7	7					
UNC Wilmington	\$ 20,111	\$	2,771	\$ 22,882	8	8					
UNC Charlotte	\$ 18,474	\$	3,212	\$ 21,686	9	9					
NC A&T State University	\$ 17,200	\$	3,086	\$ 20,286	10	10					
NC Central University	\$ 16,764	\$	2,815	\$ 19,579	11	11					
Winston-Salem State University	\$ 14,057	\$	2,643	\$ 16,700	12	12					
Western Carolina University	\$ 5,000	\$	3,053	\$ 8,053	13	13					
UNC Pembroke	\$ 5,000	\$	2,571	\$ 7,571	13	14					
Fayetteville State University	\$ 5,000	\$	2,525	\$ 7,525	13	15					
Elizabeth City State University	\$ 5,000	\$	2,392	\$ 7,392	13	16					
Ranked High to Low											

Graduate- Resident										
			Total Tuition and	Rank of	Rank of Tuition and Fees					
	Tuition	Fees	Fees	Tuition	Combined					
UNC-Chapel Hill	\$10,552	\$ 1,711	\$ 12,263	1	1					
UNC School of the Arts	\$ 9,696	\$ 2,510	\$ 12,206	2	2					
NC State University	\$ 9,459	\$ 2,361	\$ 11,820	3	3					
UNC Greensboro	\$ 5,375	\$ 3,046	\$ 8,421	4	4					
Appalachian State University	\$ 5,081	\$ 3,139	\$ 8,220	5	5					
UNC Asheville	\$ 4,914	\$ 3,171	\$ 8,085	7	6					
NC A&T State University	\$ 4,895	\$ 3,086	\$ 7,981	8	7					
UNC Wilmington	\$ 4,979	\$ 2,771	\$ 7,750	6	8					
UNC Charlotte	\$ 4,467	\$ 3,212	\$ 7,679	12	9					
Western Carolina University	\$ 4,568	\$ 3,053	\$ 7,621	11	10					
NC Central University	\$ 4,740	\$ 2,740	\$ 7,480	10	11					
East Carolina University	\$ 4,749	\$ 2,719	\$ 7,468	9	12					
UNC Pembroke	\$ 4,280	\$ 2,571	\$ 6,851	13	13					
Winston-Salem State University	\$ 3,872	\$ 2,643	\$ 6,515	14	14					
Fayetteville State University	\$ 3,438	\$ 2,525	\$ 5,963	15	15					
Elizabeth City State University	\$ 3,375	\$ 2,392	\$ 5,767	16	16					

	Graduate- Nonresident								
	Graduate-	Non	resident	1					
						Rank of			
				Total		Tuition and			
				Tuition and	Rank of	Fees			
	Tuition		Fees	Fees	Tuition	Combined			
NC State University	\$ 29,433	\$	2,361	\$ 31,794	1	1			
UNC-Chapel Hill	\$ 28,844	\$	1,711	\$ 30,555	2	2			
UNC School of the Arts	\$ 24,399	\$	2,510	\$ 26,909	3	3			
UNC Asheville	\$ 21,236	\$	3,171	\$ 24,407	4	4			
Appalachian State University	\$ 20,841	\$	3,139	\$ 23,980	5	5			
UNC Wilmington	\$ 20,155	\$	2,771	\$ 22,926	6	6			
UNC Greensboro	\$ 19,505	\$	3,046	\$ 22,551	7	7			
UNC Charlotte	\$ 19,036	\$	3,212	\$ 22,248	8	8			
NC Central University	\$ 18,048	\$	2,740	\$ 20,788	9	9			
NC A&T State University	\$ 17,695	\$	3,086	\$ 20,781	11	10			
East Carolina University	\$ 17,898	\$	2,719	\$ 20,617	10	11			
UNC Pembroke	\$ 17,339	\$	2,571	\$ 19,910	12	12			
Elizabeth City State University	\$ 16,437	\$	2,392	\$ 18,829	13	13			
Western Carolina University	\$ 15,287	\$	3,053	\$ 18,340	14	14			
Winston-Salem State University	\$ 14,407	\$	2,643	\$ 17,050	16	15			
Fayetteville State University	\$ 14,503	\$	2,525	\$ 17,028	15	16			
Ranked High to Low									



Only includes BOG approved rees

UNC System Approved fees for 2023-2024

		R		R		R	Educational	R		R		R		R		R
		а		а		а	And	а		а		а	Debt	а	Total General	а
	Student	n	Athletic	n	Student	n	Technology	n	Safety	n	Total	n	Service	n	Fees and	n
UNIVERSITY	Activity Fee	k	Fee	k	Health Fee	k	Fee	k	Fee	k	General Fees	k	Fee	k	Debt Service	k
UNC - Charlotte	650	11	824	7	335	12	622	2	60		2,491	6	720	1	3,211	1
UNC - Asheville	839	1	906	1	415	3	556	4	60		2,776	1	394	10	3,170	2
Appalachian State University	705	8	801	11	345	10	593	3	60		2,504	4	634	3	3,138	3
North Carolina A & T State University	714	4	870	4	370	8	483	8	60		2,497	5	588	4	3,085	4
Western Carolina University	657	10	903	2	365	9	544	5	60		2,529	2	523	6	3,052	5
UNC - Greensboro	600	12	811	9	387	6	480	9	60		2,338	9	707	2	3,045	6
North Carolina Central University	536	15	862	5	338	11	448	10	60		2,244	12	570	5	2,814	7
UNC - Wilmington	709	6	820	8	270	15	535	6	60		2,394	7	376	11	2,770	8
East Carolina University	718	3	773	13	319	13	403	14	60		2,273	11	445	8	2,718	9
Winston Salem State University	568	14	780	12	375	7	436	13	60		2,219	13	423	9	2,642	10
UNC - Pembroke	678	9	802	10	215	16	534	7	60		2,289	10	281	13	2,570	11
Fayetteville State University	582	13	858	6	296	14	393	15	60		2,189	14	335	12	2,524	12
UNC School of the Arts	770	2	-	16	908	1	771	1	60		2,509	3	-	15	2,509	13
Elizabeth City State University	711	5	899	3	395	5	326	16	60		2,391	8	-	15	2,391	14
North Carolina State University	708	7	232	15	445	2	439	12	60		1,884	15	476	7	2,360	15
UNC - Chapel Hill	394	16	279	14	410	4	442	11	60		1,586	16	147	14	1,732	16
Ranked High to Low																



Peer Tuition & Fees for AY 2022-2023

Undergraduate- Resident						Undergraduate- Nonresident						
					Rank of						Rank of	
			Total		Tuition				Total		Tuition	
			Tuition	Rank of	and Fees				Tuition	Rank of	and Fees	
	Tuition	Fees	and Fees	Tuition	Combined		Tuition	Fees	and Fees	Tuition	Combined	
Western Michigan University	14,523	100	14,623	1	1	Washington State University	26,392	1,993	28,385	1	1	
Illinois State University	10,907	3,034	13,941	5	2	Ball State University	25,918	2,006	27,924	2	2	
Central Michigan University	13,253	450	13,703	3	3	University of Nevada-Las Vegas	24,701	788	25,489	3	3	
Ohio University-Main Campus	13,352	-	13,352	2	4	Utah State University	23,305	918	24,223	5	4	
Washington State University	10,708	1,993	12,701	6	5	Ohio University-Main Campus	23,720	-	23,720	4	5	
Northern Arizona University	10,644	1,166	11,810	7	6	East Carolina University	20,729	2,873	23,602	6	6	
Kent State University at Kent	11,218	155	11,373	4	7	Illinois State University	20,175	3,034	23,209	7	7	
Ball State University	8,434	2,006	10,440	8	8	Kent State University at Kent	20,132	155	20,287	8	8	
University of Nevada-Las Vegas	8,159	788	8,947	9	9	Northern Arizona University	17,352	1,179	18,531	10	9	
Utah State University	7,387	918	8,305	10	10	Western Michigan University	18,154	100	18,254	9	10	
East Carolina University	4,452	2,873	7,325	11	11	Florida Atlantic University	14,374	2,950	17,324	11	11	
Florida Atlantic University	2,522	2,357	4,879	12	12	Central Michigan University	13,253	450	13,703	12	12	

Ranked High to Low

Ranked High to Low

Grad	duate- Resi	ident				
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined	
Western Michigan University	17,539	923	18,462	1	1	Ī
Central Michigan University	15,942	450	16,392	2	2	
Washington State University	12,366	1,697	14,063	3	3	
Kent State University at Kent	12,071	-	12,071	4	4	
Northern Arizona University	11,103	843	11,946	5	5	
Ball State University	9,636	2,006	11,642	6	6	
Ohio University-Main Campus	9,444	276	9,720	7	7	
Illinois State University	7,694	1,954	9,648	8	8	
East Carolina University	4,749	2,873	7,622	12	9	
Utah State University	6,763	832	7,595	9	10	
University of Nevada-Las Vegas	5,976	784	6,760	10	11	
Florida Atlantic University	5,467	1,226	6,693	11	12	
Ranked High to Low	_					I

Gra	duate- Non	resident			
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
Washington State University	27,163	1,697	28,860	1	1
Ball State University	26,334	2,006	28,340	2	2
Western Michigan University	26,308	923	27,231	3	3
Utah State University	23,176	832	24,008	4	4
University of Nevada-Las Vegas	22,518	784	23,302	6	5
Kent State University at Kent	22,522	-	22,522	5	6
Northern Arizona University	20,817	873	21,690	7	7
East Carolina University	17,898	2,873	20,771	8	8
Florida Atlantic University	16,695	1,787	18,482	10	9
Ohio University-Main Campus	17,436	276	17,712	9	10
Central Michigan University	15,942	450	16,392	11	11
Illinois State University	9,500	1,954	11,454	12	12
Deplod Llighte Levy	,,	,			

Ranked High to Low



Historical and Proposed Fees

	EAST CAROLINA UNIVERSITY MANDATORY STUDENT FEES (PAID BY ALL STUDENTS)										
	Approved	Approved	Approved	Approved	Proposed	%					
	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	Change					
MANDATORY STUDENT FEES:											
GENERAL FEES:											
STUDENT ACTIVITY FEES	702.00	702.00	702.00	718.00	718.00						
ATHLETIC FEE	773.00	773.00	773.00	773.00	773.00	_					
STUDENT HEALTH FEE	263.00	319.00	319.00	319.00	319.00						
EDUCATION AND TECHNOLOGY FEE	403.00	403.00	403.00	403.00	403.00						
TOTAL GENERAL STUDENT FEES	2,141.00	2,197.00	2,197.00	2,213.00	2,213.00	_					
DEBT SERVICE STUDENT REC. CENTER	-	-	-	-	-						
ATHLETIC FACILITY DEBT	70.00	70.00	70.00	70.00	70.00						
NEW STUDENT UNION (phased fee)	375.00	375.00	375.00	375.00	375.00						
TOTAL DEBT SERVICE	445.00	445.00	445.00	445.00	445.00						
TOTAL GENERAL STUDENT FEES & DEBT SERVICE	2,586.00	2,642.00	2,642.00	2,658.00	2,658.00						
SPECIAL FEES											
CAMPUS SAFETY FEE	30.00	52.00	60.00	60.00	60.00						
TOTAL SPECIAL FEES	30.00	52.00	60.00	60.00	60.00						
MISCELLANEOUS CHARGES											
TRANSIT (Not approved by BOG, but charged to all students)	158.00	158.00	158.00	178.00	178.00						
GRADUATION (Not approved by BOG, but charged to all students)	12.00	12.00	12.00	12.00	12.00						
ASSOCIATION OF STUDENT GOVERNMENTS (Approved by BOG)	1.00	1.00	1.00	1.00	1.00						
TOTAL MISCELLANEOUS CHARGES PAID BY ALL STUDENTS	171.00	171.00	171.00	191.00	191.00						
Total Fees Paid by Each Student	2,787.00	2,865.00	2,873.00	2,909.00	2,909.00	0.00%					



