

AGENDA
Budget, Finance, & Infrastructure Committee
November 3, 2022

- | | | |
|-------|--|-------------|
| I. | Approval of Minutes September 15, 2022 | Action |
| II. | Metrics | Information |
| III. | Tuition and Fee Proposals | Action |
| IV. | Site Selection for BSOM New Medical Education Building | Action |
| V. | Construction Manager at Risk Selection | Action |
| | A. Howell Science Building South Renovation | |
| | B. Mendenhall Comprehensive Renovation Phase 2 | |
| | C. BSOM New Medical Education Building | |
| VI. | Resolution Amending and Restating BOT Delegations | Action |
| VII. | Psychiatric Medicine Lease Agreement | Action |
| VIII. | Information Items | |
| | A. Employee Engagement Survey | |
| | B. 6-year Capital Plan submission to System Office for next biennium | |
| | C. Comprehensive Budget Report | |
| | D. EHRA Employee Salary Adjustments | |
| | E. Pension Spiking | |
| | F. Major Capital Projects Update | |
| | G. Designer Approvals | |
| IX. | Other | |



Meeting of the Board of Trustees
Budget, Finance, & Infrastructure Committee
November 3, 2022

AGENDA ITEM

II. Approval of September 15, 2022 Minutes.

Stephanie Coleman
Vice Chancellor Administration & Finance

Situation: Approval of the minutes from the most recent committee meeting.

Background: N/A

Assessment: N/A

Action: This item requires a vote by the committee.

East Carolina University | Board of Trustees
Finance & Facilities | In Person & Virtual /Main Campus Student Center | September 15, 2022
Minutes

The Finance & Facilities Committee of the ECU Board of Trustees met in person and virtually on September 15, 2022, at 2:15 pm. Committee members in attendance/virtual included Cassie Burt, Jason Poole, Dave Fussell, Van Isley, Fielding Miller, and Angela Moss.

I. Approval of Minutes

The Committee approved the minutes from the April 28, 2022, meeting.

II. Capital Projects Update - Bill Bagnell, Associate VC for Facilities Services provided detailed updates on the Fleming HVAC & Bathrooms Renovation, Mendenhall Renovation Phase 2, Howell Science Building South Comprehensive Renovation, Whichard Building Comprehensive Renovation, and the Brody School of Medicine New Medical Education Building projects.

III. Lease Residential Space in Manteo, NC - Stephanie Coleman, VC for Administration & Finance, request ECU BOT approval to Lease Residential Space for Housing in Manteo, NC from Manteo Community Housings, LLC. for the 2023 calendar year

Action Items

Stephanie Coleman, VC for Administration & Finance, requested approval of:

- Minutes
- Lease Residential Space in Manteo, NC

IV. Informational Items

- A. Stephanie Coleman, VC for Administration & Finance, provided the Comprehensive Budget Report.
- B. Stephanie Coleman, VC for Administration & Finance, provided the Report of Approved EHRA Employee Salary Adjustments.
- C. Stephanie Coleman, VC for Administration & Finance, provided the Pension Report.
- D. Bill Bagnell, Associate VC for Campus Operations, provided information to the Committee on the Designer Selections since last board meeting.
- E. Bill Bagnell, Associate VC for Campus Operations, provided information to the Committee on the Capital Projects Updates.
- F. Stephanie Coleman, VC for Administration & Finance, provided the Statement of Bonded Indebtedness as of September 30, 2022.

V. Other - NA

Meeting adjourned at 2:40 pm.



Meeting of the Board of Trustees
Budget, Finance, & Infrastructure Committee
November 3, 2022

AGENDA ITEM

II. Metrics

Stephanie Coleman
Vice Chancellor Administration & Finance

- Situation:** Financial metrics for university.
- Background:** State expenditures, tuition receipts and change in unrestricted fund balances are key performance indicators.
- Assessment:** Fiscal Year 2022 finished better than planned in several areas: change unrestricted fund balance, Athletics financial performance, tuition receipts compared to budget and prior year, and mandatory fee revenues.
- As of first quarter of fiscal year 2023, there are not any identified concerns.
- Action:** This item is for information only.



