



**AGENDA**  
**Budget, Finance, & Infrastructure Committee**  
**November 21, 2024**

- |       |   |             |
|-------|---|-------------|
| I.    | Approval of Minutes September 26, 2024  | Action      |
| II.   | Metrics   | Information |
| III.  | All Funds Budget Quarterly Report   | Information |
| IV.   | Tuition & Fee Proposals for Academic Year 2025-2026                           | Action      |
| V.    | Coastal Studies Institute Housing Lease                                       | Action      |
| VI.   | Debt Management Policy  | Action      |
| VII.  | Supplemental Pay for EHRA Employees Policy                                    | Action      |
| VIII. | Advance Planning Approval   | Action      |
|       | A. Eakin Student Recreation Central Partial Roof Replacement & Repair         |             |
|       | B. Starbucks Relocation to Joyner Library                                     |             |
|       | C. Steam & Condensate Piping MH WD5 to Fletcher Hall and MH J05 to Jones Hall |             |
|       | D. Parking Lot RS-12 Resurfacing & Safety Improvements                        |             |
|       | E. Brewster Wing A Restroom Renovation  |             |
| IX.   | Capital Approval – Tyler Rooftop Unit Replacement                             | Action      |
| X.    | Severance of Scales Field House   | Action      |
| XI.   | Information Items   |             |
|       | A. Employee Engagement Survey Feedback  |             |
|       | B. Comprehensive Budget Report  |             |
|       | C. Pension Spiking  |             |
|       | D. Major Capital Projects Update  |             |
|       | E. Designer Selection Approval Since Last Meeting                             |             |
|       | F. Board of Governors Submissions Since Last Meeting                          |             |
|       | G. Six-Year Biennium Capital Request  |             |
| XII.  | Other   |             |



**AGENDA ITEM**

- I. Approval of Minutes..... Van Isley  
Chair- Budget, Finance, and Infrastructure Committee

**Situation:** Approval of the minutes from the most recent committee meeting.

**Background:** N/A

**Assessment:** N/A

**Action:** This item requires a vote by the committee, with a vote by the full Board of Trustees through the consent agenda.

**Minutes from the Budget, Finance, and Infrastructure Committee  
September 26, 2024 – Main Campus Student Center and Online Meeting**

The Budget, Finance, and Infrastructure Committee of the ECU Board of Trustees met in person on September 26, 2024

Committee members present: Van Isley, Cassie Burt, Dave Fussell, Carl Rogers, and Scott Shook.

Trustee Van Isley, Chair of the Committee, convened the meeting at 3:22 p.m. Mr. Isley read the conflict-of-interest provisions as required by the State Government Ethics Act and asked if anyone would like to declare or report an actual or perceived conflict. None were reported. Trustee Isley acknowledged his recusal on the Isley Indoor Performance Center Elevations and Project approvals.

Mr. Isley asked for the approval of the minutes of the April 11, 2024, committee meeting. Ms. Burt motioned approval and Dave Fussell seconded the motion. The minutes were approved with no negative votes.

Action Items

Ms. Coleman, VC for Administration and Finance, presented the items as detailed in board materials and items were approved as part the consent agenda.

Minutes: Quorum was established therefore minutes from April 11, 2024, were approved.

Housing Application Fee Increase Request: Lowers student initial cost and improves procedural proficiency.

Designer Approval for Special Health Needs Dental Clinic

Design Approval for New Regional Outpatient Behavioral Health Facility

Isley Indoor Performance Center Elevations Approval

Isley Indoor Performance Center Project Approval

Informational Items

Metrics: Ms. Coleman, VC for Administration and Finance, provided metrics for the 4th quarter for Fiscal year 2024 and provided comparative data for July and August for fiscal year 2025.

All Funds Budget Quarterly Report: Ms. Coleman, VC for Administration and Finance, provided 4<sup>th</sup> quarter results of the 2024 budget compared to actuals.

Mr. Isley asked the committee for concerns about items included in the informational items listed in board materials. There were none.

Other Business

There was no other business to discuss, and the committee meeting was adjourned at 3:41 PM.

Respectfully submitted,

Rhonda Jordan



**AGENDA ITEM**

II. Metrics .....Stephanie Coleman  
Vice Chancellor Administration & Finance

- Situation:** Financial metrics for the university
- Background:** State expenditures, tuition receipts, and change in unrestricted fund balances are key performance indicators.
- Assessment:** No issues are identified for July through September of Fiscal Year 2025.
- Action:** This item is for information only.





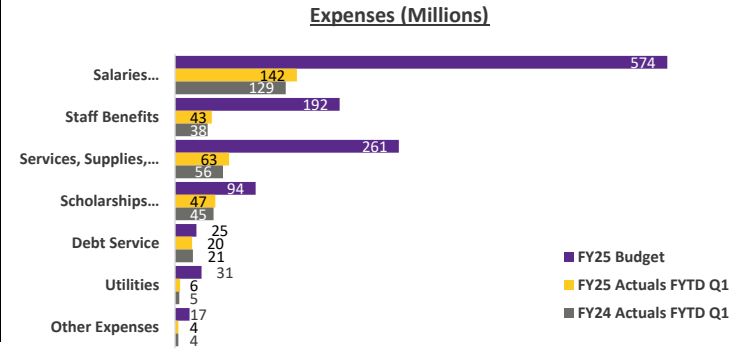
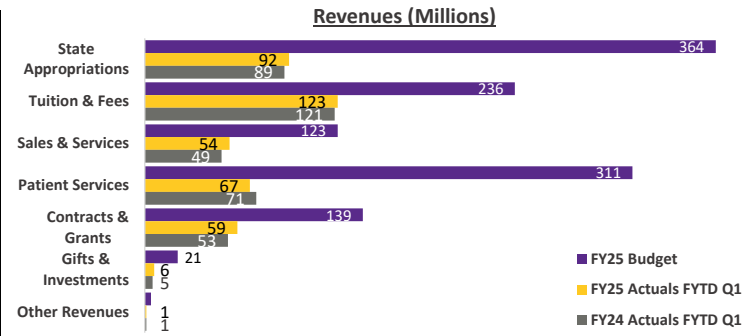
**AGENDA ITEM**

III. All Funds Budget Quarterly Report .....Stephanie Coleman  
Vice Chancellor for Administration and Finance

- Situation:** All funds budget before elimination entries compared to 1<sup>st</sup> quarter actuals and previous year 1<sup>st</sup> quarter
- Background:** BOT approves the budget each Spring for the upcoming fiscal year that begins on July 1. Fiscal year 2025 is the 3<sup>rd</sup> fiscal year with an all funds budget.
- Assessment:** Budget vs. Actual for 1<sup>st</sup> quarter of fiscal year 2025 does not reflect any concerns.
- Action:** This item is for information only.

**FY25 Q1 All Funds Budget and Actuals - University Level**

		FY25 Budget	FY25 Actuals FYTD Q1	Current Year %	FY24 Actuals FYTD Q1	Change %
<b>Revenues</b>	<b>State Appropriations</b>	364,200,000	92,400,000	25.37%	88,600,000	4%
	<b>Tuition &amp; Fees</b>	236,300,000	123,400,000	52.22%	120,500,000	2%
	<b>Sales &amp; Services</b>	122,700,000	54,100,000	44.09%	49,100,000	10%
	<b>Patient Services</b>	311,100,000	66,600,000	21.41%	70,500,000	-6%
	<b>Contracts &amp; Grants</b>	138,500,000	58,700,000	42.38%	53,000,000	11%
	<b>Gifts &amp; Investments</b>	20,700,000	6,200,000	29.95%	5,100,000	22%
	<b>Other Revenues</b>	3,700,000	800,000	21.62%	800,000	0%
<b>Revenues Total</b>		<b>1,197,200,000</b>	<b>402,200,000</b>	<b>33.60%</b>	<b>387,600,000</b>	<b>4%</b>
<b>Expenses</b>	<b>Salaries and Wages</b>	574,200,000	141,800,000	24.70%	128,700,000	10%
	<b>Staff Benefits</b>	192,100,000	43,000,000	22.38%	37,900,000	13%
	<b>Services, Supplies, Materials</b>	261,000,000	62,700,000	24.02%	55,600,000	13%
	<b>Scholarships &amp; Fellowships</b>	94,100,000	47,100,000	50.05%	44,600,000	6%
	<b>Debt Service</b>	25,300,000	20,200,000	79.84%	21,100,000	-4%
	<b>Utilities</b>	31,300,000	5,600,000	17.89%	5,100,000	10%
	<b>Other Expenses</b>	16,500,000	4,300,000	26.06%	4,400,000	-2%
<b>Expenses Total</b>		<b>1,194,500,000</b>	<b>324,700,000</b>	<b>27.18%</b>	<b>297,400,000</b>	<b>9%</b>
<b>Net Transfer</b>		<b>(9,600,000)</b>	<b>(800,000)</b>	<b>8.33%</b>	<b>(2,600,000)</b>	<b>-69%</b>
<b>Change in Fund Balance</b>		<b>(6,900,000)</b>	<b>76,700,000</b>		<b>87,600,000</b>	





**AGENDA ITEM**

IV. Tuition and Fee Proposals..... Stephanie Coleman  
Vice Chancellor of Administration and Finance

- Situation:** Campus tuition and fee proposals are presented to the Board for approval.
- Background:** The Board of Trustees approves and recommends campus tuition and fees for consideration to the Board of Governors for tuition and mandatory fees. G.S. 116-143 requires that the Board of Governors fix tuition and fees, not inconsistent with the actions of the General Assembly. Miscellaneous fees, housing, dining, and parking rates are set by the Board of Trustees.
- Assessment:** Tuition and fee proposals are in accordance with legislative and UNC System guidelines.
- Action:** This item requires a vote by the committee and a vote by the full Board of Trustees.



# Proposed Changes in Tuition & Fee Rates for Academic Year 2025-2026

Board of Trustees

November 21, 2024



# Purpose of Tuition & Fees

## Tuition

- Supports the general provision of education on campus
- Ex: Faculty and certain staff salaries, academic support, student services, and libraries

## Fees

- Supports specific activities/services
- Fees are restricted to that purpose
- Fees are identical for resident and non-resident students
- Direct operational expenses of fee-supported activities are funded entirely from fee revenues without state appropriations



# Policy/Legislative Requirements

Category	Guidance/Policy/Legislative Requirement
<b>Tuition</b>	
Undergraduate Resident	Bottom quartile of an institution's public peers. Fixed tuition policy prohibits increases on continuously enrolled students.*
Undergraduate Nonresident	Higher than resident rate*, market driven*, and reflect the full cost of providing a quality education.
Graduate and Professional Schools	Consistent with each program's unique market and academic requirements.
<b>Fees</b>	
Mandatory and Debt Service	Maximum allowable percentage increase is capped at 3%.*
Special	Only applicable to students engaged in particular activities or courses of study; cannot be used to supplement general academic revenues.
Application	Board can set different fees according to program needs.

\* *Statutory requirement*



# Approval Authority

Tuition & Fees	BOT Approval	BOG Approval	BOG Information	Student Involvement Required
Tuition	X	X		X
Tuition Differential	X	X		X
Mandatory Fees	X	X		X
Application Fees	X	X		X
Special Fees	X	X		X
Misc Fees*	X		X	
Housing	X		X	
Dining	X		X	
Parking	X		X	

\* Misc Fees includes graduation, cap & gown, transcripts, and transit

# UNC System Office Instructions

Tuition	May an increase be proposed?
Undergraduate Resident	No
Undergraduate Nonresident	Yes, but proposals must justify both the need for the increase and why it is not expected to negatively impact enrollment. Requests may not propose using tuition revenue for financial aid.
Graduate Resident	
Graduate Nonresident	
Fees	May an increase be proposed?
Mandatory Fees (including debt service)	<p>An increase may only be proposed if it is critical to maintaining core activities supported by the fee, support legislative salary and benefit increases, and other reasonable inflationary adjustments.</p> <p>Notwithstanding to the above, increases may be proposed that are offset by a commensurate decrease to another fee.</p> <p>Total increases are subject to the 3% statutory cap.</p>
Special Fees	<p>An increase may only be proposed if it is critical to cover inflationary cost increases associated with an <b>existing</b> fee.</p> <p>New fees may only be proposed for newly approved programs</p>
Application Fees	No

# Fee Review Criteria

- Revenues

- Is the number of student FTE used to estimate FY26 revenues reasonable given current enrollment data?
- Is the amount of “Other Revenues” budgeted for FY26 reasonable given historic trends and any other known factors?

- Expenditures

- Are expenditures increasing for reasons other than required legislative salary increases, benefit rate changes, and other reasonable inflationary adjustments?
- If so, is the rationale for the additional expenditures adequately justified and aligned with BOG priorities?

- Fund Balance

- Is the fee expected to generate revenues that exceed expenditures?
- Does the fund balance exceed 6 months of annual expenditures? If so, is there a plan for using the fund balance in the future?



# Cost of Attendance 2024-2025

	Undergraduate Resident	Undergraduate Nonresident	Graduate Resident	Graduate Nonresident
Tuition	\$4,452	\$20,729	\$4,987	\$18,793
Fees	\$2,909	\$2,909	\$2,909	\$2,909
<b>Tuition &amp; Fees</b>	<b>\$7,361</b>	<b>\$23,638</b>	<b>\$7,896</b>	<b>\$21,702</b>
Room and Board	\$11,572	\$11,572	\$14,450	\$14,450
Books & Supplies	\$1,510	\$1,510	\$822	\$822
Personal	\$1,731	\$1,731	\$2,128	\$2,128
Transportation	\$2,870	\$2,870	\$1,753	\$1,753
Loan Fee	\$80	\$80	\$215	\$215
<b>Total Cost of Attendance</b>	<b>\$25,124</b>	<b>\$41,401</b>	<b>\$27,264</b>	<b>\$41,070</b>



# UNC System 2024-25 Tuition & Fees

## Undergraduate- Resident

	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
UNC School of the Arts	\$ 6,497	\$ 2,509	\$ 9,006	3	1
NC State University	\$ 6,535	\$ 2,264	\$ 8,799	2	2
UNC-Chapel Hill	\$ 7,019	\$ 1,745	\$ 8,764	1	3
UNC Greensboro	\$ 4,422	\$ 3,113	\$ 7,535	6	4
Appalachian State University	\$ 4,242	\$ 3,162	\$ 7,404	7	5
UNC Asheville	\$ 4,122	\$ 3,210	\$ 7,332	8	6
UNC Wilmington	\$ 4,443	\$ 2,808	\$ 7,251	5	7
<b>East Carolina University</b>	<b>\$ 4,452</b>	<b>\$ 2,718</b>	<b>\$ 7,170</b>	<b>4</b>	<b>8</b>
UNC Charlotte	\$ 3,812	\$ 3,206	\$ 7,018	9	9
NC A&T State University	\$ 3,540	\$ 3,151	\$ 6,691	11	10
NC Central University	\$ 3,728	\$ 2,814	\$ 6,542	10	11
Winston-Salem State University	\$ 3,401	\$ 2,634	\$ 6,035	12	12
Western Carolina University	\$ 1,000	\$ 3,153	\$ 4,153	13	13
UNC Pembroke	\$ 1,000	\$ 2,647	\$ 3,647	13	14
Fayetteville State University	\$ 1,000	\$ 2,584	\$ 3,584	13	15
Elizabeth City State University	\$ 1,000	\$ 2,391	\$ 3,391	13	16

Ranked High to Low

## Undergraduate- Nonresident

	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
UNC-Chapel Hill	\$ 39,228	\$ 1,745	\$ 40,973	1	1
NC State University	\$ 30,583	\$ 2,264	\$ 32,847	2	2
UNC School of the Arts	\$ 24,231	\$ 2,509	\$ 26,740	3	3
Appalachian State University	\$ 21,875	\$ 3,162	\$ 25,037	4	4
UNC Asheville	\$ 21,470	\$ 3,210	\$ 24,680	5	5
UNC Wilmington	\$ 21,318	\$ 2,808	\$ 24,126	6	6
UNC Greensboro	\$ 20,773	\$ 3,113	\$ 23,886	7	7
<b>East Carolina University</b>	<b>\$ 20,729</b>	<b>\$ 2,718</b>	<b>\$ 23,447</b>	<b>8</b>	<b>8</b>
UNC Charlotte	\$ 19,065	\$ 3,206	\$ 22,271	9	9
NC A&T State University	\$ 17,400	\$ 3,151	\$ 20,551	10	10
NC Central University	\$ 16,764	\$ 2,814	\$ 19,578	11	11
Winston-Salem State University	\$ 14,057	\$ 2,634	\$ 16,691	12	12
Western Carolina University	\$ 5,000	\$ 3,153	\$ 8,153	13	13
UNC Pembroke	\$ 5,000	\$ 2,647	\$ 7,647	13	14
Fayetteville State University	\$ 5,000	\$ 2,584	\$ 7,584	13	15
Elizabeth City State University	\$ 5,000	\$ 2,391	\$ 7,391	13	16

Ranked High to Low

## Graduate- Resident

	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
UNC-Chapel Hill	\$ 10,764	\$ 1,723	\$ 12,487	1	1
UNC School of the Arts	\$ 9,696	\$ 2,509	\$ 12,205	3	2
NC State University	\$ 9,837	\$ 2,264	\$ 12,101	2	3
UNC Greensboro	\$ 5,375	\$ 3,113	\$ 8,488	4	4
Appalachian State University	\$ 5,233	\$ 3,162	\$ 8,395	6	5
NC A&T State University	\$ 5,095	\$ 3,151	\$ 8,246	7	6
UNC Asheville	\$ 4,914	\$ 3,210	\$ 8,124	8	7
UNC Wilmington	\$ 5,278	\$ 2,808	\$ 8,086	5	8
UNC Charlotte	\$ 4,610	\$ 3,206	\$ 7,816	11	9
Western Carolina University	\$ 4,568	\$ 3,153	\$ 7,721	12	10
NC Central University	\$ 4,740	\$ 2,740	\$ 7,480	10	11
<b>East Carolina University</b>	<b>\$ 4,749</b>	<b>\$ 2,718</b>	<b>\$ 7,467</b>	<b>9</b>	<b>12</b>
UNC Pembroke	\$ 4,280	\$ 2,647	\$ 6,927	13	13
Winston-Salem State University	\$ 3,872	\$ 2,634	\$ 6,506	14	14
Fayetteville State University	\$ 3,438	\$ 2,584	\$ 6,022	15	15
Elizabeth City State University	\$ 3,375	\$ 2,391	\$ 5,766	16	16

Ranked High to Low

## Graduate- Nonresident

	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
NC State University	\$ 30,610	\$ 2,264	\$ 32,874	1	1
UNC-Chapel Hill	\$ 29,421	\$ 1,723	\$ 31,144	2	2
UNC School of the Arts	\$ 24,399	\$ 2,509	\$ 26,908	3	3
Appalachian State University	\$ 21,904	\$ 3,162	\$ 25,066	4	4
UNC Asheville	\$ 21,236	\$ 3,210	\$ 24,446	6	5
UNC Wilmington	\$ 21,364	\$ 2,808	\$ 24,172	5	6
UNC Greensboro	\$ 20,090	\$ 3,113	\$ 23,203	7	7
UNC Charlotte	\$ 19,645	\$ 3,206	\$ 22,851	8	8
NC A&T State University	\$ 17,895	\$ 3,151	\$ 21,046	11	9
NC Central University	\$ 18,048	\$ 2,740	\$ 20,788	9	10
<b>East Carolina University</b>	<b>\$ 17,898</b>	<b>\$ 2,718</b>	<b>\$ 20,616</b>	<b>10</b>	<b>11</b>
UNC Pembroke	\$ 17,339	\$ 2,647	\$ 19,986	12	12
Elizabeth City State University	\$ 16,437	\$ 2,391	\$ 18,828	13	13
Western Carolina University	\$ 15,287	\$ 3,153	\$ 18,440	14	14
Fayetteville State University	\$ 14,503	\$ 2,584	\$ 17,087	15	15
Winston-Salem State University	\$ 14,407	\$ 2,634	\$ 17,041	16	16

Ranked High to Low



# UNC System 2024-25 Institution Fees

<u>UNIVERSITY</u>	Student Activity Fee	Rank	Athletic Fee	Rank	Student Health Fee	Rank	Educational And Technology Fee	Rank	Safety Fee	Rank	Total General Fees	Rank	Debt Service Fee	Rank	Total General Fees and Debt Service	Rank
UNC - Asheville	839	1	906	1	455	2	556	5	60		2,816	1	394	8	3,210	1
UNC - Charlotte	650	11	844	6	335	13	622	2	60		2,511	4	695	3	3,206	2
Appalachian State University	744	4	816	11	355	11	593	3	60		2,568	2	594	4	3,162	3
Western Carolina University*	667	10	817	10	365	9	544	6	60		2,453	6	700	2	3,153	4
North Carolina A & T State University	765	3	870	3	370	8	498	8	60		2,563	3	588	5	3,151	5
UNC - Greensboro	611	12	843	7	402	6	490	9	60		2,406	8	707	1	3,113	6
North Carolina Central University	536	15	862	4	338	12	448	10	60		2,244	14	570	6	2,814	7
UNC - Wilmington	719	5	820	8	270	16	563	4	60		2,432	7	376	10	2,808	8
<b>East Carolina University</b>	<b>718</b>	<b>6</b>	<b>773</b>	<b>13</b>	<b>319</b>	<b>14</b>	<b>403</b>	<b>14</b>	<b>60</b>		<b>2,273</b>	<b>12</b>	<b>445</b>	<b>7</b>	<b>2,718</b>	<b>9</b>
UNC - Pembroke	678	9	819	9	275	15	534	7	60		2,366	10	281	13	2,647	10
Winston Salem State University	568	14	780	12	430	4	436	13	60		2,274	11	360	11	2,634	11
Fayetteville State University	582	13	858	5	356	10	393	15	60		2,249	13	335	12	2,584	12
UNC School of the Arts	770	2	-	16	908	1	771	1	60		2,509	5	-	15	2,509	13
Elizabeth City State University	711	7	899	2	395	7	326	16	60		2,391	9	-	15	2,391	14
North Carolina State University	708	8	232	15	445	3	439	12	60		1,884	15	380	9	2,264	15
UNC - Chapel Hill	407	16	279	14	410	5	442	11	60		1,598	16	147	14	1,745	16



# ECU Peers 2023-24 Tuition & Fees

## Undergraduate- Resident

	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
Western Michigan University	15,198	100	15,298	1	1
Central Michigan University	13,862	450	14,312	2	2
Illinois State University	11,000	3,121	14,121	6	3
Ohio University-Main Campus	13,746	-	13,746	3	4
Washington State University	10,976	2,021	12,997	7	5
Northern Arizona University	11,015	1,223	12,238	5	6
Kent State University at Kent	11,595	172	11,767	4	7
Ball State University	8,688	2,070	10,758	8	8
University of Nevada-Las Vegas	8,354	788	9,142	9	9
Utah State University	7,387	918	8,305	10	10
<b>East Carolina University</b>	<b>4,452</b>	<b>2,909</b>	<b>7,361</b>	<b>11</b>	<b>11</b>
Florida Atlantic University	2,522	2,357	4,879	12	12

Ranked High to Low

## Graduate- Resident

	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
Western Michigan University	18,354	923	19,277	1	1
Central Michigan University	15,843	450	16,293	2	2
Washington State University	12,675	1,725	14,400	3	3
Northern Arizona University	11,674	873	12,547	5	4
Kent State University at Kent	12,483	-	12,483	4	5
Ball State University	9,922	2,070	11,992	6	6
Illinois State University	7,971	2,038	10,009	8	7
Ohio University-Main Campus	9,444	276	9,720	7	8
<b>East Carolina University</b>	<b>4,749</b>	<b>2,909</b>	<b>7,658</b>	<b>12</b>	<b>9</b>
Utah State University	6,763	832	7,595	9	10
University of Nevada-Las Vegas	6,119	858	6,977	10	11
Florida Atlantic University	5,467	1,226	6,693	11	12

Ranked High to Low

## Undergraduate- Nonresident

	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
Washington State University	27,052	2,021	29,073	1	1
Ball State University	26,696	2,070	28,766	2	2
University of Nevada-Las Vegas	25,307	792	26,099	3	3
Utah State University	23,305	918	24,223	5	4
Ohio University-Main Campus	24,114	-	24,114	4	5
<b>East Carolina University</b>	<b>20,729</b>	<b>2,909</b>	<b>23,638</b>	<b>6</b>	<b>6</b>
Illinois State University	20,358	3,121	23,479	8	7
Kent State University at Kent	20,708	172	20,880	7	8
Western Michigan University	18,998	100	19,098	9	9
Northern Arizona University	17,792	1,223	19,015	10	10
Florida Atlantic University	14,374	2,950	17,324	11	11
Central Michigan University	13,862	450	14,312	12	12

Ranked High to Low

## Graduate- Nonresident

	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
Washington State University	27,842	1,725	29,567	1	1
Ball State University	27,126	2,070	29,196	3	2
Western Michigan University	27,531	923	28,454	2	3
Utah State University	23,176	832	24,008	5	4
University of Nevada-Las Vegas	23,075	858	23,933	6	5
Kent State University at Kent	23,352	-	23,352	4	6
Northern Arizona University	21,204	873	22,077	7	7
<b>East Carolina University</b>	<b>17,898</b>	<b>2,909</b>	<b>20,807</b>	<b>8</b>	<b>8</b>
Florida Atlantic University	16,695	1,787	18,482	10	9
Ohio University-Main Campus	17,436	276	17,712	9	10
Central Michigan University	15,843	450	16,293	11	11
Illinois State University	10,608	2,038	12,646	12	12

Ranked High to Low

# ECU 5-Year Fee History

## EAST CAROLINA UNIVERSITY MANDATORY STUDENT FEES (PAID BY ALL STUDENTS)

	Approved 2021-2022	Approved 2022-2023	Approved 2023-2024	Approved 2024-2025	Proposed 2025-2026	\$ Change	% Change
<b>MANDATORY STUDENT FEES:</b>							
<b>GENERAL FEES:</b>							
SGA	27.50	27.50	27.50	27.50	27.50	-	0.00%
MEDIA	30.00	30.00	30.00	29.00	29.00	-	0.00%
FINE ARTS	8.00	8.00	8.00	8.00	8.00	-	0.00%
CAMPUS RECREATION AND WELLNESS	271.00	271.00	291.00	292.00	313.00	21.00	7.19%
MINGES OPERATIONS	6.00	6.00	6.00	6.00	6.00	-	0.00%
STUDENT CENTERS & ACTIVITIES	359.50	359.50	355.50	355.50	377.50	22.00	6.19%
ATHLETIC FEE	773.00	773.00	773.00	773.00	773.00	-	0.00%
STUDENT HEALTH FEE	319.00	319.00	319.00	319.00	319.00	-	0.00%
EDUCATION AND TECHNOLOGY FEE	403.00	403.00	403.00	403.00	428.00	25.00	6.20%
<b>TOTAL GENERAL STUDENT FEES</b>	<b>2,197.00</b>	<b>2,197.00</b>	<b>2,213.00</b>	<b>2,213.00</b>	<b>2,281.00</b>	<b>68.00</b>	<b>3.07%</b>
<b>DEBT SERVICE</b>							
STUDENT REC. CENTER	-	-	-	-	-	-	-
ATHLETIC FACILITY DEBT	70.00	70.00	70.00	70.00	70.00	-	0.00%
NEW STUDENT UNION (phased fee)	375.00	375.00	375.00	375.00	375.00	0.00	0.00%
<b>TOTAL DEBT SERVICE</b>	<b>445.00</b>	<b>445.00</b>	<b>445.00</b>	<b>445.00</b>	<b>445.00</b>	<b>-</b>	<b>0.00%</b>
<b>TOTAL GENERAL STUDENT FEES &amp; DEBT SERVICE</b>	<b>2,642.00</b>	<b>2,642.00</b>	<b>2,658.00</b>	<b>2,658.00</b>	<b>2,726.00</b>	<b>68.00</b>	<b>2.56%</b>
<b>SPECIAL FEES</b>							
CAMPUS SAFETY FEE	52.00	60.00	60.00	60.00	60.00	0.00	0.00%
<b>TOTAL SPECIAL FEES</b>	<b>52.00</b>	<b>60.00</b>	<b>60.00</b>	<b>60.00</b>	<b>60.00</b>	<b>-</b>	<b>0.00%</b>
<b>MANDATORY FEES</b>	<b>\$ 2,694.00</b>	<b>\$ 2,702.00</b>	<b>\$ 2,718.00</b>	<b>\$ 2,718.00</b>	<b>\$ 2,786.00</b>	<b>\$ 68.00</b>	<b>2.50%</b>
<b>MISCELLANEOUS CHARGES</b>							
TRANSIT (Not approved by BOG, but charged to all students)	158.00	158.00	178.00	178.00	187.00	9.00	5.06%
GRADUATION (Not approved by BOG, but charged to all students)	12.00	12.00	12.00	12.00	12.00	-	0.00%
ASSOCIATION OF STUDENT GOVERNMENTS (Approved by BOG)	1.00	1.00	1.00	1.00	1.00	-	0.00%
<b>TOTAL MISCELLANEOUS CHARGES PAID BY ALL STUDENTS</b>	<b>171.00</b>	<b>171.00</b>	<b>191.00</b>	<b>191.00</b>	<b>200.00</b>	<b>9.00</b>	<b>4.71%</b>
<b>Total Fees Paid by Each Student</b>	<b>2,865.00</b>	<b>2,873.00</b>	<b>2,909.00</b>	<b>2,909.00</b>	<b>2,986.00</b>	<b>77.00</b>	<b>2.65%</b>