Proposed Increases for 2024-25

- Professional Tuition
 - Doctorate of
 Occupational Therapy
 - Masters of Occupational Therapy
 - Masters of Social Work
 - All professional programs in College of Business
 - School of Dental Medicine

- Fees
 - Dental Fees
 - ASDA
 - Dental Risk Management
 - Electronic Textbooks
 - Handpiece Kit
 - Instrument
 - Materials/Preclinical
 - Dining
 - Housing



Professional School Tuition Increases



Doctorate of Occupational Therapy/ Masters of Occupational Therapy

• Revenue generated from increase \$131,059

• Uses of funds

- Invest in FTE increase for admin support position to support capstone placement for OTD
- Invest in new fixed-term clinical faculty member to assist students in the newly formed pro bono clinic where all OT students rotate through for clinical hours

Local OTD Programs

School	State	Public vs Private	Length (in semesters)	First year In- State Cost*	In-State Total Cost*
East Carolina University	NC	Public	8	\$14,929.52	\$42, 719.51
The University of Tennessee at Chattanooga	TN	Public	8	\$19,242.00	\$50,172.00
Old Dominion University	VA	Public	9	\$25,693.00	\$62,466.00
Virginia Commonwealth University	VA	Public	9	\$24,283.00	\$72,892.00
Medical University of South Carolina	SC	Public	9	\$26,538.00	\$80,589.00
Wingate University	NC	Private	8	\$33,580.00	\$89,125.00
Methodist University	NC	Private	9	\$40,845.00	\$122,535.00
Duke University	NC	Private	8	\$47,993.00	\$136,349.00

* Costs included fall, spring, and summer semesters for tuition & fees and tuition differential

Rate information

Local MSOT Programs

- Establish tuition differential of \$3,211 for new Doctorate of Occupational Therapy
- Increase tuition differential by \$1,811 for Masters of Occupational Therapy

School	State	Public vs Private	Length (in semesters)	First Year In- State Cost*	In-state Total Cost*
Winston Salem State University	NC	Public	7	\$9,917.36	\$31,693.75
East Carolina University	NC	Public	6	\$14,929.52	\$31,877.55
Tennessee State University	TN	Public	7	\$15,649.00	\$33,226.00
University of Tennessee Health Science Center	TN	Public	6	\$19,036.00	\$38,072.00
James Madison University	VA	Public	7	\$19,492.00	\$43,209.00
University of North Carolina Chapel Hill	NC	Public	6	\$21,744.50	\$43,489.28
Radford University	VA	Public	7	\$21,420.00	\$50,796.00
Lenoir Rhyne University	NC	Private	6	\$33,880.00	\$62,910.00
Pfeiffer University	NC	Private	7	\$29,665.00	\$77,340.00

* Costs included fall, spring, and summer semesters for tuition & fees and tuition differential

Masters of Social Work

Revenue generated from increase \$35,739

• Uses of funds

- Integrate standardized patients to advance practice courses
- Integrate virtual reality into the classroom
- Stabilize and expand funding for clinical licensure supervision

Rate information

- Current tuition differential \$612
- Proposed tuition differential \$810
- Proposed change \$198

Rate

Com University MSW Tuition Differential MSW Fees Appalachian State University \$5081 East Carolina University \$4749 \$612 \$150 Fayetteville State University \$3438 one time NC A&T State University \$4745 \$414 (DE) NC Central University \$4740 NC State \$9460 **UNC Chapel Hill** \$300 \$14,602 per field course **UNC Charlotte** \$4337 UNC Pembroke \$4280 **UNC** Wilmington \$4979 Western Carolina University \$600 \$10,562

Master of Business/Master of Accounting/All Certificate Programs in College of Business

Revenue generated from increase \$713,646

• Uses of funds

- Merit/need based aid scholarships
- Two new positions: Advisor, Business Communication Center
- Invest in Arthur Teaching Fellowships
- Invest in Emerging Leader Initiative
 - Leadership development opportunity for early career professionals
- Invest in graduate assistantships
- Create partnership opportunities to better connect with untapped student markets
- Invest in student professional development

Rate information

- Current tuition differential \$2,250
- Proposed tuition differential \$2,988
- Proposed change \$738

Current Tuition Differential Comparison

School	Graduate Differential Per Credit Hour
NCSU	\$784.72
UNC-C Online	\$488.33
UNC-C Main Campus	\$333.33
UNCW Online	\$207.86
ASU	\$200
UNC-G	\$200
NC A&T Main Campus	\$188.89
NC A&T Online	\$147.00
ECU	\$125
UNCW Main Campus	\$122.23
UNC-P	\$30.32

School of Dental Medicine

- Revenue generated from increase \$706,051
- Uses of funds
 - Support new 3 faculty positions
 - Asst. Director of Service Learning Center-Ross Hall
 - General dentist for Practice Group
 - General dentist or specialty faculty
 - Support Student Performance Coordinator position

Relevant Facts

- Faculty positions will enhance continuity of clinical education
- To comply with accreditation, faculty to student ratio should be 1 faculty to 8 students.
- This configuration for a class of 50 students per clinic session requires more than six faculty.

Rate information

- Current tuition \$31,444
- Proposed tuition \$35,147
- Proposed change \$3,703;

Rate Comparison

- American Dental Association, 2021-2022 Survey of Dental Education ranked ECU SoDM as the 5th lowest in tuition in the United States.
- UNC was ranked 21st, MUSC 28th and VCU 22nd







American Student Dental Association Fee

 Revenue generated from increase \$1,040

• Uses of funds

- Local and national dues for the American Student Dental Association
- Benefits for students include professional disability insurance, life insurance, professional publications, extensive resources related to debt management, post-graduation planning, and licensure.
- Support of professional development to ASDA conferences

Relevant facts

 ASDA dues increased 2% in fall 2023 and an additional 2% is expected in fall 2024

- Current fee \$120
- Proposed fee \$125
- Proposed change \$5



Electronic Textbook Fee

- Revenue generated from increase
 \$9,534
- Uses of funds
 - Electronic textbooks for students

Relevant facts

- Cover increased cost of textbooks
- Estimated revenue will cover current shortfall

- Current fee \$1,005
- Proposed fee \$1,055
- Proposed change \$50



Dental Risk Management Fee

Revenue generated from increase \$1,248

• Uses of funds

- Professional liability (dental malpractice) insurance
- General liability insurance

Relevant facts

- Increase in insurance cost
- Add general liability coverage
 - Now required by many healthcare entities before students can participate in clinical externships

- Current fee \$54
- Proposed fee \$60
- Proposed change \$6



Student Handpiece Kit

• Uses of funds

• ECU will facilitate the purchase of student handpiece kit for students to own/use in preclinical settings.

Relevant facts

- At program completion, student will keep their handpiece kit.
- Vendor has agreed to warranty the handpieces during schooling and to refurbish handpiece of student in their last year.

- Current fee \$0
- Proposed fee up to \$4,500
- Proposed change up to \$4,500



Instrument Fee

• Revenue loss of \$214,504

• Uses of funds

• Purchase replacements of student instruments in the preclinical and clinical setting

Relevant facts

- Rate change is related to the proposed new handpiece instrument kit where incoming D1 students will begin purchasing their own handpieces in FY 2024-2025 to use in the preclinical setting and will take the instruments with them when they graduate.
- Revise name from Instrument Lease fee to
 Instrument fee

- Current fee \$3,525
- Proposed fee \$2,400
- Proposed reduction of \$1,525 beginning with D1 students; D2-D4 for AY 2024-25 will remain unchanged



Materials Fee and Preclinical Materials fee

Revenue generated from increase \$11,059

Uses of funds

 Both fees are used to purchase practice teeth, typodonts and other materials, such as bonding agents, composite materials, personal protective equipment (PPE), amalgam and endodontic materials used in preclinical labs.

Relevant facts

- SoDM is now required by the consolidated CDCA-WREB-CITA (CWC) testing agency (which administers the dental licensing examinations) to purchase Acadental teeth and typodonts which are more expensive materials than required by previous testing agencies.
- Teeth and typodonts are provided to the students to complete their laboratory module and Mock CWC licensing exam

Current Rate information

- Materials current fee \$150
- Preclinical Materials fee \$450

Proposed Rate Information

• Consolidate fee into Preclinical Materials fee with a rate of \$576



ECU Dining Proposed Rate Increases 2024-

- Covers anticipated increase in labor and food costs, direct costs, maintenance, and contractor fee
- Estimated revenue generated is \$1,581,000

Meal Plan	23-24	24-25	Rate Increase
Purple 60	\$4,556	\$4,852	6.5%
Purple 40	\$4,556	\$4,852	6.5%
Purple 20	\$4,556	\$4,852	6.5%
Purple Flex	\$4,556	\$4,852	6.5%
Commuter Plans are liste	ed and sold b	y semester*	
Gold 120	\$1,195	\$1,273	6.5%
Gold 80	\$985	\$1,049	6.5%
Gold 40	\$770	\$820	6.5%
Gold 500	\$500	-	-

*CPI Food Away from Home, unadjusted 12 months (August) was 6.5%

UNC System Dining Annual Rate Comparison 2023-2024

School	Meal Quantity	Cost	Increase from 22-23	Additional Notes
ECSU	19/week	\$3,614	6%	No national brands, 3 locations.
UNCG	Unlimited	\$3,900/\$4,300		Incomparable in retail.
WSSU	Unlimited	\$3,984		Less transferable meal exchanges.
FSU	Unlimited	\$4,406	8%	Meal exchange incomparable.
WCU	Unlimited	\$4,494/\$5,244	2.4%	Low-cost plan has no retail exchanges.
ECU	Unlimited	\$4,556	4.07%	
UNCC	Unlimited	\$4,758		
UNCW	Unlimited	\$5,098		
NCSU	Unlimited	\$5,150	9%	No meal exchanges, 2 national brands, 1 regional.
UNC	Unlimited	\$5,650	6.5%	2 National Brands, 3 Regional, heavy local brands.



Source: university websites

Housing Proposed Rate Increases 2024-2025

- Maintain funding for capital investments
- Prepare for debt service of upcoming Legacy and Jones renovations
- Revenue increase of approximately \$1.2 million

Room/Building Type	23-24	24-25	Rate Increase
College Hill Suites	\$6,710	\$6,944	3.5%
Coastal Studies Institute	-	\$6,944	-
Scott Hall/Ballard Suites	\$6,470	\$6,696	3.5%
Renovated Residence Halls*	\$6,280	\$6,499	3.5%
Standard Residence Halls**	\$5,800	\$5,916	2%
Designated Single Additional Charge	\$1,600	\$1,640	2.5%
Double Room Buy-Out Charge	\$1,600	\$1,640	2.5%
Designated Small Single Additional Charge	\$1,200	\$1,230	2.5%
Scott/CHS Specialty Rooms Additional Charge	\$400	\$410	2.5%
Average Increase			2.8%

*Ballard, Clement, White, Greene, Tyler, Fletcher, Cotten, Jarvis, Fleming **Umstead, Jones, Legacy, Garrett



UNC System Housing Annual Rate Comparison for 2023-2024

University	Least Expensive	Most Expensive
ECU	\$5,800	\$6,710
App State	\$5,946	\$7,400
UNCG	\$6,000	\$9,290
UNC Asheville	\$6,130	\$11,932
UNCW	\$6,580	\$9,688
UNCC	\$6,760	\$11,020
NC State	\$7,050	\$9,600
UNC Chapel Hill	\$7,148	\$10,224



Source: university websites

Questions





Meeting of the Board of Trustees Budget Finance and Infrastructure November 30, 2023

AGENDA ITEM

V. West End Building Office Lease Agreement......Stephanie Coleman Vice Chancellor for Administration and Finance

Situation:	ECU Physicians request to lease office space at the West End Building located at 2190 Beasley Drive.	
Background:	ECU Physicians is terminating the Thomas Professional Building lease effective 12/31/2023. The West End Building is ECU Health space. ECU Physicians proposes to enter a one-year lease commencing 12/1/2023 with automatic yearly renewals. The annual rate is \$97,371.26.	
Assessment:	In accordance with ECU Physicians delegated leasing policy, leases over \$25,000 annually or greater than three (3) years requires approval of the ECU Board of Trustees	
Action:	This item requires a vote by the committee, with a vote by the full Board of Trustees through the consent agenda.	