CEO Tracking Sheet
Fiscal Year - 2021-2022
Budget, Finance, & Infrastructure

KPI	Measurement	Prior Year	Target	Variance	July	August	September	October	November	December	January	February	March	April	May	June	Total		
					Plan	Actual	+/-	YTD +/-	Plan	Actual	+/-	YTD +/-	Plan	Actual	+/-	YTD +/-	Plan	Actual	+/-
State Funded Expenditures	% of State Budgeted Expenses Incurred	100.0%	100.0%		7.8%	8.7%	7.5%	7.3%	6.8%	6.4%	9.2%	7.6%	7.3%	7.2%	11.2%	13.0%	100.0%		
					7.1%	9.4%	6.7%	7.0%	7.3%	8.0%	8.7%	7.8%	4.4%	7.4%	8.8%	15.8%	98.4%		
					-0.7%	0.7%	-0.8%	-0.3%	0.5%	1.6%	-0.5%	0.2%	-2.9%	0.2%	-2.4%	2.8%			
					-0.7%	0.0%	-0.8%	-1.1%	-0.6%	1.0%	0.9%	0.7%	-2.2%	-2.0%	-4.4%	-1.6%			
Change in Unrestricted Fund Balances	Change Unrestricted Fund Balances	\$ 32,257,494	\$ 7,959,852		29,428,653	1,835,621	(18,014,584)	(4,254,098)	27,626,552	1,954,263	(6,443,597)	(10,301,139)	(4,700,679)	(10,074,154)	(6,835,040)	7,738,054	7,959,852		
					36,752,495	14,249,128	(29,651,148)	(7,339,323)	39,437,190	2,504,896	(2,010,843)	(5,660,566)	(8,176,777)	(9,788,237)	(10,802,376)	27,594,082	34,418,518		
					7,323,842	12,413,507	(11,538,564)	(3,375,225)	11,810,638	550,633	(14,567,246)	4,640,573	(3,476,068)	6,285,917	(3,667,339)	19,856,028			
					7,323,842	19,737,349	8,100,785	5,025,560	16,836,198	17,386,831	2,819,585	7,460,158	3,984,060	10,269,977	6,602,638	26,458,666			
Change in Major Auxiliary Balances - Admin & Finance (J Card, Police, Ed&Tech, Minges, Parking, Printing, Stores, Vending, Warehouses, Procard, ITCS, Storm Damage, Millennial Campus)	Change in Cash Modified Fund/Cash Balances in A&F Auxiliaries	\$ 999,063	\$ 1,881,099		4,858,459	(212,612)	(806,049)	(1,293,301)	6,107,395	(1,082,509)	(1,140,287)	(859,688)	(1,274,096)	(457,741)	(1,048,389)	(910,080)	1,881,102		
					4,909,655	(578,828)	(867,747)	(709,586)	4,122,328	(189,891)	(215,699)	(617,704)	972,539	1,132,039	(517,687)	(1,131,508)	6,307,911		
					51,196	(366,216)	(61,698)	583,715	(1,985,067)	892,618	924,588	241,984	2,246,635	1,589,780	530,702	(221,428)			
					51,196	(315,020)	(376,718)	206,998	(1,728,069)	(885,452)	39,136	281,121	2,527,755	4,117,536	4,648,237	4,426,809			
Change in Major Auxiliary Balances - Student Affairs (Housing, Dining, Transit, Student Unions, Student Health, Campus Rec, Media, Orientation, SAB, SGA)	Change in Cash Modified Fund/Cash Balances in Student Affairs	\$ (13,615,950)	\$ (598,937)		28,915,297	2,336,141	(21,361,228)	(5,538,363)	23,803,081	(47,447)	(3,846,548)	(5,503,265)	(5,128,925)	(4,651,371)	(2,997,190)	(6,579,119)	(598,937)		
					28,960,024	2,492,328	(23,904,373)	(5,903,392)	23,815,348	733,928	(4,423,360)	(351,150)	(9,978,178)	(3,485,138)	(1,574,316)	4,167,174	10,548,896		
					44,727	156,187	(2,543,145)	(365,029)	12,267	781,375	(576,812)	5,152,115	(4,849,253)	1,166,233	1,422,874	10,746,293			
					44,727	200,914	(2,342,231)	(2,707,259)	(2,694,922)	(1,913,617)	(2,490,429)	2,661,686	(2,187,567)	(1,021,334)	401,540	11,147,833			
Change in Tuition Revenues Compared to Last Year	Tuition Billed, Net Waivers vs. Last Year	\$ (836,231)	\$ (2,853,619)		2,050,000	(4,950,000)	615,000	600,000	(1,300,000)	(1,000,000)	500,000	125,000	125,000	125,000	150,000	106,381	(2,853,619)		
					2,022,654	(1,255,708)	(996,042)	159,874	56,749	68,242	60,898	14,827	1,531,866	1,160	84,849	1,807,161			
					(27,346)	3,693,292	(1,611,028)	(400,328)	1,356,749	1,068,242	(939,102)	(1,160,172)	(6,938)	1,406,866	(148,640)	(1,439,890)			
					(27,346)	3,665,946	2,054,904	1,614,778	2,971,527	4,039,769	3,600,667	3,490,494	3,424,286	4,831,152	4,682,312	4,660,780			
Change in Tuition Revenues Compared to Budget	Tuition Billed, Net Waivers vs. Budget	\$ (4,041,642)	\$ (3,904,525)		(2,092,825)	132,754	13,275	(1,171)	(1,622,204)	(84,581)	(18,277)	2,914	(20,793)	(225,163)	10,944	1,253	(3,904,524)		
					(1,801,457)	4,670,252	(993,544)	(98,190)	(2,547,519)	397,605	978,809	(59,820)	(21,097)	534,810	243,870	7,877	1,311,596		
					291,368	4,537,498	(1,006,819)	(97,019)	(925,315)	482,186	997,736	(62,734)	(304)	759,973	232,926	6,624			
					291,368	4,828,866	3,822,047	3,725,028	2,799,713	3,281,899	4,279,635	4,216,901	4,216,597	4,976,570	5,209,496	5,216,120			
Mandatory Fees	Mandatory Fee Billed, Net Waivers	\$ 52,739,727	\$ 48,910,532		24,443,148	(152,888)	(29,898)	134,322	20,727,554	793,620	463,368	187,555	23,329	999,785	1,225,925	94,802	48,910,532		
					29,099,784	187,415	(302,819)	(63,627)	24,291,461	1,366,841	797,432	(550,564)	37,109	1,365,126	575,090	31,685	56,834,933		
					4,656,636	340,302	(72,921)	(197,859)	3,563,907	573,221	334,065	(738,119)	13,780	365,342	(650,833)	(65,117)			
					4,656,636	4,996,938	4,724,017	4,526,158	8,090,065	8,663,286	8,997,351	8,259,231	8,273,011	8,638,353	7,987,518	7,924,401			
Athletics Financial Performance to Budget	Budgeted Profit(Loss)	\$ (4,245,705)	\$ (9,742,380)		(1,582,199)	1,312,211	(2,708,560)	(2,930,810)	(928,942)	2,506,622	(4,944,319)	(2,195,894)	(2,550,449)	(3,658,314)	(1,374,012)	9,312,286	(9,742,380)		
					(1,776,489)	1,421,406	(2,554,235)	1,045,647	(2,108,253)	3,526,565	(6,719,299)	(2,468,423)	(3,131,892)	(948,234)	(2,184,058)	8,887,548	(6,666,718)		
					(194,290)	109,195	154,324	3,976,457	(1,179,311)	1,019,943	(1,774,901)	(277,529)	(681,443)	2,710,080	(467,048)	(424,738)			
					(194,290)	(85,095)	69,230	4,045,686	2,866,376	3,886,319	2,111,338	1,838,809	1,257,366	3,967,446	3,500,400	3,075,662			
ECUP Financial Performance to Budget	Budgeted Profit(Loss)	(3,498,667)	(3,904,353)		(2,151,397)	(2,275,349)	2,238,809	(2,518,097)	(2,353,837)	454,473	2,914,214	(2,458,688)	3,643,331	(2,209,343)	(2,490,051)	3,301,582	(3,904,353)		
					(4,519,868)	(2,360,803)	3,254,276	(7,119,400)	3,630,362	4,969,942	(8,418,294)	(4,121,099)	1,926,690	(2,799,741)	(27,853)	8,596,927	(6,988,861)		
					(2,368,471)	(85,454)	1,015,467	(4,601,303)	5,984,199	4,515,469	(11,332,508)	(1,642,411)	(1,716,641)	(890,398)	2,462,198	5,295,345			
					(2,368,471)	(2,453,925)	(1,438,458)	(6,039,761)	(5,562)	4,459,907	(6,872,601)	(8,535,012)	(10,251,653)	(10,842,051)	(8,379,853)	(3,084,508)			