# Graduate Tuition

	Current	Proposed	\$ Change	% Change
Resident	\$4,749	\$4,987	\$238	5%
Non-Resident	\$17,898	\$18,793	\$895	5%

- Revenue generated from increase: \$1,253,576
- Uses of funds
  - Increase assistantships and minimum assistantship salaries



# School of Dental Medicine - Tuition

	Current	Proposed	\$ Change	% Change
All students	\$35,147	\$37,507	\$2,360	6.7%

- Revenue generated from increase: \$449,981
- Uses of funds
  - Support salary and benefits of 2.0 FTE faculty in the Community Service Learning Centers

Peer Data For Total Tuition Over 4 Years	
School	Rank
East Carolina University	5 <sup>th</sup>
Virginia Commonwealth Univ	18 <sup>th</sup>
Univ of North Carolina-Chapel Hill	19 <sup>th</sup>
Medical Univ of South Carolina	27 <sup>th</sup>

American Dental Association 2022-2023

Ranked low to high

# School of Dental Medicine - Housing

	Current	Proposed	\$ Change	% Change
All students	\$1,395	\$1,475	\$80	5.73%

- Revenue generated from increase: \$15,253
- Uses of funds
  - Cover increased housing expenses for D4 students during rotations at Community Service Learning Centers
- All dental students pay to smooth cost over the program



# School of Dental Medicine – Electronic Textbook Fee

	Current	Proposed	\$ Change	% Change
All students	\$1,055	\$1,155	\$100	9.48%

- Revenue generated from increase: \$19,067
- Uses of funds
  - Cover the increased cost of electronic resources
- Change title of fee to Electronic Resources



# Student Centers & Activities

	Current	Proposed	\$ Change	% Change
All students	\$355.50	\$377.50	\$22	6.2%

- Revenue generated from increase: \$418,000
- Uses of funds
  - Increase student wages
  - Support unfunded legislative salary increases





# Campus Recreation & Wellness

	Current	Proposed	\$ Change	% Change
All students	\$292	\$313	\$21	7.2%

- Revenue generated from increase: \$399,000
- Uses of funds
  - Increase student wages
  - Increase the number of students employees
  - Support unfunded legislative salary increases



# Education & Technology

	Current	Proposed	\$ Change	% Change
All students	\$403	\$428	\$25	6.2%

- Revenue generated from increase: \$637,500
- Uses of funds
  - Support the increased cost of software licenses, classroom and computer lab AV equipment
  - Support unfunded legislative salary increases



# Transit

	Current	Proposed	\$ Change	% Change
All students	\$178	\$187	\$9	5%

- Revenue generated from increase: \$171,000
- Uses of funds
  - Support the increased maintenance costs
  - Support unfunded legislative salary increases



# Online-only Student Graduation Fee

	Current	Proposed	\$ Change	% Change
Undergrad	\$0	\$0.50/SCH	\$0.50/SCH	100%
Grad	\$0	\$0.67/SCH	\$0.67/SCH	100%

- Revenue generated from increase: \$60,000
- Uses of funds
  - Support the cost of graduation: ceremony, diploma, mailing, cap and gown
- Aligns with graduation fee charged to all other students



# Housing

- Revenue generated from increase: \$1 million
- Uses of funds
  - Support the increased maintenance and operating costs
  - Support the housing master plan and debt associated with Jones and Legacy Halls renovations
  - Support unfunded legislative salary increases

Room/Building Type	Current	Proposed	\$ Change	% Change
College Hill Suites	\$6,944	\$7,152	\$208	3%
Coastal Studies Institute	\$6,944	\$7,152	\$208	3%
Scott Hall/Ballard Suites	\$6,696	\$6,897	\$201	3%
Renovated Residence Halls*	\$6,499	\$6,694	\$195	3%
Standard Residence Halls**	\$5,916	\$6,093	\$177	3%
Designated Single Additional Charge	\$1,640	\$1,689	\$49	3%
Double Room Buy-Out Charge	\$1,640	\$1,689	\$49	3%
Designated Small Single Additional Charge	\$1,230	\$1,267	\$37	3%
Scott/CHS Specialty Rooms Additional Charge	\$410	\$422	\$12	3%

\*Ballard, Clement, White, Greene, Tyler, Fletcher, Cotten, Jarvis, Fleming

\*\*Umstead, Jones, Legacy, Garrett

This fee increase requires BOT approval

# Dining – Residential Meal Plans

	Current	Proposed	\$ Change	% Change
Residential Plans	\$2,426	\$2,517	\$91	3.75%

- Revenue generated from increase: \$1 million
- Uses of funds
  - Support the increased costs of goods, contractor fees, maintenance costs, and unfunded legislative salary increases



# Dining – Commuter Plans

- Requesting to establish new commuter plan program rates.
- Proposed rate changes compared to current commuter plans range between -1.84% to 1.22%
  - Largest plans decrease by 1.84%
  - Mid-range plans decrease by 0.38%
  - Lowest plans increase by 1.22%

<b>Create-Your-Own (CYO) Non-Resident/Commuter Plans</b>	
Choice of 50, 75, or 100 Meals	
Choice of \$250, \$350, or \$450 Flex Dollars	
CYO Block 100 with \$450	\$1,430
CYO Block 100 with \$350	\$1,340
CYO Block 100 with \$250	\$1,250
CYO Block 75 with \$450	\$1,225
CYO Block 75 with \$350	\$1,135
CYO Block 75 with \$250	\$1,045
CYO Block 50 with \$450	\$1,010
CYO Block 50 with \$350	\$920
CYO Block 50 with \$250	\$830
Gold 550	\$550

This fee change requires BOT approval

# Parking – Proposed Increases to Citation Fees

**Issue:**  
Current citation fees are not acting as a deterrent

**Review Findings:**  
ECU fees are below peer and industry averages

**Objective:**  
Align fees with peer and industry standards to deter noncompliant behavior

Violation Description	Current	Proposed	\$ Change	% Change
No permit/unregistered vehicle/expired permit	\$35	\$50	\$15	42.9%
Vehicle parked against the flow of traffic in a parallel parking space	\$35	\$50	\$15	42.9%
Vehicle backed in/pulled through without matching front license plate	\$10	\$15	\$5	50%
Parking outside authorized permit area	\$20	\$50	\$30	150%
Encroachment of two or more spaces	\$10	\$15	\$5	50%
Unauthorized parking in reserved space, lot	\$20	\$75	\$55	275%
Overtime parking in a time-limited space	\$15	\$25	\$10	66.7%
Failure to pay in a payment-required space	\$15	\$35	\$20	133%
Parking in a no parking area, blocking vehicular/pedestrian flow	\$20	\$50	\$30	150%
Displaying an unauthorized permit, altering a parking permit or forging a parking permit	\$50	\$100	\$50	100%
Permit improperly displayed	\$5	\$25	\$20	400%
Prohibited Charging of Electric Vehicle or Micro mobility Device	\$0	\$50	\$50	N/A
Shared Permit	\$35	\$100	\$65	186%
Micro mobility Device Impoundment - 1st	\$0	\$25	\$25	N/A
Micro mobility Device Impoundment - 2nd & >	\$0	\$40	\$40	N/A
Low Speed Device Impoundment	\$0	\$40	\$40	N/A
Traffic/Officer's signal disregarded	\$35	\$50	\$15	42.9%
License plate illegal, obscured, non-displayed	\$10	\$50	\$40	400%
Damage to or removal of parking equip and signs	\$35	\$75	\$40	114%

This fee increase requires BOT approval



# Parking – B2 Permit

	Current	Proposed	\$ Change	% Change
All B2 permit holders	\$214/year	\$350/year	\$136/year	63.6%

- Proposed increase to B2 permits to reflect convenience level and access (proximity) to associated residence halls.
- Proposed rate remains at the lower end of the peer average range (\$314-\$428)



# Parking – Garage Hourly Rate

	Current	Proposed	\$ Change	% Change
Hourly users	\$1/hour	\$2/hour	\$1/hour	100%

- Changes match peer and industry standards
- Objective is to reduce congestion and garage closures due to overcapacity



# Parking – C2 Commuter Lot

	Current	Proposed	\$ Change	% Change
Hourly users	N/A	\$1/hour	\$1/hour	100%
Daily max	N/A	\$5/day	\$5/day	100%

- Establish an hourly rate for Commuter lot
- Currently, parking is by annual permit only
- Allowing hourly parking provides affordable parking option for occasional use



# Parking – Per Semester Rate

- Request to offer a per-semester rate for students
- Rate would be 50% of the annual rate



# Questions



STUDENT ASSEMBLY OF THE STUDENT GOVERNMENT ASSOCIATION  
OF EAST CAROLINA UNIVERSITY

9<sup>th</sup> SESSION, 2024-2025

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ASSEMBLY RESOLUTION 9-02

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**A RESOLUTION**

To Express The Position Of The Student  
Government Association Of East Carolina  
University On The 2025-2026 Proposed Tuition  
And Fees Increases

**Primary Sponsor:** Speaker Rushil Sachania

**Cosponsor(s):** President Anderson Ward

**First Reading:** 10/23/2024

**Referred to:** Rules Suspended

**Recommendation:** Rules Suspended

**Second Reading:** 10/23/2024

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1 *Be it resolved by the Student Assembly of the Student Government Association of East Carolina*  
2 *University,*

3  
4 **SECTION 1. SHORT TITLE**

5  
6 *This Resolution may be cited as the "2025-2026 Tuition and Fee Resolution."*

7  
8 **SECTION 2. GRADUATE TUITION INCREASE**

9  
10 **WHEREAS,** The Graduate School has identified a need for creating more competitive graduate  
11 assistantships, and;

12  
13 **WHEREAS,** The minimum graduate assistantship salary at East Carolina University (ECU) has  
14 been \$4,500 per semester since 2012, which is low when compared to peer  
15 institutions, as designated by Institutional Planning, Assessment and Research  
16 (IPAR), and to other UNC System institutions, making it difficult to compete for  
17 top talent graduate students, and;

18  
19 **WHEREAS,** The last graduate tuition fee increase was for the 2017/2018 academic year, which  
20 raised resident tuition by a total of \$93 and nonresident tuition by a total of \$351,  
21 and;

22  
23 **WHEREAS,** The proposed graduate tuition fee increase seeks to raise resident tuition by a total  
24 of \$475, for a total of \$5,224, and nonresident tuition by a total of \$1,790, for a  
25 total of \$19,688, and;

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**WHEREAS**, If the proposed increases to graduate tuition were to be approved, the anticipated revenue would allow the minimum assistantship salary to be raised to \$13,000 per year for master’s students and \$16,000 per year for doctoral students.

*Now, therefore, be it,*

**RESOLVED**, The Student Government Association of East Carolina University **supports** an increase of the graduate student tuition in the amount of \$475 for resident students and \$1,790 for nonresident students.

**SECTION 3. STUDENT LIFE FEE INCREASE**

**WHEREAS**, Student Life Fee is a consolidated fee that supports the department of Student Engagement and the Student Centers, and;

**WHEREAS**, Student Engagement supports student and professional salaries, office operations, professional development, and programming for Fraternity & Sorority Life, Student Activities & Organizations (SAB & Homecoming), Center for Leadership & Civic Engagement, Dr. Jesse R. Peel LGBTQ Center, Women & Gender Center, Ledonia Wright Cultural Center, and the Military & Veterans Resource Center (in-part), and;

**WHEREAS**, Student Centers support operations of the Student Centers (MCSC & HSC) facility and equipment repair and maintenance, and professional development for the Central Reservations Office, Center Operations & Game Room, Production Services, and Central Ticket Office, and;

**WHEREAS**, The last fee increase was in 2018, prior to when the current Main Campus Student Center (MCSC) was built, and;

**WHEREAS**, Contributing factors such as increases in maintenance and repair cost due to inflation, salary increases due to legislative changes to Essential Programs and Services (EPS) and State Human Resources Act (SHRA) funding, increases in annual visitor counts in the MCSC, and a decline in institutional funding due to a decline in Full-Time Equivalent (FTE) enrollment, and;

**WHEREAS**, The proposed fee increase will take the current fee of \$348.26 and increase it to \$370.26 for an anticipated increase of \$418,000, assuming that East Carolina University (ECU) has 19,000 total students attend next year, and;

**WHEREAS**, The proposed increase would be used to increase the current student salary wages from \$8, \$10, and \$11 to \$10, \$11, and \$12, and;

**WHEREAS**, The remaining portion of the increase will be used to cover unfunded legislative salary increases.

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*Now, therefore, be it,*

**RESOLVED**, The Student Government Association of East Carolina University **supports** an increase of the Student Life fee in the amount of \$22.

**SECTION 4. CAMPUS RECREATION AND WELLNESS FEE INCREASE**

**WHEREAS**, Campus Recreation and Wellness (CRW) strives to promote learning on how to maintain healthy lifestyles and enhances the East Carolina University student experience, and;

**WHEREAS**, CRW has already taken action to save funding in other areas, such as reducing their operating hours, increasing their program/service fees, reducing their support of club sports by forty percent (40%), intramural sports by twenty percent (20%), and group fitness down by twenty-five (25) classes, and exploring alternate revenue sources, such as additional grants and donors, and;

**WHEREAS**, The increase in fees that has been requested by CRW will assist in increasing the student wage to \$10 per hour, adding an additional 50 or more new student positions, restore levels of student employment, and increase mental health support, and;

**WHEREAS**, Should CRW not receive the requested fee increase, they would face detrimental impacts to their facilities and services, such as additional reduction in facility operating hours, the complete elimination of club sports support, charges for intramural and fitness activities, and additional reduction in student employees, and;

**WHEREAS**, CRW has shown a demonstrated need for a fee increase due to the impacts of inflation of costs to maintain equipment and facilities and purchase equipment and legislative salary increases.

*Now, therefore, be it,*

**RESOLVED**, The Student Government Association of East Carolina University **supports** an increase of the Campus Recreation and Wellness fee in the amount of \$21.

**SECTION 5. TRANSIT FEE INCREASE**

**WHEREAS**, The Transit fee is dedicated to the transportation needs of the student body and supports fixed routes that bring students to, from, around, and between ECU's campuses, and;

**WHEREAS**, The Transit fee also supports the operation, maintenance, and replacement of the equipment that is utilized in the execution of meeting the transportation needs of



118 the student body and other services, such as the ADA point-to-point van service,  
119 and SafeRide, which are programs that provide additional dedicated support for  
120 student transportation needs, and;  
121

122 **WHEREAS,** The last fee increase of \$16, with an additional \$4 realigned from another fee, was  
123 approved in 2022 for Fall 2023 implementation, and;  
124

125 **WHEREAS,** The increased fee that has been requested by Transit will be used to off-set  
126 increases in maintenance contractor labor costs, which have increased by  
127 \$235,000 in April 2023 and by an additional four point two percent (4.2%),  
128 amounting to \$29,000, as well as legislative salary increases for professional staff,  
129 which has increased by \$108,924 since the prior fee increase in 2022.  
130

131 *Now, therefore, be it,*  
132

133 **RESOLVED,** The Student Government Association of East Carolina University **supports** an  
134 increase of the Transit fee in the amount of \$9.  
135

### 136 **SECTION 6. EDUCATION AND TECHNOLOGY FEE INCREASE** 137

138 **WHEREAS,** The Education and Technology Fee is dedicated to enhancing student learning  
139 experiences by incorporating emerging technologies, and;  
140

141 **WHEREAS,** This fee primarily funds technology that students use directly to support their  
142 education by covering items such as equipment, software, supplies for educational  
143 materials, non-computer lab expenses, student computing labs and facilities,  
144 connectivity infrastructure and services that support student learning, as well as  
145 providing limited support for staff and student positions that assist with  
146 technology used by students, such as computer labs, student help desks, classroom  
147 technology, and learning tools, and;  
148

149 **WHEREAS,** The last fee increase was for the 2020 Fiscal Year and was in the amount of \$8,  
150 and;  
151

152 **WHEREAS,** The requested increase for the Education and Technology fee will be used to  
153 address the legislative salary and benefit increases that have occurred since 2019  
154 and the rising cost of college instructional software, as well as support Classroom  
155 AV and computer labs.  
156

157 *Now, therefore, be it,*  
158

159 **RESOLVED,** The Student Government Association of East Carolina University **does not**  
160 **support** an increase of the Education and Technology fee in the amount of \$25  
161 due to the lack of an itemized list of specific fund allocation, and;  
162

163 *Be it, further,*

164  
165 **RESOLVED**, The Student Government Association of East Carolina University recommends an  
166 increase of the Education and Technology fee in the amount of \$15.  
167

168 **SECTION 7. HOUSING AND DINING FEE INCREASE**  
169

170 **WHEREAS**, The Housing fee represents the cost to reside in the residence halls for Fall/Spring  
171 semester of the academic year and is used to support the staffing, programming,  
172 facilities, maintenance, and services provided by Campus Living to enhance the  
173 student living experience and contribute to student success, and;  
174

175 **WHEREAS**, The current Housing fee varies based on the dorm and type of room a student is  
176 occupying, and;  
177

178 **WHEREAS**, The proposed fee increase by ECU Housing will be used to off-set increases in  
179 maintenance contractor labor costs, legislative salary increases for professional  
180 staff, and renovations to existing dormitories, and;  
181

182 **WHEREAS**, ECU Dining has proposed a fee increase on residential Purple Plans, and;  
183

184 **WHEREAS**, In the 2026 Fiscal Year, ECU Dining will offer ten (10) options to commuter  
185 students with new “build your own” Gold Plans as adding new plans increase  
186 flexibility and customization for students, and;  
187

188 **WHEREAS**, ECU Dining is anticipating a four percent (4%) increase on commodities, a three  
189 percent (3%) increase in labor wages, an increase on the ECU Dining Contractor  
190 annual fee, a four percent (4%) increase on directs, which are items such as paper,  
191 chemicals, etc., and an increase for repair services.  
192

193 *Now, therefore, be it,*  
194

195 **RESOLVED**, The Student Government Association of East Carolina University **does not**  
196 **support** an increase of the Housing fee in the amount of three percent (3%),  
197 ranging from \$177-\$258, and;  
198

199 *Be it, further,*  
200

201 **RESOLVED**, The Student Government Association of East Carolina University **does not**  
202 **support** an increase of the Dining fee in the amount of three point seventy-five  
203 percent (3.75%), equal to \$90.97, and;  
204

205 *Be it, further,*  
206

207 **RESOLVED**, The Student Government Association of East Carolina University **supports** an  
208 increase of the Dining fee in the amount of one point five percent (1.5%) to be  
209 used for increasing labor wages and the ECU Dining Contractor annual fee.

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**SECTION 8. MISCELLANEOUS FEE INCREASE**

**WHEREAS,** Currently, Distance Education students do not pay a fee for graduation, and;

**WHEREAS,** Part of the University Fees section of student’s tuition is used for special fees to provide funds for specific needs that are not currently supported by any other source of revenue, such as graduation, and;

**WHEREAS,** Distance Education students are permitted to attend their colleges graduation ceremonies despite the fact that they have not paid any fee towards graduation, and;

**WHEREAS,** The proposed fee will be used to cover the cost of graduation, including things such as graduation ceremonies, diplomas, mailing fees, a cap and gown for graduates, etc., and;

**WHEREAS,** The funds for graduation currently operate at a deficit with the 2023-2024 Fiscal Year accruing a deficit of \$64,000 for graduation.

*Now, therefore, be it,*

**RESOLVED,** The Student Government Association of East Carolina University **supports** adding a graduation fee for undergraduate Distance Education students in the amount of \$0.50 per semester hour and the fee for graduate Distance Education students in the amount of \$0.67 per semester hour, and;

*Be it, further,*


**RESOLVED,** Upon passage, a copy of this resolution shall be sent to Chancellor Phillip Rogers, Vice Chancellor of Student Affairs Brandon Frye, Interim Provost and Senior Vice Chancellor for Academic Affairs Chris Buddo, Vice Chancellor for Administration and Finance Stephanie Coleman, Dean of the Graduate School Debra Jackson, Associate Vice Chancellor of Student Life Erik Kneubuehl, Associate Vice Chancellor of Health and Well-Being Lanika Wright, Associate Vice Chancellor of Campus Living Peter Groenendyk, Senior Director of Campus Recreation & Wellness Greg Corack, Director of Dining Services Celia Daniels, Transit Director Wood Davidson, and Director of Housing Operations Gretchen Brockmann.

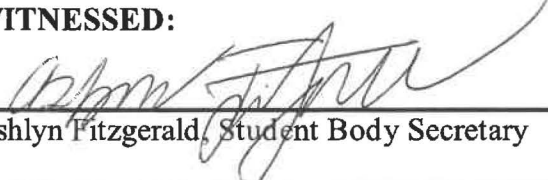
**SECTION 9. DATE EFFECTIVE**

This Resolution shall be effective upon its passage by a majority affirmative vote of the Student Assembly and its signing by the Student Body President or a two-thirds (2/3) affirmative vote of the Student Assembly.

255 Final Vote: passed via voice vote  
256

257 I hereby certify that this Resolution was read and adopted by the Student Assembly of the  
258 Student Government Association of East Carolina University, this October 23<sup>rd</sup> of 2024  
259

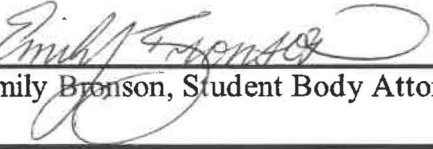
260 X   
261 \_\_\_\_\_  
262 Rushil Sachania, Speaker of the Student Assembly  
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264 WITNESSED:  
265 X   
266 \_\_\_\_\_  
267 Ashlyn Fitzgerald, Student Body Secretary

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268 Certification by the Attorney General: (CONSTITUTIONAL) (UNCONSTITUTIONAL)  
269  
270

271 I hereby certify this Legislation is Constitutional in the absence of the Rules and Judiciary  
272 Committee as adopted by the Student Assembly of the Student Government Association of  
273 East Carolina University.

274 X   
275 \_\_\_\_\_  
276 Emily Bronson, Student Body Attorney General

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277 Action Taken by the President: (ENACTED) (VETOED)  
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280 I hereby signify my approval of this Resolution as adopted by the Student Assembly of the  
281 Student Government Association of East Carolina University, this

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284 Anderson Ward, Student Body President  
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APPROVED  
by  
Student Body President

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**References**

287 <https://financialservices.ecu.edu/other-tuition-information/>



**AGENDA ITEM**

- V. Coastal Studies Institute Housing Lease .....Stephanie Coleman  
Vice Chancellor for Administration and Finance

**Situation:** ECU Student Affairs request approval to lease residential space for housing in Manteo, NC from Manteo Community Housings, LLC

**Background:** Manteo Community Housings, LLC has provided space for several years to house ECU students who are in the student program at the Coastal Studies Institute campus. The lease is for one year commencing January 1, 2025. The annual rate is \$160,530.44 with a one-year renewal option.

**Assessment:** In accordance with ECU Real Property by Lease Delegation Flexibility Policy, the lease is contingent on approval from the ECU Board of Trustees.

**Action:** This item requires a vote by the committee, with a vote by the full Board of Trustees through the consent agenda.



## AGENDA ITEM

VI. Debt Management Policy .....Stephanie Coleman  
Vice Chancellor for Administration and Finance

**Situation:** Debt Management Guidelines were last revised on March 31, 2011. The updated debt management policy reflects current industry standards and the utilization of debt ratio indicators.

**Background:** This debt policy aims to ensure the appropriate mix of funding sources is utilized and to provide guidance on the strategic use of debt as a funding source. Debt is a valuable source of capital project financing, and its use should be limited to projects that relate to the mission and strategic objectives of the University. The amount of debt incurred affects the financial health of the University and its credit rating. Debt provides a limited funding source for capital projects and, together with other limited resources, should be used and allocated appropriately and strategically. This policy provides a discipline and framework that management will use to evaluate the appropriate use of debt in capital financing plans.

**Assessment:** The Board of Trustees will consider a modification of the Debt Management Policy.

**Action:** This item requires a vote by the committee, with a vote by the full Board of Trustees through the consent agenda.

## Title Debt Management

**PRR Classification #** (POL, leave #blank. To be done by Legal)

**PRR General Subject Matter** (Leave blank. To be done by Legal)

**Authority:** Board of Trustees

**History:** Previously a Debt management Guideline that was last updated March 31, 2011,

**Related Policies:**

**Additional References:** North Carolina General Assembly legislation " Chapter 116D, Higher Education Bonds, Article 1, General Provisions"

[https://www.ncleg.gov/EnactedLegislation/Statutes/HTML/ByChapter/Chapter\\_116D.html](https://www.ncleg.gov/EnactedLegislation/Statutes/HTML/ByChapter/Chapter_116D.html)

**Contact for Info:** Vincent A. Falvo, Associate Vice Chancellor. Financial Services, 252-737-1140, falvov16@ecu.edu

### 1. Introduction

#### 1.1. Purpose

To fulfill its mission, East Carolina University will initiate strategic capital investments for additional academic, student life, medical, athletic, and other plant facilities using an appropriate mix of funding sources including State bonds and appropriations, University bonds, internal reserves, and private giving.

The purpose of this debt policy is to ensure the appropriate mix of funding sources are utilized and to provide guidance on the strategic use of debt as a funding source. Debt is a valuable source of capital project financing, and its use should be limited to projects that relate to the mission and strategic objectives of the University. The amount of debt incurred affects the financial health of the University and its credit rating. Debt provides a limited source of funding for capital projects and, together with other limited resources, should be used and allocated appropriately and strategically.

This policy provides a discipline and framework that management will use to evaluate the appropriate use of debt in capital financing plans.

##### 1.1.1. Legislation

Debt policies will conform with North Carolina General Assembly legislation " Chapter 116D, Higher Education Bonds, Article 1, General Provisions."

#### 1.2. Objectives of the Debt Policy

The objectives stated below provide the framework by which decisions will be made regarding the use and management of debt. The debt policy and objectives are subject to re-evaluation and change over time.

##### 1.2.1. This Debt Policy is set forth to:



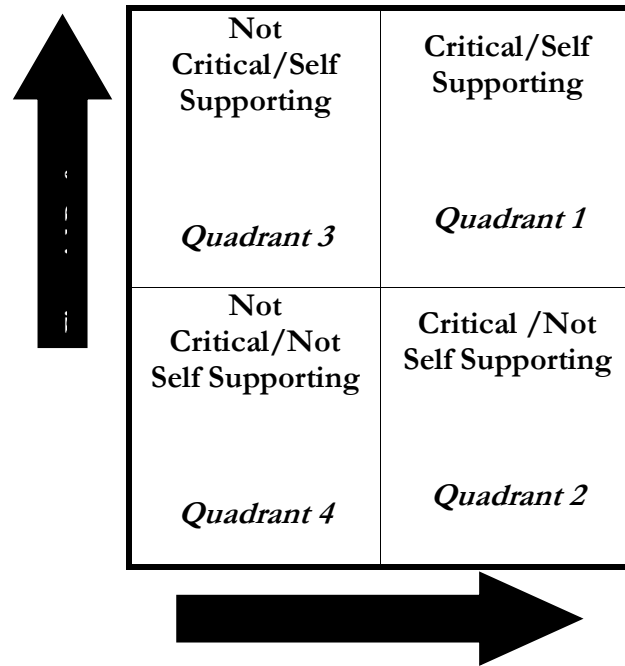
- 1.2.1.1. Outline a process for identifying and prioritizing capital projects considered eligible for debt financing and assuring that debt-financed projects have a feasible plan of repayment. Projects that relate to the University's core mission and that have associated revenues will generally be given higher priority for debt financing.
- 1.2.1.2. Define the quantitative tests that will be used to evaluate the University's overall financial health and present and future debt capacity.
- 1.2.1.3. Define project specific quantitative tests, as appropriate, that will be used to determine the financial feasibility of an individual project.
- 1.2.1.4. Manage the University's debt to maintain an acceptable credit rating. The University, consistent with the capital objectives, will limit its overall debt to a level that will maintain an acceptable credit rating with bond rating agencies. Maintaining an acceptable credit rating will permit the University to continue to issue debt and finance capital projects at favorable interest rates, although the attainment or maintenance of a specific rating is not an objective of this policy.
- 1.2.1.5. Ensure the University remains in compliance with all of its post-issuance obligations and requirements.
- 1.2.1.6. Establish guidelines to limit the risk of the University's debt portfolio. The University will manage debt on a portfolio basis, rather than on a transactional or project specific basis, and will use an appropriate mix of fixed and variable rate debt to achieve the lowest cost of capital while limiting exposure to market interest rate shifts. Several types of debt structures and instruments will be considered, monitored, and managed within the framework established in this policy and according to internal management procedures. Debt instruments covered by this policy include not only bonds, but obligations of the university, such as special obligations, lease purchases, installment purchases, commercial paper, limited obligations, notes, etc.
- 1.2.1.7. Assign responsibilities for the implementation and management of the University's Debt Policy.

## **2. Process for Identifying and Prioritizing Capital Projects Requiring Debt**

The State of North Carolina adheres to the limits on debt issuance provided in its adopted debt affordability policy and the University must compete with all other state agencies for capital projects bonding authority. Therefore, it is essential that the University appropriately prioritize capital projects requiring debt.

Management will allocate the use of debt financing within the University to include prioritization of debt resources among all uses, including academic and student life projects, plant and equipment financing, and projects with University-wide impact.

The debt allocation matrix below depicts an approach to prioritizing capital projects requiring debt.