MEMORANDUM

- TO: Stephanie Coleman
- FROM: Kevin Carraway
- DATE: November 3, 2023
- SUBJECT: Request ECU Board of Trustees Approval to Lease ± 4,426 Square Feet of Office Space at 2190 Beasley Drive

ECU Physicians, Brody School of Medicine wishes to enter a Lease by Acquisition with PCMH Management, dba ECU Health Properties for \pm 4,426 SF of office space located 2190 Beasley Drive, Greenville, NC commonly known as the West End Building.

ECU Physicians is terminating the lease for the Thomas Professional Building on December 31, 2023, since the need for larger space is no longer needed. The West End Building has the space to accommodate the relocation of the Thomas Professional Building staff.

The lease term shall be effective December 1, 2023, for a term of one (1) year with automatic yearly renewals on the same terms and conditions. The annual sum of \$97,371.26 is payable in monthly installments of \$8,114.27. Landlord is responsible for utilities and janitorial services.

Source of funds shall be ECU Physicians funds.

This lease request has been approved by the ECU Physicians Property Review Committee and the Dean, Brody School of Medicine.



Meeting of the Board of Trustees Budget, Finance, & Infrastructure Committee November 30, 2023

AGENDA ITEM

VI.	Brody School of Medicine – New Medical Education Building	William Bagnell
	Associate Vice Chancellor	for Campus Operations

Situation:	Presentation: Status update of the current New Medical Education Building design
	and design schedule.

Background:

- The new Medical Education Building is expected to be a multi-story 180,000 square foot facility. It is intended to support growth of the Medical School's student enrollment from 86 to 120+ students.
- This project will be focused on high-end technology, versatile medical education classrooms, and collaborative meeting and training spaces for some interprofessional and primarily medical student education.
- The project will also provide a 500-car parking deck to replace lost spaces and provide new spaces required due to the school's expansion. Substantial utility infrastructure construction will be required to support the utility needs of the new building without negatively affecting the campus's existing buildings' services.
- Assessment: Design Development Documents are due 12/01/23.

Action: This item is for information only.

MEDICAL EDUCATION BUILDING

ECU BRODY SCHOOL OF MEDICINE 2023-11-08 • BOARD OF TRUSTEES UPDATE



NORTHWEST VIEW

MEDICAL EDUCATION ADDITION





NORTH LAWN

MEDICAL EDUCATION



ECU BRODY SCHOOL OF MEDICENE

6 2



NORTHEAST VIEW

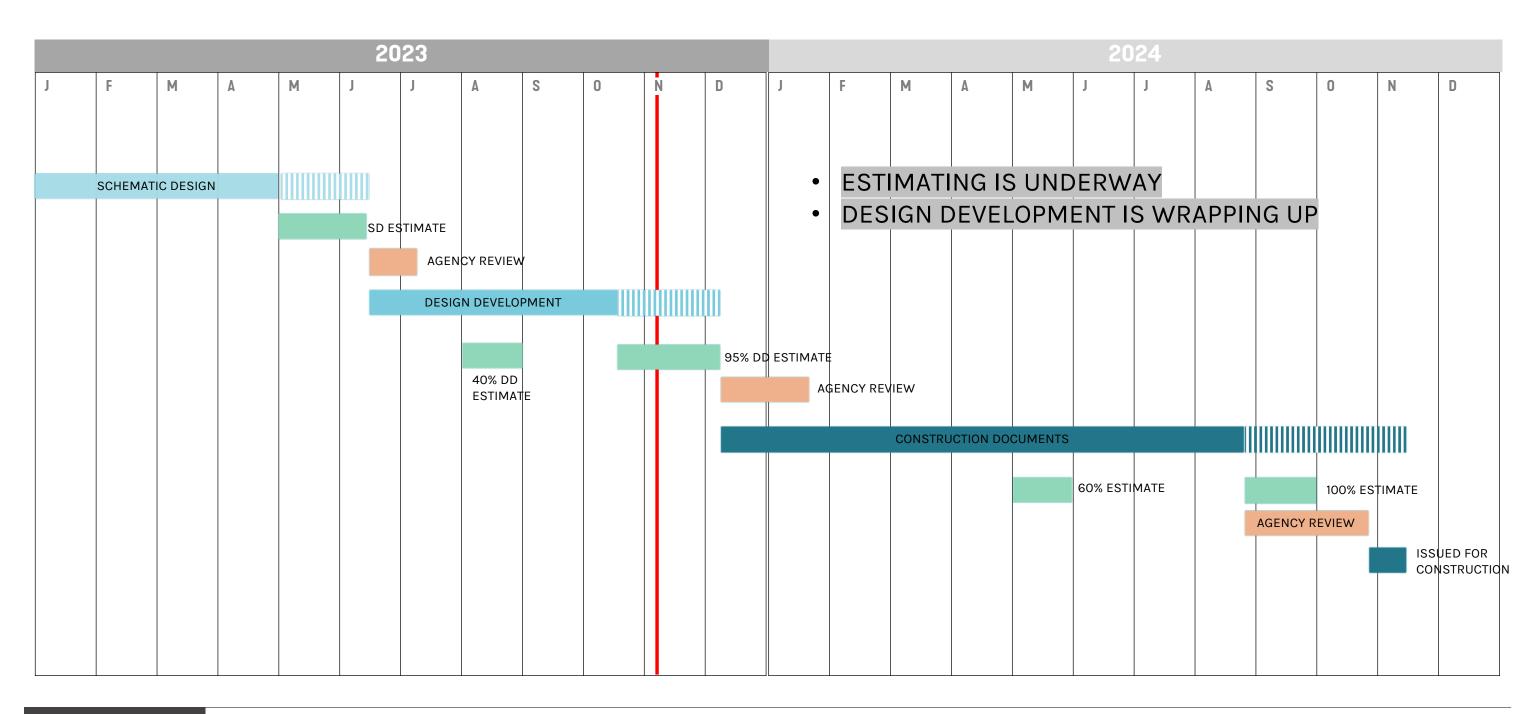
ECU

MEDICAL EDUCATION ADDITION



BSA | **SMITHGROUP**

ECU MEA-DESIGN SCHEDULE





BUDGET REVIEW

TOTAL PROJECT BUDGET

Original Total Project Budget Additional funds approved in September 2023!	= \$2 = \$
Total project Budget	=\$2
Total ECU Costs ECU Cost Commitments ECU Soft Costs ECU Contingency	=

Funds Available for Construction

BSA **SMITHGROUP**

= \$205,000,000

\$60,000,000

265,000,000

215,000,000 \$50,000,000



AGENDA ITEM

VII. Advance Planning Req	est for Tyler, White, and Clement
Rooftop Units Replacement	William Bagnell
	Associate Vice Chancellor for Campus Operations

- Situation: Per delegation by the Board of Governors, Advance Planning is authorized by the University's Board of Trustees. Once the design is completed and the scope and budget have been more clarified, the Capital Request will then be brought to the Board of Governors for approval of full authority.
- Background: The existing roof top units on the three residence halls are over 20 years old and have served their life span and need replacement. The necessary maintenance has become problematic and expensive to maintain. These units provide conditioned make up air in the corridors to eliminate negative air pressure between corridors and student rooms. This project will install new energy efficient roof top units with hot water reheat to replace the existing units and connect to the building automation system. Construction is scheduled for the summer of 2025.
- Assessment: Advance planning will take this project through design development.
- Action: This item requires a vote by the committee, with a vote by the full Board of Trustees through the consent agenda.

For Action: Request Approval for Advance Planning Tyler, White, and Clement Rooftop Units Replacement

- The existing roof top units on the three residence halls are over 20 years old and have served their life span and need replacement.
- The necessary maintenance has become problematic and expensive to maintain. These units provide conditioned make up air in the corridors to eliminate negative air pressure between corridors and student rooms.
- This project will install new energy efficient roof top units with hot water reheat to replace the existing units and connect to the building automation system.

Project	Approved Advanc Planning Funding		al Proposed Project	Funding Source(s)
Tyler, White, and Clement Rooftop Units Replacement	\$ 160,00) \$	1,600,000	Student Housing

• Construction is scheduled for the summer of 2025.

Per delegation by the Board of Governors, Advance Planning is authorized by the University's Board of Trustees. Once the design is completed and the scope and budget have been more clarified, the Capital Request will then be brought to the Board of Governors for approval of full authority.





Meeting of the Board of Trustees Budget, Finance, & Infrastructure Committee November 30, 2023

AGENDA ITEM

VIII-A. Comprehensive Budget Report

Stephanie Coleman Vice Chancellor of Administration and Finance

- **Situation:** Selective operating budgets compared to actuals.
- **Background:** A financial report comparing budget to actual and prior year comparisons.
- Assessment: No issues identified for FY24.
- Action: This item is for information only.

	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
State Funds	5	2	5			
Tuition Annual Revenues 16065						
On Campus	113,430,085	0	113,430,085	60,582,378	59,789,844	792,534
Distance Education	37,945,100	0	37,945,100	14,889,350	17,571,176	(2,681,826)
Summer Face-to-Face	2,007,087	0	2,007,087	3,821,973	504,971	3,317,002
**Total Tuition Annual Revenues 16065	153,382,272	0	153,382,272	79,293,701	77,865,991	1,427,710
Tuition Annual Revenues 16066						
School of Dental Medicine	5,695,863	0	5,695,863	2,777,967	2,661,024	116,943
Brody School of Medicine	6,845,447	0	6,845,447	3,749,462	3,412,462	337,000
**Total Tuition Annual Revenues 16066	12,541,310	0	12,541,310	6,527,429	6,073,486	453,943
Continuing Education Revenues	2,126,857	0	2,126,857	3,594,312	3,627,733	(33,421)
Appropriations 16065	264,572,788	0	264,572,788	131,400,000	124,000,000	7,400,000
Appropriations 16066	90,409,846	0	90,409,846	44,700,000	42,500,000	2,200,000
Other Miscellaneous Revenues	12,030,126	199,471	12,229,597	16,769,751	26,869,632	(10,099,881)
**Total State Funded Revenues	535,063,199	199,471 	535,262,670	282,285,193	280,936,842	1,348,351
	431 750 503	100 471	421 050 054	124 999 116	127 241 012	
Total 16065 Operating Expenses	431,758,583	199,471	431,958,054	134,777,116	137,341,913	(2,564,797)
Total 16066 Operating Expenses	103,304,616	0	103,304,616	29,511,480	26,825,838	2,685,642
**Total State Funded Expenses	535,063,199	199,471	535,262,670	164,288,596	164,167,751	120,845
				===============		

	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
Non-State Funds	Dudgee	changes	Dudgee	Rebuieb	Actual Repuits	current vs rrior
Academic Affairs						
College of Engineering Fee						
Beginning Fund Balance				1,226,517	1,224,675	1,842
Total Annual Revenues	850,000	0	850,000	413,475	411,944	1,531
Total Annual Expenses	1,105,211	0	1,105,211	281,010	247,525	33,485
Annual Operating Results	(255,211)	0	(255,211)	132,465	164,419	(31,954)
Net Transfers	(26,422)	0	(26,422)	(272,438)	(20,900)	(251,538)
Annual Operating Results Net Transfers	(281,633)	0	(281,633)	(139,973)	143,519	(283,492)
Ending Fund Balance				======================================	======================================	======================================
				==================	=======================================	================
College of Business Professional Program						
Beginning Fund Balance				506,874	519,348	(12,474)
Total Annual Revenues	20,000	0	20,000	2,000	519,510	2,000
Total Annual Expenses	50,599	0	50,599	10,085	0	10,085
Annual Operating Results	(30,599)	0	(30,599)	(8,085)	0	(8,085)
Net Transfers	=======================================		======================================			================== 0
Annual Operating Results Net Transfers	(33,697)	0	(33,697)	(8,085)	0	(8,085)
Ending Fund Balance				498,789	519,348	(20,559)
Admissions				1 941 452	1 722 500	
Beginning Fund Balance	1 012 062	0	1 012 062	1,741,453	1,733,588	7,865
Total Annual Revenues	1,013,863		1,013,863	233,723	340,074	(106,351)
Total Annual Expenses	2,876,539	0	2,876,539	800,971	920,225	(119,254)
Annual Operating Results	(1,862,676)	0	(1,862,676)	(567,248)	(580,151)	12,903
Net Transfers	(51,867)	0	(51,867)	0	0	0
Annual Operating Results Net Transfers	(1,914,543)	0	(1,914,543)	(567,248)	(580,151)	12,903
Ending Fund Balance			=	1,174,205	1,153,437	20,768