Meeting of the Board of Trustees
Budget, Finance, & Infrastructure Committee
November 3, 2022

AGENDA ITEM

III. Tuition and Fee Proposals

Stephanie Coleman
Vice Chancellor of Administration and Finance

- Situation:** Campus tuition and fee proposals are presented to the Board for approval.
- Background:** The Board of Trustees approves and recommends campus tuition and fee for consideration to the Board of Governors for tuition and mandatory fees. G.S. 116-143 requires that the Board of Governors fix tuition and fees, not inconsistent with the actions of the General Assembly. Miscellaneous fees, housing, dining, and parking rates are set by the Board of Trustees.
- Assessment:** Tuition and fee proposals are in accordance with legislative and UNC System guidelines.
- Action:** This item requires a vote by the committee and a vote by the full Board of Trustees.

Tuition & Fee Proposals for
Academic Year
2023-2024



2023-24 System Office Tuition & Fee Guidance

Tuition

- Increases for undergraduate resident are not allowed.
- All other classifications may increase.

Mandatory Fees

- Subject to 3% statutory cap
- Increase allowed for inflationary cost increases.

Special Fees

- Increases to existing special fees for inflationary cost increases will be considered.



Tuition & Fee Approvals

Tuition & Fees	BOT Recommendation or Approval	BOG Approval	BOG Information	Student Involvement Required
Tuition	X	X		X
Tuition Differentials	X	X		X
Mandatory Fees	X	X		X
Application Fees	X	X		X
Special Fees	X	X		X
Misc. Fees *	X		X	
Housing	X		X	
Dining	X		X	
Parking	X		X	

* Misc fees include graduation, cap & gown, transcripts, and transit



Process for ECU

- Provost and Vice Chancellor for Student Affairs collecting and reviewing proposals from respective areas
- Tuition and Fee Committee formed- comprised of faculty, staff, and students. First meeting October 3rd.
- Student feedback on requested proposals
- Tuition and fee committee vote on proposed increases and submit to Chancellor
- Chancellor evaluate proposals and make a recommendation to BOT in November
- BOG review and take action on proposals at February/March meetings



ECU Cost of Attendance 2022-2023

	Undergraduate Resident	Undergraduate Nonresident	Graduate Resident	Graduate Nonresident
Tuition	\$ 4,452	\$ 20,729	\$ 4,749	\$ 17,898
Fees	<u>2,873</u>	<u>2,873</u>	<u>2,873</u>	<u>2,873</u>
Tuition & Fees	7,325	23,602	7,622	20,771
Room and Board	10,816	10,816	10,538	10,538
Books & Supplies	1,654	1,654	994	994
Personal	1,586	1,586	2,058	2,058
Transportation	2,352	2,352	1,156	1,156
Loan Fee	<u>80</u>	<u>80</u>	<u>215</u>	<u>215</u>
Total Cost of Attendance	\$ 23,813	\$ 40,090	\$ 22,583	\$ 35,732