2.1. Explanation of debt allocation matrix

- 2.1.1. Quadrant 1: Project is critical to the University’s core missions of research, service or instruction and does have its own funding source(s) (i.e., non-general fund supported).
- 2.1.2. Quadrant 2: Project is critical to the University’s core missions of research, service or instruction but does not have its own funding source(s) (i.e., will require-general fund support).
- 2.1.3. Quadrant 3: Project is not critical to the University’s core missions of research, service or instruction but does have its own funding source(s) (i.e., non-general fund supported, energy conservation projects that provide annual savings sufficient to service the applicable debt and all related monitoring costs).
- 2.1.4. Quadrant 4: Project is not critical to the University’s core missions of research, service or instruction and does not have its own funding source(s) (i.e., will require general fund support).

Note that approval of projects in Quadrants 3 and 4 will reduce the University’s ability to issue debt for the mission critical projects identified in Quadrants 1 and 2.

2.2. Guidelines for Prioritizing Capital Projects Requiring Debt

Management will use the following guidelines when prioritizing capital projects and making decisions about financing options and use of debt:

- 2.2.1. Only projects related to the core missions of the University, directly or indirectly, will be eligible for debt financing.
- 2.2.2. State funding and philanthropy are expected to remain major sources of financing for the University’s capital projects. In assessing the possible use of debt, all other financing and

revenue sources will also be considered. State appropriations and bonds, philanthropy, project-generating revenues, research facilities and administration cost reimbursement, expendable reserves, and other sources are expected to finance a portion of the cost of a project. Debt is to be used conservatively and strategically.

- 2.2.3. The University will consider other funding opportunities (e.g., joint ventures, real estate development, etc.) when appropriate and advantageous to the University. Opportunities and financing sources will be evaluated within the context of the Debt Policy.
- 2.2.4. Federal research projects will receive priority consideration for debt financing due to partial reimbursement of operating expenses (including the interest component of applicable debt service) of research facilities.
- 2.2.5. Every project considered for financing must have a defined, supportable plan of costs (construction and incremental operating) approved by management. Projects that have related revenue streams or can create budgetary savings will receive priority consideration. However, projects may not receive a higher priority simply because they are self-supporting. For example, projects that mitigate life safety issues may be given preference over self-supporting projects.

### **3. Quantitative Tests - Debt Ratios**

When evaluating its current financial health and any proposed plan of finance, the University considers both its debt affordability and its debt capacity. Debt affordability focuses on the University's cash flows and measures the University's ability to service its debt through its operating budget and identified revenue streams. Debt capacity, on the other hand, focuses on the relationship between the University's net assets and its total outstanding debt.

Debt capacity and affordability are impacted by several factors, including the University's enrollment trends, reserve levels, operating performance, ability to generate additional revenues to support debt service, competing capital improvement or programmatic needs, and general market conditions. Because of the number of potential variables, the University's debt capacity cannot be calculated based on any single ratio or even a small handful of ratios.

The University has identified three key financial ratios that it will use to assess its ability to absorb additional debt based on its current and projected financial condition. The University has established for each ratio a floor or ceiling target with the expectation that the University will operate within the parameters of those ratios most of the time. To the extent possible, the policy ratios established from time to time in this debt policy should align with the ratios used in the report the University submits each year as part of the UNC Debt Capacity Study. The policy ratios have been established to help preserve the University's financial health and operating flexibility and to ensure the University is able to access the market to address capital needs or to take advantage of potential refinancing opportunities. Attaining or maintaining a specific credit rating is not an objective of this debt policy.

#### 3.1. Debt to Obligated Resources (Available Funds) \*

This ratio measures the aggregate outstanding debt as compared to its obligated resources—the funds legally available to service its debt. Obligated resources are available funds adjusted for GASB 68 and GASB 75.

#### 3.2. Debt Service to Operating Expenses (Debt Burden Percentage) \*:

This ratio measures the University's debt service burden as a percentage of total university expenses. The target for this ratio is intended to maintain the University's long-term operating flexibility to finance existing requirements and new initiatives.

### 3.3. Annual Debt Service Coverage\*\*

This ratio measures the University's ability to cover debt service requirements from adjusted net operating income. This calculation is a three-year average of income compared to actual debt services on capital debt. The target established is intended to ensure that operating revenues are sufficient to meet debt service requirements and that debt service does not consume too large a portion of income.

\* Monitored as part of the debt capacity study for The University of North Carolina delivered each year under Article 5 of Chapter 116D of the North Carolina General Statutes (the "UNC Debt Capacity Study").

\*\* Considered relevant indicators of Leverage and Debt Affordability by Moody's Investors Service (Global Higher Education Rating Methodology, August 2021).

### 3.4. Outside stated policy ratio

In an instance where the University falls outside a stated policy ratio, the Vice Chancellor for Administration & Finance will review each ratio in connection with the delivery of the University's audited financials and will provide a report to the Board detailing:

3.4.1. the calculation of each ratio for that fiscal year and

3.4.2. an explanation for any ratio that falls outside the University's stated policy ratio, along with

3.4.2.1. a) any applicable recommendations, strategies, and an expected timeframe for aligning such ratio with the University's stated policy or

3.4.2.2. (b) the rationale for any recommended changes to any such stated policy ratio going forward (including any revisions necessitated by changes in accounting standards or rating agency methodologies).

The University will also utilize additional leverage ratios and key determinants that are emphasized by the University's bond rating agencies, such as Moody's and Standard & Poor's. The ratios will be calculated and reported annually, when new debt is issued, and revised periodically to reflect any changes in accounting standards. Ratios are derived from the financial statements and are based on current GAAP requirements, including the GASB 34/35 reporting format and are consistent with ratios used in the higher education industry to permit benchmarking. Ratios should also be calculated excluding the effects of GASB 68 for pensions and GASB 75 for other post-employment benefits. Furthermore, as GASB routinely implements changes to GAAP accounting rules, and any changes made by the rating agencies to ratio methodology will be incorporated accordingly.

## 4. **Project Specific Quantitative Tests**

Consideration of the performance ratios will determine the ability and/or advisability of issuing additional debt from a University-wide perspective. Determination of the prioritization of individual projects to be allocated a portion of available debt capacity is a separate, internal decision that must be made before a project is initiated.

Many factors will influence this internal decision process. Primarily, how is the project prioritized regarding mission criticality as described by the debt allocation matrix (four quadrant model) above. Although debt will be structured to meet the University's comprehensive long-term objectives, each project being financed will be required to provide a sound business plan, including the source of repayment for the debt and appropriate and realistic repayment terms. Among other things, the repayment terms will require that the loan term is no greater than the expected useful life of the asset financed. Additionally, every project considered for debt financing must have a management approved plan of project costs, including incremental operating expenses and revenues. Incremental revenues include revenue increases directly associated with the project (e.g., usage fees) that can only be realized if the project is undertaken. Similarly, incremental expenses include any increase in expected operating costs associated with the project. Revenues and cost savings should be estimated conservatively, especially for high-risk projects.

## **5. General Debt Management Guidelines**

### **5.1. Methods of Sale**

The University will use the method of sale that will achieve the lowest cost of capital considering the complexity of the transaction. This can be achieved by using either a competitive or negotiated sale method of sale of publicly sold bond offerings, or a negotiated direct placement with a bank or other lender. For transactions using new or non-traditional pledges of University revenues, or those involving greater complexity, a negotiated method of sale will be considered, and legislative approval requested, on an individual transaction basis. Bonds may also be sold through a private or limited placement, but only if it is determined that a public offering through either a competitive or negotiated sale is not in the best interests of the university.

### **5.2. Selection of Financial Advisors, Underwriters, Lenders, and Bond Counsel**

Unless otherwise directed by the UNC System Office, University will use a request for proposal process to select Financial Advisors, Underwriters, Lenders, and Bond Counsel, as required and as applicable. Firms providing financial advisory and bond counsel services are selected for a specific period rather than for individual transactions. Underwriting and lending firms will be selected on individual transactions and will be selected based upon expertise related to the specific transaction. Additionally, the University may use the Financial Advisors, Underwriters, Lenders, and Bond Counsel selected by UNC System Office through its own similar competitive process.

### **5.3. Structure and Maturity**

Debt should be structured on a level debt basis, i.e., so that the annual debt service repayments will, as practicable, be approximately the same in each fiscal year. A deviation from these preferences is permissible if it can be demonstrated to be in the university's best interest, such as restructuring debt to avoid a default. On projects that are designed to be self-sufficient, the debt service may be structured to match future anticipated receipts.

The University will issue bonds to finance capital projects under the provisions of trust indentures approved by the Board of Trustees.

Debt in the form of capitalized lease obligations will be approved by the Board of Trustees and issued on behalf of the University by the East Carolina University Real Estate Foundation, Green Town Properties Foundation, and other financing entities.

The University will employ maturity structures that correspond with the life of the facilities financed, generally not to exceed 30 years. Equipment will be financed for a period up to 120% of its useful life. As market dynamics change, maturity structures should be reevaluated. Call features should be structured to provide the highest degree of flexibility relative to cost.

#### 5.4. Variable Rate Debt

A degree of exposure to variable interest rates within the University's debt portfolio may be desirable to:

- 5.4.1. take advantage of repayment/restructuring flexibility; and
- 5.4.2. benefit from historically lower average interest costs; and
- 5.4.3. diversify the debt portfolio; and,
- 5.4.4. provide a hedge to short-term working capital balances.

Management will monitor overall interest rate exposure, analyze and quantify potential risks, and coordinate appropriate fixed/variable allocation strategies.

Recognizing the desire to manage interest rate risk, the amount of variable rate debt outstanding shall not exceed 20% of the University's outstanding debt. This limit is based on the University's desire to:

- 5.4.5. limit annual variances in its debt portfolio,
- 5.4.6. provide sufficient structuring flexibility to management,
- 5.4.7. keep the University's variable rate allocation within acceptable external parameters, and
- 5.4.8. use variable rate debt (and/or swaps) to optimize debt portfolio allocation and minimize costs.

$$\frac{\text{VARIABLE RATE AND LIQUIDITY EXPOSURE}}{\text{TOTAL LONG-TERM DEBT OUTSTANDING}} < 20\%$$

#### 5.5. Budgetary controls for variable rate debt:

To avoid a situation in which debt service on variable rate bonds exceeds the annual amount budgeted; the following guidelines should be followed in establishing a variable rate debt service budget:

- 5.5.1. A principal amortization schedule should be established, with provision made for payment of amortization installments in each respective annual budget.
- 5.5.2. Provide for payment of interest for each budget year using an assumed budgetary interest rate that allows for fluctuations in interest rates on the bonds without exceeding the amount budgeted. The budgetary interest rate may be established by:
  - 5.5.2.1. using an artificially high interest rate given current market conditions; or
  - 5.5.2.2. setting the rate based on the last 12 months actual rates of an appropriate index plus a 200-basis point cushion or spread to anticipate interest rate fluctuations during the budget year. The spread should be determined by considering the historical volatility

of short-term interest rates, the dollar effect on the budget and current economic conditions and forecasts; or

5.5.2.3. any other reasonable method determined by the University.

5.5.3. The amount of debt service incurred in each budget year should be monitored monthly by the university to detect any significant deviations from the annual budgeted debt service. Any deviations in interest rates that might lead to a budgetary problem should be addressed immediately; and

5.5.4. As part of the effort to monitor actual variable rate debt service in relation to the budgeted amounts and external benchmarks, the university should establish a system to monitor the performance of any service provider whose role it is to periodically reset the interest rates on the debt, i.e., the remarketing agent or auction agent.

#### 5.6. Liquidity:

One of the features typical of variable rate debt instruments is the bondholder's right to require the issuer to repurchase the debt at various times and under certain conditions. This, in theory, could force the issuer to repurchase substantial amounts of its variable rate debt on short notice, requiring access to substantial amounts of liquid assets. Issuers that do not have substantial amounts of liquid assets may establish a liquidity facility with a financial institution that will provide the money needed to satisfy the repurchase. The liquidity provider should have a rating of A1/P1 or higher. The liquidity agreement does not typically run for the life of long-term debt. Accordingly, there is a risk that the provider will not renew the agreement or that it could be renewed only at a higher cost. Similar issues may arise if the liquidity provider encounters credit problems, or an event occurs that results in early termination of the liquidity arrangement; in either case the issuer must arrange for a replacement liquidity facility.

#### 5.7. Derivatives & Swaps:

The University recognizes that derivative products may provide for more flexible management of the debt portfolio. In certain circumstances, interest rate swaps and other derivatives permit the University to adjust its mix of fixed- and variable-rate debt and manage its interest rate exposures. Derivatives may also be an effective way to manage liquidity risks. The University will use derivatives only to manage and mitigate risk; the University will not use derivatives to create leverage or engage in speculative transactions.

As with underlying debt, the University's finance staff will evaluate any derivative product comprehensively, considering its potential costs, benefits, and risks, including, without limitation, any tax risk, interest rate risk, liquidity risk, credit risk, basis risk, rollover risk, termination risk, counterparty risk, and amortization risk. Before entering any derivative product, the Vice Chancellor of Administration and Finance must (1) conclude, based on the advice of a reputable swap advisor, that the terms of any swap transaction are fair and reasonable under current market conditions and (2) ensure that the University's finance staff has a clear understanding of the proposed transaction's costs, cash flow impact and reporting treatment.

**The University will use derivatives only when the Vice Chancellor of Administration and Finance determines, based on the foregoing analysis, that the instrument provides the most effective method for accomplishing the University's strategic objectives without imposing inappropriate risks on the University.**

#### 5.8. Taxable Debt (without Federal subsidies)

While all the University's capital projects may not qualify for tax-exempt debt, taxable debt should be used only in appropriate cases as it represents a more expensive source of capital relative to tax-exempt issuance. Issuing taxable debt reduces the University's overall debt affordability due to higher associated interest expense. When utilized, taxable debt will be structured to provide maximum repayment flexibility and rapid principal amortization.

#### 5.9. Public Private Partnerships

To address the University's anticipated capital needs as efficiently and prudently as possible, the University may choose to explore and consider opportunities for alternative and non-traditional transaction structures (collectively, "P3 Arrangements"). Because rating agencies will generally treat a P3 Arrangement as University debt if the project is located on the University's campus or if the facility is to be used for an essential University function, the structure, and terms of any P3 Arrangement for a university-related facility to be located on land owned by the State, the University or the University affiliate must be reviewed in advance by the Vice Chancellor of Administration and Finance.

P3 Arrangements may be pursued in accordance with applicable State law when (1) the Chancellor has determined that the P3 Arrangement serves a compelling strategic interest, and (2) the Vice Chancellor of Administration and Finance, in consultation with the University's advisors, has determined that the University has sufficient debt capacity to undertake its obligations under the P3 Arrangement after taking into account the P3 Arrangement's likely impact on the University's debt-related metrics and credit profile.

#### 5.10. Capitalized Interest

Capitalized interest from bond proceeds is used to pay debt service until a revenue producing project is completed or to manage cash flows for debt service in special circumstances. Because the use of capitalized interest increases the cost of the financing, it should only be used when necessary for the financial feasibility of the project. In revenue-producing transactions, the University will attempt to structure debt service payments to match the revenue structure to minimize the use of capitalized interest.

#### 5.11. Credit Ratings

The University will maintain ongoing communication and interaction with bond rating agencies, striving to educate the agencies about the general credit structure and financial performance of the University to attain the highest credit rating possible.

#### 5.12. Refunding Targets

Generally, refunding bonds are issued to achieve debt service savings by redeeming high interest rate debt with lower interest rate debt. Refunding bonds may also be issued to restructure debt or modify covenants contained in the bond documents. Current tax law prevents the issuance of tax-exempt advance refunding bonds to refinance existing tax-exempt bonds; accordingly, advance refunding bonds must be completed on a taxable basis. There is no similar limitation for tax-exempt current refunding bonds. The University will continuously monitor its outstanding tax-exempt debt portfolio for refunding and/or restructuring opportunities. The following guidelines should apply to the issuance of refunding bonds, unless circumstances warrant a deviation there from:

5.12.1. Refunding bonds should be structured to achieve level annual debt service savings.

5.12.2. The life of the refunding bonds should not exceed the remaining life of the bonds being refunded.



5.12.3. Advance refunding bonds issued to achieve debt service savings should have a minimum target savings level measured on a present value basis equal to 2-3% of the par amount of the bonds being advance refunded. However, because of the numerous considerations involved in the sale of advance refunding bonds, the target should not prohibit advance refunding's when the circumstances justify a deviation from the guideline.

5.12.4. Refunding bonds that do not achieve debt service savings may be issued to restructure debt or provisions of bond documents if such refunding serves a compelling university interest.

For current refunding's, the University will consider transactions that, in general, produce present value savings (based on refunded bonds). A refunding will also be considered if it relieves the University of certain limitations, covenants, payment obligations or reserve requirements that reduce flexibility. The University will also consider refinancing certain obligations within a new money offering even if savings levels are minimal to consolidate debt into a general revenue pledge, and/or reduce the administrative burden and cost of managing many small outstanding obligations.

## **6. Disclosure**

### 6.1. Primary Disclosure

The University shall use best practices in preparing disclosure documents in connection with the public offer and sale of debt so that accurate and complete financial and operating information needed by the markets to assess the credit quality and risks of each debt issue is provided.

The disclosure recommendations of the Government Finance Officers Association's "Disclosure for State and Local Governments Securities," and the National Federation of Municipal Analysts' "Recommended Best Practices in Disclosure for Private Colleges and Universities" should be followed to the extent practicable, specifically including the recommendation that financial statements be prepared and presented according to generally accepted accounting principles.

### 6.2. Secondary Disclosure

The University will continue to meet its ongoing disclosure requirements as required under Rule 15c2-12 of the Securities and Exchange Commission. The University will submit financial reports, statistical data, and any other material events as required under outstanding bond indentures.

## **7. Tax-Exempt Debt - Post Issuance Considerations**

### 7.1. Bond Proceeds Investment

The University will invest bond-funded construction funds, capitalized interest funds, and costs of issuance funds appropriately to achieve the highest return available under arbitrage limitations. When sizing bond transactions, the University will consider funding on either a net or gross basis.

### 7.2. Arbitrage

The University will comply with federal arbitrage requirements on invested tax-exempt bond proceeds, causing arbitrage rebate calculations to be performed annually and rebate payments to be remitted to the IRS periodically as required.

### 7.3. Private Use and Gifts

The University will monitor all arrangements with third parties to use bond-financed property, including the federal government and other colleges and universities, to ensure the tax-exempt status of the related debt. The University will monitor any sales of bond-financed property, and any lease management contracts, research arrangements and naming rights agreements to the extent such arrangements impact bond-financed property and will work closely with bond counsel in determining events/actions that may cause a bond issue to become taxable. The University will also work with the bond counsel to train University personnel in these matters.

To track arrangements that could potentially result in a loss of tax-exempt status of University debt, a record of financed facilities, including facilities financed by the State will be maintained.

The University will track gifts which are restricted to facilities financed, or to be financed with tax-exempt debt and will work with bond counsel to ensure that such gifts are used in a manner that complies with federal tax law limitations.

## **8. Responsibility**

### 8.1. Assignment of Responsibilities

The Vice Chancellor for Administration and Finance is responsible for overseeing capital debt management and adhering to advice and guidelines adopted by the Board of Trustees.

### 8.2. Facilities Planning and Facilities Management

The Associate Vice Chancellor for Campus Operations will take the lead role in estimating and defining project costs and in maintaining a list of projects that are being considered. The Associate Vice Chancellor for Campus Operations will also lead the development of capital planning documents for the current year, current biennium, and the capital plan.

### 8.3. Treasury Management

The University Controller will maintain a schedule of current and forecasted debt and associated payment of principal, interest, and fees. The Associate Vice Chancellor for Financial Services is responsible for the administration of all aspects of debt financing, including accounting, and contracting with financial advisors, underwriters, and bond counsel to issue new debt or refinance existing debt.

### 8.4. Board of Trustees

The Board of Trustees will consider for approval each special obligation project of the University, in accordance with State law. The Board of Trustees will consider and approve this Debt Policy and any proposed changes to it.

## **9. Definitions**

9.1. A-1+ Rating - Obligations rated A-1+ for short-term debt by Standard & Poor's Ratings Service are the highest rating assigned by Standard & Poor's.

9.2. Annual debt service - The principal and interest due on long-term debt in a fiscal year.

9.3. Bridge financing - Any type of financing used to “bridge” a period of time. For universities, it refers to financings that provide funding in advance of a long-term bond issue or the receipt of gift funding.

9.4. Capital project - Physical facilities or equipment or software that may be capitalized.

9.5. Debt to Obligated Resources Ratio - ECU's aggregate outstanding debt as compared to its obligated Resources - the funds legally available to service its debt. Available Funds, which is the concept commonly used to capture an institution's obligated resources in its loan and bond documentation.

9.6. Debt Service to Operating Expenses Ratio - ECU's debt service burden as a percentage of its total expenses, which is used as the denominator because it is typically more stable than revenues. Annual debt service divided by annual operating expenses (as adjusted to include interest expense of proposed debt)

9.7. Five (5) Year Payout Ratio - The percentage of ECU's debt scheduled to be retired in the next five years. Aggregate principal to be paid in the next five years is divided by aggregate debt.

9.8. GAAP - Generally Accepted Accounting Principles.

9.9. GASB 34 - Government Accounting Standards Board Statement that establishes financial reporting standards for state and local governments that includes Management's discussion and analysis (MD&A) and basic financial statements.

9.10. GASB 35 - Government Accounting Standards Board Statement that establishes accounting and financial reporting standards for public colleges and universities within the financial reporting guidelines of GASB Statement No. 34, Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments.

9.11. GASB 68 - Government Accounting Standards Board Statement that requires governments providing defined benefit pensions to recognize their long-term obligation for pension benefits as a liability.

9.12. GASB 75 - Government Accounting Standards Board Statement intended to improve accounting and financial reporting by state and local governments for postemployment benefits other than pensions (other postemployment benefits or OPEB). It also improves information provided by state and local governmental employers about financial support for OPEB that is provided by other entities.

9.13. Leverage - Long-term debt as a component of the total assets of the University. "High leverage" indicates an institution that has a considerable portion of its assets that are debt financed.

9.14. Competitive sale - A sale of municipal securities by an issuer in which underwriters or syndicates of underwriters submit sealed bids to purchase the securities. The securities are won and purchased by the underwriter or syndicate of underwriters who submit the best bid according to guidelines in the notice of sale.

9.15. Negotiated sale - In a negotiated underwriting, the sale of bonds is by negotiation and agreement with an underwriter or underwriting syndicate selected by the issuer before the moment of sale. This contrasts with a competitive or an advertised sale.

9.16. Advance refunding - A financing structure under which new bonds are issued to repay an outstanding bond issue more than ninety (90) days from the date of issuance of the new issue. Generally, the proceeds of the new issue are invested in government securities, which are placed in escrow. The interest and principal repayments on these securities are then used to repay the old issue, usually on the first call date. Advance refundings are done to save interest, extend the maturity of the debt, or change existing restrictive covenants.

9.17. Current refunding - Sale of a new issue, the proceeds of which are to be used, within ninety (90) days, to retire an outstanding issue by, essentially, replacing the outstanding issues with the new issue. Current refundings are done to save interest cost, extend the maturity of the debt, or change existing restrictive covenants.

9.18. Primary disclosure - SEC Rule 15c2-12 obligates underwriters participating in primary (new) offerings of municipal securities (of \$1,000,000 or more; are sold to more than 35 people; and have a maturity greater than 9 months) to obtain, review, and distribute to investors copies of the issuer's official statement. While previously exempt, as of December 1, 2010, all new Variable Rate Demand Obligations will also be subject to Rule 15c2-12.

9.19. P-1 Rating - Obligations rated P-1 for short-term debt by Moody's Investors Service, Inc. are defined as having the highest quality, subject to the lowest level of risk.

9.20. Secondary disclosure - At the time bonds are offered, the issuer must outline the type of Annual Financial Information it will provide annually and the terms of its continuing disclosure agreement. Also, Rule 15c2-12 requires dealers acting as underwriters in offerings to reasonably determine that the issuer or obligated person has undertaken in a continuing disclosure agreement to provide event notices to the MSRB, in an electronic format and in a timely manner of not more than ten business days, when any of the following events with respect to the securities being offered occurs:

- 9.20.1. Principal and interest payment delinquencies with respect to the securities being offered.
- 9.20.2. Non-payment related defaults, if material.
- 9.20.3. Unscheduled draws on debt service reserves reflecting financial difficulties.
- 9.20.4. Unscheduled draws on credit enhancements reflecting financial difficulties.
- 9.20.5. Substitution of credit or liquidity providers, or their failure to perform.
- 9.20.6. Adverse tax opinions, Internal Revenue Service issuance of proposed or final determinations of taxability, notices of proposed issue, or other material notices or determinations with respect to the tax status of the security, or other material events affecting the status of the security.
- 9.20.7. Material modifications to rights of security holders.
- 9.20.8. Material bond calls, and tender offers.
- 9.20.9. Defeasances.
- 9.20.10. Release, substitution, or sale of property securing repayment of the securities, if material.
- 9.20.11. Rating changes.
- 9.20.12. Bankruptcy, insolvency, receivership, or similar event of the obligated person.
- 9.20.13. Consummation of a merger, consolidation, or acquisition; acquisition involving an obligated person or the sale of all or substantially all of the assets of the obligated person, other than in the ordinary course of business; the entry into a definitive agreement to undertake such an action; or the termination of a definitive agreement relating to any such actions, other than pursuant to its terms, if material.
- 9.20.14. Appointment of a successor or additional trustee or the change of name of a trustee if material.
- 9.20.15. Incurrence of a financial obligation of the obligated person, if material, or agreement to covenants, events of default, remedies, priority rights, or other similar terms of a financial obligation of the obligated person, any of which affect security holders, if material.
- 9.20.16. Default, event of acceleration, termination event, modification of terms, or other similar events under the terms of a financial obligation of the obligated person, any of which reflect financial difficulties.



## AGENDA ITEM

- VII. Supplemental Pay for EHRA Employees Policy .....Stephanie Coleman  
Vice Chancellor for Administration & Finance

**Situation:** This policy outlines practices for additional compensation paid to East Carolina University EHRA employees: 1) Faculty 2) Exempt Professional Staff (EPS) and 3) Senior Academic and Administrative Officers (SAAO). The *Supplemental Pay Policy for Employees Exempt from the North Carolina Human Resources Act* (UNC Policy Manual 300.2.13) states “each constituent institution must have policies or regulations in place that clearly address the requirement and procedures for special payments.”

**Background:** The UNC Board of Governors amended the *Supplemental Pay Policy for Employees Exempt from the North Carolina Human Resources Act* (UNC Policy Manual 300.2.13) on January 25, 2024. As a result, the ECU Supplemental Pay for EHRA Employees Policy was reviewed and updated in accordance with the UNC Policy Manual. In addition, the policy was updated to clarify supplemental pay limitations related to grant research administration.

**Assessment:** This policy seeks to establish written guidelines for determining when EHRA employees are eligible for supplemental pay and under what circumstances.

**Action:** This item requires a vote by the committee, with a vote by the full Board of Trustees through the consent agenda.

# Supplemental Pay for EHRA Employees

*Version 2 (Current Version)*

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<b>Policy</b>	POL06.20.01
<b>Title</b>	Supplemental Pay for EHRA Employees
<b>Category</b>	Personnel
<b>Sub-category</b>	Compensation
<b>Authority</b>	Board of Trustees
<b>History</b>	Original BOT approval May 5, 2006; Revised, BOT approved and effective July 18, 2013. Non-substantive updates August 9, 2022, BOT approved and effective November XX, 2024.
<b>Contact</b>	Classification and Compensation, Department for People Operations, Success, and Opportunity 252-328-9847  Office of Research Administration, Research, Economic Development and Engagement 252-328-9530
<b>Related Policies</b>	<a href="#">UNC Policy Manual 300.1.1 Policy on Employees Exempt from the North Carolina Human Resources Act</a>  <a href="#">UNC Policy Manual 300.2.13 Supplemental Pay Policy for Employees Exempt from the State Human Resources Act</a>  <a href="#">Faculty Workload</a>
<b>Additional References</b>	<a href="#">ECU Faculty Manual, Part XI, General Faculty Employment Guidelines and Benefits (pdf)</a>  <a href="#">Salary Admin Delegation matrix</a>

## 1. Purpose

This Policy outlines practices for additional compensation paid to East Carolina University EHRA employees: 1) faculty, 2) Exempt Professional Staff (EPS), and 3) Senior Academic and Administrative Officers (SAAO). This Policy is not intended to modify any of the existing policies or procedures governing the administration of University salaries nor to address compensation practices for Clinical Support Services (CSS), Dental Medicine Support Services (DMSS), or employees subject to the State Human Resources Act (SHRA). [Note: see the ECU Policy for Employees Exempt from the State Human Resources Act for more information on the non-faculty classification of EHRA employees.] EHRA employees will not receive supplemental pay as a bonus for performance or for assuming additional duties from SHRA/CSS/DMSS positions. In addition, compensation for faculty in the Brody School of Medicine subject to the ECU Physicians' Clinical Faculty Compensation Plan (the Clinical Comp Plan) will be determined in accordance with the Plan. Employees who are eligible for overtime under FLSA regulations must not be given supplemental pay in lieu of overtime.