	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
Performing Arts Beginning Fund Balance	Dudgee	changeb	Dudgee	279,269	348,902	(69,633)
Total Annual Revenues	89,000	0	89,000	279,209 28,361	42,493	(14,132)
Total Annual Expenses	88,950	0	88,950	8,233	47,572	(39,339)
Annual Operating Results	50	0	50	20,128	(5,079)	25,207
Net Transfers	(50)	0	(50)	0	0	0
Annual Operating Results Net Transfers	0	0	0	20,128	(5,079)	25,207
Ending Fund Balance				======================================	======================================	(44,426)
Administration and Finance 1Card						
Beginning Fund Balance				677,360	711,031	(33,671)
Total Annual Revenues	119,000		119,000	71,126	36,639	34,487
Total Annual Expenses	99,489	0	99,489	34,280	95,014	(60,734)
Annual Operating Results	19,511	0	19,511	36,846	(58,375)	95,221
Net Transfers	0	0	0	0	0	0
Annual Operating Results Net Transfers	19,511	0	19,511	36,846	(58,375)	95,221
Ending Fund Balance				714,206	652,656	61,550
						=======
Campus Safety & Police						
Beginning Fund Balance	1 440 000	0	1,442,000	4,176,312	2,882,769	1,293,543
Total Annual Revenues Total Annual Expenses	1,442,000 1,444,611	985,767	2,430,378	747,035 768,869	704,015 575,745	43,020 193,124
Iotal Alinual Expenses	1,444,011	985,707	2,430,378		575,745	193,124
Annual Operating Results	(2,611)	(985,767)	(988,378)	(21,834)	128,270	(150,104)
Net Transfers	(1,474)	989,852	988,378	0	0	0
Annual Operating Results Net Transfers	(4,085)	4,085	0	(21,834)	128,270	(150,104)
Ending Fund Balance				4,154,478 	3,011,039	1,143,439

	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
ECU Purchasing Card Beginning Fund Balance				821,728	376,495	445,233
Total Annual Revenues	400,000	0	400,000	021,728	370,495	445,235
Total Annual Expenses	0	0	0	38	0	38
Annual Operating Results	400,000	0	400,000	(38)	0	(38)
Net Transfers	(400,000)	============== 0	(400,000)	(800,000)	============== 0	(800,000)
Annual Operating Results Net Transfers	0	0	0	(800,038)	0	(800,038)
Ending Fund Balance				21,690	========== 376,495 ========	(354,805)
Ed & Tech						
Beginning Fund Balance		_		9,606,211	8,893,317 4,811,841	712,894 (89,724)
Total Annual Revenues Total Annual Expenses	10,200,000 10,021,001	0	10,200,000 10,021,001	4,722,117 4,619,952	4,811,841 4,330,779	(89,724) 289,173
Total Annual Expenses	10,021,001		10,021,001	4,019,952	4,330,779	289,173
Annual Operating Results	178,999	0	178,999	102,165	481,062	(378,897)
Net Transfers	(179,000)	0	(179,000)	0	0	0
Annual Operating Results Net Transfers	(1)	0	(1)	102,165	481,062	(378,897)
Ending Fund Balance				======= 9,708,376 ========	======= 9,374,379	======= 333,997
Minana						
Minges Beginning Fund Balance				206,887	147,558	59,329
Total Annual Revenues	112,500	0	112,500	56,636	58,550	(1,914)
Total Annual Expenses	59,268	0	59,268	7,262	27,559	(20,297)
Annual Operating Results	53,232	0	53,232	49,374	30,991	18,383
Net Transfers	(51,732)	============= 0	(51,732)	0	0	0
Annual Operating Results Net Transfers	1,500	0	1,500	49,374	30,991	18,383
Ending Fund Balance			============	======================================	======== 178,549	======= 77,712
				=============	=============	=============

	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
Parking and Transportation Beginning Fund Balance		0	-	13,720,516	12,373,277	1,347,239
Total Annual Revenues Total Annual Expenses	3,633,854 2,689,124	0	3,633,854 2,689,124	2,802,406 856,626	2,749,163 618,985	53,243 237,641
Annual Operating Results	944,730	0	944,730	1,945,780	2,130,178	(184,398)
Net Transfers	(370,821)	0	(370,821)	0	0	0
Annual Operating Results Net Transfers	573,909	0	573,909	1,945,780	2,130,178	(184,398)
Ending Fund Balance				15,666,296	14,503,455 =======	1,162,841 ==========
Printing and Graphics Beginning Fund Balance Total Annual Revenues	2,132,364	0	2,132,364	1,271,778 744,095	1,062,784 771,606	208,994 (27,511)
Total Annual Expenses	2,201,379	0	2,201,379	592,797	690,834	(98,037)
Annual Operating Results	(69,015)	0	(69,015) ========	151,298 =======	80,772	70,526
Net Transfers	(59,862)	0	(59,862)	0	0	0
Annual Operating Results Net Transfers	(128,877)	0	(128,877)	151,298	80,772	70,526
Ending Fund Balance				1,423,076	1,143,556	279,520
Student Stores Beginning Fund Balance Total Annual Revenues Total Annual Expenses	1,050,000 305,645	0 0	1,050,000 305,645	5,273,931 593,096 172,980	5,109,770 43,367 131,266	164,161 549,729 41,714
Annual Operating Results	744,355	0	744,355	420,116	(87,899)	508,015
Net Transfers	======================================	0	======================================	 0	 0	 0
Annual Operating Results Net Transfers	(6,898)	0	(6,898)	420,116	(87,899)	508,015
Ending Fund Balance				5,694,047 ====================================	5,021,871	672,176

	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
Vending Beginning Fund Balance				189,744	214,015	(24,271)
Total Annual Revenues	172,500	0	172,500	43,837	214,015 52,930	(24,271) (9,093)
Total Annual Expenses	0	0	0	13,037	0	0
Annual Operating Results	172,500	0	172,500	43,837	52,930	(9,093)
	=================		=============			=============
Net Transfers	(215,000)	0	(215,000)	0	0	0
Annual Operating Results Net Transfers	(42,500)	0	(42,500)	43,837	52,930	(9,093)
Ending Fund Balance				233,581	266,945	(33,364)
Warehouse & Storerooms						
Beginning Fund Balance				973,461	962,284	11,177
Total Annual Revenues	35,000	0	35,000	283,431	398,663	(115,232)
Total Annual Expenses	27,778	0	27,778	268,742	314,066	(45,324)
Annual Operating Results	7,222	0	7,222	14,689	84,597	(69,908)
Net Transfers	=======================================	 0	(15,113)	0	0 	=========== 0
Annual Operating Results Net Transfers	(7,891)	0	(7,891)	14,689	84,597	(69,908)
Ending Fund Balance				======= 988,150	======================================	(58,731)
IT Maintenance and Infrastructure						
Beginning Fund Balance				3,677,034	3,432,999	244,035 14,146
Total Annual Revenues	113,272	0	113,272	40,551	26,405	14,146
Total Annual Expenses	283,562	0	283,562	75,593	89,497	(13,904)
Annual Operating Results	(170,290)	0	(170,290)	(35,042)	(63,092)	28,050
Net Transfers	======================================	0	======================================	 0	======================================	(203,247)
Annual Operating Results Net Transfers	43,208	0	43,208	(35,042)	140,155	(175,197)
Ending Fund Balance				======================================	======================================	======================================
-				============	============	

	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
Storm Damage	Dudgee	onangob	Daagee			
Beginning Fund Balance	0	0	0	631,900	631,900	0
Total Annual Revenues Total Annual Expenses	0	0	0	0	0	0
Iotal Annual Expenses						
Annual Operating Results	0	0	0	0	0	0
Net Transfers	0	0	0	0	0	0
Annual Operating Results Net Transfers	0	0	0	0	0	0
Ending Fund Balance	===========		======	======================================	======================================	=============== 0
				=============	============	
Millennial Campus						
Beginning Fund Balance				2,870,090	2,764,793	105,297
Total Annual Revenues	168,161	0	168,161 0	57,624 0	28,927 0	28,697
Total Annual Expenses	0	0	0	0	0	0
Annual Operating Results	168,161	0	168,161	57,624	28,927	28,697
Net Transfers	0 	 0	0	0 	0	0
Annual Operating Results Net Transfers	168,161	0	168,161	57,624	28,927	28,697
Ending Fund Balance				======================================	======================================	======================================
					============	
Athletics						
Athletics Operating				0	0	0
Beginning Fund Balance Total Annual Revenues	39,893,750	0	20 002 750	13,642,429	0 15,851,656	0 (2,209,227)
Total Annual Expenses	46,923,348	50,670	46,974,018	15,822,064	15,401,849	420,215
Total Amidal Expended						
Annual Operating Results	(7,029,598)	(50,670)	(7,080,268)	(2,179,635)	449,807	(2,629,442)
Net Transfers	6,668,668	50,670	6,719,338	0	0	0
Annual Operating Results Net Transfers	(360,930)	0	(360,930)	(2,179,635)	449,807	(2,629,442)
Ending Fund Balance				(2,179,635)	449,807 	(2,629,442)

	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
Marching Pirates				12 525	150 537	
Beginning Fund Balance Total Annual Revenues	93,750	0	93,750	13,535 37,757	158,537 39,033	(145,002) (1,276)
Total Annual Expenses	75,000	0	75,000	36,031	36,227	(196)
-						´
Annual Operating Results	18,750	0	18,750	1,726	2,806	(1,080)
Net Transfers	======================	=============== 0	 0	 0	=========== 0	===============
Net Hansleis						
Annual Operating Results Net Transfers	18,750	0	18,750	1,726	2,806	(1,080)
Ending Fund Balance				======================================	======================================	=======================================
Ending Fund Barance				15,201	101,343	(140,002)
Southside Stadium						
Beginning Fund Balance		<u> </u>		2,944	77,786	(74,842)
Total Annual Revenues	3,712,775	0	3,712,775	3,197,820	3,311,163	(113,343)
Total Annual Expenses	3,626,775	86,000	3,712,775	2,349,438	2,453,074	(103,636)
Annual Operating Results	86,000	(86,000)	0	848,382	858,089	(9,707)
Net Transfers	0	0	0	0	0	0
Annual Operating Results Net Transfers	86,000	(86,000)	0	848,382	858,089	(9,707)
Ending Fund Balance				======================================	======= 935,875	======================================
						=======
ESPN Media Rights						
Beginning Fund Balance	0	0	0	559,511	559,511	0
Total Annual Revenues	0	0	0	U	0	0
Total Annual Expenses	0	0	0	U	0	U
Annual Operating Results	0	0	0	0	0	0
Net Transfers	=============== 0	================= 0	================= 0	================== 0	================== 0	========= 0
Annual Operating Results Net Transfers	0	0	0	0	0	0
Ending Fund Balance				559,511	559,511	
				============	===========	============