*On campus



UNC System Approved Tuition & Fees AY 2022-2023

Undergraduate- Resident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
UNC School of the Arts	\$ 6,497	\$ 2,444	\$ 8,941	3	1
NC State University	\$ 6,535	\$ 2,383	\$ 8,918	2	2
UNC-Chapel Hill	\$ 7,019	\$ 1,732	\$ 8,751	1	3
UNC Greensboro	\$ 4,422	\$ 2,957	\$ 7,379	6	4
Appalachian State University	\$ 4,242	\$ 3,047	\$ 7,289	7	5
UNC Asheville	\$ 4,122	\$ 3,092	\$ 7,214	8	6
East Carolina University	\$ 4,452	\$ 2,702	\$ 7,154	4	7
UNC Wilmington	\$ 4,443	\$ 2,691	\$ 7,134	5	8
UNC Charlotte	\$ 3,812	\$ 3,211	\$ 7,023	9	9
NC A&T State University	\$ 3,540	\$ 3,071	\$ 6,611	11	10
NC Central University	\$ 3,728	\$ 2,734	\$ 6,462	10	11
Winston-Salem State University	\$ 3,401	\$ 2,565	\$ 5,966	12	12
Western Carolina University	\$ 1,000	\$ 2,977	\$ 3,977	13	13
UNC Pembroke	\$ 1,000	\$ 2,495	\$ 3,495	13	14
Fayetteville State University	\$ 1,000	\$ 2,462	\$ 3,462	13	15
Elizabeth City State University	\$ 1,000	\$ 2,356	\$ 3,356	13	16

Ranked High to Low

Graduate- Resident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
UNC-Chapel Hill	\$ 10,552	\$ 1,732	\$ 12,284	1	1
UNC School of the Arts	\$ 9,196	\$ 2,444	\$ 11,640	2	2
NC State University	\$ 9,095	\$ 2,383	\$ 11,478	3	3
Winston-Salem State University	\$ 6,872	\$ 2,565	\$ 9,437	4	4
UNC Greensboro	\$ 5,219	\$ 2,957	\$ 8,176	5	5
UNC Asheville	\$ 4,914	\$ 3,092	\$ 8,006	6	6
Appalachian State University	\$ 4,839	\$ 3,047	\$ 7,886	7	7
NC A&T State University	\$ 4,745	\$ 3,071	\$ 7,816	9	8
UNC Charlotte	\$ 4,337	\$ 3,211	\$ 7,548	13	9
NC Central University	\$ 4,740	\$ 2,734	\$ 7,474	10	10
East Carolina University	\$ 4,749	\$ 2,702	\$ 7,451	8	11
Western Carolina University	\$ 4,435	\$ 2,977	\$ 7,412	12	12
UNC Wilmington	\$ 4,719	\$ 2,691	\$ 7,410	11	13
UNC Pembroke	\$ 4,280	\$ 2,495	\$ 6,775	14	14
Fayetteville State University	\$ 3,438	\$ 2,462	\$ 5,900	15	15
Elizabeth City State University	\$ 3,375	\$ 2,356	\$ 5,732	16	16

Ranked High to Low

Undergraduate- Nonresident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
UNC-Chapel Hill	\$ 35,580	\$ 1,732	\$ 37,312	1	1
NC State University	\$ 28,276	\$ 2,383	\$ 30,659	2	2
UNC School of the Arts	\$ 23,731	\$ 2,444	\$ 26,175	3	3
UNC Asheville	\$ 21,470	\$ 3,092	\$ 24,562	4	4
East Carolina University	\$ 20,729	\$ 2,702	\$ 23,431	5	5
Appalachian State University	\$ 20,246	\$ 3,047	\$ 23,293	6	6
UNC Greensboro	\$ 19,581	\$ 2,957	\$ 22,538	7	7
UNC Wilmington	\$ 19,063	\$ 2,691	\$ 21,754	8	8
UNC Charlotte	\$ 17,936	\$ 3,211	\$ 21,147	9	9
NC A&T State University	\$ 17,050	\$ 3,071	\$ 20,121	10	10
NC Central University	\$ 16,764	\$ 2,734	\$ 19,498	11	11
Winston-Salem State University	\$ 14,057	\$ 2,565	\$ 16,622	12	12
Western Carolina University	\$ 5,000	\$ 2,977	\$ 7,977	13	13
UNC Pembroke	\$ 5,000	\$ 2,495	\$ 7,495	13	14
Fayetteville State University	\$ 5,000	\$ 2,462	\$ 7,462	13	15
Elizabeth City State University	\$ 5,000	\$ 2,356	\$ 7,356	13	16

Ranked High to Low

Graduate- Nonresident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
NC State University	\$ 28,301	\$ 2,383	\$ 30,684	2	1
UNC-Chapel Hill	\$ 28,844	\$ 1,732	\$ 30,576	1	2
UNC School of the Arts	\$ 23,899	\$ 2,444	\$ 26,343	3	3
UNC Asheville	\$ 21,236	\$ 3,092	\$ 24,328	4	4
Appalachian State University	\$ 19,849	\$ 3,047	\$ 22,896	5	5
UNC Greensboro	\$ 18,937	\$ 2,957	\$ 21,894	7	6
UNC Wilmington	\$ 19,104	\$ 2,691	\$ 21,795	6	7
UNC Charlotte	\$ 18,482	\$ 3,211	\$ 21,693	8	8
NC Central University	\$ 18,048	\$ 2,734	\$ 20,782	9	9
NC A&T State University	\$ 17,545	\$ 3,071	\$ 20,616	11	10
East Carolina University	\$ 17,898	\$ 2,702	\$ 20,600	10	11
UNC Pembroke	\$ 17,339	\$ 2,495	\$ 19,834	12	12
Elizabeth City State University	\$ 16,437	\$ 2,356	\$ 18,793	13	13
Western Carolina University	\$ 14,842	\$ 2,977	\$ 17,819	14	14
Winston-Salem State University	\$ 14,407	\$ 2,565	\$ 16,972	16	15
Fayetteville State University	\$ 14,503	\$ 2,462	\$ 16,965	15	16