## 2. Definitions

- 2.1 Base Salary - Base salary is the annual permanent salary of the employee approved by the Chancellor, Board of Trustees, or Board of Governors as it appears in the employment contract or subsequent salary increase/decrease letters. The base salary does not include any supplemental payments, although such payments may be addressed in a contract letter as part of the compensation package for the contract period.
- 2.2 Temporary Salary Adjustments (interim, acting, or other time-limited assignments or appointments) – Stipends or supplemental Payments are temporary salary adjustments and are considered compensation in excess of an EHRA employee's Base Salary for temporary increases in responsibility, extra duties and/or for sponsored research beyond the scope of the primary appointment. Prior approval of the supervisor, department chair or school director, dean and vice chancellor(s) are required. See Section 5, below, for a non-exclusive list of Temporary salary adjustment types.
- 2.3 Contract Period - For 9-month faculty the contract period is typically August 16 through May 15. For 12-month faculty the contract period is typically July 1 through June 30. The specific dates for individual employees are based on the actual employment contracts.
- 2.4 Outside the Contract Period - The specific dates of the time outside the employee's contract period is based on the actual employment contract. There is no Outside the Contract Period for 12-month employees.
- 2.5 External Funds - Grant or other non-state appropriated funding sources. See Section 6, below.
- 2.6 Dual Employment - Dual employment occurs when a university employee agrees to perform services for another state agency on a part-time or contractual basis. Approval must be obtained from the supervisor, department chair or school director, dean, chief of staff and provost/vice chancellor before the service is provided in order to ascertain whether the obligation will interfere with job duties and commitments of the primary position. Dual employment must be in accordance with the appropriate UNC System Office policy and/or regulation.

## 3. General Provisions

- 3.1 No Supplemental Payments, above the Base Salary, may be paid for university duties that are within the scope of the primary appointment to which the individual is appointed during the Contract Period. See Section 2.2 for a definition of Supplemental Payments.
- 3.2 Assignment of additional responsibilities for which supplemental payments may be considered must comply with university established Affirmative Action and Equal Employment Opportunity

policies and procedures, which will include a formal search process when required.

- 3.3 All Supplemental Payments require the appropriate pre-approvals by the supervisor, department chair or school director, dean, and provost/vice chancellor/chief of staff. If the employee is in a different department/unit/division from the unit requesting service, approval of the supervisor, department chair or school director, dean, and provost/vice chancellor/chief of staff of the home department/unit/division is required, each time any provost/vice chancellor/chief of staff approval is required under this policy.
  - 3.4 Per the applicable hiring guidelines, less than full-time appointments during an academic or fiscal year can be increased up to full-time (1.0 FTE) with the appropriate additional compensation becoming part of their Base Salary upon approval by the supervisor, department chair or school director, dean and provost/vice chancellor/chief of staff of the home department/unit/division.
  - 3.5 Supplemental payment requests should be submitted in accordance with salary administration guidelines and university policies and procedures.
  - 3.6 No SAAO may be paid, in addition to their salary, for any services rendered to any institution-related foundation, endowment, or other entity that: 1) was established by officers of the university, 2) is controlled by the university, or 3) is tax-exempt based on being a support organization for the university.
  - 3.7 All Supplemental Payments will be processed as compensation through ECU Payroll, and subject to all applicable taxes and withholdings.
  - 3.8 Individual fund sources may have specific restrictions on compensation or may have more restrictive practices than this policy. When there is conflict between this policy and the sponsor or activity requirements, the most restrictive practice will normally be applied.
4. The Chancellor may approve supplemental pay in any exceptional situation that makes it unduly burdensome or otherwise contrary to the best interest of the university to fulfill one or more requirements of this policy by signing a memorandum that states the reason(s) for the exception. The memorandum is to be retained in the employee's personnel file and a copy provided to the respective division personnel office.
5. Types of Temporary Salary Adjustments  
The following is a non-exclusive list of types of Temporary Salary Adjustments:
    - 5.1 Conducting Seminars, Workshops, Continuing Education Programs, and Training Approval may be eligible for Supplemental Payments during the Contract Period for conducting non-credit short courses or presenting special lectures, seminars, workshops, creative activity, teaching in non-credit programs sponsored by the Continuing and Professional Education, or conferences for continuing professional education.
    - 5.2 Administrative Assignments EHRA-employees occasionally assume administrative duties for which Supplemental Payments are appropriate. Examples include but are not limited to: (1) temporary assignments as coordinators of undergraduate, graduate or special programs; (2) interim appointments to a higher level of administrative responsibility, such as interim department chair, dean, or director.
    - 5.3 One-Time Special Payments-EHRA employees sometimes perform work unrelated to their primary appointment; for example, a special project related to the person's expertise for which they may receive a payment.
    - 5.4 Overload Instruction-Faculty may be paid for teaching credit courses in addition to their normal workload or other arrangements should be made, such as: a corresponding course reduction in the following semester. Under certain circumstances, overloads may be approved consistent with



the process outlined in this policy, for faculty to teach additional for credit courses. Such an overload shall only be permitted if it does not cause a conflict of commitment with other assigned duties in a faculty workload plan, and if the faculty member has an appropriate workload.

5.5 Instruction by EPS and SAAO Employees may be allowed, subject to advance approval as described herein, to receive a supplemental payment for additional instructional responsibilities provided the additional responsibilities do not conflict with the duties of their primary appointment. Generally, the instructional responsibilities must be carried out at times other than during the normal working hours associated with the primary appointment. However, in extraordinary circumstances, the instruction may occur during normal working hours with the approval of the supervisor, department chair or school director, dean, and provost/vice chancellor(s)/chief of staff. Paid leave or an alternate work schedule must be approved to account for the time associated with the additional instructional assignment. All such arrangements must be reviewed annually and approved by the supervisor, department chair or school director, dean and provost/vice chancellor(s)/chief of staff.

## 6. Research Administration

6.1 Summer Research and Instruction Effort-Due to government restrictions on the level of effort, a 9-month faculty member who participates in government-sponsored research outside the Contract Period can teach summer sessions as long as the combination of teaching and research effort and compensation does not exceed 33% of the Base Salary. The summer teaching rate of pay is determined by the academic unit. The summer research rate of pay is based on the previous year's academic contract Base Salary and the 33% requirements.

6.2 In general, faculty should only be paid research supplements when a project exceeds their assigned research workload. In most circumstances, workloads should be adjusted to accommodate sponsored project activities. When adjustment cannot occur, research overloads may be approved consistent with the process outlined in this policy. Such an overload shall only be permitted if this does not cause a conflict of commitment or conflict of interest with other assigned duties in a faculty workload plan, and if the faculty member has an appropriate workload capacity.

6.3 For 9-month faculty, Supplemental Payments can be earned outside the Contract Period for university- sponsored research and/or related sponsored activity that is externally funded (non-ECU funds) as approved by the department chair or school director, dean and vice chancellor and Office of Research Administration through the ECU eTRACS proposal submission process. The maximum payment is limited to 33% of the institutional Base Salary.

6.4 Government and/or certain other external sponsors generally restrict compensation beyond the base rate of pay during the Contract Period. As a general rule, faculty (9-month and 12-month) involved in sponsored research and/or other externally sponsored activities during the Contract Period should have their other assigned responsibilities reduced. All compensation rates and periods of appointment must be approved by the Office of Research Administration. Where the sponsor guidelines restrict supplemental pay (generally governmental sponsors) specific written approval from the sponsor is required to exceed the institutional Base Salary, When the sponsor does not provide specific guidance, faculty may seek supplemental pay, keeping in mind that faculty should carefully consider institutional obligations when seeking supplemental pay to ensure that their commitment to ECU responsibilities is not compromised. Supplemental pay during the Contract Period is restricted to 20% of institutional Base salary. Prior approval by the Provost or appropriate Vice Chancellor/Chief of Staff (not designee) is required for additional compensation exceeding 20%.

6.5 This Policy complies with applicable federal and state restrictions on level of effort for external sponsored projects, grants, or contracts. Federal restrictions permit up to 3/9ths effort for a 9-

month employee outside the Contract Period and no more than 100% of total compensated effort during the Contract Period. In the case of these projects, the rate of pay for any Supplemental Payment must be the same as the base rate of pay for the employee's primary contracted assignment.

## 7. Effective Date

7.1 This Policy is effective upon approval of the ECU Board of Trustees and shall supersede any previous supplemental pay policies at East Carolina University.



**AGENDA ITEM**

VIII. Advance Planning Request for Multiple Projects ..... William Bagnell  
 Associate Vice Chancellor for Campus Operations

**Situation:** Per delegation by the Board of Governors, Advance Planning is authorized by the University’s Board of Trustees. Once the design is completed and the scope and budget have been more clarified, the Capital Request will then be brought to the Board of Governors for approval of full authority for each project.

**Background:**

Project	Approved Advance Planning Funding	Total Proposed Project	Funding Source(s)
Eakin Student Recreation Center Partial Roof Replacement	\$ 250,000	\$ 2,500,000	Campus Recreation Receipts
Joyner Library Starbucks Relocation	\$ 80,000	\$ 800,000	Dining Receipts
Main Campus - Replacement Steam MH-J05 to Jones and MH-WD5 to Fletcher Residence Halls	\$ 200,000	\$ 2,000,000	Carry Forward 23-24
Parking Lot RS- 12 Resurfacing and Safety Improvements	\$ 100,000	\$ 1,000,000	Parking Receipts
Brewster A Wing ADA Bathroom Renovations	\$ 60,500	\$ 605,000	Carry Forward 23-24

Detail on each project to be provided.

**Assessment:** Advance Planning will take these projects through design development.

**Action:** This item requires a vote by the committee and a vote by the full Board of Trustees.

# For Action: Request Approvals for Advance Planning

Project	Approved Advance Planning Funding	Total Proposed Project	Funding Source(s)
Eakin Student Recreation Center Partial Roof Replacement	\$ 250,000	\$ 2,500,000	Campus Recreation Receipts
Joyner Library Starbucks Relocation	\$ 80,000	\$ 800,000	Dining Receipts
Main Campus - Replacement Steam MH-J05 to Jones and MH-WD5 to Fletcher Residence Halls	\$ 200,000	\$ 2,000,000	Carry Forward 23-24
Parking Lot RS-12 Resurfacing and Safety Improvements	\$ 100,000	\$ 1,000,000	Parking Receipts
Brewster A Wing ADA Bathroom Renovations	\$ 60,500	\$ 605,000	Carry Forward 23-24

Per delegation by the Board of Governors, Advance Planning is authorized by the University's Board of Trustees. Once the design is completed and the scope and budget have been more clarified, the Capital Request will then be brought to the Board of Governors for approval of full authority.



# For Action: Request Approvals for Advance Planning

Project	Description
Eakin Student Recreation Center Partial Roof Replacement	The existing metal roof on Eakin Student Recreation Center has served its span and is in need of replacement. The deterioration in some of the roof structure has caused water leaks and other invasive issues. The project will involve completely removing existing metal structure roof and replacing with a new metal roof.
Joyner Library Starbucks Relocation	Relocate the existing Starbucks currently operating in the interior of Joyner Library to a new location on the perimeter the library to take advantage of adjacency and accessibility to an exterior courtyard along the main east-west pedestrian corridor on the Mall.
Main Campus - Replacement Steam MH-J05 to Jones and MH-WD5 to Fletcher Residence Halls	Project provides for replacement steam to Jones and Fletcher Residence Halls. Existing steam and condensate in both locations has had failures and has temporary provisions in place, but condensate is being wasted (not returned) to some extent. Fletcher RH will have replacement steam routed from manhole WD5 to Fletcher basement and then across basement level storage room to main mechanical room; existing steam tile will be mostly abandoned in place due to significant investment in softscape and hardscape over existing installation. Replacement steam to Jones Residence Hall will be installed in same footprint as existing going through two existing manholes and entering at two existing mechanical rooms. At both locations, new exterior below grade steam & condensate will be pre-insulated piping matching current ECU Standards. There will be limited upgrades at existing manholes to improve safety for employee access and sump pump capability.



# For Action: Request Approvals for Advance Planning

Project	Description
<b>Parking Lot RS-12 Resurfacing and Safety Improvements</b>	Upgrade parking lot RS-12 from a mix of gravel and asphalt to full asphalt pavement, with redesigned configuration of parking spaces to allow for added parking. Install security bollards at each entrance, as well as ECU blue light and emergency telephone.
<b>Brewster A Wing ADA Bathroom Renovations</b>	Renovation of all 6 restrooms in Wing B of Brewster in order to make them ADA compliant. These restrooms have been surveyed as part of MHAworks' ADA Main Campus Assessment, and are identified as Phase I in a building-wide Restroom Study performed by Intrepid Architecture. The main goals of the renovations will be to meet ADA compliance guidelines throughout Wing B and to update the restroom finishes.





**AGENDA ITEM**

IX. Capital Project Authority Request..... William Bagnell  
Associate Vice Chancellor for Campus Operations

**Situation:** The Board of Governors, on May 22, 2019, approved changes to the dollar value of projects requiring Board of Governors approval of non-appropriated capital improvement projects, delegating authority for projects where the projected cost is less than \$750,000 to the institutions’ Boards of Trustees (BOT), effective July 1, 2019 (UNC Policy Manual Section 600.1.1).

**Background:**

Project	Total Proposed Project	Funding Source(s)
Tyler Roof Top Unit	\$ 650,000	Housing Receipts

**Assessment:** This action grants full authority for this project.

**Action:** This item requires a vote by the committee and a vote by the full Board of Trustees.

# For Action: Request BOT Capital Project Authority

Project	Total Proposed Project	Funding Source(s)
Tyler Roof Top Unit	\$ 650,000	Housing Receipts

The existing roof top unit on Tyler Residence Hall is over 20 years old and has served its life span and needs replacement. The necessary maintenance has become problematic and expensive. The unit provides conditioned make up air in the corridors to eliminate negative air pressure between corridors and student rooms. This project will install a new energy efficient roof top unit with hot water reheat to replace the existing unit and connect to the building automation system. Construction is scheduled for the summer of 2025. Design was completed in an earlier capital project.

The Board of Governors, on May 22, 2019, approved changes to the dollar value of projects requiring Board of Governors approval of non-appropriated capital improvement projects, delegating authority for projects where the projected cost is less than \$750,000 to the institutions' Boards of Trustees (BOT), effective July 1, 2019 (UNC Policy Manual Section 600.1.1).







**AGENDA ITEM**

- X. Severance of Scales Field House .....Stephanie Coleman  
Vice Chancellor for Administration and Finance

**Situation:** ECU Athletics requests approval to sever ±14,349 square feet of Athletic Office/Locker Room space at 920 Blackbeard’s Alley, Greenville, NC, also known as Scales Field House.

**Background:** Scales Field House was built in 1966 and the architectural, mechanical, plumbing, and electrical systems in this 58-year-old building are at the end of their useful life. Additionally, the building does not comply with current life safety codes or ADA guidelines. The cost of a comprehensive renovation (\$3.8M) is more than 60% of the current replacement value (\$6M). It is recommended that the building be demolished in lieu of renovation. It is a free-standing structure, and the demolition will not impact the other buildings in the complex.

**Assessment:** Severance is contingent on approvals from UNC Board of Governors, NC State Property Office, and the Council of State.

**Action:** This item requires a vote by the committee, with a vote by the full Board of Trustees through the consent agenda.

**AGENDA ITEM**

XI. A. Employee Engagement Survey Feedback.....Stephanie Coleman  
Vice Chancellor for Administration & Finance

**Situation:** The 2024 UNC System employee engagement survey preliminary results are ready.

**Background:** At East Carolina University, we seek to cultivate a culture of care, belonging and opportunity for our faculty, staff, learners, and stakeholders, as outlined in Vision Priority 2: Workforce Success of the [“Future Focused. Innovation Driven”](#) Strategic Plan of the University. The 2022-2027 University of North Carolina (UNC) System Strategic Plan, [“Higher Expectations”](#), also includes a goal to improve the employee experience.

Between March 25, 2024, and April 12, 2024, ECU faculty and staff were given an opportunity to participate in the [UNC System Employee Engagement Survey](#). The survey was administered through an outside vendor, [ModernThink](#), which is responsible for the Chronicle of Higher Education’s “Great Colleges to Work For” survey.

**Assessment:** To date, the UNC System and its constituent institutions have participated in the UNC System Employee Engagement Survey four times – February [2018](#), February [2020](#), March [2022](#), and most recently, April 2024. ECU’s 2024 preliminary results are currently being shared with stakeholders, such as Faculty Senate and Staff Senate, in November. Next steps include People Success Roundtables in early 2025, and implementation of recommended actions to follow.

**Action:** This item is for information only.

LET YOUR  
**VOICE**  
BE **HEARD**

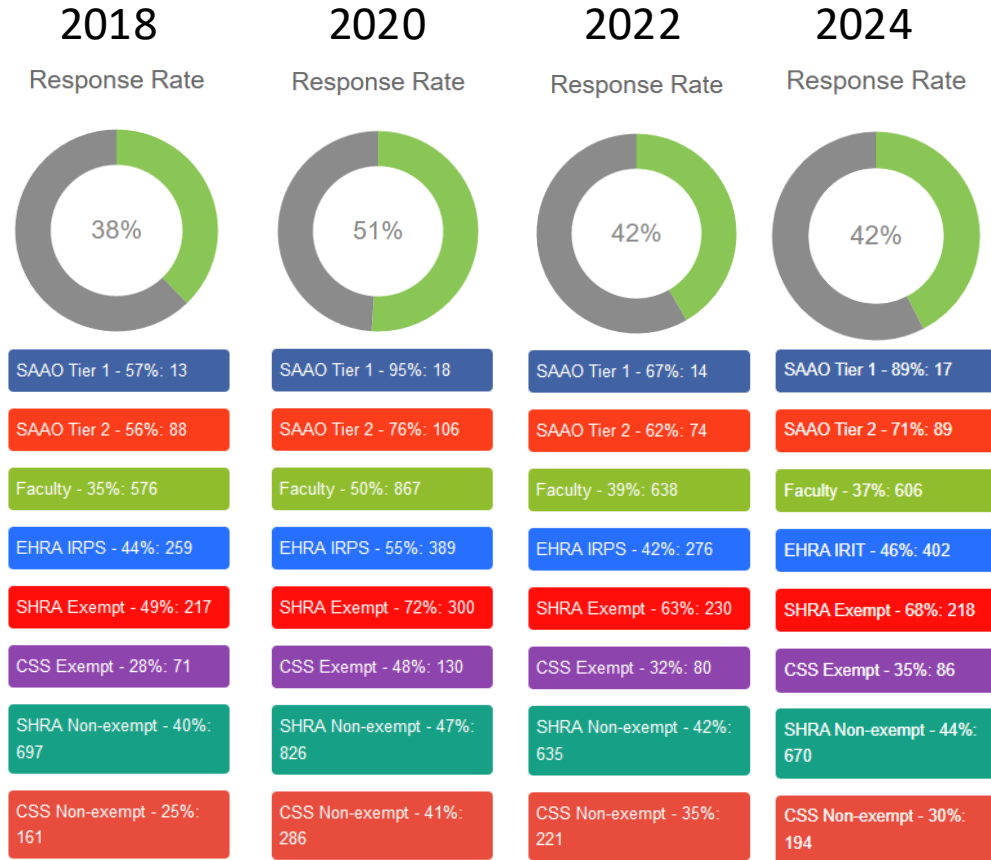
The 2024 UNC System  
**Employee Engagement  
Survey**

# Exploring the Results

Board of Trustees



# Survey Overview



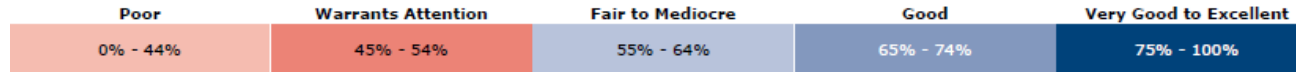
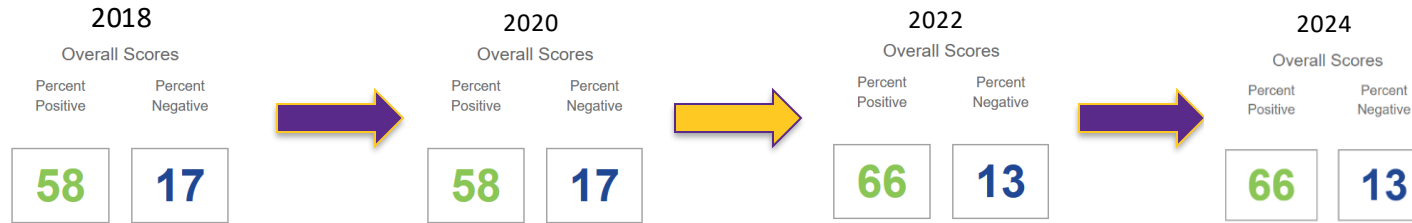
## Total Core Population (EHRA-NF, Faculty and SHRA EE's ONLY)

Campus	Total Sent	Responded	Response Rate
NCSSM	329	254	77%
UNC SO	545	344	63%
UNCP	871	553	63%
WCU	1616	1023	63%
UNCA	698	368	53%
FSU	813	400	49%
UNCSA	484	236	49%
UNCW	2321	1124	48%
ECSU	365	171	47%
NCSU	9067	4142	46%
*ECU	4488	2002	45%
UNCC	3672	1595	43%
ASU	3189	1355	42%
UNCG	2441	965	40%
NCAT	1684	633	38%
WSSU	748	253	34%
NCCU	1124	337	30%
UNC CH	13987	3774	27%
<b>System Aggregate</b>	<b>48442</b>	<b>19529</b>	<b>40%</b>



\* The Total Core Population percentage of 45% doesn't consider our employee populations outside of EHRA-NF, Faculty and SHRA. We're the only campus that has CSS and DMSS, so those can't be compared to the other populations.

# 2024 Overall Results



	OVERALL	SHRA	EHRA Non-Faculty	Faculty	CSS
Job Satisfaction/Support	81%	80%	85%	80%	81%
Faculty & Staff Well-being	74%	76%	80%	66%	74%
Performance Management	53%	52%	58%	51%	49%
Supervisor/Department Chair Effectiveness	73%	74%	79%	69%	65%
Communication	58%	59%	67%	50%	52%
Collaboration	59%	62%	68%	52%	56%
Work Environment	73%	75%	80%	64%	75%
Mission & Pride	71%	73%	78%	62%	71%
Confidence in Senior Leadership	51%	56%	61%	39%	46%
Professional Development	69%	68%	75%	68%	66%
<b>Survey Average</b>	66%	67%	73%	59%	64%

# Top 10 Statements

Statement	Positive	Neutral	Negative
4. I understand how my job contributes to this institution's mission.	89	9	3
13. The work I do is meaningful to me.	84	13	3
2. I am given the responsibility and freedom to do my job.	81	13	6
21. In my department, we welcome the many identities and attributes of faculty and staff.	81	12	7
1. My job makes good use of my skills and abilities.	78	16	6
28. At this institution, we welcome the many identities and attributes of faculty and staff.	78	15	7
17. Overall, my department is a good place to work.	78	15	7
11. My supervisor/department chair shows genuine interest in my well-being.	77	14	9
3. My supervisor/department chair makes their expectations clear.	76	15	9
33. This institution works to collaborate effectively with the community.	75	19	6

\* The highlighted statements were also within the Top 10 Statements for 2022.

# Bottom 10 Statements

Statement	Positive	Neutral	Negative
23. Our recognition and awards programs are meaningful to me.	44	30	26
12. Promotions in my department are based on a person's performance.	50	24	26
37. There's a sense that we're all on the same team at this institution.	41	34	24
14. Issues of low performance are addressed in my department.	47	29	24
38. Senior leadership shows genuine interest in the well-being of faculty, administrators and staff.	51	28	21
8. I am regularly recognized for my contributions.	54	25	21
40. This institution's culture is special - something you don't find just anywhere.	52	29	19
29. Senior leadership communicates openly about important matters.	52	29	19
19. Senior leadership provides a clear direction for this institution's future.	54	27	19
39. At this institution, we discuss and debate issues respectfully to get better results.	50	32	18

\* The highlighted statements were also within the Bottom 10 Statements for 2022.

# Exploring the Results

The 2024 UNC System  
Employee Engagement  
Survey

## Next Steps for 2025

- People Success Roundtables
- Implementation of Recommendations



# Exploring the Results

## The 2024 UNC System Employee Engagement Survey

**Toya S. Jacobs**  
Manager for Well-Being and Engagement Programs  
[jacobst@ecu.edu](mailto:jacobst@ecu.edu)

**Kitty H. Wetherington**  
Associate Vice Chancellor for Well-Being & Success  
[wetheringtonk@ecu.edu](mailto:wetheringtonk@ecu.edu)



Meeting of the Board of Trustees  
Budget, Finance, & Infrastructure Committee  
November 21, 2024

**AGENDA ITEM**

XI. B. Comprehensive Budget Report.....Stephanie Coleman  
Vice Chancellor for Administration & Finance

**Situation:** Select operating budgets compared to actuals.

**Background:** A financial report comparing budget to actual and prior year comparisons.

**Assessment:** No issues identified.

**Action:** This item is for information only.

Comprehensive University Operating Budget  
 \*\*FYMG810\*\*  
 For OCTOBER FY 2025

05:38 Wednesday, November 6, 2024 1

	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
State Funds						
Tuition Annual Revenues 16065						
On Campus	114,133,210	0	114,133,210	61,617,252	60,582,378	1,034,874
Distance Education	37,945,100	0	37,945,100	15,255,376	14,889,350	366,026
Summer Face-to-Face	2,007,087	0	2,007,087	3,796,494	3,821,973	(25,479)
**Total Tuition Annual Revenues 16065	154,085,397	0	154,085,397	80,669,122	79,293,701	1,375,421
Tuition Annual Revenues 16066						
School of Dental Medicine	5,981,868	0	5,981,868	3,034,786	2,777,967	256,819
Brody School of Medicine	7,519,447	0	7,519,447	3,593,698	3,749,462	(155,764)
**Total Tuition Annual Revenues 16066	13,501,315	0	13,501,315	6,628,484	6,527,429	101,055
Continuing Education Revenues	2,126,857	3,042,888	5,169,745	4,206,857	3,594,312	612,545
Appropriations 16065	272,271,223	(246,085)	272,025,138	134,500,000	131,400,000	3,100,000
Appropriations 16066	108,228,247	15,000	108,243,247	50,900,000	44,700,000	6,200,000
Other Miscellaneous Revenues	13,194,741	29,142,829	42,337,570	33,800,648	16,769,751	17,030,897
**Total State Funded Revenues	563,407,780	31,954,632	595,362,412	310,705,111	282,285,193	28,419,918
Total 16065 Operating Expenses	441,324,758	20,271,122	461,595,880	144,788,532	134,777,116	10,011,416
Total 16066 Operating Expenses	122,083,022	11,683,510	133,766,532	32,226,464	29,511,480	2,714,984
**Total State Funded Expenses	563,407,780	31,954,632	595,362,412	177,014,996	164,288,596	12,726,400

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	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
<b>Non-State Funds</b>						
<b>Academic Affairs</b>						
<b>College of Engineering Fee</b>						
Beginning Fund Balance				885,236	1,226,517	(341,281)
Total Annual Revenues	900,000	0	900,000	432,750	413,475	19,275
Total Annual Expenses	1,093,816	0	1,093,816	351,068	281,010	70,058
Annual Operating Results	(193,816)	0	(193,816)	81,682	132,465	(50,783)
Net Transfers	(19,184)	0	(19,184)	0	(272,438)	272,438
Annual Operating Results Net Transfers	(213,000)	0	(213,000)	81,682	(139,973)	221,655
Ending Fund Balance				966,918	1,086,544	(119,626)
<b>College of Business Professional Program</b>						
Beginning Fund Balance				485,691	506,874	(21,183)
Total Annual Revenues	43,130	0	43,130	0	2,000	(2,000)
Total Annual Expenses	136,940	0	136,940	9,599	10,085	(486)
Annual Operating Results	(93,810)	0	(93,810)	(9,599)	(8,085)	(1,514)
Net Transfers	(2,376)	0	(2,376)	0	0	0
Annual Operating Results Net Transfers	(96,186)	0	(96,186)	(9,599)	(8,085)	(1,514)
Ending Fund Balance				476,092	498,789	(22,697)
<b>Admissions</b>						
Beginning Fund Balance				1,729,825	1,741,453	(11,628)
Total Annual Revenues	911,339	0	911,339	288,820	233,723	55,097
Total Annual Expenses	3,051,693	0	3,051,693	793,517	800,971	(7,454)
Annual Operating Results	(2,140,354)	0	(2,140,354)	(504,697)	(567,248)	62,551
Net Transfers	(60,612)	0	(60,612)	0	0	0
Annual Operating Results Net Transfers	(2,200,966)	0	(2,200,966)	(504,697)	(567,248)	62,551
Ending Fund Balance				1,225,128	1,174,205	50,923

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	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
<b>Performing Arts</b>						
Beginning Fund Balance				283,251	279,269	3,982
Total Annual Revenues	63,514	0	63,514	24,756	28,361	(3,605)
Total Annual Expenses	63,484	0	63,484	8,681	8,233	448
Annual Operating Results	30	0	30	16,075	20,128	(4,053)
Net Transfers	(30)	0	(30)	0	0	0
Annual Operating Results Net Transfers	0	0	0	16,075	20,128	(4,053)
Ending Fund Balance				299,326	299,397	(71)
<b>Administration and Finance</b>						
1Card						
Beginning Fund Balance				750,359	677,360	72,999
Total Annual Revenues	116,000	0	116,000	77,556	71,126	6,430
Total Annual Expenses	124,040	0	124,040	112,735	34,280	78,455
Annual Operating Results	(8,040)	0	(8,040)	(35,179)	36,846	(72,025)
Net Transfers	(1,493)	0	(1,493)	0	0	0
Annual Operating Results Net Transfers	(9,533)	0	(9,533)	(35,179)	36,846	(72,025)
Ending Fund Balance				715,180	714,206	974
<b>Campus Safety &amp; Police</b>						
Beginning Fund Balance				4,279,754	4,176,312	103,442
Total Annual Revenues	1,566,629	0	1,566,629	702,228	747,035	(44,807)
Total Annual Expenses	2,501,343	0	2,501,343	793,184	768,869	24,315
Annual Operating Results	(934,714)	0	(934,714)	(90,956)	(21,834)	(69,122)
Net Transfers	934,714	0	934,714	0	0	0
Annual Operating Results Net Transfers	0	0	0	(90,956)	(21,834)	(69,122)
Ending Fund Balance				4,188,798	4,154,478	34,320