	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
Chancellor						
Chancellors Discretionary Beginning Fund Balance				358,309	534,776	(176,467)
Total Annual Revenues	0	0	0	2,190	534,776 830	1,360
Total Annual Expenses	245,095	0	245,095	72,931	54,759	18,172
Annual Operating Results	(245,095)	0	(245,095)	(70,741)	(53,929)	(16,812)
Net Transfers	(4,905)	0	(4,905)	0	0	0
Annual Operating Results Net Transfers	(250,000)	0	(250,000)	(70,741)	(53,929)	(16,812)
Ending Fund Balance				======================================	======================================	================= (193,279)
Health Sciences						
ECU Physicians Beginning Fund Balance				73,461,819	78,845,524	(5,383,705)
Total Annual Revenues	252,613,255	2,395,895	255,009,150	90,320,489	78,845,524 71,688,708	(5,383,705) 18,631,781
Total Annual Expenses	255,910,472	1,114,375	257,024,847	84,963,208	81,410,474	3,552,734
Annual Operating Results	(3,297,217)	1,281,520	(2,015,697)	5,357,281	(9,721,766)	15,079,047
Net Transfers	(7,397,590)	0	(7,397,590)	(2,233,231)	(2,390,324)	157,093
Annual Operating Results Net Transfers	(10,694,807)	1,281,520	(9,413,287)	3,124,050	(12,112,090)	15,236,140
Ending Fund Balance				======== 76,585,869	66,733,434	====== 9,852,435
School of Dental Medicine						
Beginning Fund Balance	00 014 145	0	00 014 145	20,330,300	17,395,329	2,934,971
Total Annual Revenues Total Annual Expenses	22,014,145 23,243,034	0 0	22,014,145 23,243,034	5,709,006 6,788,678	8,881,928 6,797,178	(3,172,922) (8,500)
Iotal Annual Expenses	23,243,034		25,245,054			(0,500)
Annual Operating Results	(1,228,889)	0	(1,228,889)	(1,079,672)	2,084,750	(3,164,422)
Net Transfers	(374,450)	0	(374,450)	0	0	0
Annual Operating Results Net Transfers	(1,603,339)	0	(1,603,339)	(1,079,672)	2,084,750	(3,164,422)
Ending Fund Balance				19,250,628	19,480,079	(229,451)

	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
Comparative Medicine Beginning Fund Balance				403,884	371,978	31,906
Total Annual Revenues	705,000	0	705,000	244,930	190,259	54,671
Total Annual Expenses	864,882	0	864,882	218,029	181,969	36,060
Annual Operating Results	(159,882)	0	(159,882)	26,901	8,290	18,611
Net Transfers	(18,470)	0	(18,470)	0	0	0
Annual Operating Results Net Transfers	(178,352)	0	(178,352)	26,901	8,290	18,611
Ending Fund Balance				430,785	====== 380,268 =======	======== 50,517 ========
Research						
F&A Beginning Fund Balance				14,208,074	9,522,708	4,685,366
Total Annual Revenues	8,277,742	0	8,277,742	2,913,572	2,720,013	193,559
Total Annual Expenses	7,743,346	7,969	7,751,315	1,901,804	1,451,826	449,978
Annual Operating Results	534,396	(7,969)	526,427	1,011,768	1,268,187	(256,419)
Net Transfers	(783,790)	0	(783,790)	(460,195)	(500,194)	39,999
Annual Operating Results Net Transfers	(249,394)	(7,969)	(257,363)	551,573	767,993	(216,420)
Ending Fund Balance			======	======= 14,759,647 =========	========== 10,290,701 =========	======= 4,468,946 =========
Student Affairs						
Campus Recreation Beginning Fund Balance				6,462,453	6,511,643	(49,190)
Total Annual Revenues	6,128,482	0	6,128,482	3,070,057	2,834,755	235,302
Total Annual Expenses	5,654,673	0	5,654,673	1,552,329	1,522,740	29,589
Annual Operating Results	473,809	0	473,809	1,517,728	1,312,015	205,713
Net Transfers	======================================	 0	======================================	(403,917)	(402,700)	(1,217)
Annual Operating Results Net Transfers	(4,351,387)	0	(4,351,387)	1,113,811	909,315	204,496
Ending Fund Balance				======= 7,576,264	======== 7,420,958	======================================
				==============		

	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
Dining Beginning Fund Balance Total Annual Revenues Total Annual Expenses	30,323,120 27,860,801	0 0	30,323,120 27,860,801	2,443,875 15,356,434 12,847,855	1,128,485 13,707,968 10,958,408	1,315,390 1,648,466 1,889,447
Annual Operating Results	2,462,319	0	2,462,319	2,508,579	2,749,560	(240,981)
Net Transfers	======================================	 0	(2,182,067)	(385,000)	======================================	(20,000)
Annual Operating Results Net Transfers	280,252	0	280,252	2,123,579	2,384,560	(260,981)
Ending Fund Balance				======= 4,567,454 =========	=========== 3,513,045 ==========	======== 1,054,409 ==========
Housing Beginning Fund Balance Total Annual Revenues Total Annual Expenses	33,754,358 26,372,799	0 0	33,754,358 26,372,799	14,066,283 17,197,819 12,875,212	8,528,144 16,311,547 11,349,960	5,538,139 886,272 1,525,252
Annual Operating Results	7,381,559	0	7,381,559	4,322,607	4,961,587	(638,980)
Net Transfers	(8,326,775)	0	(8,326,775)	(343,700)	(665,902)	322,202
Annual Operating Results Net Transfers	(945,216)	0	(945,216)	3,978,907	4,295,685	(316,778)
Ending Fund Balance				======= 18,045,190 ========	12,823,829	======= 5,221,361 =========
Student Health Beginning Fund Balance Total Annual Revenues Total Annual Expenses	8,068,936 7,718,856	0 0	8,068,936 7,718,856	7,495,058 3,297,264 2,048,076	6,615,476 3,488,918 2,410,890	879,582 (191,654) (362,814)
Annual Operating Results	350,080	0	350,080	1,249,188	1,078,028	171,160
Net Transfers	(417,982)	 0	(417,982)	(320,108)	(346,150)	26,042
Annual Operating Results Net Transfers	(67,902)	0	(67,902)	929,080	731,878	197,202
Ending Fund Balance				8,424,138	 7,347,354 	======= 1,076,784 ===========

	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
Student Unions Beginning Fund Balance Total Annual Revenues	5,576,490	0	5,576,490	7,547,129 2,765,935	6,162,775 2,864,207	1,384,354 (98,272)
Total Annual Expenses	4,337,256	0 	4,337,256	1,315,211	1,351,230	(36,019)
Annual Operating Results	1,239,234	0	1,239,234	1,450,724	1,512,977	(62,253)
Net Transfers	(1,029,397)	0	(1,029,397)	(320,108)	(346,150)	26,042
Annual Operating Results Net Transfers	209,837	0	209,837	1,130,616	1,166,827	(36,211)
Ending Fund Balance				8,677,745 ====================================	7,329,602	1,348,143 ===========
Transit						
Beginning Fund Balance Total Annual Revenues	4,827,500	0	4,827,500	1,088,546 2,221,307	567,981 2,043,084	520,565 178,223
Total Annual Expenses	4,785,703	0	4,785,703	1,438,197	1,444,251	(6,054)
Annual Operating Results	41,797	0	41,797	783,110	598,833 =========	184,277
Net Transfers	(26,871)	0	(26,871)	(15,587)	(15,585)	(2)
Annual Operating Results Net Transfers	14,926	0	14,926	767,523	583,248	184,275
Ending Fund Balance				1,856,069 =======	1,151,229	704,840
Student Activities Board						
Beginning Fund Balance Total Annual Revenues	459,375	0	459,375	1,197,130 231,263	1,148,432 239,080	48,698 (7,817)
Total Annual Expenses	484,221	0	484,221	139,691	51,690	88,001
Annual Operating Results	(24,846)	0	(24,846)	91,572	187,390	(95,818)
Net Transfers	(325)	==================0	(325)	0 	0 	0
Annual Operating Results Net Transfers	(25,171)	0	(25,171)	91,572	187,390	(95,818)
Ending Fund Balance				1,288,702	1,335,822	(47,120)

	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
Student Government Association	Daagee	onangoo	Duugee			
Beginning Fund Balance Total Annual Revenues	515,625	0	515,625	1,138,347 259,689	1,159,324 268,355	(20,977)
Total Annual Expenses	396,513	0	396,513	102,476	268,355	(8,666) (31,233)
Annual Operating Results	119,112	0	119,112	157,213	134,646	22,567
Net Transfers	(78,016)	0	(78,016)	0	0	0
Annual Operating Results Net Transfers	41,096	0	41,096	157,213	134,646	22,567
Ending Fund Balance				======================================	======================================	======== 1,590
					=============	=======
Fine Arts Funding Board						
Beginning Fund Balance				356,240	341,178 78,067	15,062 (2,552)
Total Annual Revenues	150,000	0	150,000	75,515	78,067	
Total Annual Expenses	148,000	0	148,000	7,242	16,907	(9,665)
Annual Operating Results	2,000	0	2,000	68,273	61,160	7,113
Net Transfers	0	0	0	0	0	0
Annual Operating Results Net Transfers	2,000	0	2,000	68,273	61,160	7,113
Ending Fund Balance				424,513	402,338	22,175
Career Programs				054 051	F10 210	0.05 5.00
Beginning Fund Balance	400.000	2	100.000	954,851	719,319	235,532 (28,670)
Total Annual Revenues	400,000	0	400,000	178,925	207,595	
Total Annual Expenses	361,894	U 	361,894	75,936	68,755	7,181
Annual Operating Results	38,106	0	38,106	102,989	138,840	(35,851)
Net Transfers	(6,854)	0	(6,854)	0	0	0
Annual Operating Results Net Transfers	31,252	0	31,252	102,989	138,840	(35,851)
Ending Fund Balance	============			======== 1,057,840 =========	======= 858,159 =======	======== 199,681 ========

	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
Orientation					764 200	
Beginning Fund Balance Total Annual Revenues	1,047,212	0	1,047,212	541,769 559,790	764,300 19,014	(222,531) 540,776
Total Annual Expenses	978,318	0	978,318	531,750	281,571	250,179
Annual Operating Results	68,894	0	68,894	28,040	(262,557)	290,597
	======================================		(643)		================== 0	
Net Transfers	(643)	0	(643)	0	0	
Annual Operating Results Net Transfers	68,251	0	68,251	28,040	(262,557)	290,597
	==============	======	================	=============	===========	==============
Ending Fund Balance				569,809	501,743	68,066
Student Engagement						
Beginning Fund Balance				1,472,731	1,351,736	120,995
Total Annual Revenues	614,250	0	614,250	333,982	319,684	14,298
Total Annual Expenses	634,002	0	634,002	165,045	167,381	(2,336)
Annual Operating Results	(19,752)	0	(19,752)	168,937	152,303	16,634
	=======================================	=========	(158)		================== 0	
Net Transfers	(158)	0	(158)	U 	U 	
Annual Operating Results Net Transfers	(19,910)	0	(19,910)	168,937	152,303	16,634
1 5	==============	======	================	================	===========	==============
Ending Fund Balance				1,641,668	1,504,039	137,629
						=============
Mendenhall Student Center Renovations						
Beginning Fund Balance				7,500,000	7,500,000	0
Total Annual Revenues	0	0	0	0	0	0
Total Annual Expenses	0	0	0	0	0	0
_						
Annual Operating Results	0	0	0	0	0	0
Net Transfers		0		 0		===================
Net Hansleis						
Annual Operating Results Net Transfers	0	0	0	0	0	0
				=======================================		==========
Ending Fund Balance				7,500,000	7,500,000	0
				==============	==============	