Ranked High to Low

UNC System Approved fees for 2022-2023

UNIVERSITY	Student Activity Fee	Rank	Athletic Fee	Rank	Student Health Fee	Rank	Educational And Technology Fee	Rank	Safety Fee	Rank	Total General Fees	Rank	Debt Service Fee	Rank	Total General Fees and Debt Service	Rank
UNC - Charlotte	650.00	10	824.00	7	335.00	9	622.00	2	60.00		2,491.00	2	720.00	1	3,211.00	1
UNC - Asheville	815.00	1	880.00	2	403.00	4	540.00	5	60.00		2,698.00	1	394.00	10	3,092.00	2
North Carolina A & T State University	714.25	4	870.00	3	370.00	6	469.06	8	60.00		2,483.31	3	588.00	4	3,071.31	3
Appalachian State University	659.00	9	783.00	9	335.00	9	576.00	3	60.00		2,413.00	6	634.00	3	3,047.00	4
Western Carolina University	632.00	11	868.00	4	350.00	7	544.00	4	60.00		2,454.00	4	523.00	6	2,977.00	5
UNC - Greensboro	577.00	12	780.00	10	372.00	5	461.00	9	60.00		2,250.00	11	707.00	2	2,957.00	6
North Carolina Central University	501.40	15	862.00	5	312.66	13	428.15	12	60.00		2,164.21	12	570.00	5	2,734.21	7
East Carolina University	702.00	6	773.00	13	319.00	12	403.00	14	60.00		2,257.00	10	445.00	8	2,702.00	8
UNC - Wilmington	698.95	7	774.55	12	246.07	15	534.94	6	60.00		2,314.51	8	376.00	11	2,690.51	9
Winston Salem State University	545.70	14	780.00	10	340.00	8	416.46	13	60.00		2,142.16	13	423.00	9	2,565.16	10
UNC - Pembroke	677.84	8	801.52	8	215.49	16	533.91	7	60.00		2,288.76	9	206.00	13	2,494.76	11
Fayetteville State University	565.00	13	833.00	6	287.00	14	382.00	15	60.00		2,127.00	14	335.00	12	2,462.00	12
UNC School of the Arts	748.00	2	-	16	882.00	1	754.00	1	60.00		2,444.00	5	-	15	2,444.00	13
North Carolina State University	707.97	5	232.00	15	445.00	2	439.28	11	60.00		1,884.25	15	499.00	7	2,383.25	14
Elizabeth City State University	738.15	3	899.31	1	333.00	11	326.00	16	60.00		2,356.46	7	-	15	2,356.46	15
UNC - Chapel Hill	394.16	16	279.00	14	410.15	3	442.30	10	60.00		1,585.61	16	146.85	14	1,732.46	16
Ranked High to Low																



Peer Tuition & Fees for AY 2021-2022

Undergraduate- Resident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
Illinois State University	10,932	3,036	13,968	5	1
Western Michigan University	13,334	100	13,434	1	2
Central Michigan University	12,644	450	13,094	3	3
Ohio University-Main Campus	12,840	-	12,840	2	4
Washington State University	10,457	1,960	12,417	6	5
Northern Arizona University	10,381	1,146	11,527	7	6
Kent State University at Kent	11,000	-	11,000	4	7
Ball State University	9,628	662	10,290	8	8
Utah State University	8,042	918	8,960	9	9
University of Nevada-Las Vegas	7,949	788	8,737	10	10
East Carolina University	4,452	2,865	7,317	11	11
Florida Atlantic University	2,522	2,357	4,879	12	12
Ranked High to Low					
Graduate- Resident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
Western Michigan University	16,884	923	17,807	1	1
Central Michigan University	15,194	450	15,644	2	2
Washington State University	12,076	1,664	13,740	3	3
Kent State University at Kent	11,766	-	11,766	4	4
Northern Arizona University	10,724	831	11,555	5	5
Ball State University	9,482	662	10,144	6	6
Illinois State University	7,805	1,968	9,773	8	7
Ohio University-Main Campus	9,444	276	9,720	7	8
East Carolina University	4,749	2,865	7,614	12	9
Utah State University	6,534	832	7,366	9	10
Florida Atlantic University	5,467	1,226	6,693	11	11
University of Nevada-Las Vegas	5,823	784	6,607	10	12

Undergraduate- Nonresident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
Washington State University	25,773	1,960	27,733	2	1
Ball State University	26,862	662	27,524	1	2
University of Nevada-Las Vegas	24,040	788	24,828	3	3
Illinois State University	21,136	3,036	24,172	6	4
East Carolina University	20,729	2,865	23,594	7	5
Utah State University	22,517	918	23,435	5	6
Ohio University-Main Campus	22,810	-	22,810	4	7
Kent State University at Kent	19,876	-	19,876	8	8
Northern Arizona University	16,600	1,161	17,761	10	9
Florida Atlantic University	14,374	2,950	17,324	11	10
Western Michigan University	16,668	100	16,768	9	11
Central Michigan University	12,644	450	13,094	12	12
Ranked High to Low					
Graduate- Nonresident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
Washington State University	26,526	1,664	28,190	1	1
Ball State University	25,938	662	26,600	2	2
Western Michigan University	25,325	923	26,248	3	3
Utah State University	22,393	832	23,225	4	4
University of Nevada-Las Vegas	21,914	784	22,698	6	5
Kent State University at Kent	21,952	-	21,952	5	6
East Carolina University	17,898	2,865	20,763	8	7
Northern Arizona University	19,266	859	20,125	7	8
Florida Atlantic University	16,695	1,787	18,482	10	9
Ohio University-Main Campus	17,436	276	17,712	9	10
Central Michigan University	15,194	450	15,644	11	11
Illinois State University	9,805	1,968	11,773	12	12