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	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
<b>ECU Purchasing Card</b>						
Beginning Fund Balance				530,984	821,728	(290,744)
Total Annual Revenues	500,000	0	500,000	0	0	0
Total Annual Expenses	0	0	0	0	38	(38)
Annual Operating Results	500,000	0	500,000	0	(38)	38
Net Transfers	(500,000)	0	(500,000)	0	(800,000)	800,000
Annual Operating Results Net Transfers	0	0	0	0	(800,038)	800,038
Ending Fund Balance				530,984	21,690	509,294
<b>Ed &amp; Tech</b>						
Beginning Fund Balance				9,453,629	9,606,211	(152,582)
Total Annual Revenues	10,276,500	0	10,276,500	4,760,245	4,722,117	38,128
Total Annual Expenses	10,097,500	0	10,097,500	4,421,177	4,619,952	(198,775)
Annual Operating Results	179,000	0	179,000	339,068	102,165	236,903
Net Transfers	(179,000)	0	(179,000)	0	0	0
Annual Operating Results Net Transfers	0	0	0	339,068	102,165	236,903
Ending Fund Balance				9,792,697	9,708,376	84,321
<b>Minges</b>						
Beginning Fund Balance				191,046	206,887	(15,841)
Total Annual Revenues	112,500	0	112,500	55,889	56,636	(747)
Total Annual Expenses	61,204	0	61,204	13,227	7,262	5,965
Annual Operating Results	51,296	0	51,296	42,662	49,374	(6,712)
Net Transfers	(51,296)	0	(51,296)	0	0	0
Annual Operating Results Net Transfers	0	0	0	42,662	49,374	(6,712)
Ending Fund Balance				233,708	256,261	(22,553)

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	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
<b>Parking and Transportation</b>						
Beginning Fund Balance				14,830,508	13,720,516	1,109,992
Total Annual Revenues	3,667,560	0	3,667,560	2,996,556	2,802,406	194,150
Total Annual Expenses	2,950,193	15,128	2,965,321	895,187	856,626	38,561
Annual Operating Results	717,367	(15,128)	702,239	2,101,369	1,945,780	155,589
Net Transfers	(689,254)	0	(689,254)	0	0	0
Annual Operating Results Net Transfers	28,113	(15,128)	12,985	2,101,369	1,945,780	155,589
Ending Fund Balance				16,931,877	15,666,296	1,265,581
<b>Printing and Graphics</b>						
Beginning Fund Balance				1,304,813	1,271,778	33,035
Total Annual Revenues	2,205,566	0	2,205,566	671,789	744,095	(72,306)
Total Annual Expenses	2,297,506	0	2,297,506	640,377	592,797	47,580
Annual Operating Results	(91,940)	0	(91,940)	31,412	151,298	(119,886)
Net Transfers	(61,512)	0	(61,512)	0	0	0
Annual Operating Results Net Transfers	(153,452)	0	(153,452)	31,412	151,298	(119,886)
Ending Fund Balance				1,336,225	1,423,076	(86,851)
<b>Student Stores</b>						
Beginning Fund Balance				5,186,264	5,273,931	(87,667)
Total Annual Revenues	950,000	0	950,000	490,070	593,096	(103,026)
Total Annual Expenses	296,234	0	296,234	185,551	172,980	12,571
Annual Operating Results	653,766	0	653,766	304,519	420,116	(115,597)
Net Transfers	(653,763)	0	(653,763)	0	0	0
Annual Operating Results Net Transfers	3	0	3	304,519	420,116	(115,597)
Ending Fund Balance				5,490,783	5,694,047	(203,264)

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	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
<b>Vending</b>						
Beginning Fund Balance				150,881	189,744	(38,863)
Total Annual Revenues	165,000	0	165,000	43,057	43,837	(780)
Total Annual Expenses	0	0	0	0	0	0
Annual Operating Results	165,000	0	165,000	43,057	43,837	(780)
Net Transfers	(215,000)	0	(215,000)	0	0	0
Annual Operating Results Net Transfers	(50,000)	0	(50,000)	43,057	43,837	(780)
Ending Fund Balance				193,938	233,581	(39,643)
<b>Warehouse &amp; Storerooms</b>						
Beginning Fund Balance				869,314	973,461	(104,147)
Total Annual Revenues	320,000	0	320,000	187,838	283,431	(95,593)
Total Annual Expenses	303,300	0	303,300	193,266	268,742	(75,476)
Annual Operating Results	16,700	0	16,700	(5,428)	14,689	(20,117)
Net Transfers	(12,419)	0	(12,419)	0	0	0
Annual Operating Results Net Transfers	4,281	0	4,281	(5,428)	14,689	(20,117)
Ending Fund Balance				863,886	988,150	(124,264)
<b>IT Maintenance and Infrastructure</b>						
Beginning Fund Balance				3,777,768	3,677,034	100,734
Total Annual Revenues	80,578	0	80,578	52,283	40,551	11,732
Total Annual Expenses	286,602	0	286,602	146,675	75,593	71,082
Annual Operating Results	(206,024)	0	(206,024)	(94,392)	(35,042)	(59,350)
Net Transfers	227,095	0	227,095	0	0	0
Annual Operating Results Net Transfers	21,071	0	21,071	(94,392)	(35,042)	(59,350)
Ending Fund Balance				3,683,376	3,641,992	41,384



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	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
<b>Storm Damage</b>						
Beginning Fund Balance				631,900	631,900	0
Total Annual Revenues	0	0	0	0	0	0
Total Annual Expenses	0	0	0	0	0	0
Annual Operating Results	0	0	0	0	0	0
Net Transfers	0	0	0	0	0	0
Annual Operating Results Net Transfers	0	0	0	0	0	0
Ending Fund Balance				631,900	631,900	0
<b>Millennial Campus</b>						
Beginning Fund Balance				3,043,977	2,870,090	173,887
Total Annual Revenues	162,540	0	162,540	70,895	57,624	13,271
Total Annual Expenses	9,198	0	9,198	1,559	0	1,559
Annual Operating Results	153,342	0	153,342	69,336	57,624	11,712
Net Transfers	(345)	0	(345)	0	0	0
Annual Operating Results Net Transfers	152,997	0	152,997	69,336	57,624	11,712
Ending Fund Balance				3,113,313	2,927,714	185,599
<b>Athletics</b>						
Athletics Operating				(2)	0	(2)
Beginning Fund Balance						
Total Annual Revenues	37,938,000	0	37,938,000	14,191,400	13,642,429	548,971
Total Annual Expenses	46,584,377	77,411	46,661,788	15,931,517	15,822,064	109,453
Annual Operating Results	(8,646,377)	(77,411)	(8,723,788)	(1,740,117)	(2,179,635)	439,518
Net Transfers	8,644,377	0	8,644,377	0	0	0
Annual Operating Results Net Transfers	(2,000)	(77,411)	(79,411)	(1,740,117)	(2,179,635)	439,518
Ending Fund Balance				(1,740,119)	(2,179,635)	439,516

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	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
<b>Marching Pirates</b>						
Beginning Fund Balance				9,581	13,535	(3,954)
Total Annual Revenues	74,000	0	74,000	37,259	37,757	(498)
Total Annual Expenses	74,000	0	74,000	36,536	36,031	505
Annual Operating Results	0	0	0	723	1,726	(1,003)
Net Transfers	0	0	0	0	0	0
Annual Operating Results Net Transfers	0	0	0	723	1,726	(1,003)
Ending Fund Balance				10,304	15,261	(4,957)
<b>Southside Stadium</b>						
Beginning Fund Balance				0	2,944	(2,944)
Total Annual Revenues	3,755,275	0	3,755,275	3,326,761	3,197,820	128,941
Total Annual Expenses	3,755,275	0	3,755,275	2,451,686	2,349,438	102,248
Annual Operating Results	0	0	0	875,075	848,382	26,693
Net Transfers	0	0	0	0	0	0
Annual Operating Results Net Transfers	0	0	0	875,075	848,382	26,693
Ending Fund Balance				875,075	851,326	23,749
<b>ESPN Media Rights</b>						
Beginning Fund Balance				559,511	559,511	0
Total Annual Revenues	0	0	0	0	0	0
Total Annual Expenses	0	0	0	0	0	0
Annual Operating Results	0	0	0	0	0	0
Net Transfers	0	0	0	0	0	0
Annual Operating Results Net Transfers	0	0	0	0	0	0
Ending Fund Balance				559,511	559,511	0

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	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
<b>Chancellor</b>						
Chancellors Discretionary						
Beginning Fund Balance				95,483	358,309	(262,826)
Total Annual Revenues	0	0	0	1,750	2,190	(440)
Total Annual Expenses	245,182	0	245,182	91,061	72,931	18,130
Annual Operating Results	(245,182)	0	(245,182)	(89,311)	(70,741)	(18,570)
Net Transfers	134,695	0	134,695	16,674	0	16,674
Annual Operating Results Net Transfers	(110,487)	0	(110,487)	(72,637)	(70,741)	(1,896)
Ending Fund Balance				22,846	287,568	(264,722)
<b>Health Sciences</b>						
ECU Physicians						
Beginning Fund Balance				51,638,627	73,461,819	(21,823,192)
Total Annual Revenues	281,961,913	40,939	282,002,852	84,196,457	90,320,489	(6,124,032)
Total Annual Expenses	283,841,638	39,209	283,880,847	89,874,460	84,963,208	4,911,252
Annual Operating Results	(1,879,725)	1,730	(1,877,995)	(5,678,003)	5,357,281	(11,035,284)
Net Transfers	(7,347,874)	0	(7,347,874)	(2,545,151)	(2,233,231)	(311,920)
Annual Operating Results Net Transfers	(9,227,599)	1,730	(9,225,869)	(8,223,154)	3,124,050	(11,347,204)
Ending Fund Balance				43,415,473	76,585,869	(33,170,396)
<b>School of Dental Medicine</b>						
Beginning Fund Balance				22,328,276	20,330,300	1,997,976
Total Annual Revenues	22,442,343	0	22,442,343	5,506,283	5,709,006	(202,723)
Total Annual Expenses	25,219,137	0	25,219,137	6,809,068	6,788,678	20,390
Annual Operating Results	(2,776,794)	0	(2,776,794)	(1,302,785)	(1,079,672)	(223,113)
Net Transfers	(408,910)	0	(408,910)	0	0	0
Annual Operating Results Net Transfers	(3,185,704)	0	(3,185,704)	(1,302,785)	(1,079,672)	(223,113)
Ending Fund Balance				21,025,491	19,250,628	1,774,863

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	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
<b>Comparative Medicine</b>						
Beginning Fund Balance				392,161	403,884	(11,723)
Total Annual Revenues	710,705	0	710,705	224,844	244,930	(20,086)
Total Annual Expenses	911,996	0	911,996	228,710	218,029	10,681
Annual Operating Results	(201,291)	0	(201,291)	(3,866)	26,901	(30,767)
Net Transfers	(16,500)	0	(16,500)	0	0	0
Annual Operating Results Net Transfers	(217,791)	0	(217,791)	(3,866)	26,901	(30,767)
Ending Fund Balance				388,295	430,785	(42,490)
<b>Research</b>						
F&A						
Beginning Fund Balance				16,724,134	14,208,074	2,516,060
Total Annual Revenues	8,691,630	0	8,691,630	2,642,653	2,913,572	(270,919)
Total Annual Expenses	8,412,582	0	8,412,582	1,898,278	1,901,804	(3,526)
Annual Operating Results	279,048	0	279,048	744,375	1,011,768	(267,393)
Net Transfers	(1,881,107)	0	(1,881,107)	(1,377,276)	(460,195)	(917,081)
Annual Operating Results Net Transfers	(1,602,059)	0	(1,602,059)	(632,901)	551,573	(1,184,474)
Ending Fund Balance				16,091,233	14,759,647	1,331,586
<b>Student Affairs</b>						
Campus Recreation						
Beginning Fund Balance				4,128,760	6,462,453	(2,333,693)
Total Annual Revenues	6,111,493	0	6,111,493	2,972,682	3,070,057	(97,375)
Total Annual Expenses	4,925,603	(108,675)	4,816,928	1,539,725	1,552,329	(12,604)
Annual Operating Results	1,185,890	108,675	1,294,565	1,432,957	1,517,728	(84,771)
Net Transfers	(1,225,893)	(63,747)	(1,289,640)	(609,022)	(403,917)	(205,105)
Annual Operating Results Net Transfers	(40,003)	44,928	4,925	823,935	1,113,811	(289,876)
Ending Fund Balance				4,952,695	7,576,264	(2,623,569)

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	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
<b>Dining</b>						
Beginning Fund Balance				3,941,702	2,443,875	1,497,827
Total Annual Revenues	33,296,715	0	33,296,715	19,592,351	15,356,434	4,235,917
Total Annual Expenses	29,247,098	(35,000)	29,212,098	14,749,321	12,847,855	1,901,466
Annual Operating Results	4,049,617	35,000	4,084,617	4,843,030	2,508,579	2,334,451
Net Transfers	(1,521,886)	(35,000)	(1,556,886)	(400,000)	(385,000)	(15,000)
Annual Operating Results Net Transfers	2,527,731	0	2,527,731	4,443,030	2,123,579	2,319,451
Ending Fund Balance				8,384,732	4,567,454	3,817,278
<b>Housing</b>						
Beginning Fund Balance				16,287,623	14,066,283	2,221,340
Total Annual Revenues	36,577,618	0	36,577,618	17,741,587	17,197,819	543,768
Total Annual Expenses	24,772,115	(50,000)	24,722,115	13,250,678	12,875,212	375,466
Annual Operating Results	11,805,503	50,000	11,855,503	4,490,909	4,322,607	168,302
Net Transfers	(7,027,230)	(45,000)	(7,072,230)	(2,417,866)	(343,700)	(2,074,166)
Annual Operating Results Net Transfers	4,778,273	5,000	4,783,273	2,073,043	3,978,907	(1,905,864)
Ending Fund Balance				18,360,666	18,045,190	315,476
<b>Student Health</b>						
Beginning Fund Balance				8,572,595	7,495,058	1,077,537
Total Annual Revenues	8,704,154	0	8,704,154	2,644,173	3,297,264	(653,091)
Total Annual Expenses	8,103,972	7,496	8,111,468	2,329,748	2,048,076	281,672
Annual Operating Results	600,182	(7,496)	592,686	314,425	1,249,188	(934,763)
Net Transfers	(577,892)	(2,642)	(580,534)	(343,072)	(320,108)	(22,964)
Annual Operating Results Net Transfers	22,290	(10,138)	12,152	(28,647)	929,080	(957,727)
Ending Fund Balance				8,543,948	8,424,138	119,810

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	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
<b>Student Unions</b>						
Beginning Fund Balance				8,101,330	7,547,129	554,201
Total Annual Revenues	6,770,580	0	6,770,580	3,334,017	2,765,935	568,082
Total Annual Expenses	4,391,276	905,154	5,296,430	1,689,855	1,315,211	374,644
Annual Operating Results	2,379,304	(905,154)	1,474,150	1,644,162	1,450,724	193,438
Net Transfers	(1,458,731)	(63,747)	(1,522,478)	(343,072)	(320,108)	(22,964)
Annual Operating Results Net Transfers	920,573	(968,901)	(48,328)	1,301,090	1,130,616	170,474
Ending Fund Balance				9,402,420	8,677,745	724,675
<b>Transit</b>						
Beginning Fund Balance				1,397,851	1,088,546	309,305
Total Annual Revenues	4,954,246	0	4,954,246	2,020,196	2,221,307	(201,111)
Total Annual Expenses	5,873,845	0	5,873,845	1,545,612	1,438,197	107,415
Annual Operating Results	(919,599)	0	(919,599)	474,584	783,110	(308,526)
Net Transfers	333,574	0	333,574	(20,000)	(15,587)	(4,413)
Annual Operating Results Net Transfers	(586,025)	0	(586,025)	454,584	767,523	(312,939)
Ending Fund Balance				1,852,435	1,856,069	(3,634)
<b>Student Activities Board</b>						
Beginning Fund Balance				1,149,533	1,197,130	(47,597)
Total Annual Revenues	0	0	0	0	231,263	(231,263)
Total Annual Expenses	582,653	(521,198)	61,455	4,671	139,691	(135,020)
Annual Operating Results	(582,653)	521,198	(61,455)	(4,671)	91,572	(96,243)
Net Transfers	(325)	0	(325)	0	0	0
Annual Operating Results Net Transfers	(582,978)	521,198	(61,780)	(4,671)	91,572	(96,243)
Ending Fund Balance				1,144,862	1,288,702	(143,840)

Comprehensive University Operating Budget  
 \*\*FYMG810\*\*  
 For OCTOBER FY 2025

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	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
<b>Student Government Association</b>						
Beginning Fund Balance				1,158,629	1,138,347	20,282
Total Annual Revenues	522,500	0	522,500	256,158	259,689	(3,531)
Total Annual Expenses	491,447	0	491,447	173,851	102,476	71,375
Annual Operating Results	31,053	0	31,053	82,307	157,213	(74,906)
Net Transfers	(31,053)	0	(31,053)	0	0	0
Annual Operating Results Net Transfers	0	0	0	82,307	157,213	(74,906)
Ending Fund Balance				1,240,936	1,295,560	(54,624)
<b>Fine Arts Funding Board</b>						
Beginning Fund Balance				316,551	356,240	(39,689)
Total Annual Revenues	150,000	0	150,000	74,519	75,515	(996)
Total Annual Expenses	148,000	0	148,000	120,839	7,242	113,597
Annual Operating Results	2,000	0	2,000	(46,320)	68,273	(114,593)
Net Transfers	0	0	0	0	0	0
Annual Operating Results Net Transfers	2,000	0	2,000	(46,320)	68,273	(114,593)
Ending Fund Balance				270,231	424,513	(154,282)
<b>Career Programs</b>						
Beginning Fund Balance				996,399	954,851	41,548
Total Annual Revenues	400,000	0	400,000	225,028	178,925	46,103
Total Annual Expenses	365,480	0	365,480	146,904	75,936	70,968
Annual Operating Results	34,520	0	34,520	78,124	102,989	(24,865)
Net Transfers	(8,173)	0	(8,173)	0	0	0
Annual Operating Results Net Transfers	26,347	0	26,347	78,124	102,989	(24,865)
Ending Fund Balance				1,074,523	1,057,840	16,683

Comprehensive University Operating Budget  
 \*\*FYMG810\*\*  
 For OCTOBER FY 2025

	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
<b>Orientation</b>						
Beginning Fund Balance				745,590	541,769	203,821
Total Annual Revenues	1,047,212	0	1,047,212	566,893	559,790	7,103
Total Annual Expenses	1,002,367	0	1,002,367	541,113	531,750	9,363
Annual Operating Results	44,845	0	44,845	25,780	28,040	(2,260)
Net Transfers	(20,602)	0	(20,602)	0	0	0
Annual Operating Results Net Transfers	24,243	0	24,243	25,780	28,040	(2,260)
Ending Fund Balance				771,370	569,809	201,561
<b>Student Engagement</b>						
Beginning Fund Balance				1,451,781	1,472,731	(20,950)
Total Annual Revenues	0	0	0	0	333,982	(333,982)
Total Annual Expenses	585,657	(507,847)	77,810	7,933	165,045	(157,112)
Annual Operating Results	(585,657)	507,847	(77,810)	(7,933)	168,937	(176,870)
Net Transfers	(122)	0	(122)	0	0	0
Annual Operating Results Net Transfers	(585,779)	507,847	(77,932)	(7,933)	168,937	(176,870)
Ending Fund Balance				1,443,848	1,641,668	(197,820)
<b>Mendenhall Student Center Renovations</b>						
Beginning Fund Balance				7,500,000	7,500,000	0
Total Annual Revenues	0	0	0	0	0	0
Total Annual Expenses	0	0	0	0	0	0
Annual Operating Results	0	0	0	0	0	0
Net Transfers	(1,100,000)	0	(1,100,000)	0	0	0
Annual Operating Results Net Transfers	(1,100,000)	0	(1,100,000)	0	0	0
Ending Fund Balance				7,500,000	7,500,000	0



Comprehensive University Operating Budget  
 \*\*FYMG810\*\*  
 For OCTOBER FY 2025

	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
<b>Student Unions Construction</b>						
Beginning Fund Balance				2,091,186	2,091,186	0
Total Annual Revenues	0	0	0	0	0	0
Total Annual Expenses	0	0	0	0	0	0
Annual Operating Results	0	0	0	0	0	0
Net Transfers	0	0	0	0	0	0
Annual Operating Results Net Transfers	0	0	0	0	0	0
Ending Fund Balance				2,091,186	2,091,186	0
<b>Student Media</b>						
Beginning Fund Balance				1,002,315	1,041,207	(38,892)
Total Annual Revenues	602,155	0	602,155	261,092	215,709	45,383
Total Annual Expenses	589,672	(5,000)	584,672	148,091	176,448	(28,357)
Annual Operating Results	12,483	5,000	17,483	113,001	39,261	73,740
Net Transfers	(21,771)	(5,000)	(26,771)	(20,000)	0	(20,000)
Annual Operating Results Net Transfers	(9,288)	0	(9,288)	93,001	39,261	53,740
Ending Fund Balance				1,095,316	1,080,468	14,848
<b>University</b>						
<b>Auxiliary Overhead</b>						
Beginning Fund Balance				111,230,426	98,026,300	13,204,126
Total Annual Revenues	10,285,367	0	10,285,367	3,858,007	2,839,618	1,018,389
Total Annual Expenses	1,080,389	25,000	1,105,389	(454,077)	(413,523)	(40,554)
Annual Operating Results	9,204,978	(25,000)	9,179,978	4,312,084	3,253,141	1,058,943
Net Transfers	(3,076,538)	0	(3,076,538)	(289,424)	902,087	(1,191,511)
Annual Operating Results Net Transfers	6,128,440	(25,000)	6,103,440	4,022,660	4,155,228	(132,568)
Ending Fund Balance				115,253,086	102,181,528	13,071,558

Comprehensive University Operating Budget  
 \*\*FYMG810\*\*  
 For OCTOBER FY 2025

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	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
<b>Debt Service</b>						
Beginning Fund Balance				17,978,116	16,891,103	1,087,013
Total Annual Revenues	8,323,423	0	8,323,423	4,371,087	4,373,496	(2,409)
Total Annual Expenses	8,197,983	0	8,197,983	6,178,012	6,078,805	99,207
Annual Operating Results	125,440	0	125,440	(1,806,925)	(1,705,309)	(101,616)
Net Transfers	(360,000)	0	(360,000)	(184,014)	0	(184,014)
Annual Operating Results Net Transfers	(234,560)	0	(234,560)	(1,990,939)	(1,705,309)	(285,630)
Ending Fund Balance				15,987,177	15,185,794	801,383
<b>Campus Operations Aux Funded Positions</b>						
Beginning Fund Balance				3,551,864	3,043,783	508,081
Total Annual Revenues	559,888	0	559,888	71,020	67,788	3,232
Total Annual Expenses	7,142,918	14,586	7,157,504	2,342,130	2,112,617	229,513
Annual Operating Results	(6,583,030)	(14,586)	(6,597,616)	(2,271,110)	(2,044,829)	(226,281)
Net Transfers	6,583,030	14,586	6,597,616	0	0	0
Annual Operating Results Net Transfers	0	0	0	(2,271,110)	(2,044,829)	(226,281)
Ending Fund Balance				1,280,754	998,954	281,800

**AGENDA ITEM**

XI. C. State Retirement Pension Spiking Monthly Report

Stephanie Coleman  
Vice Chancellor for Administration & Finance

**Situation:** In order to assist employing agencies with planning and budgeting to comply with the Contribution-Based Benefit Cap (CBBC), the State Treasurer's Office provides a monthly report of members who may require additional employer contributions should they elect to retire in the following 13 months from the date on the report. The Chief Financial Officer is required to provide a copy of the report to the Board of Trustees.

**Background:** During the 2014 General Assembly session, CBCC legislation was enacted effective January 1, 2015. This legislation was created to control the practice of "pension spiking" in which a member's compensation substantially increases resulting in a monthly retirement benefit that is significantly greater than the member and employer contributions would fund. The CBBC was created to protect each system from absorbing the additional liabilities caused by compensation decisions made by other employers. This legislation applies to members who retire on or after January 1, 2015, with an average final compensation of \$100,000 or higher (adjusted annually for inflation) and requires the member's last employer to pay the additional contribution required to fund the member's benefit in excess of the cap.

**Assessment:** The report provides a list of potential employees, including those whose compensation average may approach the threshold. It includes employees who may be eligible to retire in the next 13 months (at a reduced or unreduced benefit), whose salary is \$100,000 or greater, and whose estimated monthly retirement benefit exceeds the CBBC based on information in the employee's most recent annual benefits statement. The list is not exhaustive, and members included on the lists may or may not exceed the CBBC upon retirement. This is merely a notification of a potential cost that ECU may be required to pay, in the form of a lump-sum payment, due after the member retires. When a member submits their intent to retire, the State Treasurer's Office completes a Pension Spiking calculation using the CBBC and provides a statement to ECU if it is determined that additional contributions are due. Employers are not required to pay the additional contributions for employees hired on or after January 1, 2015.

**Action:** This item is for information only.



Meeting of the Board of Trustees  
Budget, Finance, & Infrastructure Committee  
November 21, 2024

**AGENDA ITEM**

XI. D. Major Capital Project Updates ..... William Bagnell  
Associate Vice Chancellor for Campus Operations

- Situation:** Review status of major Capital Projects
- Background:** Review of project status, budget, and next steps for major Capital Projects
- Assessment:** Assessment is on a per-project basis.
- Action:** This item is for information only.

# Major Capital Project Updates

Facilities Engineering and Architectural Services

November 21, 2024



# Brody School of Medicine (New Medical Education Building)



- Status: Incorporating SCO comments into documents
- Budget: \$265,000,000
- Designer: BSA Life Structures
- CM at Risk: TA Loving/Barnhill/Metcon
- Estimated Construction: 02/04/25 –08/01/27
- Next Quarter: GMP Execution and bidding subcontractor packages



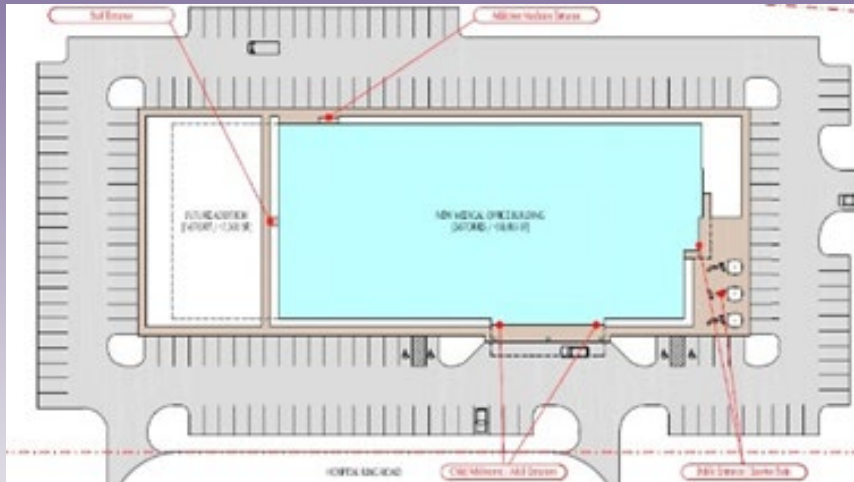
# Jones and Legacy Residence Hall Renovation



- Status: Construction Documents (Legacy), Design Development (Jones)
- Budget: \$60,000,000
- Designer: Intrepid Architecture
- CMAR: TA Loving
- Estimated Construction: 06/01/25 - 07/31/27
- Next Quarter: Receive SCO approval on Legacy CDs and GMP



# ECU Regional Outpatient Behavioral Health Facility



- Status: Advanced Planning
- Budget: \$50,000,000
- Designer: BSA LifeStructures
- CMAR: TBD
- Estimated Construction: 06/26 – 07/27
- Next Quarter: Continue Design





# Howell Science Building South Renovation



- Status: Interior demolition
- Budget: \$37,000,000
- Designer: BSA Life Structures
- CMAR: Muter Construction
- Estimated Construction: 06/3/24-1/26/26
- Next Quarter: Complete demo and abatement of the South tower and begin metal stud framing and rough ins



# ECU Health Medical Examiner Complex



- Status: Negotiating Full Design Contract
- Budget: \$35,000,000
- Designer: CPL
- CMAR: T.A. Loving
- Estimated Construction: 07/30/2025 – 11/27/2026
- Next Quarter: Schematic Design



# Isley Indoor Performance Center



- Status: Construction Documents
- Budget: \$24,500,000
- Designer: CRA, Inc.
- CMAR: Hamel Builders, Inc.
- Estimated Construction: 08/01/2025  
–11/01/2026
- Next quarter: CD Submission to SCO



# Whichard Building Comprehensive Renovation



- Status: GMP Negotiations
- Budget: \$15,000,000
- Designer: HH Architecture
- CMAR: Muter Construction
- Estimated Construction: 04/01/25 – 04/01/26
- Next Quarter: CMAR contracts and bid advertisement



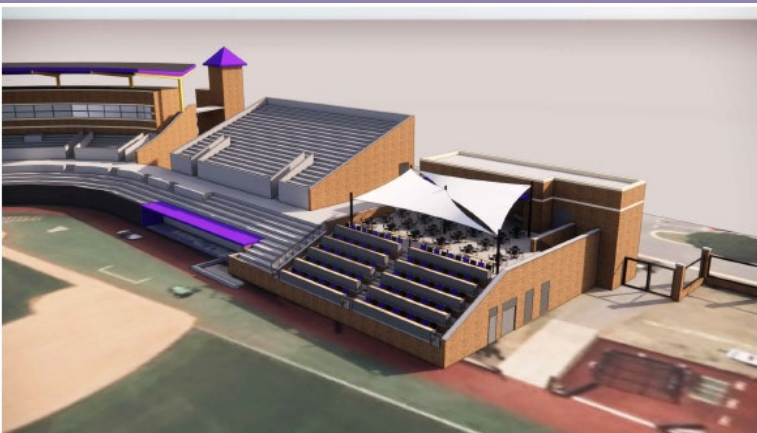
# Mendenhall Renovation Phase 2



- Status: Construction
- Budget: \$10,544,304
- Designer: Davis Kane, Architects, P.A.
- CMAR: TA Loving Company
- Estimated Construction: 1/18/24-3/1/25
- Next Quarter: Complete all rough ins and continue with finishes



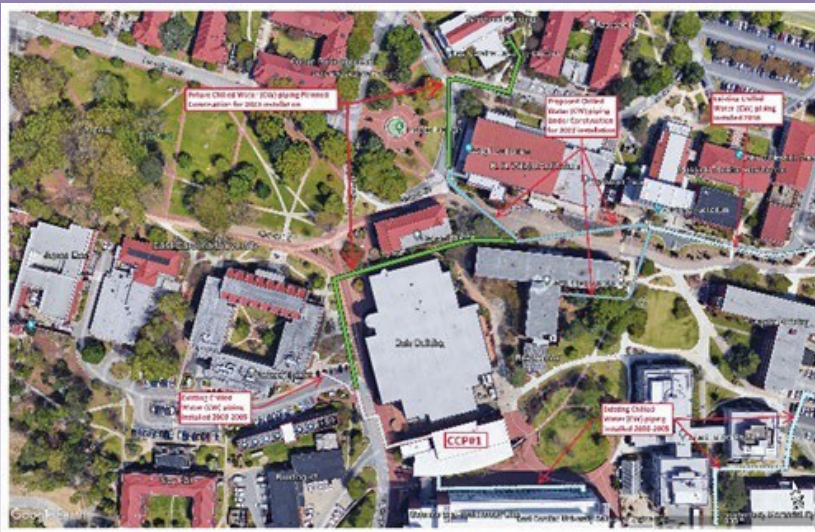
# Clark-LeClair Baseball Stadium Expansion



- Status: Construction Documents
- Budget: \$8,000,000
- Designer: CRA, Inc.
- CMAR: Hamel Builders, Inc.
- Estimated Construction: 06/01/25  
–09/01/26
- Next quarter: Continue with Construction Documents. CDs to be complete 4/1/25.