	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
Student Unions Construction Beginning Fund Balance				2,091,186	2,548,813	(457,627)
Total Annual Revenues	0	0	0	2,091,100	2,540,013	(457,627)
Total Annual Expenses	0	0	0	0	0	0
Annual Operating Results	0	0	0	0	0	0
Net Transfers	0	0	0	0	(448,562)	448,562
Annual Operating Results Net Transfers	0	0	0	0	(448,562)	448,562
Ending Fund Balance				2,091,186	2,100,251	(9,065)
Student Media Beginning Fund Balance				1,041,207	1,070,792	(29,585)
Total Annual Revenues	435,750	0	435,750	215,709	290,797	(75,088)
Total Annual Expenses	640,847	0	640,847	176,448	236,225	(59,777)
Iotal Annual Expenses				1/0,110		
Annual Operating Results	(205,097)	0	(205,097)	39,261	54,572	(15,311)
Net Transfers	(1,427)	0	(1,427)	0	0	0
Annual Operating Results Net Transfers	(206,524)	0	(206,524)	39,261	54,572	(15,311)
Ending Fund Balance				1,080,468	1,125,364	(44,896)
University						
Auxiliary Overhead						
Beginning Fund Balance				98,026,300	83,562,796	14,463,504
Total Annual Revenues	2,952,100	0	2,952,100	2,839,618	818,065	2,021,553
Total Annual Expenses	942,842	0	942,842	(413,523)	(284,353)	(129,170)
Annual Operating Results	2,009,258	0	2,009,258	3,253,141	1,102,418	2,150,723
	==============	=======	==============	================	================	=============
Net Transfers	(1,765,888)	0	(1,765,888)	902,087	96,345	805,742
Annual Operating Results Net Transfers	243,370	0	243,370	4,155,228	1,198,763	2,956,465
Ending Fund Balance	=		=	102,181,528	84,761,559	17,419,969

	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
Debt Service Beginning Fund Balance Total Annual Revenues Total Annual Expenses	8,435,750 8,196,686	0 0	8,435,750 8,196,686	16,891,103 4,373,496 6,078,805	15,695,291 4,390,177 5,983,133	1,195,812 (16,681) 95,672
Annual Operating Results	239,064	0	239,064	(1,705,309)	(1,592,956)	(112,353)
Net Transfers	=======================================	0	(540,000)	0	0	0
Annual Operating Results Net Transfers	(300,936)	0	(300,936)	(1,705,309)	(1,592,956)	(112,353)
Ending Fund Balance				======================================	14,102,335	1,083,459
Campus Operations Aux Funded Positions Beginning Fund Balance Total Annual Revenues Total Annual Expenses	1,386,619 7,910,997	0 0	1,386,619 7,910,997	3,043,783 67,788 2,112,617	2,226,164 526,797 2,231,115	817,619 (459,009) (118,498)
Annual Operating Results	(6,524,378)	0	(6,524,378)	(2,044,829)	(1,704,318)	(340,511)
Net Transfers	======================================	 0	======================================	0	0	0
Annual Operating Results Net Transfers	0	0	0	(2,044,829)	(1,704,318)	(340,511)
Ending Fund Balance				======= 998,954 =======	=======521,846 =========	477,108



Meeting of the Board of Trustees Budget, Finance, & Infrastructure Committee November 30, 2023

AGENDA ITEM

Situation: This is an informational report of all EHRA salary increases approved during the reporting period pursuant to authority provided in the University of North Carolina Policy Manual 200.6 and the University of North Carolina Policy Manual 600.3.4.

- **Background:** The Board of Trustees has been delegated authority over certain personnel actions, and the Board of Trustees has delegated that authority to the Chancellor to the fullest extent allowed by the delegations and in accordance with applicable UNC Policy Manual provisions and/or Board of Governors directives, including in the June 14, 2022 *Resolution to Amend and Restate Delegated Authority from the Board of Trustees of East Carolina University.* The Chancellor further delegated this approval to the Vice Chancellors, Chief of Staff, Dean of BSOM and Director of Athletics. This report is to provide a summary of all salary actions approved using this delegated authority during the reporting period. Please note that the report contains confidential personnel information in accordance with N.C. Gen. Stat. §126-22, *et seq.*
- Assessment: This report covers September 1, 2023 through October 31, 2023, and includes the following:
 - 144 permanent salary increases
 - $\circ~$ 13 of which are in accordance with the BSOM ECU Physicians Clinical Faculty Compensation Plan
 - 12 temporary salary increases

Action: This item is for information only.



Meeting of the Board of Trustees Budget, Finance, & Infrastructure Committee November 30, 2023

AGENDA ITEM

VIII-C. State Retirement Pension Spiking Monthly Report

Stephanie Coleman Vice Chancellor for Administration & Finance

- Situation: In order to assist employing agencies with planning and budgeting to comply with the Contribution-Based Benefit Cap (CBBC), the State Treasurer's Office provides a monthly report of members who may require additional employer contributions should they elect to retire in the following 13 months from the date on the report. The Chief Financial Officer is required to provide a copy of the report to the Board of Trustees.
- **Background:** During the 2014 General Assembly session, CBCC legislation was enacted effective January 1, 2015. This legislation was created to control the practice of "pension spiking" in which a member's compensation substantially increases resulting in a monthly retirement benefit that is significantly greater than the member and employer contributions would fund. The CBBC was created to protect each system from absorbing the additional liabilities caused by compensation decisions made by other employers. This legislation applies to members who retire on or after January 1, 2015, with an average final compensation of \$100,000 or higher (adjusted annually for inflation) and requires the member's last employer to pay the additional contribution required to fund the member's benefit in excess of the cap.
- Assessment: The report provides a list of potential employees, including those whose compensation average may approach the threshold. It includes employees who may be eligible to retire in the next 13 months (at a reduced or unreduced benefit), whose salary is \$100,000 or greater, and whose estimated monthly retirement benefit exceeds the CBBC based on information in the employee's most recent annual benefits statement. The list is not exhaustive, and members included on the lists may or may not exceed the CBBC upon retirement. This is merely a notification of a potential cost that ECU may be required to pay, in the form of a lump-sum payment, due after the member retires. When a member submits their intent to retire, the State Treasurer's Office completes a Pension Spiking calculation using the CBBC and provides a statement to ECU if it is determined that additional contributions are due. Employers are not required to pay the additional contributions for employees hired on or after January 1, 2015.

Action: This item is for information only.



AGENDA ITEM

VIII-D. Major Capital Project Updates	William Bagnell
	Associate Vice Chancellor for Campus Operations

- Situation: Review status of major Capital Projects
- Background: Review of project status, budget, and next steps for major Capital Projects
- Assessment: Assessment is on a per-project basis.
- Action: This item is for information only.

Major Capital Project Updates

Facilities Engineering and Architectural Services November 30, 2023



Brody School of Medicine (New Medical Education Building)



- Status: Design Development
- Budget: \$265,000,000
- Designer: BSA Life Structures
- CMAR: TA Loving/Barnhill/Metcon
- Estimated Construction: 02/04/25 08/01/27
- Next Quarter: Design Development Documents are due on 12/01. Review documents, sit down reviews with groups, and budget reconciliation



Jones and Legacy Residence Hall Renovation



- Status: Advance Planning
- Budget: \$56,000,000
- Designer: Intrepid Architecture
- CMAR: TA Loving Company
- Estimated Construction: 06/01/25 -07/31/27
- Next Quarter: Complete Advance Planning, Prepare Self-Liquidating submission, and Begin Schematic Design



Howell Science Building South Renovation



- Status: Construction Documents
- Budget: \$37,000,000
- Designer: BSA Life Structures
- CMAR: Muter Construction
- Estimated Construction: 05/06/2024
 -02/06/2026
- Next Quarter: Complete Construction Documents, Submit for SCO approval, Reconcile CD budget with CM, Negotiate GMP





Whichard Building Comprehensive Renovation



- Status: Construction Documents
- Budget: \$15,000,000
- Designer: HH Architecture
- CMAR: Muter Construction
- Estimated Construction: 03/01/25 03/01/26
- Next Quarter: Continue with construction documents and perform selective demolition over winter break.



Mendenhall Renovation Phase 2



- Status: GMP presentation by the CMAR
- Budget: \$10,544,304
- Designer: Davis Kane, Architects, P.A.
- CMAR: TA Loving Company
- Estimated Construction: 03/01/24-03/01/25
- Next Quarter: Negotiate and Execute GMP, Advertise for Bids from Subcontractors



Main Campus – Chilled Water Extension to Graham and Whichard



- Status: Contract Award Pending
- Budget: \$7,005,200
- Designer: Dewberry Engineers, Inc.
- Contractor: Jacobs Contracting, LLC
- Estimated Construction: 12/17/23 12/28/25
- Next quarter: Construction to start at yearend holiday break



Fleming HVAC & Bathrooms Renovation



- Status: Construction
- Budget: \$6,150,000
- Designer: Davis Kane, Architects, P.A.
- Contractor: American Builders
- Estimated Construction: 06/01/23 06/01/24
- Next Quarter: Drywall and finishes



Brody Medical Sciences Building High Rise Code Compliance – Phase 2



- Status: Construction Documents
- Budget: \$6,000,000
- Designer: MHAworks
- Contractor: TBD
- Estimated Construction: 01/12/2024 -05/21/2025
- Next Quarter: Bid early December & Award



Main Campus – Relocate Steam and Condensate – Phase 1



- Status: Construction
- Budget: \$5,600,000
- Designer: RMF Engineering, Inc.
- Contractor: Mid-Atlantic Infrastructure
 Systems
- Estimated Construction: 10/18/2023 10/31/2024
- Next quarter: Construction Start



Health Sciences Building Envelope Infiltration Repairs



- Status: Construction
- Budget: \$5,000,000
- Designer: Atlas Engineering
- Contractor: Strickland Waterproofing Company, Inc.
- Estimated Construction: 08/07/2023 06/24/2024
- Next Quarter: Continue Construction



Eakin Student Recreation Center HVAC Repairs & Gym Floor Replacement Phase 1



- Status: Pre-Construction/Equip. Procurement
- Budget: \$4,850,000
- Designer: Salas O'Brien
- Contractor: Berry Building Group, Inc.
- Estimated Construction: 12/01/23 08/01/24
- Next Quarter: On-site construction begins on 11/20



Speight Building Roof, Window and Envelope Replacement



- Status: Construction Documents
- Budget: \$4,000,000
- Designer: Intrepid Architecture
- Contractor: TBD
- Estimated Construction: 07/02/24 -01/01/25
- Next Quarter: Project design has been placed on hold pending completion of structural analysis of the building.



Jenkins Art North Building Envelope Repairs



- Status: Construction
- Budget: \$1,950,000
- Designer: Intrepid Architecture
- Contractor: Daniels & Daniels Construction Company, Inc.
- Estimated Construction: 07/02/23 -03/01/24
- Next Quarter: Continue with Storefront installation



Major Capital Projects Schedule

	вот					2	2022					Т					20	23				Т				20	024					
PROJECT	MEMBER	JAN	FEB	MAR	APR MAY			AUG	SEP	ост	NOV	DEC	JAN	FEB	APR	МАҮ	NUL	n	AUG	oct oct	NOV	DEC	FEB	MAR	APR	NUL	JUL	AUG	SEP 202	NOV	DEC	2025-27
MC College Hill Drive Steam Replacemement Phase 3																																
Jenkins Art North Building Envelope Repairs																																
Fleming HVAC & Bathrooms Renovation																																
MC Relocate Steam & Condensate Ph 1																																
Health Sciences Building Envelope Infiltration Repair																																
Eakin Student Recreation Center HVAC Repairs & Gym Floor Replacement Ph 1																																
Mendenhall Renovation Ph 2	Burt																															
Brody High Rise Code Compliance Ph 2																																Apr-25
Speight Building Roof, Window and Envelope Replacement																																Jan-25
MC Chilled Water Extension to Graham and Whichard																																Jul-25
Whichard Building Comprehensive Renovation																																Dec-25
Howell Science Building South - Comprehensive Renovation	Fanning																															Feb-26
Jones and Legacy Residence Hall Renovation																																Aug-27
Brody School of Medicine (New Medical Education Building)	Isley																															Aug-27
KEY:		Proę	gram	ming				Desi	ign						Ad	lvertis	se, Bi	id & A	ward			Constr	uctio	ו				Осси	upanc	y		



AGENDA ITEM

Situation:	 Request Increase Authority for 1. Howell Science Building South Comprehensive Renovation Phase 1 2. Chilled Water Extension to Whichard & Graham
Background:	We are increasing the scope on Howell Science South Renovation to include the replacement of the existing greenhouse. The project will be increased by \$2M with F&A funds. Second item increases the authority on the Whichard Renovation Project from \$10M to \$15M. The additional funding will come from 22-23 carryforward funds.
Assessment:	Increase in Authority was approved by the Board of Governors on October 19, 2023.
Action:	This item is for information only.