Source: IPEDS; includes all fees

Historical and Proposed Fees

MANDATORY STUDENT FEES (PAID BY ALL STUDENTS)

	Approved 2019-2020	Approved 2020-2021	Approved 2021-2022	Approved 2022-2023	Proposed 2023-2024	% Change
MANDATORY STUDENT FEES:						
GENERAL FEES:						
SGA	27.50	27.50	27.50	27.50	27.50	
MEDIA	30.00	30.00	30.00	30.00	30.00	
FINE ARTS	8.00	8.00	8.00	8.00	8.00	
CAMPUS RECREATION AND WELLNESS	271.00	271.00	271.00	271.00	291.00	7.38%
MINGES OPERATIONS	6.00	6.00	6.00	6.00	6.00	
STUDENT ACTIVITY PROGRAMS	71.50	71.50	71.50	71.50	67.50	-5.59%
STUDENT CENTERS OPERATIONS	288.00	288.00	288.00	288.00	288.00	
ATHLETIC FEE	773.00	773.00	773.00	773.00	773.00	
STUDENT HEALTH FEE	263.00	263.00	319.00	319.00	319.00	
EDUCATION AND TECHNOLOGY FEE	403.00	403.00	403.00	403.00	403.00	
TOTAL GENERAL STUDENT FEES	2,141.00	2,141.00	2,197.00	2,197.00	2,213.00	0.73%
DEBT SERVICE						
STUDENT REC. CENTER	-	-	-	-	-	
ATHLETIC FACILITY DEBT	70.00	70.00	70.00	70.00	70.00	
NEW STUDENT UNION (phased fee)	375.00	375.00	375.00	375.00	375.00	
TOTAL DEBT SERVICE	445.00	445.00	445.00	445.00	445.00	0.00%
TOTAL GENERAL STUDENT FEES & DEBT SERVICE	2,586.00	2,586.00	2,642.00	2,642.00	2,658.00	0.61%
SPECIAL FEES						
CAMPUS SAFETY FEE	30.00	30.00	52.00	60.00	60.00	
TOTAL SPECIAL FEES	30.00	30.00	52.00	60.00	60.00	0.00%
MISCELLANEOUS CHARGES						
TRANSIT (Not approved by BOG, but charged to all students)	158.00	158.00	158.00	158.00	178.00	12.66%
GRADUATION (Not approved by BOG, but charged to all student)	12.00	12.00	12.00	12.00	12.00	
ASSOCIATION OF STUDENT GOVERNMENTS (Approved by BOG)	1.00	1.00	1.00	1.00	1.00	
TOTAL MISCELLANEOUS CHARGES PAID BY ALL STUDENTS	171.00	171.00	171.00	171.00	191.00	11.70%
Total Fees Paid by Each Student	2,787.00	2,787.00	2,865.00	2,873.00	2,909.00	1.25%

Proposed fee changes for 2023-24

- Campus Recreation and Wellness increase \$20
- Transit increase \$20
- Off Campus Services reduction \$4



Campus Recreation and Wellness

Fee Request \$20

Current Fee \$271

Proposed Fee \$291

Revenue generated based on 19,000 FTE \$380,000



Inflation Impacts

Inflationary Cost

Significantly added to our inability to respond to uses.

Repair Escalations

Increases in van repairs and replacement costs and gas.

Inflationary Elements

Major escalations in equipment, labor cost for repair, and replacements have significant impact on small and large projects.

Competing Wages

Work Study wages and competing off-campus wages have gone up. University WS wages increased to \$10-\$12/hr with no advance notification.
Rising full-time salaries and benefits.

Actions Already Taken

Reduction in Student Labor & Operating Hours

- Total student wage reduction: \$479,000
- GA's: 16 to 11
- Full-time staff: ↓5 positions
- Facility operating hours & break closures

Increase Membership & Program Fees

- Faculty/Staff memberships: 11%
- Cost for adventure trips.

Reduction/ Elimination

- Club Sports funding: ↓40%
- Intramural Sports:
 - Number of sports (*Soccer*)
 - Season/games
- Group Fitness: ↓20 classes/week
- Van fleet: 15 to 11
- Eliminated group swim lessons

Exploring Alternate Revenue Sources

- External revenue sources not to impact students
- Pursuing small grants
- Increased ABC grant:
 - \$30K to \$60K
- Explore corporate team building
- Summer activities to the community - elevated profit margin

No Increase - Implications

Additional reduction in facility operating hours.

Potential closing of indoor and outdoor spaces.

Continued reduction for well-being, fitness, club sports, intramural sports & adventure needs.

Drastic reduction of safety practices.

Additional reduction in on-campus student employment.

Elimination of safe travel support for sport clubs.

ECU Transit

Fee Request \$20

Realignment of Off Campus Services fee to Transit \$4

Net increase to students \$16

Current Fee \$158

Proposed Fee \$178

Revenue generated based on 19,000 FTE \$380,000

This fee is currently classified as a miscellaneous fee, although all students pay.