# Main Campus – Chilled Water Extension to Graham and Whichard



- Status: Construction
- Budget: \$7,005,200
- Designer: Dewberry Engineers, Inc.
- Contractor: Jacobs Contracting, LLC
- Estimated Construction: 12/17/23 – 12/28/25
- Next quarter: Complete restoration work from summer activities; Schedule winter 24-25 work in Central Chiller Plant #1.



# Brody Medical Sciences Building High Rise Code Compliance – Phase 2



- Status: Construction
- Budget: \$6,000,000
- Designer: MHAworks
- Contractor: TA Loving
- Estimated Construction: 04/25/24 - 08/07/25
- Next Quarter: Continue Construction – Form concrete walls, floors, stairs and frame roof.





# Main Campus – Relocate Steam and Condensate – Phase 1



- Status: Construction
- Budget: \$5,600,000
- Designer: RMF Engineering, Inc.
- Contractor: Mid-Atlantic Infrastructure Systems
- Estimated Construction: 10/18/23 – 11/13/24
- Next quarter: Perform corrections to punch list items and have SCO Final Inspection; energizing steam system after Final Inspection.



# Health Sciences Building Envelope Infiltration Repairs



- Status: Construction
- Budget: \$5,000,000
- Designer: Atlas Engineering
- Contractor: Strickland Waterproofing Company, Inc.
- Estimated Construction: 08/07/23 – 02/1/25
- Next Quarter: Continue construction



# Eakin Student Recreation Center HVAC Repairs & Gym Floor Replacement Phase 1



- Status: Construction
- Budget: \$4,850,000
- Designer: Salas O'Brien
- Contractor: Berry Building Group, Inc.
- Estimated Construction: 12/1/23 - 02/01/25
- Next Quarter: Performing additional electrical and HVAC controls scope over winter break.



# Speight Building Roof, Window, and Envelope Replacement



- Status: Design is Restarting
- Budget: \$4,000,000
- Designer: Intrepid Architecture
- Contractor: TBD
- Estimated Construction: Jan 26 – Sep 26
- Next Quarter: Review New Design (SD/DD)



# Health Sciences Building – College of Nursing Classroom Upgrades



- Status: Advanced Planning
- Budget: \$3,310,000
- Designer: Davis Kane Architects
- Single Prime - TBD
- Estimated Construction: 05/2025 – 11/2025
- Next Quarter: Continue Design



# ECU Telehealth - Renovate Building 109



- Status: Construction
- Budget: \$2,000,000
- Designer: Skinner Farlow Kirwan
- Contractor: Berry Building Group
- Estimated Construction: 10/17/24 – 02/01/25
- Next Quarter: Substantially complete building renovation



# Jenkins Art South Building Envelope Repairs



- Status: Schematic Design/Design Development
- Budget: \$1,950,000
- Designer: Intrepid Architecture
- Contractor: TBD
- Estimated Construction: 07/01/25 -07/01/26
- Next Quarter: SD/DD documents due 1/25.



# Major Capital Projects Schedule

PROJECT	BOT MEMBER	2023												2024												2025												2026-27
		JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	
MC Relocate Steam & Condensate Ph 1		Blue				Red		Yellow										Blue																				
Eakin Student Recreation Center HVAC Repairs & Gym Floor Replacement Ph 1		Blue		Red		White						Yellow						Blue																				
Health Sciences Building Envelope Infiltration Repair		Blue	Red				Yellow										Blue																					
ECU Telehealth - Renovate Building 109		Green							Blue		Red			Yellow					Blue																			
Mendenhall Renovation Ph 2	Burt	Blue					White	Red		Yellow										Blue																		
Brody High Rise Code Compliance Ph 2		Blue							Red				Yellow										Blue															
Health Sciences Building – College of Nursing Classroom Upgrades		Grey							Green						Blue			Red		Yellow					Blue													
MC Chilled Water Extension to Graham and Whichard		Blue				White	Red				Yellow													Blue														
Howell Science Building South - Comprehensive Renovation	Fanning	Blue					Red		Yellow															Jan-26														
Whichard Building Comprehensive Renovation		Blue							Red			White		Yellow										Apr-26														
Jenkins Art South Building Envelope Repairs		Grey										Green	Blue					Red		Yellow					Aug-26													
Isley Indoor Performance Center		Blue										Red			Yellow									Aug-26														
Clark-LeClair Baseball Stadium Expansion		Blue												Red			Yellow							Sep-26														
ECU Health Medical Examiner Complex		White										Green				Blue								Red		Yellow			Nov-26									
Speight Building Roof, Window and Envelope Replacement		White										Grey		Blue								Red		Oct-26														
ECU Regional Outpatient Behavioral Health Facility		White							Green					Blue										Jul-27														
Brody School of Medicine (New Medical Education Building)	Isley	Blue										Red	Yellow										Aug-27															
Jones and Legacy Residence Hall Renovation		White				Green				Blue					Red				Yellow					Aug-27														
KEY:		Programming				Design				Advertise, Bid & Award				Construction				Occupancy																				
		Green				Blue				Red				Yellow				Light Blue																				





**AGENDA ITEM**

XI. E. Designer Selection Approval Since Last Meeting ..... William Bagnell  
Associate Vice Chancellor for Campus Operations

**Situation:** Summary of all approvals of formal and informal project designer selections.

**Background:** Summary includes Direct Select Designer Approval Summary and Formal Designer Approval Summary

**Assessment:** All Designers reported have Vice Chancellor of Administration and Finance Approvals and are for information only.

**Action:** This item is for information only.

# Informal Designer Selection Approval Summary

<b>Direct Select Approvals 10-30-2024</b>			
<b>Project</b>	<b>Funding Source</b>	<b>Service Provided</b>	<b>Consultant</b>
MC Student Center Grease Hood Upfit	Dining Receipts	Design	Affiliated Engineers Inc.
Ragsdale Fire Alarm System Upgrades	R&R 23-24 SCIF Minor	HAZMAT Survey	Environmental Assessments East
Croatan Chick-fil-A Refresh	Dining Receipts	Design	MHA
Joyner Library Chillers and Cooling Towers Replacement CCP1 vs CCP3	Energy Savings Carry Forward 23-24	Mechanical Engineering Study	Affiliated Engineers Inc.
Whichard Building Comprehensive Renovation	SCIF Major 21-22, CF 22-23	Construction Materials Testing	Terracon
SciTech NMR Equipment	Departmental – Office of Research	Study	The East Group
Bate CoB Blumberg Computer Lab	Departmental - CoB	Study	MHA Works
CSI Exhaust Ductwork Modifications	Departmental - CSI	Study	Affiliated Engineers Inc.
CSI Research Boardwalk	Departmental - CSI	Study	The East Group
Warren Life Sciences Geotechnical Study	24-25 Facilities Non-Recurring Year-End	Geotechnical/ CMT	Terracon
Ross Hall Foundation Study	24-25 Facilities Non-Recurring Year-End	Hydrology/ CMT	Groundwater Management Associates (GMA-NC)

# Formal Designer Selection Approval Summary

<b>Todd Dining Hall Crawlspace Reconditioning</b>	
August 5, 2024	Advertisement
September 17, 2024	Pre-Selection Committee Recommendation
September 17, 2024	Approval of Committee Recommendation
<b>FIRMS SHORTLISTED:</b> (in prioritized order)	Davis Kane Architects; Raleigh, NC
<b>FIRM SELECTED:</b>	<b>Davis Kane Architects; Raleigh, NC</b>





**AGENDA ITEM**

XI. F. Board of Governors Submissions Since Last Meeting..... William Bagnell  
Associate Vice Chancellor for Campus Operations

**Situation:** Project Authority for Isley Indoor Performance Center was requested and received from the BOG in October 2024. Project Authority Increases for Whichard Steam Replacement and Health Sciences Building – Nursing School Classroom Upgrades were requested and received from the BOG in November 2024.

**Background:** Isley Indoor Performance Center will provide an indoor practice space directly adjacent to the outdoor practice fields that will capture the practice needs of multiple sports teams at ECU and facilitate large gatherings.

Health Sciences Building – Nursing School Classroom Upgrades were requested and received from the BOG in November 2024. The project will upgrade fixed seating in 3 classrooms to fixed power seating; upgrade audio/visual equipment in 5 classrooms to support distance learning; convert existing computer lab into nursing simulation lab; provide new dimming LED lighting fixtures and a wireless control system in 9 classrooms and 3 auditoriums in the Health Sciences Building.

Whichard Steam Replacement project includes abatement & removal of existing steam in portion of Wright Steam Tunnel and all of Whichard Branch Steam Tunnel. Installation of new Steam Piping, Valves, Traps, Structural racks, cast-in-place concrete manhole and other tunnel improvements.

**Assessment:** All three requests were approved by the Board of Governors.

**Action:** This item is for information only.

# UNC Board of Governors Capital Project Funding Authorizations Received

## FOR INFORMATION

BOG Submission - Authority Increases - November 13, 2024				
Project	Total Project Costs	Previous Authorization	Amount Approved	Funding
Whichard Steam Replacement	\$ 3,012,250	\$ 1,312,250	\$ 1,700,000	R&R 23-24 (\$312,250), CF 21-22 and CF 23-24 (\$2.7M)
Health Sciences Building - Nursing School Classroom Upgrades	\$ 3,310,000	\$ 300,000	\$ 3,010,000	Grant - UNC System Healthcare Workforce Expansion Initiative (\$3M) and 23-24 Energy Savings Carry Forward (\$310K)
BOG Submission - Capital Approval - October 17, 2024				
Project	Total Project Costs	Previous Authorization	Amount Approved	Funding
Isley Indoor Performance Center	\$ 24,500,000	\$ -	\$ 24,500,000	Gifts through the Educational Foundation





**AGENDA ITEM**

XI. G. Six-Year Biennium Capital Budget Request ..... William Bagnell  
Associate Vice Chancellor for Campus Operations

**Situation:** Every two years a Capital Budget Request/Plan for the next 6 years is submitted to the UNC System Office.

**Background:** Feedback from campus user-groups, facilities shops, project managers, and facilities Directors are gathered to determine priorities for potential Capital Projects.

**Assessment:** The final list is submitted to the UNC System Office for consideration for budget requests for SCIF Major R&R, SCIF Minor R&R, Named and New Appropriated Projects, and Self-liquidating funded projects.

**Action:** This item is for information only.

**FY25-31 SIX-YEAR CAPITAL PLAN**

EAST CAROLINA UNIVERSITY															
	Previous Allocations	FY2021-25 BUDGET APPROPRIATIONS						FY2025-31 PROPOSED BUDGET APPROPRIATIONS							
		Project Authorization	2021-2022 Allocation	2022-2023 Allocation	2023-2024 Allocation	2024-2025 Allocation	Remaining Balance to be Funded	Proposed 2025-2026 Allocation	Proposed 2026-2027 Allocation	Proposed 2027-2028 Allocation	Proposed 2028-2029 Allocation	Proposed 2029-2030 Allocation	Proposed 2030-2031 Allocation	TOTAL	
<b>I. SCIF MAJOR R&amp;R PROJECTS</b>															
Brody High-Rise Code Compliance, Phase 2		\$6,000,000	\$6,000,000				\$0	UNC System Office will generate cash flow based on project design and construction schedule.						\$0	
Main Campus-College Hill Drive Steam, Phase 3		\$2,500,000	\$2,500,000				\$0								\$0
Whichard Building Comprehensive Renovation		\$10,000,000	\$1,000,000		\$500,000	\$8,500,000	\$0								\$0
Speight Building Roof, Window, & Envelope Replacement		\$4,000,000	\$400,000	\$3,600,000			\$0								\$0
Chilled Water Extension to Whichard & Graham		\$6,475,000	\$6,475,000				\$0								\$0
Main Campus-Relocate Steam & Condensate, Phase 1		\$5,000,000	\$5,000,000				\$0								\$0
Health Science Building Envelope Infiltration Repairs		\$5,000,000	\$5,000,000				\$0								\$0
Howell Science Building South		\$32,500,000	\$3,000,000		\$27,000,000		\$2,500,000								\$2,500,000
Main Campus - Replace Electrical Sectionalizing Switches (7) - Phase 1		\$2,000,000			\$200,000	\$1,800,000	\$0								\$0
Jenkins Art Roof and South Side Envelope Repairs		\$3,000,000			\$300,000	\$2,700,000	\$0								\$0
Main Campus - Replace Condensate - Bate to Wright Steam Tunnel		\$3,000,000			\$300,000	\$2,700,000	\$0								\$0
Brody Upgrade HVAC Ground Floor and Replace AHU AC-3		\$3,500,000			\$350,000	\$3,150,000	\$0								\$0
Minges Colesium Replace Roof		\$3,250,000			\$325,000	\$2,925,000	\$0								\$0
MC Steam Plant Fuel Tank Farm Service Road, Tank and Fuel Pump Phase 3		\$5,000,000			\$500,000		\$4,500,000								\$4,500,000
									<b>Proposed 2025-2026 Allocation</b>	<b>Proposed 2026-2027 Allocation</b>	<b>Proposed 2027-2028 Allocation</b>	<b>Proposed 2028-2029 Allocation</b>	<b>Proposed 2029-2030 Allocation</b>	<b>Proposed 2030-2031 Allocation</b>	
<b>PROPOSED PROJECTS (in priority order)</b>															
MC Steam Distribution MC25 to Bate Building Phase 1								\$3,750,000						\$3,750,000	
AJ Fletcher Music Center Partial Roof Replacement								\$1,300,000						\$1,300,000	
Central Chiller Plant #1 Expansion and Connection to Joyner Library								\$10,000,000						\$10,000,000	
HSC CUP Replace 500Hp Boiler (Replace existing 500Hp Boiler with 800Hp for redundancy)								\$4,198,000						\$4,198,000	
MC Steam Distribution MC25 to Bate Building Phase 2									\$4,750,000					\$4,750,000	
Wright Building Auditorium HVAC, and Auditorium and Building Life Safety Upgrades									\$9,750,000					\$9,750,000	
ECHI Envelope Repairs Phase 2									\$1,500,000					\$1,500,000	
Replace Steam & Condensate Piping to Joyner Library										\$3,000,000				\$3,000,000	
Replace Steam & Condensate Piping/Steam Infrastructure Improvement, Brewster & Christenbury										\$3,000,000				\$3,000,000	
Spilman AHU-1, -2, and -3 Replacement										\$1,500,000				\$1,500,000	
Biotechnology Building Upgrade Laboratory Exhaust System Phase 2										\$3,300,000				\$3,300,000	
ECHI Envelope Repairs Phase 3										\$1,500,000				\$1,500,000	
Health Sciences Building Replace Partial Roof											\$2,956,800			\$2,956,800	
Messick Replace Roof											\$1,250,000			\$1,250,000	
Replace Medium-Voltage Switches, Ph. 2											\$3,000,000			\$3,000,000	
Health Sciences Campus Tunnel Water Intrusion Repairs											\$2,000,000			\$2,000,000	
ECHI Envelope Repairs Phase 4											\$2,407,812			\$2,407,812	
Warren Life Sciences Water Intrusion Repair												\$2,646,040		\$2,646,040	
Main Campus Replace Steam Distribution from Steam Plant to Greenmill Bridge												\$9,000,000		\$9,000,000	
Replace Steam & Condensate Piping to Fleming Hall												\$2,000,000		\$2,000,000	
MC Steam Plant Boiler #1 Replacement												\$10,000,000		\$10,000,000	
Spilman Electrical Distribution Replacement												\$1,000,000		\$1,000,000	
Rivers AHU-4 & Terminal Unit Replacement												\$1,000,000		\$1,000,000	
Brody School of Medicine Replace Steam and Condensate Piping													\$2,000,000	\$2,000,000	
Brody - Replace Air Handling Unit Phase I													\$2,000,000	\$2,000,000	
Brody Auditorium Comprehensive Renovation													\$8,750,000	\$8,750,000	
Replace Rivers AHU-2 & AHU-3 & Terminal Units													\$1,800,000	\$1,800,000	
Main Campus Steam Tunnel Renovations - Wright to Fleming													\$2,500,000	\$2,500,000	
MC Electrical Distribution Steam Plant													\$2,000,000	\$2,000,000	
Main Campus Replace Condensate Line (Fleming to Old Cafe) & Tunnel Repairs													\$2,000,000	\$2,000,000	
Bate Variable Air Volume Boxes Replacement													\$1,000,000	\$1,000,000	
<b>TOTAL SCIF MAJOR R&amp;R</b>		<b>\$91,225,000</b>	<b>\$29,375,000</b>	<b>\$3,600,000</b>	<b>\$29,475,000</b>	<b>\$21,775,000</b>	<b>\$7,000,000</b>	<b>\$19,248,000</b>	<b>\$16,000,000</b>	<b>\$12,300,000</b>	<b>\$11,614,612</b>	<b>\$25,646,040</b>	<b>\$22,050,000</b>	<b>\$106,858,652</b>	
<b>II. SCIF MINOR (MAINTENANCE) R&amp;R PROJECTS</b>															
		<b>Proj. Auth.</b>	<b>2021-2022</b>	<b>2022-23</b>	<b>2023-24</b>	<b>2024-25</b>	<b>Balance</b>								
Brody Building Freight Elevators - Emergency Power		\$250,000					\$0	Completed							
Science & Technology Replace Roof		\$400,000					\$0	Completed							
Main Campus Steam Plant - Install Steam Blanket for Boilers		\$100,000					\$0	Completed							
Brewster HVAC Controls Optimization - D Wing		\$400,000					\$0	Completed							
Plate and Frame Heat Exchanger for Science and Technology Central Chiller Plant with Controls Upgrade - Formerly - Central "Chiller Plant w/ Controls Upgrade"		\$300,000					\$0	Completed							
Carol Belk Building HVAC System (Specific Variable Air Volume Integration)		\$300,000					\$0	Completed							
Repair and Repave Service Drive at West End Dining Behind White Residence Hall		\$150,000					\$0	Completed							
School of Dental Medicine Community Service Learning Centers Mechanical Systems Upgrades (HVAC & Indoor Air Quality)		\$203,000					\$0	Completed							
Warren Life Sciences Replace Roof Section B		\$389,354	\$375,000	\$14,354			\$0	Completed							
McGinnis Scene Shop Replace Roof		\$167,920		\$167,920			\$0	Completed							
Ragsdale Annex Replace Roof (including porches) - Formerly - Old Cafeteria and Ragsdale Annex Replace Roof (including porches)		\$97,403		\$97,403			\$0	Completed							
Bate Upgrade Elevators (2)		\$350,000	\$350,000				\$0	Completed	Also utilized R&R 18-19 to complete						
Wright Building/Wright Auditorium Fire Alarm System Upgrade		\$475,000	\$300,000	\$175,000			\$0	Moved to SCIF Major - Can repurpose this funding (\$475,000)							

**FY25-31 SIX-YEAR CAPITAL PLAN**

	Previous Allocations	FY2021-25 BUDGET APPROPRIATIONS						FY2025-31 PROPOSED BUDGET APPROPRIATIONS							
		Project Authorization	2021-2022 Allocation	2022-2023 Allocation	2023-2024 Allocation	2024-2025 Allocation	Remaining Balance to be Funded	Proposed 2025-2026 Allocation	Proposed 2026-2027 Allocation	Proposed 2027-2028 Allocation	Proposed 2028-2029 Allocation	Proposed 2029-2030 Allocation	Proposed 2030-2031 Allocation	TOTAL	
Coastal Studies Annex Repair and Coat Siding and Roofing (WRC)		\$100,000					\$0	Moved to NR request							
Austin Building Air Handlers Replacement		\$1,500,000					\$0	Moved to include in major SCIF comprehensive renovation							
Brody Chilled Water Loop Valve Replacement		\$100,000	\$100,000				\$0	Hold - \$100K is allocated, \$0 has been encumbered.							
Jenkins Art North Building Envelope Repairs		\$1,950,000	\$1,750,000	\$200,000			\$0	Closeout							
Health Science Campus Catwalks Central Utility Plant		\$225,000	\$225,000				\$0	Construction (split funded w/CF)							
Christenbury Replace Roof Phase 1		\$410,000	\$410,000				\$0	Construction							
Rivers Replace Roof		\$1,500,000		\$1,500,000			\$0	Construction							
Jenkins Art Gray Gallery AHU-4 Replacement		\$445,323		\$260,000	\$185,323		\$0	Construction							
Brody Building Envelope Infiltration Repairs Phase 1		\$1,500,000	\$1,200,000				\$0	Design							
Old Cafeteria Building Install Steam Manhole and Replace Piping		\$400,000	\$300,000	\$100,000			\$0	Design							
Main Campus - Modernize Four Elevators - Combined 4 projects: Messick Upgrade/Replace Elevator, Building 127 Upgrade/Replace Elevator, McGinnis Auditorium Upgrade/Replace Elevator, and Building 43 Upgrade Freight Elevator Replace Shaft and Jack		\$300,000		\$300,000			\$0	Design							
		\$300,000		\$300,000			\$0	Design							
		\$300,000		\$300,000			\$0	Design							
		\$230,000			\$180,000		\$0	Design							
Warren Life Sciences Extend Sprinkler System to Original Section		\$280,000		\$280,000			\$0	Design							
Biotechnology Building Replace Fire Alarm Control Panel and Devices		\$263,000			\$263,000		\$0	Design							
Brody School of Medicine Replace Computer Room Air Conditioning (CRAC) Units GE-99		\$200,000		\$50,000			\$0	Design (Split Funded w/CF)							
Speight Partial Roof - Formerly Speight Roof		\$175,000			\$175,000		\$0	Design							
Ragsdale Upgrade Fire Alarm System		\$295,000			\$200,000	\$95,000	\$95,000	Design							
Minges Pool AHU Replacement		\$349,000			\$349,000		\$0	Design							
Brewster Fire Alarm Upgrade		\$675,000			\$300,000	\$375,000	\$375,000	Design							
Old Cafeteria Replace Roof		\$1,316,567			\$1,316,567		\$0	Design Contract Award							
Warren Life Sciences Envelope Repair		\$200,000			\$200,000		\$0	Design Contract Award							
Old Cafe Cashier's Office HVAC Upgrades - Formerly - Old Cafe Cashier's Office HVAC System Replacement		\$150,000		\$150,000			\$0	Bidding (possible negotiated)							
Joyner AHU-1 Replacement - Formerly - Joyner Library AHU-1 Replacement (Legal Records)		\$280,000		\$90,000	\$190,000		\$0	Bidding							
Beckwith Drive Sanitary Sewer Replacement - This project was combined with Main Campus Replacement Steam to Whichard Building		\$312,250			\$312,250		\$0	Construction							
Biotechnology Upgrade Lab Exhaust System - Combined two projects: Formerly - Biotechnology Building Upgrade Laboratory Exhaust System and Biotechnology Building Replace Exhaust Fans		\$900,000		\$700,000	\$200,000		\$0	Bidding Combined with fans project, rebidding with reduced scope							
		\$130,134					\$0	Bidding Combined with systems project, rebidding with reduced scope							
Health Science Campus Central Utility Plant Transformer 1 & Transformer 2		\$404,000				\$404,000	\$606,320								
Greenville Centre HVAC Controls Upgrade (Specific Remote Terminal Unit Variable Air Volumes)		\$300,000				\$300,000	\$350,000								
Brody - Inline Fan Replacement Phase 1		\$200,000				\$200,000		\$358,000							
Jenkins Art Replace Distribution Sub Panels Westside Jenkins Art		\$225,000				\$225,000			\$350,000						
Main Campus Replace Power Distribution System Steam Plant		\$250,000				\$250,000			\$350,000						
Cotanche Data Center - Renovations to Improve Fire Protection System in Data Rooms (Specific FM 200)		\$210,000				\$210,000			\$210,000						
Old Cafeteria Building Controls (Specific Direct Digital Control) Upgrade		\$300,000				\$300,000		Partially Funded with Energy Savings CF - Only Critical alarms done in 2022 (\$20K ESCF)							
Rivers Building HVAC System (Specific Variable Air Volume) to Trane		\$300,000				\$300,000									
Ward Sports Medicine Storm Water Repair		\$100,000			\$100,000		\$0	Will not do this project. Can repurpose this funding.							
2021-22 Cost Escalation and Contingency Reserve			\$14,712		-\$14,712		\$0								
2022-23 Cost Escalation and Contingency Reserve				\$118,435	-\$85,288		(\$33,147)	The contingency we used for Beckwith Drive did not show up on this spreadsheet as it was sent from the SO.							
2023-24 Cost Escalation and Contingency Reserve					\$0		\$0								
<b>Subtotal</b>		\$20,657,951	\$5,024,712	\$4,803,112	\$3,871,140	\$470,000	\$2,625,853	\$956,320	\$0	\$358,000	\$910,000	\$0	\$0	\$2,224,320	
<b>PROPOSED PROJECTS (in priority order)</b>	<b>R&amp;R Category</b>														
MC Steam Plant Tank Farm Containment Repair	11 - Roads/utilities infrastructure					\$257,266								\$0	
Science and Technology Building Canopy Repair	1 - Roof					\$250,000								\$0	
Warren Life Sciences Building Domestic Water Heater Replacement	4 - Electrical, plumbing, HVAC					\$110,000								\$0	
Health Sciences Building Upgrade AHU Controllers (18)	4 - Electrical, plumbing, HVAC					\$342,000								\$0	
Family Medicine Bus Bar ATS Replacement	4 - Electrical, plumbing, HVAC					\$135,000								\$0	
Messick to McGinnis Scene Shop UG Heating Water, Chilled Water, and HEX Replacement	4 - Electrical, plumbing, HVAC					\$400,000								\$0	
Cotanche CRAC Units, Ph. 1	4 - Electrical, plumbing, HVAC					\$300,000								\$0	
Innovation Hub Floor Repair	9 - Improve existing space					\$175,000								\$0	
HSC CUP Medium Voltage Cable Replacement	11 - Roads/utilities infrastructure					\$600,000								\$0	
MC Steam Plant Basement Structural Repair	2 - Structural					\$300,000								\$0	
Graham Basement Sump	4 - Electrical, plumbing, HVAC					\$100,000								\$0	
Minges Pool Controls Upgrade	4 - Electrical, plumbing, HVAC					\$100,000								\$0	
Clark LeClair Parking Lot and Storm Water Retention System Repair	11 - Roads/utilities infrastructure					\$150,000								\$0	
Brody Domestic Hot Water System Replacement Phase I	4 - Electrical, plumbing, HVAC							\$1,000,000						\$1,000,000	
Joyner Replace Fire Pump	6 - Fire safety needs							\$340,000						\$340,000	
Replace Minges Cooling Towers	11 - Roads/utilities infrastructure							\$600,000						\$600,000	
Belk Existing Clay Pipe Sewer Line Replacement	11 - Roads/utilities infrastructure							\$350,000						\$350,000	
HSC CUP 1 Replace 75,000 Gal AST	11 - Roads/utilities infrastructure							\$427,000						\$427,000	
HSC Data Center Air Cooler Replace - GE99 Chiller	4 - Electrical, plumbing, HVAC							\$200,000						\$200,000	
Brody Replace Laboratory Drain Piping System Phase 1 Ground floor	4 - Electrical, plumbing, HVAC							\$1,000,000						\$1,000,000	
Health Sciences Building Replace CRAC Units(4)	5 - Electrical, plumbing, HVAC							\$316,000						\$316,000	
Duncan Court ADA Renovations and Building 43 ADA Vehicular Pedestrian Circulation	11 - Roads/utilities infrastructure								\$1,500,000					\$1,500,000	
Brody Replace Domestic Water Heater	4 - Electrical, plumbing, HVAC							\$110,000						\$110,000	
Warren Life - OLS Replace Steam Pressure Reducing Station	7 - Electrical, plumbing, HVAC							\$100,000						\$100,000	
Health Sciences Campus Replace Med Gas Panels	6 - Electrical, plumbing, HVAC							\$75,000						\$75,000	