UNC Board of Governors Capital Project Funding Authorizations Received

FOR INFORMATION

BOG Submissions - October 19, 2023							
Project	Total Project Costs	Previous Authorization	Amount Approved	Funding			
Howell Science Building South Comprehensive Renovation (Phase 1)	\$ 37,000,000	\$ 35,000,000	\$ 2,000,000	\$30M SCIF \$5M Carry Forward \$2M Trust Funds (FA)			
Whichard Comprehensive Renovation	\$ 15,000,000	\$ 10,000,000	\$ 5,000,000	\$10,000,000 SCIF \$5,000,000 Carry Forward			





AGENDA ITEM

VIII-F. Designer Approval Summary	
	Associate Vice Chancellor for Campus Operations

Situation:	Summary of all approvals of formal and informal project designer selections.
Background:	Summary includes Direct Select Designer Approval Summary and Formal Designer Approval Summary
Assessment:	All Designers reported have Vice Chancellor of Administration and Finance Approvals and are for information only.
Action:	This item is for information only.

Direct Select Approvals 07/26/23

<u>Project</u>	Funding Source	Service Provided	Consultant
Dail House Heritage Hall	Carry Forward 20-21	Design	HH Architecture, PA

Direct Select Approvals 08/10/23

Project	Funding Source	Service Provided	<u>Consultant</u>
Construction Standards Undate	23-24 Facilities Non- recurring Year End	Construction Standards Update	Affiliated Engineers, Inc.
(Tharles Boulevard Parking Lot Drainage Renairs	23-24 Facilities Non- recurring Year End	Design	Alfred Benesch & Company
BSOM - New Medical Education Building		Geophysical Surveying and Subsurface Utility Engineering	Universal Engineering Sciences, LLC

Direct Select Approvals 09/25/23

Project	Funding Source	Service Provided	<u>Consultant</u>	
Jones & Legacy Residence Halls Comprehensive	Housing	Hazmat	Affinity Environmental	
Renovation	liousing			
MRI (Bowman Grey) ADA Exterior Upgrades	Foundation	Design	MHAworks	
Dowdy Ficklen Stadium Play Structure	Athletics	Design	Intrepid Architecture	
MC Student Center Ballroom Lighting Additions	Student Affairs	Design	Stuart Inc.	



Direct Select Approvals 10/15/23

Project	Funding Source	Service Provided	<u>Consultant</u>
Bate ADA Toilet Room Renovations	ADA 23-24 Non-recurring Year-end	Design	Becker Morgan
Brody 6W 60 Lab Renovation	Facilities 23-24 Non-recurring Year-end	Design	Steve Hall Architecture
Dowdy Ficklen Northside Expansion Joint Repair	Athletic Operating	Design	REI
Brewster ADA Sidewalk/Access (A Wing, South/Main)	ADA 23-24 Non-recurring Year-end	Design	Becker Morgan
Jones and Legacy Residence Halls Comprehensive Renovations	Housing	Survey	Dewberry
Jones and Legacy Residence Halls Comprehensive Renovations	Housing	Hazardous Materials Inspection	Affinity Environmental Inc.
Brewster A Wing Doors & 1Card	Facilities 23-24 Non-recurring Year-end	Design	JKF Architecture
Building ADA Survey Report Updates	ADA 23-24 Non-recurring Year-end	Survey	MHAworks



Direct Select Approvals 10/15/23 (continued) **Funding Source Service Provided** Consultant Project ADA 23-24 Non-recurring Student Health ADA Entrance Upgrades Design The East Group Year-end Facilities 23-24 NRYE Minges Office Renovation Intrepid Architecture Design Campus Projects Facilities 23-24 NRYE Ward Sports Medicine Office Renovation Intrepid Architecture Design Campus Projects MC Relocate Steam and Condensate Ph 1 (Steam SCIE CMT Services Terracon Plant to Ballard West Manhole) 23-24 Energy Savings Carry Feasibility Study Energy Performance Contract Study NV5 Forward Facilities 23-24 Non-2023-24 FCAP Studies FCAP Studies ISES recurring Year-end Facilities 23-24 Non-2023-24 ARC Flash Studies ARC Flash Studies Eaton recurring Year-end Facilities 23-24 AVC Facilities Condition/Benchmark Analysis **Facilities Analysis** Hickling & Associates Contingency NRYE 23-24 Energy Savings Carry Auditing ASHRAE Audits 5-10 Bldgs Level I/II Affiliated Engineers, Inc. Forward Facilities 23-24 NRYE High Performance Brunswick Air leakage study and Repairs Air Infiltration Assessment Campus Projects **Building Solutions**

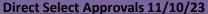


Direct Select Approvals 10/25/23

<u>Project</u>	Funding Source	Service Provided	<u>Consultant</u>
Warren Life Science Leak Repair	Contingency NRYE	/	Atlas
Science & Tech Replace Steam w/HW Coils in AHUs	Energy Savings Carryforward 23-24	Design	Dewberry
Bate Building Elevators	R&R 18-19 and R&R 21-22	Plumbing Design	Entech Engineering
Howell Science South	SCIF and Carryforward 21-22	Subsurface Utility Locate	Environmental Asessments, Inc.
ECHI Water Intrusion and Flashing Corrections - Ph 1	Carryforward 20-21	Construction Materials Testing	Terracon



<u>Project</u>	Funding Source	Service Provided	<u>Consultant</u>
Flanagan Lab Hood Replacement	Facilities 23-24 Non- recurring Year-end	Design	David Sims & Associates Consulting Engineers PC
Warren Life Sciences Bldg - Advanced Energy Recovery	23-24 Energy Savings Carry- forward	Design	David Sims & Associates Consulting Engineers PC
Health Sciences Building Obsolete Lighting System STUDY	23-24 Energy Savings Carry- forward	Study	NV5
Health Sciences Building - College of Nursing - Seating Replacement	College of Nursing	Study	NV5
Scott & Jarvis HVAC Controls	Housing Receipts	Design	David Sims & Associates Consulting Engineers PC
Cotton/Fleming Generator	Housing Receipts	Design	Progressive Design Collaborative (PDC)
Dail House Guest Suite/Kitchen Upgrades	Facilities 23-24 Non- recurring Year-end	Design	MHAworks
GIS Survey	Facilities 23-24 Non- recurring Year-end	Surveying	Rochester Associates
Brody Building 1S-08 Office Renovation	OPM 23-24 Non-recurring Year-end	Design	JKF Architecture
Building 127 HVAC Upgrade (2nd Floor East)	Facilities 23-24 Non- recurring Year-end	Design	Engineering Source of NC





None





AGENDA ITEM

VIII-G. Delegated Authority for Project Approval	William Bagnell
	Associate Vice Chancellor for Campus Operations

Situation:	Project Approval for four projects.
Background:	Projects include: Warren Life Sciences Building Advanced Energy Recovery Science and Technology Replacement Pre-heat Coils Scott, Jarvis HVAC Controls LED Lighting Upgrades Jenkins Art, Greenville Center, Science & Technology Building
Assessment:	Project was approved via BOT delegation to the Chancellor for this project on November 16, 2023.
Action:	This item is for information only.

For Information: BOT Delegated Authority for Project Approval

Project	Total Project Budget	Funding Source
Warren Life Sciences Building Advanced Energy		
Recovery	\$ 382,400.00	22-23 Energy Carry Forward
Science and Technology Replacement Pre-heat		
Coils	\$ 510,000.00	22-23 Energy Carry Forward
LED Lighting Upgrades Jenkins Art, Greenville		
Center, Science & Technology Building	\$ 725,000.00	22-23 Energy Carry Forward
Scott, Jarvis HVAC Controls	\$ 600,000.00	Housing Receipts

The Board of Governors, on May 22, 2019, approved changes to the dollar value of projects requiring Board of Governors approval of non-appropriated capital improvement projects, delegating authority for projects where the projected cost is less than \$750,000 to the institutions' Boards of Trustees, effective July 1, 2019, (UNC Policy Manual Section 600.1.1).

The Board of Trustees (BOT) of East Carolina University per their delegation to the Chancellor in consultation with the Chair of the Finance and Facilities Committee authorized the above capital improvement project on November 16, 2023.





AGENDA ITEM IX. Other	
Situation:	Supplemental information on the Medical Education Building
Background: • •	The new Medical Education Building is expected to be a multi-story 180,000 square foot facility. It is intended to support growth of the Medical School's student enrollment from 86 to 120+ students. This project will be focused on high-end technology, versatile medical education class- rooms, and collaborative meeting and training spaces for some interprofessional and primarily medical student education. The project will also provide a 500-car parking deck to replace lost spaces and provide new spaces required due to the school's expansion. Substantial utility infrastructure construction will be required to support the utility needs of the new building without negatively affecting the campus's existing buildings' services.
Assessment:	Design Development Documents are due 12/01/23.
Action:	This item is for information only.