INFLATIONARY ENVIRONMENT

- Legislative salary and benefit increases
- Maintenance contract increased 5% effective January 1, 2022
- Fuel Cost
- Increase in hourly rate for student wages

Actions Already Taken

FY21/22 cuts from FY19/20 service

Eliminate Off Campus Weekend Late Night (Friday/Saturday) – Pirate Express

- 132-hour weekly reduction (8 routes: 6 hours/day X 11 buses)
- Operating cost paid by apartments - \$55 per service hour
- \$15,015 = annual overhead (supervisor & dispatcher)

Reduce On Campus Weekend Hours – Bus Routes & Safe Ride

- 24-hour weekly reduction for buses
- 24-hour weekly reduction for vans

Eliminate Blue Route (Weekend Shopping)

- 18-hour weekly reduction

Eliminate Off Campus Weeknight Routes

- 150-hour weekly reduction (6 routes: 5 hours/day X 6 buses)

Reduce On Campus Daytime Service

- 90-hour weekly reduction (9 hours/day X 2 buses)

Reduce On Campus Weeknight Route

- 56-hour weekly reduction (4 hours/day X 2 buses)

Reduce Weeknight Safe Ride Hours

- 45-hour weekly reduction (3 hours/day X 3 vans)

Reduce Off Campus Daytime Service

- 75-hour weekly reduction (multiple apartment routes; create combination routes)

FY22/23 additional cuts

Reduce On Campus Daytime Service

- 107-hour weekly reduction (2 routes)

Reduce Off Campus Daytime Service

- 107-hour weekly reduction (2 routes)

Reduce Weeknight Safe Ride

- 24-hour weekly reduction (1 van)

TOP 3 UNC SYSTEM SCHOOLS

Transit Fee Comparison			
	Transit Fee	Revenue	Notes
UNC Chapel Hill	\$215	\$6,024,744	Fee supports P2P, SafeRide, and \$4.6M to Chapel Hill Transit. Departmental Transportation Fee of 0.3% of payroll generating \$5.6M combines to provide \$10.2M to Chapel Hill Transit annually.
NC State	\$209	\$6,061,000	Fee up \$4 in 2022 from \$205 and planned increases of \$4 every other year until 2026. Parking pays for NC State staff and fee covers contractor staff and transit operations.
ECU	\$158	\$3,002,000	Last increase \$12 in 2016/17. Fee supports staff, operations, and capital replacement. Parking contributes \$364,000 annually.

In addition to the fee increase requested, additional actions may be necessary. Below are potential reductions.	
Eliminate On Demand (Safe Ride) Program <ul style="list-style-type: none"> ▪ Program Cost ▪ Eliminate FT position x 1 	<p style="text-align: right;">\$200,000 \$60,000 (salary + benefits)</p>
Eliminate Motorcoach Program <ul style="list-style-type: none"> ▪ Eliminate FT position x 1 	<p style="text-align: right;">\$70,000 (salary + benefits)</p>
Fixed Route Eliminate Off Campus <ul style="list-style-type: none"> ▪ Purple Route ▪ Brown Route 	<p style="text-align: right;">\$137,500 \$137,500</p>
Fixed Route Reductions On Campus <ul style="list-style-type: none"> ▪ Uptown Shuttle ▪ Health Sciences Connector ▪ Minges Park & Ride ▪ Gold 	<p style="text-align: center;">Reductions in service and/or route eliminations to meet budget</p>

Other Fees



Dental Materials Fee

- **Revenue generated from increase \$14,300**
- **Uses of funds**
 - Purchase practice teeth and other materials, such as bonding agents, composite materials, personal protective equipment and amalgam.
- **Relevant facts**
 - Fee has not increased since 2012
 - Uses state operating funds to cover annual shortfall

Rate information

- Current fee \$75
- Proposed fee \$150
- Proposed change \$75



ECU Dining Services

	Current Annual Rate (22-23)	Proposed Annual Rate (23-24)	Proposed Increase for 23-24 (\$)	Proposed Increase for 23-24 (%)
Purple 60	\$ 4,380.00	\$ 4,556.00	\$ 176.00	4.02%
Purple 40	\$ 4,380.00	\$ 4,556.00	\$ 176.00	4.02%
Purple 20	\$ 4,380.00	\$ 4,556.00	\$ 176.00	4.02%
Purple Flex	\$ 4,380.00	\$ 4,556.00	\$ 176.00	4.02%
Gold 120	\$ 1,150.00	\$ 1,195.00	\$ 45.00	3.91%
Gold 80	\$ 945.00	\$ 985.00	\$ 40.00	4.23%
Gold 40	\$ 740.00	\$ 770.00	\$ 30.00	4.05%
Gold 450	\$ 450.00	\$ 450.00	\$ -	0.00%