**FY25-31 SIX-YEAR CAPITAL PLAN**

	Previous Allocations	FY2021-25 BUDGET APPROPRIATIONS						FY2025-31 PROPOSED BUDGET APPROPRIATIONS						
		Project Authorization	2021-2022 Allocation	2022-2023 Allocation	2023-2024 Allocation	2024-2025 Allocation	Remaining Balance to be Funded	Proposed 2025-2026 Allocation	Proposed 2026-2027 Allocation	Proposed 2027-2028 Allocation	Proposed 2028-2029 Allocation	Proposed 2029-2030 Allocation	Proposed 2030-2031 Allocation	TOTAL
HSC CUP 1 Replace Roof #2	2 - Roof								\$120,000					\$120,000
Cotanche CRAC Units, Ph. 2	4 - Electrical, plumbing, HVAC								\$320,000					\$320,000
Brody and HSC CUP Install Fire Pump Controller Disconnect Switches	6 - Electrical, plumbing, HVAC								\$40,000					\$40,000
Brody Generator Replace Generator #3	5 - Electrical, plumbing, HVAC								\$453,000					\$453,000
Replace Minges Chiller #2	11 - Roads/utilities infrastructure								\$1,000,000					\$1,000,000
HSC Replace Under Rated Electrical Distribution Equipment Phase 1	7 - Electrical, plumbing, HVAC								\$250,000					\$250,000
Rawl Annex and Carol Belk Annex Replace Roof	1 - Roof								\$425,000					\$425,000
CSI Replace existing wood docks/bulkhead cap	2 - Structural								\$500,000					\$500,000
Ross Hall Install Pad Mount Transformer	5 - Electrical, plumbing, HVAC									\$193,000				\$193,000
Irons Bldg. FCU & Hydronic Piping Replacement	4 - Electrical, plumbing, HVAC									\$800,000				\$800,000
Flanagan Upgrade HVAC Controls	4 - Electrical, plumbing, HVAC									\$900,000				\$900,000
Science & Tech VFDs Partial Replacement	4 - Electrical, plumbing, HVAC									\$170,000				\$170,000
Joyner East Studio Exterior Transformer Replacement	4 - Electrical, plumbing, HVAC									\$150,000				\$150,000
Brewster B Wing Bathrooms (Phase 1)	5 - ADA									\$490,000				\$490,000
Flanagan Partial Roof Replacement	1 - Roof									\$2,000,000				\$2,000,000
North Founders Drive & Wright Circle Repair and Repave	11 - Roads/utilities infrastructure									\$152,000				\$152,000
Messick/McGinnis Electrical Subpanel & Wiring Replacement, Ph. 1	4 - Electrical, plumbing, HVAC									\$300,000				\$300,000
Warren Life Sciences Elevator 1 Modernization	5 - ADA									\$385,000				\$385,000
Warren Life Sciences Elevators 3 & 4 Modernization	5 - ADA									\$725,000				\$725,000
Christenbury Replace Roof Phase 2	1 - Roof										\$800,000			\$800,000
Health Sciences Building Replace Variable Frequency Drives	4 - Electrical, plumbing, HVAC										\$100,000			\$100,000
Wright Annex/Auditorium Stage Elevator Modernization	9 - Improve existing space										\$425,000			\$425,000
Replace Brewster Htg. Water HEX & Control Valves	4 - Electrical, plumbing, HVAC										\$250,000			\$250,000
Joyner Library Domestic Hot Water System Replacement	4 - Electrical, plumbing, HVAC										\$230,000			\$230,000
Messick/McGinnis Electrical Subpanel & Wiring Replacement, Ph. 2	4 - Electrical, plumbing, HVAC										\$300,000			\$300,000
S & T Back-Up Lab Air Compressor	4 - Electrical, plumbing, HVAC										\$100,000			\$100,000
Cotanche Generator #1	4 - Electrical, plumbing, HVAC										\$150,000			\$150,000
Biotech - Window Repairs (Air/Water Infiltration Indoor Air Quality)	7 - Energy efficiency										\$475,000			\$475,000
Brody School of Medicine Replace Single Stage Steam PRV	11 - Roads/utilities infrastructure										\$84,000			\$84,000
Bate Replace Fixed Seating	9 - Improve existing space										\$750,000			\$750,000
Brewster C Wing Bathrooms (Phase 2)	5 - ADA										\$407,000			\$407,000
Todd Dining Service Access Repair and Repave	11 - Roads/utilities infrastructure										\$82,000			\$82,000
HSC East Campus Loop Repair and Repave	11 - Roads/utilities infrastructure										\$134,000			\$134,000
Cardiovascular Building Envelope Repairs - Window Flashing Phase I	7 - Energy efficiency										\$300,000			\$300,000
Joyner Elevator #3 Modernization	5 - ADA										\$385,000			\$385,000
Joyner Elevator #1 Modernization	5 - ADA										\$405,000			\$405,000
Brody North Elevators A & B Modernization	5 - ADA										\$775,000			\$775,000
Brewster A Wing Bathrooms - 4 remaining in A Wing and D Wing (Phase 4)	5 - ADA											\$568,000		\$568,000
Austin 3rd Floor HVAC Renovation	4 - Electrical, plumbing, HVAC											\$1,500,000		\$1,500,000
Rawl 2nd Floor HVAC Renovation	4 - Electrical, plumbing, HVAC											\$1,500,000		\$1,500,000
Joyner East 1st Floor Studio AHU Replacement	4 - Electrical, plumbing, HVAC											\$500,000		\$500,000
Jenkins Art AHU-3 Rooftop Unit Replacement	4 - Electrical, plumbing, HVAC											\$600,000		\$600,000
West Academic Building Replace Roof	1 - Roof											\$550,000		\$550,000
Brewster D Wing Bathrooms 2 on Ground level Plus 4 on levels 3 and 4 (Phase 3)	5 - ADA											\$407,000		\$407,000
Messick Scene Shop Install Paint Ventilation/Dust Collection System	4 - Electrical, plumbing, HVAC											\$150,000		\$150,000
Joyner Elevator #2 Modernization	5 - ADA											\$425,000		\$425,000
Joyner East Elevator Modernization	5 - ADA											\$425,000		\$425,000
Spilman Exterior ADA Upgrades	5 - ADA												\$350,000	\$350,000
Austin 2nd Floor HVAC Renovation	4 - Electrical, plumbing, HVAC												\$1,600,000	\$1,600,000
Rawl 1st Floor HVAC Renovation	4 - Electrical, plumbing, HVAC												\$1,250,000	\$1,250,000
Austin 1st Floor HVAC Renovation	4 - Electrical, plumbing, HVAC												\$1,700,000	\$1,700,000
Brody School of Medicine Door Hardware ADA Upgrades Phase I	5 - ADA												\$500,000	\$500,000
Health Science Campus Central Utility Plant Replace Chiller #3	11 - Roads/utilities infrastructure												\$800,000	\$800,000
Brody School of Medicine Replace Condensate Pans in Air Handling Unit	4 - Electrical, plumbing, HVAC												\$200,000	\$200,000
Minges Coliseum Elevator Modernization	5 - ADA												\$450,000	\$450,000
Brody Commons Elevator Modernization	5 - ADA												\$450,000	\$450,000
Cotanche Elevator Modernization	5 - ADA												\$475,000	\$475,000
<b>TOTAL SCIF MINOR R&amp;R</b>		<b>\$20,657,951</b>	<b>\$5,024,712</b>	<b>\$4,803,112</b>	<b>\$3,871,140</b>	<b>\$3,689,266</b>	<b>\$2,625,853</b>	<b>\$5,189,320</b>	<b>\$4,893,000</b>	<b>\$6,623,000</b>	<b>\$7,062,000</b>	<b>\$6,625,000</b>	<b>\$7,775,000</b>	<b>\$38,167,320</b>
<b>III. NAMED AND NEW APPROPRIATED CAPITAL IMPROVEMENT PROJECTS</b>														
Brody School of Medicine		\$265,000,000	\$21,500,000	\$53,750,000		\$20,000,000	\$169,750,000	\$84,007,300	\$85,742,700					\$169,750,000
Howell Science Building North-Comprehensive Renovation		\$46,000,000				\$1,400,000	\$44,600,000	\$1,600,000	\$14,000,000	\$26,000,000	\$3,000,000			\$44,600,000
Leo Jenkins Building/Health Sciences-Comprehensive Renovation		\$18,900,000					\$18,900,000			\$1,890,000	\$5,103,000	\$8,505,000	\$3,402,000	\$18,900,000
Medical Examiner Office		\$35,000,000			\$150,000	\$2,530,700	\$32,319,300	\$21,287,300	\$11,032,000					\$32,319,300
Regional Children's Behavioral Health Facility		\$50,000,000			\$50,000,000		\$0							\$0
Dental School Planning		\$1,000,000			\$1,000,000		\$0							\$0
<b>PROPOSED PROJECTS (in priority order)</b>	<b>Capital Auth.</b>													<b>\$265,569,300</b>
Brody School of Medicine - Brody Building Envelope Repairs (Supplemental Funding to Medical Education Building)	\$10,000,000							\$10,000,000						\$10,000,000

**FY25-31 SIX-YEAR CAPITAL PLAN**

	Previous Allocations	FY2021-25 BUDGET APPROPRIATIONS						FY2025-31 PROPOSED BUDGET APPROPRIATIONS						
		Project Authorization	2021-2022 Allocation	2022-2023 Allocation	2023-2024 Allocation	2024-2025 Allocation	Remaining Balance to be Funded	Proposed 2025-2026 Allocation	Proposed 2026-2027 Allocation	Proposed 2027-2028 Allocation	Proposed 2028-2029 Allocation	Proposed 2029-2030 Allocation	Proposed 2030-2031 Allocation	TOTAL
UNC Coastal Studies Institute Housing	\$15,000,000							\$15,000,000						\$15,000,000
ECU Campus Police Department Building	\$13,700,000							\$13,700,000						\$13,700,000
Women's and Children's Clinic	\$157,000,000	* We will ask for \$1.57M in Advance Planning 25-26 with prelim. estimates of const. starting in 27-28						\$157,000,000						\$157,000,000
Brody School of Medicine Envelope Repairs Phase 2	\$10,000,000								\$10,000,000					\$10,000,000
Christenbury Comprehensive Renovation for Academic Programs	\$32,500,000								\$32,500,000					\$32,500,000
Rawl Building and Annex Comprehensive Renovation	\$36,600,000								\$36,600,000					\$36,600,000
School of Dental Medicine Specialty Care Clinic (AP funding approved FY23-24)	\$30,000,000								\$30,000,000					\$30,000,000
Rivers Building Comprehensive Renovation	\$55,000,000									\$55,000,000				\$55,000,000
Biotechnology Building 1st Floor Renovation	\$14,700,000									\$14,700,000				\$14,700,000
Brody School of Medicine Comprehensive Renovation - Phase 1 of 6	\$51,800,000										\$51,800,000			\$51,800,000
Brody School of Medicine Comprehensive Renovation - Phase 2 of 6	\$51,800,000											\$51,800,000		\$51,800,000
Austin Building Comprehensive Renovation (to include AHU/HVAC System Replacement)	\$38,000,000											\$38,000,000		\$38,000,000
Brewster Building Comprehensive Renovation of Classroom Wings B, C and D	\$36,000,000											\$36,000,000		\$36,000,000
Howell Science Building East - Comprehensive Renovation	\$33,000,000											\$33,000,000		\$33,000,000
Fletcher Music Center Comprehensive Renovation A-Wing	\$18,300,000											\$18,300,000		\$18,300,000
Brody School of Medicine Comprehensive Renovation - Phase 3 of 6	\$51,800,000											\$51,800,000		\$51,800,000
Ragsdale Building Comprehensive Renovation	\$23,300,000											\$23,300,000		\$23,300,000
Joyner East Comprehensive Renovation	\$19,000,000											\$19,000,000		\$19,000,000
<b>TOTAL NAMED AND NEW APPROPRIATED CAPITAL</b>		<b>\$415,900,000</b>	<b>\$21,500,000</b>	<b>\$53,750,000</b>	<b>\$51,150,000</b>	<b>\$23,930,700</b>	<b>\$265,569,300</b>	<b>\$302,594,600</b>	<b>\$219,874,700</b>	<b>\$97,590,000</b>	<b>\$59,903,000</b>	<b>\$185,605,000</b>	<b>\$97,502,000</b>	<b>\$963,069,300</b>
<b>IV. NON-APPROPRIATED MAJOR R&amp;R AND NEW CAPITAL IMPROVEMENT PROJECTS (INCL. SELF-LIQUIDATING)</b>														
Jones Hall and Legacy Hall-Comprehensive Renovation	S.L. 2024-24	\$60,000,000												\$0
<b>PROPOSED PROJECTS (in priority order)</b>	Self-Liq?													
Williams-Harvey Teams Building Expansion and Renovation	No								\$5,500,000					\$5,500,000
Eakin Student Recreation Center - Connect to Campus Chilled Water Loop (Includes CCP Expansion)	No								\$6,500,000					\$6,500,000
Eakin Student Recreation Replace AHU-1 and Replace Associated Distribution System	No									\$2,500,000				\$2,500,000
West End Dining Renovation	Yes									\$20,000,000				\$20,000,000
Eakin Student Recreation Replace Steam Station and Repair Hot Water System	No										\$1,000,000			\$1,000,000
Eakin Student Recreation Combine AHU 2 and AHU 3, Replace Associated Distribution System	No											\$2,000,000		\$2,000,000
Todd Dining Hall- Renovate Servery	No											\$5,000,000		\$5,000,000
Eakin Student Recreation Provide New AHU to Replace FCUs Serving Racquetball Courts and Associated Distribution System	No												\$1,750,000	\$1,750,000
<b>TOTAL NON-APPROPRIATED MAJOR R&amp;R AND NEW CAPITAL</b>		<b>\$60,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$12,000,000</b>	<b>\$22,500,000</b>	<b>\$1,000,000</b>	<b>\$7,000,000</b>	<b>\$1,750,000</b>	<b>\$44,250,000</b>
<b>V. NON-APPROPRIATED MINOR R&amp;R PROJECTS</b>														
	<b>Sort Options:</b>													
<b>PROPOSED PROJECTS (in priority order)</b>	<b>R&amp;R Category</b>	<b>Auxiliary Type</b>												
Clark LeClair Stadium - provide access door to electrical panels	4 - Electrical, plumbing, HVAC	Athletics						\$2,500						\$2,500
Clark LeClair Stadium - Insulate Water Lines from Ground to Pressbox	4 - Electrical, plumbing, HVAC	Athletics						\$10,000						\$10,000
Clark LeClair Stadium - Redo Dryer Exhaust System and Controls	4 - Electrical, plumbing, HVAC	Athletics						\$10,000						\$10,000
Clark LeClair Stadium - replace FACP	6 - Fire safety needs	Athletics						\$15,000						\$15,000
Clark LeClair Stadium - install heat trace to press box	4 - Electrical, plumbing, HVAC	Athletics						\$35,000						\$35,000
Clark LeClair Stadium - install HVAC unit to serve space housing FACP	4 - Electrical, plumbing, HVAC	Athletics						\$35,000						\$35,000
Clark LeClair Stadium - add elevator lobby at top-eliminate water intrusion (2)	2 - Structural	Athletics						\$100,000	\$100,000					\$200,000
Clark LeClair Stadium - replace units serving baseball operations	4 - Electrical, plumbing, HVAC	Athletics						\$100,000						\$100,000
Clark LeClair Stadium - restroom radiant heater replacement	4 - Electrical, plumbing, HVAC	Athletics						\$100,000						\$100,000
Clark LeClair Stadium - do next phase of leak repairs	2 - Structural	Athletics						\$225,000						\$225,000
Clark LeClair Stadium - structural steel corrosion mitigation, add coating	2 - Structural	Athletics							\$12,000					\$12,000
Clark LeClair Stadium - replace damaged concrete at handrail embeds	2 - Structural	Athletics							\$15,000					\$15,000
Clark LeClair Stadium - regrade & pave ground level concourse	5 - ADA	Athletics							\$22,000					\$22,000
Clark LeClair Stadium - add doorway to access tunnel	9 - Improve existing space	Athletics							\$25,000					\$25,000
Clark LeClair Stadium - replace RTU-1 & 2 (serves VIP lobby, booth & old cage)	4 - Electrical, plumbing, HVAC	Athletics							\$30,000					\$30,000
Clark LeClair Stadium - replace sealant in masonry & precast	2 - Structural	Athletics							\$30,000					\$30,000
Clark LeClair Stadium - replace sprinkler piping in tunnel	6 - Fire safety needs	Athletics							\$60,000					\$60,000
Clark LeClair Stadium - apply waterproofing to drainage areas of seating	12 - Drainage/landscape	Athletics							\$70,000					\$70,000
Clark LeClair Stadium - replace split system heat pump units	4 - Electrical, plumbing, HVAC	Athletics							\$120,000					\$120,000
Clark LeClair Stadium - add drains to bottom of seating	12 - Drainage/landscape	Athletics							\$150,000					\$150,000
Clark LeClair Stadium - replace rusting conduit and panels in tunnel with stainless	4 - Electrical, plumbing, HVAC	Athletics							\$250,000					\$250,000
Clark LeClair Stadium - reseal all joints in precast seating, slabs, walls	2 - Structural	Athletics							\$440,000					\$440,000
Clark LeClair Stadium - replace ATS	4 - Electrical, plumbing, HVAC	Athletics								\$32,000				\$32,000
Clark LeClair Stadium - replace broadcast booth HVAC units	4 - Electrical, plumbing, HVAC	Athletics								\$60,000				\$60,000
Clark LeClair Stadium - replace interior lighting will LED and OS	7 - Energy efficiency	Athletics								\$76,000				\$76,000
Clark LeClair Stadium - recaulking of precast	2 - Structural	Athletics								\$300,000				\$300,000
Clark LeClair Stadium - concessions HVAC replacement	4 - Electrical, plumbing, HVAC	Athletics									\$50,000			\$50,000
Clark LeClair Stadium - replace EPDM at concessions	1 - Roof	Athletics									\$135,000			\$135,000
Clark LeClair Stadium - add waterproofing to concourse	9 - Improve existing space	Athletics									\$190,000			\$190,000
Clark LeClair Stadium - recoat galvanize under seating	2 - Structural	Athletics										\$17,000		\$17,000
Clark LeClair Stadium - Add Elevator Lobby at Top Level	5 - ADA	Athletics										\$100,000		\$100,000
Clark LeClair Stadium - replace hot water system	4 - Electrical, plumbing, HVAC	Athletics										\$100,000		\$100,000

**FY25-31 SIX-YEAR CAPITAL PLAN**

	Previous Allocations	Project Authorization	FY2021-25 BUDGET APPROPRIATIONS					FY2025-31 PROPOSED BUDGET APPROPRIATIONS						
			2021-2022 Allocation	2022-2023 Allocation	2023-2024 Allocation	2024-2025 Allocation	Remaining Balance to be Funded	Proposed 2025-2026 Allocation	Proposed 2026-2027 Allocation	Proposed 2027-2028 Allocation	Proposed 2028-2029 Allocation	Proposed 2029-2030 Allocation	Proposed 2030-2031 Allocation	TOTAL
Clark LeClair Stadium - concessions intake/exhaust separation	4 - Electrical, plumbing, HVAC	Athletics											\$150,000	\$150,000
Clark LeClair Stadium - replace EPDM roofs under Stadium -	1 - Roof	Athletics											\$350,000	\$350,000
Clark LeClair Stadium - replace Stadium - chair back seating	9 - Improve existing space	Athletics											\$750,000	\$750,000
Clark LeClair Stadium - renovate Stadium - locker room and restrooms	9 - Improve existing space	Athletics											\$2,500,000	\$2,500,000
Dowdy Ficklen Stadium - replace damaged countertop at North club	9 - Improve existing space	Athletics						\$3,500						\$3,500
Dowdy Ficklen Stadium - make lower deck guardrails compliant N & S at aisles	9 - Improve existing space	Athletics						\$8,000						\$8,000
Dowdy Ficklen Stadium - replace sealant around upper concourse drains	12 - Drainage/landscape	Athletics						\$8,000						\$8,000
Dowdy Ficklen Stadium - add protective fencing around electrical gear	4 - Electrical, plumbing, HVAC	Athletics						\$11,000						\$11,000
Dowdy Ficklen Stadium - add load bank breakers North side	4 - Electrical, plumbing, HVAC	Athletics						\$15,000						\$15,000
Dowdy Ficklen Stadium - make upper deck guardrails code compliant-low side	9 - Improve existing space	Athletics						\$15,000						\$15,000
Dowdy Ficklen Stadium - upper deck drain grate replacement	12 - Drainage/landscape	Athletics						\$20,000						\$20,000
Dowdy Ficklen Stadium - clean and recoat reinforcing steel	2 - Structural	Athletics						\$22,000						\$22,000
Dowdy Ficklen Stadium - repair column base plates - N&S lower bowl	2 - Structural	Athletics						\$27,000						\$27,000
Dowdy-Ficklen Stadium - Install BAS for Critical Alarms - North Side	4 - Electrical, plumbing, HVAC	Athletics						\$30,000						\$30,000
Dowdy Ficklen Stadium - install drains at elevator entrance at upper concourse	12 - Drainage/landscape	Athletics						\$42,000						\$42,000
Dowdy Ficklen Stadium - replace fire pump controller-North side	6 - Fire safety needs	Athletics						\$50,000						\$50,000
Dowdy Ficklen Stadium - repaint lower deck perimeter guards N & S	9 - Improve existing space	Athletics						\$56,000						\$56,000
Dowdy Ficklen Stadium - add heating to South center restrooms C106 & C107	4 - Electrical, plumbing, HVAC	Athletics						\$100,000						\$100,000
Dowdy Ficklen Stadium - TBT - change out water heaters in suites	4 - Electrical, plumbing, HVAC	Athletics						\$100,000						\$100,000
Dowdy Ficklen Stadium - Replace Booster Pumps for Upper Deck North and Club Level North	4 - Electrical, plumbing, HVAC	Athletics						\$176,000						\$176,000
Dowdy Ficklen Stadium - Replace Expansion Joint Gasket Lower Bowl	2 - Structural	Athletics						\$200,000	\$750,000	\$750,000	\$800,000			\$2,500,000
Dowdy Ficklen Stadium - Add Elevator Lobbies on Upper Deck to Eliminate Shaft Flooding	9 - Improve existing space	Athletics						\$200,000						\$200,000
Dowdy Ficklen Stadium - add elevator lobby at upper deck	9 - Improve existing space	Athletics						\$200,000						\$200,000
Dowdy Ficklen Stadium - replace North side (3) Reznor units serving restrooms	4 - Electrical, plumbing, HVAC	Athletics						\$200,000						\$200,000
Dowdy Ficklen Stadium - visiting locker room MAU-1 (Aaon) and exhaust fans	4 - Electrical, plumbing, HVAC	Athletics						\$250,000						\$250,000
Dowdy Ficklen Stadium - Northside Replace Chiller	11 - Roads/utilities infrastructure	Athletics						\$264,000						\$264,000
Dowdy Ficklen Stadium - repaint steel framing-spot paint	9 - Improve existing space	Athletics						\$264,000						\$264,000
Dowdy Ficklen Stadium - replace traffic bearing waterproof coating on upper deck bowl and concourse and replace upper deck bonded topping at first row of bowl	2 - Structural	Athletics						\$750,000						\$750,000
Dowdy Ficklen Stadium - install missing glazing stop North club	9 - Improve existing space	Athletics							\$3,000					\$3,000
Dowdy Ficklen Stadium - repair upper deck spalled areas	2 - Structural	Athletics							\$22,000					\$22,000
Dowdy Ficklen Stadium - upper deck drain replacement at bottom row	12 - Drainage/landscape	Athletics							\$60,000					\$60,000
Dowdy Ficklen Stadium - repair lower bowl steel framing at the field face, sides and stairs	2 - Structural	Athletics							\$66,000					\$66,000
Dowdy Ficklen Stadium - Regalvanize Northside Light Arms	4 - Electrical, plumbing, HVAC	Athletics							\$75,000					\$75,000
Dowdy Ficklen Stadium - replace glass rain curtain North side club East/West ends	9 - Improve existing space	Athletics							\$100,000					\$100,000
Dowdy Ficklen Stadium - update fire alarm panel & devices - north side	6 - Fire safety needs	Athletics							\$100,000					\$100,000
Dowdy Ficklen Stadium - replace gas fired heaters at concessions roof South	4 - Electrical, plumbing, HVAC	Athletics							\$105,000					\$105,000
Dowdy Ficklen Stadium - N and S side bathroom heaters - replace	4 - Electrical, plumbing, HVAC	Athletics							\$175,000					\$175,000
Dowdy Ficklen Stadium - replace fire alarm control panel on North side	6 - Fire safety needs	Athletics							\$193,000					\$193,000
Dowdy Ficklen Stadium - re-roof upper concourse concession and bathrooms	1 - Roof	Athletics							\$365,000					\$365,000
Dowdy Ficklen Stadium - elevator modernization (3)	5 - ADA	Athletics							\$500,000	\$500,000	\$500,000			\$1,500,000
Dowdy Ficklen Stadium - club level HVAC controls upgrade	4 - Electrical, plumbing, HVAC	Athletics							\$660,000					\$660,000
Dowdy Ficklen Stadium - emergency power upgrade-new electrical room	4 - Electrical, plumbing, HVAC	Athletics							\$1,056,000					\$1,056,000
Dowdy Ficklen Stadium - repave ground level South concourse	9 - Improve existing space	Athletics							\$1,225,000					\$1,225,000
Dowdy Ficklen Stadium - repave ground level North concourse	9 - Improve existing space	Athletics							\$1,600,000					\$1,600,000
Dowdy Ficklen Stadium - finish LED upgrade	7 - Energy efficiency	Athletics								\$50,000				\$50,000
Dowdy Ficklen Stadium - replace outdoor water fountains - N & S sides	9 - Improve existing space	Athletics								\$100,000				\$100,000
Dowdy Ficklen Stadium - renovate landscaping/irrigation	12 - Drainage/landscape	Athletics								\$150,000				\$150,000
Dowdy Ficklen Stadium - replace upper deck cast in place stair treads and painted steel handrails	2 - Structural	Athletics								\$200,000				\$200,000
Dowdy Ficklen Stadium - repaint N&S vomitory stairs	2 - Structural	Athletics								\$240,000				\$240,000
Dowdy Ficklen Stadium - re-do North and South electrical panels in restrooms	4 - Electrical, plumbing, HVAC	Athletics								\$750,000				\$750,000
Dowdy Ficklen Stadium - replace ground level concrete and asphalt	12 - Drainage/landscape	Athletics								\$825,000				\$825,000
Dowdy Ficklen Stadium - replace dry sprinkler pipe valves - north side	6 - Fire safety needs	Athletics									\$75,000			\$75,000
Dowdy Ficklen Stadium - Replace Upper Deck Handwashing Faucets with metered	4 - Electrical, plumbing, HVAC	Athletics									\$80,000			\$80,000
Dowdy Ficklen Stadium - Replace Upper Deck plumbing fixtures and water fountains	4 - Electrical, plumbing, HVAC	Athletics									\$380,000			\$380,000
Dowdy Ficklen Stadium - ground level restrooms - N&S - replace metal decking and roof	1 - Roof	Athletics									\$480,000			\$480,000
Dowdy Ficklen Stadium - replace roof North & South below grandstands	1 - Roof	Athletics									\$635,000			\$635,000
Dowdy Ficklen Stadium - relocate panels in toilets to appropriate location	4 - Electrical, plumbing, HVAC	Athletics									\$765,000			\$765,000
Dowdy Ficklen Stadium - replace Stadium - sports lighting	7 - Energy efficiency	Athletics									\$1,800,000			\$1,800,000
Dowdy Ficklen Stadium - east end zone - control and electrical room AC units	4 - Electrical, plumbing, HVAC	Athletics									\$20,000			\$20,000
Dowdy Ficklen Stadium - replace mirrors in ground level & end zone interiors	9 - Improve existing space	Athletics									\$20,000			\$20,000
Dowdy Ficklen Stadium - upper deck replace equipment (exhaust fans)	4 - Electrical, plumbing, HVAC	Athletics									\$25,000			\$25,000
Dowdy Ficklen Stadium - repaint north side ramp rails and handrails	2 - Structural	Athletics									\$50,000			\$50,000
Dowdy Ficklen Stadium - replace lighting with LED - toilets, concessions, club	7 - Energy efficiency	Athletics									\$50,000			\$50,000
Dowdy Ficklen Stadium - replace rusted deteriorated electrical gear throughout	4 - Electrical, plumbing, HVAC	Athletics									\$62,500			\$62,500
Dowdy Ficklen Stadium - Change Automatic Sinks with Metered Faucets	4 - Electrical, plumbing, HVAC	Athletics									\$75,000			\$75,000
Dowdy Ficklen Stadium - N Side - replace boilers and pumps (2)	4 - Electrical, plumbing, HVAC	Athletics									\$125,000			\$125,000
Dowdy Ficklen Stadium - replace bathroom fixtures - north side (under)	4 - Electrical, plumbing, HVAC	Athletics									\$150,000			\$150,000
Dowdy Ficklen Stadium - replace electric heaters in South center restrooms-104	4 - Electrical, plumbing, HVAC	Athletics									\$220,000			\$220,000