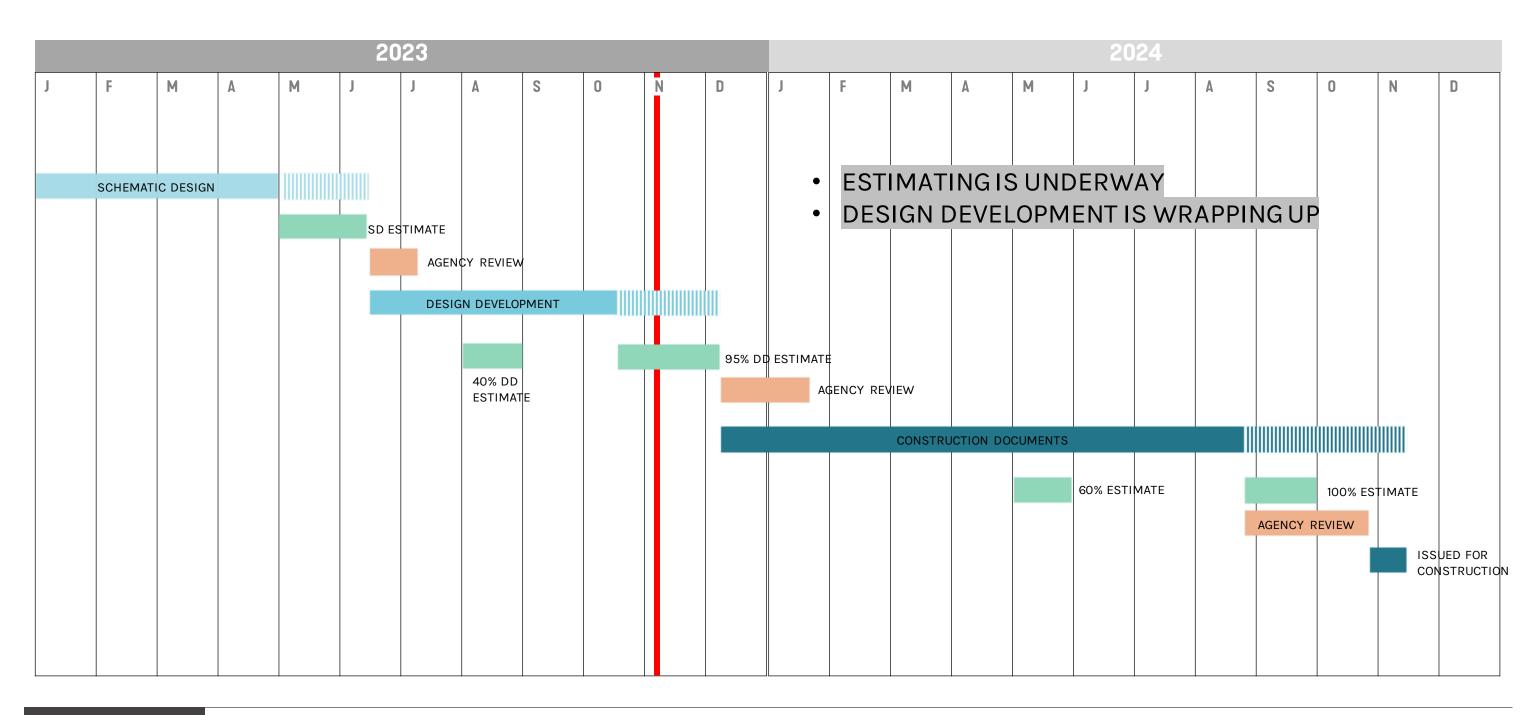
MEDICAL EDUCATION BUILDING

ECU BRODY SCHOOL OF MEDICINE 2023-11-08 • BOARD OF TRUSTEES UPDATE





ECU MEA-DESIGN SCHEDULE



BSA | SMITHGROUP

BUDGET REVIEW

= \$215,000,000 = \$50,000,000
=\$265,000,000
= \$60,000,000

Funds Available for Construction

\$215,000,000 \$50,000,000

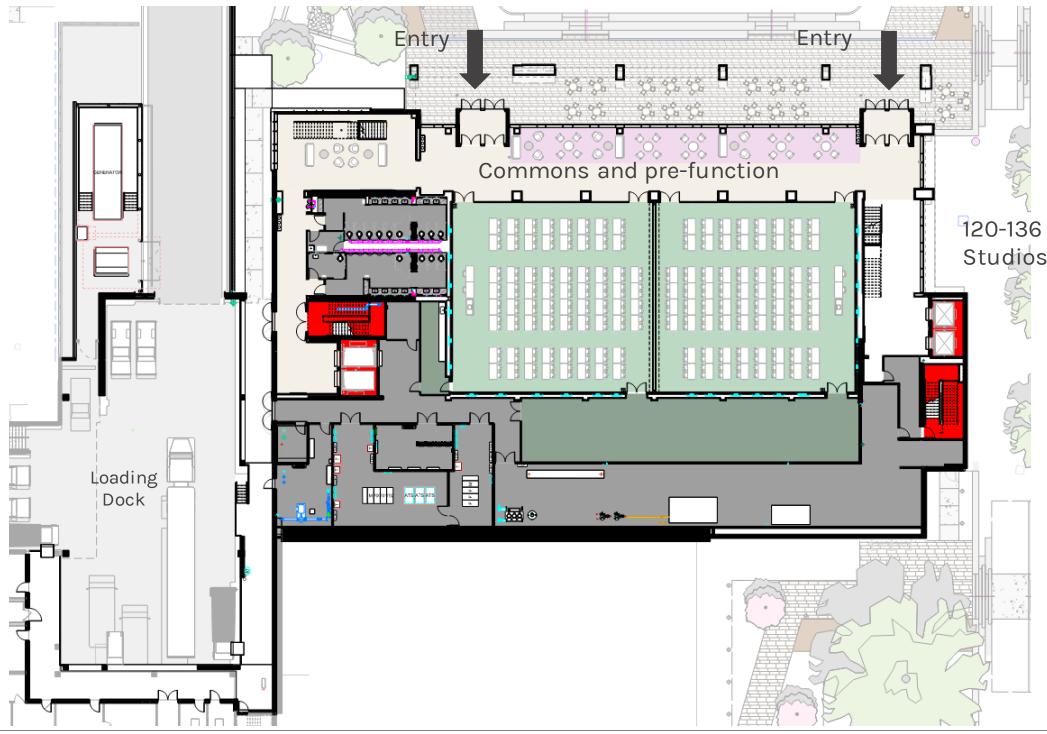
= \$205,000,000

BSA **SMITHGROUP**

BUILDING PLANNING



LEVEL O (LOWER GROUND LEVEL)



120-136 seat Learning Studios



LEVEL 1 (UPPER GROUND LEVEL)









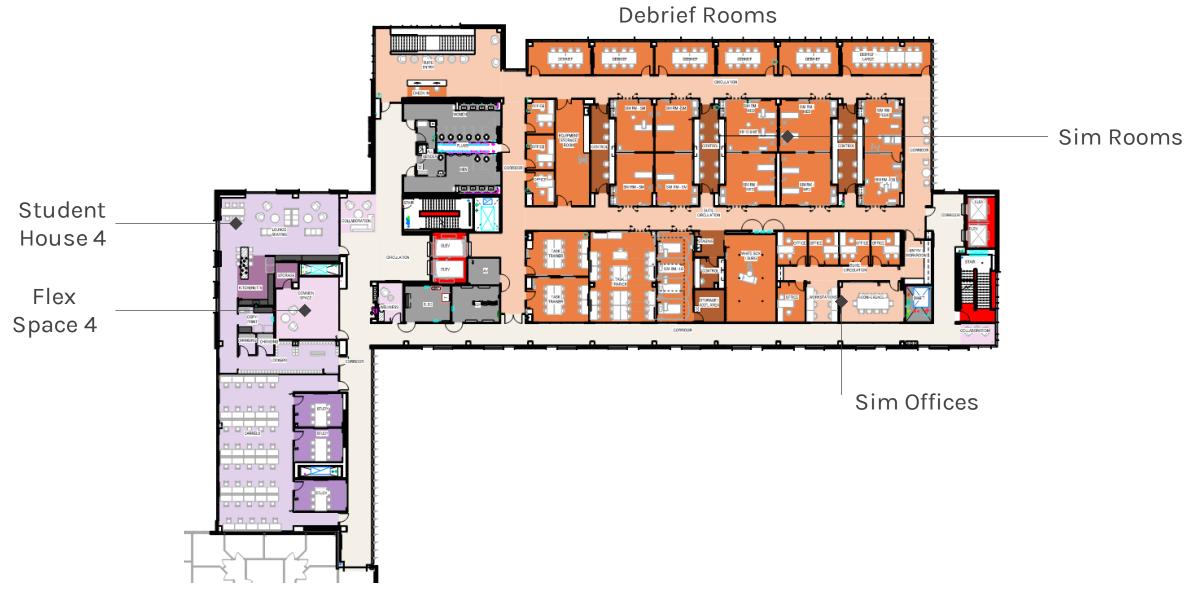




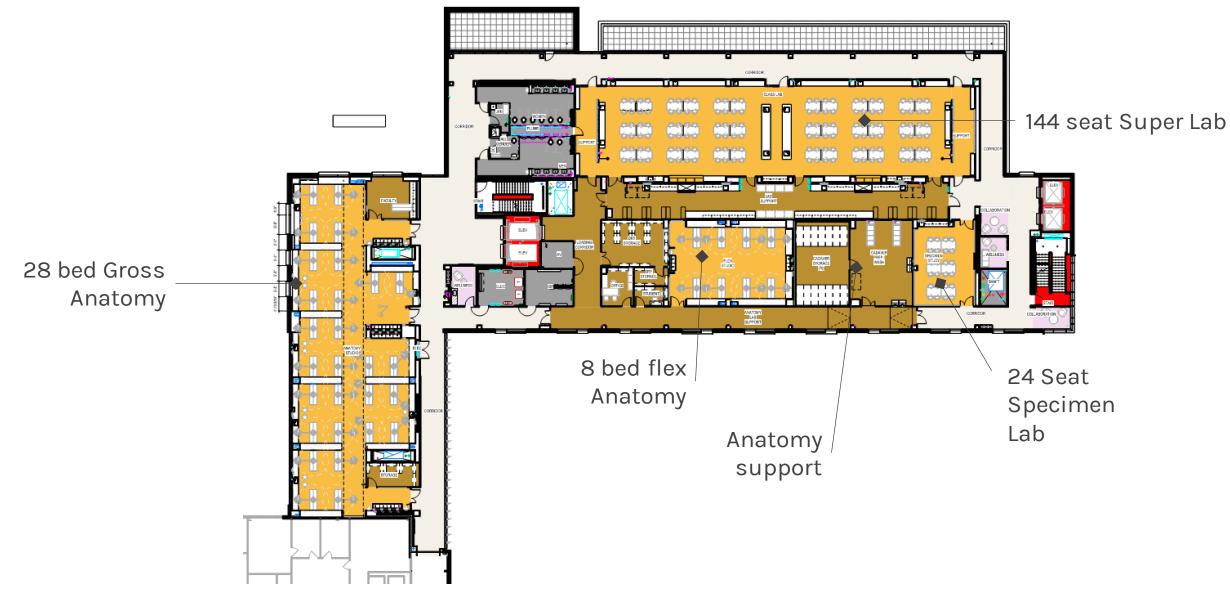
SP Lounge + Training Rooms



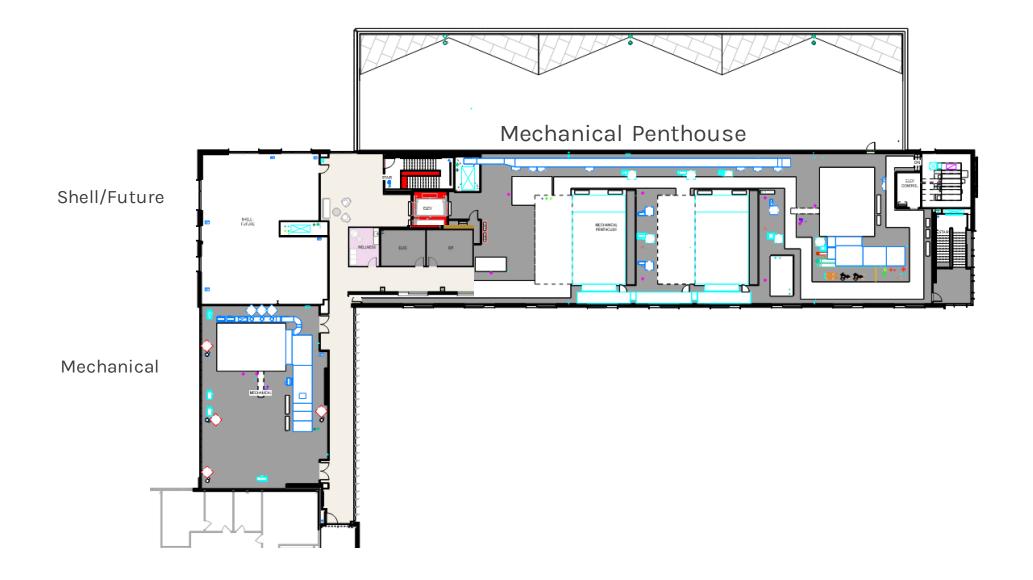














BRODY ADDITION EXTERIOR DESIGN



NORTHWEST VIEW

MEDICAL EDUCATION ADDITION









NORTH LAWN

MEDICAL EDUCATION



ECU BRODY SCHOOL OF MEDICINE

E d



NORTH PORCH

MEDICAL EDUCATION



Eq

DERCO)'SERIOO OFMEDICINE



NORTHWEST ENTRY

MEDICAL EDUCATION ADDITION









MEDICAL EDUCATION ADDITION

ECU









SOUTH COURTYARD MEDICAL EDUCATION BUILDING

and the second





SOUTH ENTRY MEDICAL EDUCATION BUILDING

MEDICINE



BSA | **SMITHGROUP**

CENTRAL UTILITY PLANT 2 EXTERIOR DESIGN



SOUTHWEST VIEW CENTRAL UTILITY PLANT 2





SOUTHEAST VIEW

CENTRAL UTILITY PLANT 2



BSA | **SMITHGROUP**

HEALTH SCIENCES PARKING DECK Exterior design



NORTHWEST VIEW

HEALTH SCIENCES PARKING DECK



BSA SMITHGROUP







SMITHGROUP BSA