**FY25-31 SIX-YEAR CAPITAL PLAN**

	Previous Allocations	Project Authorization	FY2021-25 BUDGET APPROPRIATIONS					FY2025-31 PROPOSED BUDGET APPROPRIATIONS							
			2021-2022 Allocation	2022-2023 Allocation	2023-2024 Allocation	2024-2025 Allocation	Remaining Balance to be Funded	Proposed 2025-2026 Allocation	Proposed 2026-2027 Allocation	Proposed 2027-2028 Allocation	Proposed 2028-2029 Allocation	Proposed 2029-2030 Allocation	Proposed 2030-2031 Allocation	TOTAL	
Dowdy Ficklen Stadium - repair rust on perimeter guardrail - N&S	2 - Structural	Athletics											\$270,000		\$270,000
Dowdy Ficklen Stadium - south side - exhaust fans	4 - Electrical, plumbing, HVAC	Athletics												\$15,000	\$15,000
Dowdy Ficklen Stadium - replace fire pump-North side	6 - Fire safety needs	Athletics												\$100,000	\$100,000
Dowdy Ficklen Stadium - repaint lower bowl N&S steel framing	2 - Structural	Athletics												\$3,750,000	\$3,750,000
Minges Coliseum - cable entrance sleeve for TV	4 - Electrical, plumbing, HVAC	Athletics							\$1,500						\$1,500
Minges Coliseum - replace fire extinguisher cabinets in natatorium	6 - Fire safety needs	Athletics							\$2,000						\$2,000
Minges Coliseum - replace pool mechanical room door	9 - Improve existing space	Athletics							\$2,000						\$2,000
Minges Coliseum - program alarm sequencing at fire alarm panel	6 - Fire safety needs	Athletics							\$2,500						\$2,500
Minges Coliseum - tighten or replace fasteners at loose stair nosings	9 - Improve existing space	Athletics							\$4,500						\$4,500
Minges Coliseum - provide sprinkler coverage under Coliseum - bleachers	6 - Fire safety needs	Athletics							\$50,000						\$50,000
Minges Coliseum - sprinkle storage under bleachers	6 - Fire safety needs	Athletics							\$50,000						\$50,000
Minges Coliseum - exterior concrete column repair in natatorium	2 - Structural	Athletics							\$200,000						\$200,000
Minges Coliseum - repair AHU #3 to function properly	4 - Electrical, plumbing, HVAC	Athletics							\$227,000						\$227,000
Minges Coliseum - repaint exterior HMF's and doors at Auxillary gym	9 - Improve existing space	Athletics								\$2,500		\$47,000			\$49,500
Minges Coliseum - replace damaged countertops on concourse	9 - Improve existing space	Athletics								\$3,300					\$3,300
Minges Coliseum - clean and coat roof deck in SW corner Coliseum	1 - Roof	Athletics								\$4,500					\$4,500
Minges Coliseum - replace acoustical panels after re-roof in Coliseum	9 - Improve existing space	Athletics								\$4,500					\$4,500
Minges Coliseum - clean lintels and tuckpoint at openings-courtyard	9 - Improve existing space	Athletics								\$7,000					\$7,000
Minges Coliseum - Program Alarm Sequencing at Fire Alarm Panel and Relocate Inaccessible Detectors	6 - Fire safety needs	Athletics								\$14,000					\$14,000
Minges Coliseum - elevator modernization-main arena	5 - ADA	Athletics								\$350,000					\$350,000
Minges Coliseum - repair pool crawlspace reinforcement/concrete	2 - Structural	Athletics								\$528,000					\$528,000
Minges Coliseum - renovate landscaping/irrigation	12 - Drainage/landscape	Athletics									\$150,000				\$150,000
Minges Coliseum - replace locker room toilet & shower fixtures	4 - Electrical, plumbing, HVAC	Athletics									\$200,000				\$200,000
Minges Coliseum - full LED upgrade in hall of fame	7 - Energy efficiency	Athletics									\$500,000				\$500,000
Minges Coliseum - clean rust stains off North natatorium wall	9 - Improve existing space	Athletics										\$5,000			\$5,000
Minges Coliseum - repair precast corrosion connections in natatorium	9 - Improve existing space	Athletics										\$30,000			\$30,000
Minges Coliseum - Add Fire Protection to Storage Under Concourse seats	6 - Fire safety needs	Athletics										\$50,000			\$50,000
Minges Coliseum - repaint arena railings	9 - Improve existing space	Athletics										\$75,000			\$75,000
Minges Coliseum - change out bathroom fixtures	4 - Electrical, plumbing, HVAC	Athletics										\$250,000			\$250,000
Minges Coliseum - replace Coliseum - AHU controls	4 - Electrical, plumbing, HVAC	Athletics										\$720,000			\$720,000
Minges Coliseum - replace Coliseum - restroom fixtures	4 - Electrical, plumbing, HVAC	Athletics										\$810,000			\$810,000
Minges Coliseum - replace smoke evacuation fans	6 - Fire safety needs	Athletics										\$1,200,000			\$1,200,000
Minges Coliseum - replace Coliseum - AHU's (6)	4 - Electrical, plumbing, HVAC	Athletics										\$1,230,000			\$1,230,000
Minges Coliseum - reduce grades at lower level entrances to shed water	12 - Drainage/landscape	Athletics											\$4,000		\$4,000
Minges Coliseum - exterior painting-columns, door frames and doors	9 - Improve existing space	Athletics											\$50,000		\$50,000
Murphy Center - add stainless drain pan under ice machine	4 - Electrical, plumbing, HVAC	Athletics							\$700						\$700
Murphy Center - install adhesive anchors above garage door for brace	9 - Improve existing space	Athletics							\$1,500						\$1,500
Murphy Center - clean AHU coils	4 - Electrical, plumbing, HVAC	Athletics							\$2,500		\$2,500		\$2,500		\$7,500
Murphy Center - replace sealant on stucco soffits at entrances	9 - Improve existing space	Athletics							\$2,500						\$2,500
Murphy Center - stabilize brick screen wall	2 - Structural	Athletics							\$12,000						\$12,000
Murphy Center - add load bank breaker at generator	4 - Electrical, plumbing, HVAC	Athletics							\$15,000						\$15,000
Murphy Center - replace broken wall base tile in kitchen	9 - Improve existing space	Athletics								\$300					\$300
Murphy Center - install door stop behind storefront	9 - Improve existing space	Athletics								\$2,000					\$2,000
Murphy Center - install bumper to protect CMU at loading dock	9 - Improve existing space	Athletics								\$3,000					\$3,000
Murphy Center - investigate leaks at bridge soffit	2 - Structural	Athletics								\$14,000					\$14,000
Murphy Center - repair brick wall at loading dock	2 - Structural	Athletics								\$14,000					\$14,000
Murphy Center - repair chiller enclosure-recoat lintel & add drip edge	4 - Electrical, plumbing, HVAC	Athletics								\$14,000					\$14,000
Murphy Center - Replace ATS	4 - Electrical, plumbing, HVAC	Athletics								\$30,000					\$30,000
Murphy Center - replace precast joint sealant	2 - Structural	Athletics								\$30,000					\$30,000
Murphy Center - replace damaged storefront and hardware at entrance	9 - Improve existing space	Athletics								\$200,000					\$200,000
Murphy Center - replace terrace roof	1 - Roof	Athletics								\$200,000					\$200,000
Murphy Center - elevator modernization (2)-freight first	5 - ADA	Athletics								\$500,000					\$900,000
Murphy Center - upgrade lights to LED	7 - Energy efficiency	Athletics									\$150,000				\$150,000
Murphy Center - skylight panel replacement (yellow panels)	9 - Improve existing space	Athletics									\$273,000				\$273,000
Murphy Center - replace/upgrade BAS controls	4 - Electrical, plumbing, HVAC	Athletics									\$660,000				\$660,000
Murphy Center - replace water fountains	4 - Electrical, plumbing, HVAC	Athletics										\$10,000			\$10,000
Murphy Center - replace fans F-3 and F-4	4 - Electrical, plumbing, HVAC	Athletics										\$90,000			\$90,000
Murphy Center - replace generator and tie in scales	4 - Electrical, plumbing, HVAC	Athletics										\$300,000			\$300,000
Murphy Center - replace/upgrade VAV controllers	4 - Electrical, plumbing, HVAC	Athletics										\$750,000			\$750,000
Murphy Center - replace all VFD's	4 - Electrical, plumbing, HVAC	Athletics											\$94,000		\$94,000
Murphy Center - replace chilled water coils	4 - Electrical, plumbing, HVAC	Athletics										\$110,000			\$110,000
Murphy Center - rebuild AHU's and upgrade VFD's	4 - Electrical, plumbing, HVAC	Athletics										\$150,000			\$150,000
Murphy Center - replace FACP, initiation and notification devices	9 - Improve existing space	Athletics										\$450,000			\$450,000
Practice Fields - grass practice field LED lighting upgrade	7 - Energy efficiency	Athletics										\$610,000			\$610,000
Practice Fields - turf practice field LED lighting upgrade	7 - Energy efficiency	Athletics											\$290,000		\$290,000
Soccer Stadium - add mini split to FACP room	6 - Fire safety needs	Athletics							\$6,000						\$6,000
Soccer Stadium - install railing expansion joints	2 - Structural	Athletics								\$2,200					\$2,200
Soccer Stadium - replace precast sealant-verify complete	2 - Structural	Athletics								\$3,000					\$3,000
Soccer Stadium - install joint seal to reduce efflorescence	2 - Structural	Athletics								\$3,500					\$3,500

**FY25-31 SIX-YEAR CAPITAL PLAN**

	Previous Allocations	Project Authorization	FY2021-25 BUDGET APPROPRIATIONS					FY2025-31 PROPOSED BUDGET APPROPRIATIONS							
			2021-2022 Allocation	2022-2023 Allocation	2023-2024 Allocation	2024-2025 Allocation	Remaining Balance to be Funded	Proposed 2025-2026 Allocation	Proposed 2026-2027 Allocation	Proposed 2027-2028 Allocation	Proposed 2028-2029 Allocation	Proposed 2029-2030 Allocation	Proposed 2030-2031 Allocation	TOTAL	
Soccer Stadium - coat rusted deck in restrooms	9 - Improve existing space	Athletics								\$5,000					\$5,000
Soccer Stadium - replace expansion joint covers between slab/precast	2 - Structural	Athletics								\$15,000					\$15,000
Soccer Stadium - replace ATS	4 - Electrical, plumbing, HVAC	Athletics									\$32,000				\$32,000
Soccer Stadium - replace interior lighting with LED & OS	7 - Energy efficiency	Athletics										\$45,000			\$45,000
Soccer Stadium - replace split system heat pump	4 - Electrical, plumbing, HVAC	Athletics										\$63,000			\$63,000
Soccer Stadium - install drip edge above lintels	9 - Improve existing space	Athletics											\$4,000		\$4,000
Soccer Stadium - replace FACP and detectors	6 - Fire safety needs	Athletics											\$75,000		\$75,000
Softball Stadium - replace flagpole finials	9 - Improve existing space	Athletics							\$1,200						\$1,200
Softball Stadium - clean and touch up painting on column base plates	9 - Improve existing space	Athletics							\$1,300						\$1,300
Softball Stadium - replace sealant in concrete and masonry	2 - Structural	Athletics							\$5,000						\$5,000
Softball Stadium - add mini split to FACP room	6 - Fire safety needs	Athletics							\$6,000						\$6,000
Softball Stadium - recoat scoreboard columns	9 - Improve existing space	Athletics								\$2,000					\$2,000
Softball Stadium - repair slab on grade sealant	2 - Structural	Athletics								\$3,000					\$3,000
Softball Stadium - install joint seal to reduce efflorescence	2 - Structural	Athletics								\$3,500					\$3,500
Softball Stadium - replace sealants and add membrane to concourse	2 - Structural	Athletics								\$13,000					\$13,000
Softball Stadium - renovate landscape & irrigation	12 - Drainage/landscape	Athletics								\$50,000					\$50,000
Softball Stadium - replace ATS	4 - Electrical, plumbing, HVAC	Athletics									\$32,000				\$32,000
Softball Stadium - replace pavement sealant	2 - Structural	Athletics										\$2,000			\$2,000
Softball Stadium - replace interior lighting with LED & OS	7 - Energy efficiency	Athletics										\$45,000			\$45,000
Softball Stadium - replace FACP and detectors	6 - Fire safety needs	Athletics											\$75,000		\$75,000
Softball Stadium - replace split system heat pump	9 - Improve existing space	Athletics											\$75,000		\$75,000
Track Facility - provide exterior egress lighting at doors	4 - Electrical, plumbing, HVAC	Athletics							\$1,200						\$1,200
Track Facility - LED Lighting Upgrade for Storage Building	7 - Energy efficiency	Athletics							\$2,000						\$2,000
Track Facility - fill voids in pavement sealant	9 - Improve existing space	Athletics								\$2,500					\$2,500
Track Facility - repair aluminum fence fasteners in masonry	9 - Improve existing space	Athletics								\$3,000					\$3,000
Track Facility - repair cap on site wall	9 - Improve existing space	Athletics								\$5,000					\$5,000
Track Facility - redesign and replace inground data and power outlets for timers	4 - Electrical, plumbing, HVAC	Athletics								\$100,000					\$100,000
Track Facility - replace interior lighting with LED	7 - Energy efficiency	Athletics										\$7,000			\$7,000
Track Facility - install drip edge above lintels	9 - Improve existing space	Athletics											\$4,000		\$4,000
Track Facility - replace ptac unit	4 - Electrical, plumbing, HVAC	Athletics												\$6,000	\$6,000
Ward Sports Medicine Building - Redo Cold Tub Equipment	4 - Electrical, plumbing, HVAC	Athletics							\$25,000						\$25,000
Williams-Harvey Teams Building - envelope repairs-joint sealants	2 - Structural	Athletics							\$25,000						\$25,000
Williams-Harvey Teams Building - Redesign Cold Tub - Shock Hazard, Improve Access	4 - Electrical, plumbing, HVAC	Athletics							\$25,000						\$25,000
Williams-Harvey Teams Building - plung pool piping insulation and replace hangers	4 - Electrical, plumbing, HVAC	Athletics							\$40,000						\$40,000
Williams-Harvey Teams Building - modify gutters to discharge water away from building	12 - Drainage/landscape	Athletics								\$2,000					\$2,000
Williams-Harvey Teams Building - renovate landscape & irrigation	12 - Drainage/landscape	Athletics								\$50,000					\$50,000
Williams-Harvey Teams Building - roof replacement	1 - Roof	Athletics								\$320,000					\$320,000
Williams-Harvey Teams Building - replace ATS	4 - Electrical, plumbing, HVAC	Athletics									\$32,000				\$32,000
Williams-Harvey Teams Building - Full LED upgrade	7 - Energy efficiency	Athletics									\$80,000				\$80,000
Williams-Harvey Teams Building - replace both boilers	4 - Electrical, plumbing, HVAC	Athletics									\$90,000				\$90,000
Williams-Harvey Teams Building - dedicated plunge pool HVAC unit	4 - Electrical, plumbing, HVAC	Athletics										\$50,000			\$50,000
Williams-Harvey Teams Building - replace 4 ductless split heat pumps	4 - Electrical, plumbing, HVAC	Athletics										\$90,000			\$90,000
Williams-Harvey Teams Building - replace chiller	11 - Roads/utilities infrastructure	Athletics										\$203,000			\$203,000
Croatan Chick-fil-A refresh	8 - Improve existing space	Dining							\$800,000						\$800,000
Croatan - Replace Fire Alarm Panel	6 - Fire safety needs	Dining							\$15,000						\$15,000
Croatan - BAS Critical Alarms	4 - Electrical, plumbing, HVAC	Dining							\$30,000						\$30,000
Croatan - Replace Meter on Transformer	4 - Electrical, plumbing, HVAC	Dining										\$5,000			\$5,000
Croatan - Service Fire Alarm Panel	6 - Fire safety needs	Dining										\$5,000			\$5,000
Croatan - Renovate Landscaping and BMP	12 - Drainage/landscape	Dining										\$75,000			\$75,000
Croatan - Replace BAS Controls	4 - Electrical, plumbing, HVAC	Dining										\$300,000			\$300,000
Jones Galley - Replace Domestic Hot Water System	4 - Electrical, plumbing, HVAC	Dining								\$100,000					\$100,000
Student Center - Steak & Shake Refresh	9 - Improve existing space	Dining								\$650,000					\$650,000
Student Center - Panda Express Refresh	9 - Improve existing space	Dining										\$500,000			\$500,000
Student Center - Raising Canes Refresh	9 - Improve existing space	Dining										\$500,000			\$500,000
Student Center - Starbucks Refresh	9 - Improve existing space	Dining										\$750,000			\$750,000
Todd Dining Hall - Replace Fire Alarm Panel	6 - Fire safety needs	Dining							\$10,000						\$10,000
Todd Dining Hall - Dish Machine Replacement	9 - Improve existing space	Dining							\$250,000						\$250,000
Todd Dining Hall - Crawl Space Sanitary and Gas-line Replacement and Ground Treatment	11 - Roads/utilities infrastructure	Dining							\$1,000,000						\$1,000,000
Todd Dining Hall - Outdoor Dining	9 - Improve existing space	Dining							\$300,000						\$300,000
Todd Dining Hall - HVAC Automation	4 - Electrical, plumbing, HVAC	Dining							\$100,000						\$100,000
Todd Dining Hall - Install Load Bank Breaker for Generator	4 - Electrical, plumbing, HVAC	Dining								\$15,000					\$15,000
Todd Dining Hall - MAU for Hoods in Kitchens	7 - Energy efficiency	Dining									\$300,000				\$300,000
Todd Dining Hall - Overhaul Generator	4 - Electrical, plumbing, HVAC	Dining										\$15,000			\$15,000
Todd Dining Hall - Replace Heat Exchangers with Instant Gas-fired Water Heaters	4 - Electrical, plumbing, HVAC	Dining										\$165,000			\$165,000
Todd Dining Hall - Replace Fire Alarm System	6 - Fire safety needs	Dining										\$300,000			\$300,000
West End Dining Hall - Install BAS for Critical Alarms	4 - Electrical, plumbing, HVAC	Dining							\$35,000						\$35,000
West End Dining Hall - Replace Elevator Piston Seals and Traveling Cables	4 - Electrical, plumbing, HVAC	Dining							\$50,000						\$50,000
West End Dining Hall - VAV Replacement	4 - Electrical, plumbing, HVAC	Dining									\$2,500,000				\$2,500,000
West End Dining Hall - Replace BAS Controls	4 - Electrical, plumbing, HVAC	Dining										\$350,000			\$350,000

**FY25-31 SIX-YEAR CAPITAL PLAN**

	Previous Allocations	Project Authorization	FY2021-25 BUDGET APPROPRIATIONS					FY2025-31 PROPOSED BUDGET APPROPRIATIONS							
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West End Dining Hall - Redo Lighting Controls	7 - Energy efficiency	Dining											\$20,000		\$20,000
Wright Place - BAS Controls add on to Innovation Hub Trane System	4 - Electrical, plumbing, HVAC	Dining								\$125,000					\$125,000
Ballard Hall - Carpet Replacement Phase 1	9 - Improve existing space	Housing							\$300,000						\$300,000
Ballard Hall - Carpet Replacement Phase 2	9 - Improve existing space	Housing								\$250,000					\$250,000
Clement Carpet Replacement	9 - Improve existing space	Housing									\$250,000				\$250,000
College Hill Suites - Replace Shower Walls, Panels and Pans	9 - Improve existing space	Housing							\$16,000	\$16,000	\$16,000	\$16,000	\$16,000	\$16,000	\$96,000
College Hill Suites - Replace 1 ATS	4 - Electrical, plumbing, HVAC	Housing							\$30,000						\$30,000
College Hill Suites - Upgrade Fire Alarm Devices (obsolete smoke & duct detectors)	6 - Fire safety needs	Housing							\$70,000	\$80,000					\$150,000
Cotten Replace MAU's and Add Critical Alarms	4 - Electrical, plumbing, HVAC	Housing								\$330,000					\$330,000
Cotten Replace Fire Alarm Devices	6 - Fire safety needs	Housing												\$150,000	\$150,000
Fleming - Re-Roof Dormers	1 - Roof	Housing								\$100,000	\$100,000				\$200,000
Fleming/Cotten Chiller Replacement	11 - Roads/utilities infrastructure	Housing								\$265,000					\$265,000
Fleming Replace Flooring in Student Rooms	9 - Improve existing space	Housing										\$100,000			\$100,000
Fleming Re-roof Dormers	1 - Roof	Housing										\$325,000			\$325,000
Fleming Add Elevator	5 - ADA	Housing												\$1,500,000	\$1,500,000
Fletcher Envelope Repair	2 - Structural	Housing							\$500,000						\$500,000
Fletcher Hall Replace Elevators	5 - ADA	Housing							\$2,000,000						\$2,000,000
Fletcher Replace BAS Controls	4 - Electrical, plumbing, HVAC	Housing								\$600,000					\$600,000
Fletcher Replace Roof	1 - Roof	Housing								\$1,000,000					\$1,000,000
Fletcher Hall Replace Water Heaters, Water Pumps and Water Fountains	4 - Electrical, plumbing, HVAC	Housing											\$180,000		\$180,000
Fletcher Hall Upgrade Controls	4 - Electrical, plumbing, HVAC	Housing											\$120,000		\$120,000
Garrett Add Generator	4 - Electrical, plumbing, HVAC	Housing											\$350,000		\$350,000
Garrett Renovate Courtyard Landscaping and Irrigation	12 - Drainage/landscape	Housing											\$150,000		\$150,000
Greene Residence Hall - Relocate Fire Alarm Control Panels to a Conditioned Space	6 - Fire safety needs	Housing							\$25,000						\$25,000
Jarvis - Repair Shower Bases	9 - Improve existing space	Housing							\$150,000						\$150,000
Jarvis - Replace HVAC Controls and Scott Critical Alarms	4 - Electrical, plumbing, HVAC	Housing							\$600,000						\$600,000
Jarvis - Replace Fire Alarm Control Panel	6 - Fire safety needs	Housing								\$15,000					\$15,000
Jarvis - Replace Current Hot Water System with Aerco System	4 - Electrical, plumbing, HVAC	Housing											\$150,000		\$150,000
Jarvis - Replace Shower Enclosures	4 - Electrical, plumbing, HVAC	Housing											\$150,000		\$150,000
Jarvis - Elevator Modernization	5 - ADA	Housing												\$600,000	\$600,000
Jones Hall - Landscaping/Irrigation	12 - Drainage/landscape	Housing										\$100,000			\$100,000
Jones Hall - Upgrade Controls	4 - Electrical, plumbing, HVAC	Housing											\$250,000		\$250,000
Scott Hall - Replace Fire Alarm Control Panel	6 - Fire safety needs	Housing							\$15,000						\$15,000
Scott Hall - Replace BAS Controls in Phases	4 - Electrical, plumbing, HVAC	Housing							\$250,000	\$300,000	\$350,000	\$400,000			\$1,300,000
Tyler Hall - Carpet and Paint	6 - Fire safety needs	Housing								\$350,000					\$350,000
Tyler Hall - Replace Elevator Drives	6 - Fire safety needs	Housing										\$250,000			\$250,000
Tyler Hall - Replace BAS Controls	6 - Fire safety needs	Housing										\$300,000			\$300,000
Tyler Hall - Plumbing Upgrades	4 - Electrical, plumbing, HVAC	Housing											\$190,000		\$190,000
Upgrade BAS for Critical Alarms (Jones, Cotten, Fletcher, Garrett, White, Tyler and Legacy)	4 - Electrical, plumbing, HVAC	Housing							\$210,000						\$210,000
White Hall - Upgrade Steam Manhole	11 - Roads/utilities infrastructure	Housing												\$75,000	\$75,000
Blount Field - Replace Outdoor Water Fountains	9 - Improve existing space	Other								\$20,000					\$20,000
Blount Field - Replace Main Distribution Panel	4 - Electrical, plumbing, HVAC	Other											\$70,000		\$70,000
Blount Field House - Replace Roof and Paint	1 - Roof	Other											\$100,000		\$100,000
Eakin Student Recreation Center - Chiller #1 Internal Inspection (by 50,000 Hours)	9 - Improve existing space	Other							\$50,000						\$50,000
Eakin Student Recreation Center - Install Generator Load Bank Breaker	9 - Improve existing space	Other							\$15,000						\$15,000
Eakin Student Recreation Center - Replace Corroded Fire Protection in Pool Equipment Room	9 - Improve existing space	Other							\$25,000						\$25,000
Eakin Student Recreation Center - Replace Hot Box for Sprinkler and Enlarge Pad	6 - Fire safety needs	Other							\$25,000						\$25,000
Eakin Student Recreation Center - Replace Shower Valves	4 - Electrical, plumbing, HVAC	Other							\$20,000						\$20,000
Eakin Student Recreation Center - Roof Repair/Replacement Study	9 - Improve existing space	Other							\$100,000						\$100,000
Eakin Student Recreation Center - Repair and Clean FCUs on Ground Floor; Remove Air from Heating Hot Water Systems	4 - Electrical, plumbing, HVAC	Other								\$50,000					\$50,000
Eakin Student Recreation Center - Locker Room Plumbing Upgrade	9 - Improve existing space	Other								\$130,000					\$130,000
Eakin Student Recreation Center - Replace Cast-Iron Drainlines in Pool with PVC	4 - Electrical, plumbing, HVAC	Other									\$75,000				\$75,000
Main Campus Parking Deck 1 - Add Window Film and Add Ventilation to Parking Deck Elevator Shaft	7 - Energy efficiency	Other								\$150,000					\$150,000
Main Campus Student Center - replace emergency generator engine seals	4 - Electrical, plumbing, HVAC	Other								\$15,000					\$15,000
Main Campus Student Center - remove oil/water sensor in elevator pits and install regular float on sump pump	4 - Electrical, plumbing, HVAC	Other								\$25,000					\$25,000
Main Campus Student Center - redo lights at precast ECU letters	9 - Improve existing space	Other									\$25,000				\$25,000
Main Campus Student Center - redo lift station in basement mechanical room	9 - Improve existing space	Other										\$10,000			\$10,000
Main Campus Student Center - redo lift stations in parking deck	9 - Improve existing space	Other									\$20,000				\$20,000
Main Campus Student Center - replace smart windows	4 - Electrical, plumbing, HVAC	Other											\$50,000	\$50,000	\$100,000
North Recreation Complex- Replace Fire Hydrant	6 - Fire safety needs	Other							\$7,000						\$7,000
North Recreation Complex- Storm Drain Repair	12 - Drainage/landscape	Other							\$9,500						\$9,500
North Recreation Complex- Repair Woodrot and Paint (Fieldhouse and Boathouse)	9 - Improve existing space	Other								\$75,000					\$75,000
North Recreation Complex- Upgrade Sump Pump	4 - Electrical, plumbing, HVAC	Other										\$5,000			\$5,000
North Recreation Complex- Create Up to 4 Playing Fields with No Drainage or Irrigation	9 - Improve existing space	Other												\$30,000	\$30,000
North Recreation Complex- Replace Sectionalizing Switch	4 - Electrical, plumbing, HVAC	Other											\$250,000		\$250,000
North Recreation Complex- LED Lighting Upgrade for Fields and Buildings	7 - Energy efficiency	Other											\$2,100,000		\$2,100,000
North Recreation Complex- Challenge Course Repair/Low Element	9 - Improve existing space	Other												\$30,000	\$30,000

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Student Health Center - Upgrade BAS Critical Alarms	4 - Electrical, plumbing, HVAC	Other						\$35,000							\$35,000
Student Health Center - Replace Partial Flat Roof and Drains	1 - Roof	Other						\$950,000							\$950,000
Student Health Center - Redo Hot Water System	4 - Electrical, plumbing, HVAC	Other							\$130,000						\$130,000
Student Health Center - Replace Ceiling Tiles	9 - Improve existing space	Other								\$350,000					\$350,000
Student Health Center - Fire Alarm Replacement	6 - Fire safety needs	Other									\$350,000				\$350,000
Student Health Center - Upgrade BAS Controls	4 - Electrical, plumbing, HVAC	Other									\$400,000				\$400,000
Student Health Center - Replace FCUs and VAVs	4 - Electrical, plumbing, HVAC	Other									\$200,000				\$200,000
<b>TOTAL NON-APPROPRIATED MINOR R&amp;R</b>								<b>\$12,347,900</b>	<b>\$15,673,800</b>	<b>\$10,200,500</b>	<b>\$10,870,000</b>	<b>\$16,989,000</b>	<b>\$7,440,000</b>	<b>\$73,521,200</b>	



Meeting of the Board of Trustees Budget,  
Finance, & Infrastructure Committee  
November 21, 2024

## AGENDA ITEM

X. Other .....Stephanie Coleman  
Vice Chancellor Administration & Finance

**Situation:** Reserved for any additional information to present to the committee.

**Background:** N/A

**Assessment:** N/A

**Action:** This item is for information only.