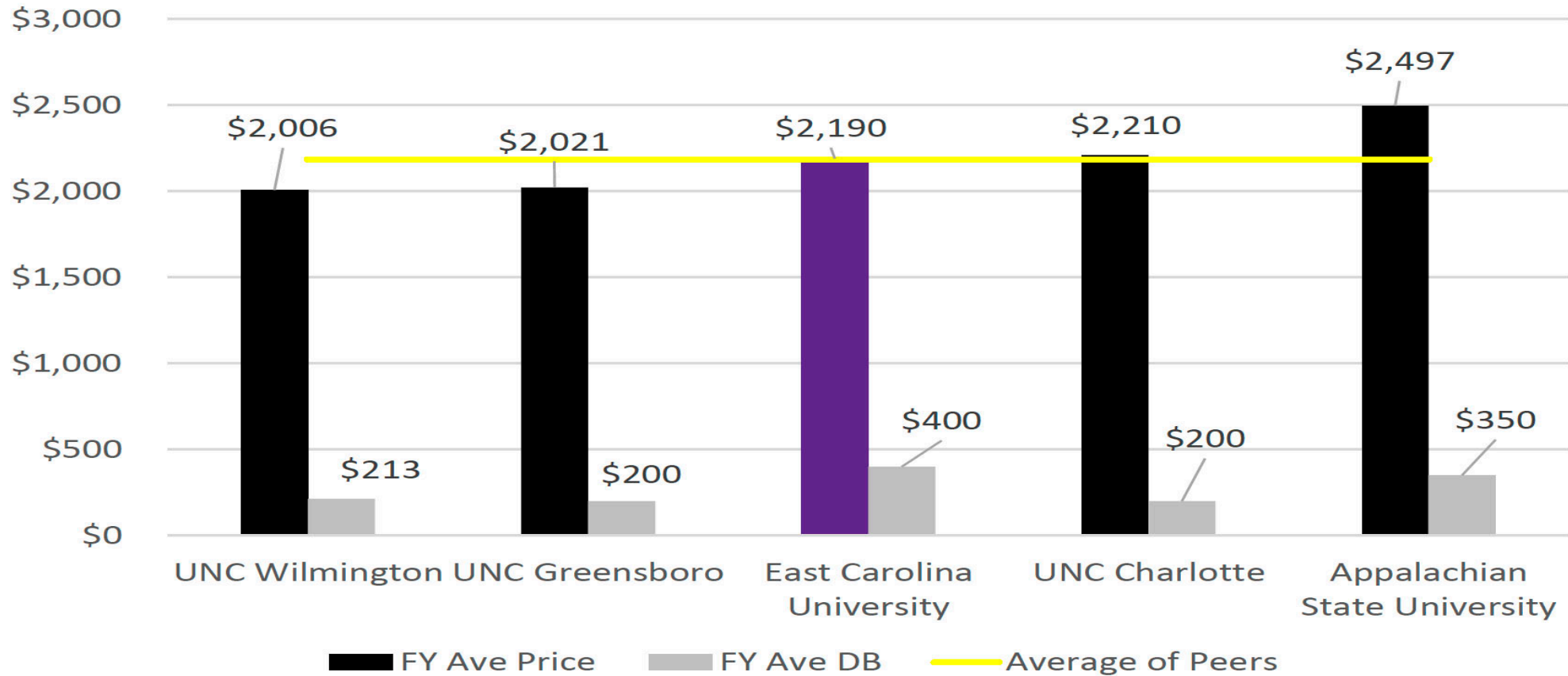
Market Analysis

ECU is well aligned with the peers on mandatory requirements and meal plan type for first year students. ECU is the only one of its peers to have lifestyle pricing.

Meal Plan	Mandatory MP Requirement	FY Meal Plan Type
Appalachian State University	First-year living on campus	Unlimited and weekly
East Carolina University	All residents	Unlimited
UNC Charlotte	First-year on campus; upperclassmen in traditional housing	Unlimited
UNC Greensboro	All residents	Unlimited and weekly
UNC Wilmington	All traditional residents	Unlimited and block
Western Carolina University	All residents	Unlimited

ECU is competitive when looking at the average price of mandatory meal plans

First-year Average Meal Plan Price and DB



ECU's Wage and Food Pressure

- Food costs have increased YOY 5.57% = \$427K
- Fall 2021 increased minimum entry level wage increased to \$11.00/hour
- FY 23 budgeted average hourly wage (loaded) is \$19.29
- FY 23 YTD average hourly wage (loaded) is \$22.17. 14.9% higher than budget
- Loaded wages include social security taxes and benefits
- FY 23 budget does not include adjustments made to existing employee hourly rates due to compression @ time of minimum hire rate was moved to \$11.00/hr.
- Cost of compression in FY 23 in labor = \$500K

TITLE	MIN	MID	MAX
Barista	\$11.00	\$13.75	\$16.50
Cashier	\$11.00	\$13.75	\$16.50
Driver	\$11.00	\$13.75	\$16.50
Food Prep Worker	\$11.00	\$13.75	\$16.50
Food Service Worker	\$11.00	\$13.75	\$16.50
General Utility Worker	\$11.00	\$13.75	\$16.50
Student Worker	\$11.00	\$13.75	\$16.50
Cook	\$12.10	\$15.13	\$18.15
Floor Technician	\$12.10	\$15.13	\$18.15
Grill Cook	\$12.10	\$15.13	\$18.15
Lead Student Worker	\$12.10	\$15.13	\$18.15
Warehouse Worker	\$12.10	\$15.13	\$18.15
Baker	\$13.31	\$16.64	\$19.97
Catering Service Worker	\$13.31	\$16.64	\$19.97
Food Service Lead Worker	\$13.31	\$16.64	\$19.97
General Utility Lead Worker	\$13.31	\$16.64	\$19.97
Hourly Supervisor	\$14.64	\$18.30	\$21.96

Professional School Tuition Increases



Brody School of Medicine

- **Revenue generated from increase \$674,000**
- **Uses of funds**
 - Community preceptor payments \$285,000
 - Support medical board preparation \$210,450
 - Mental Health and Wellness counselor* \$105,000
 - Essential instructional software \$65,000
 - Basic life Support certification \$8,550

Rate information

- Current tuition \$20,252
- Proposed tuition \$22,252
- Proposed change \$2,000; 9.9%

Rate Comparison

- BSOM is currently ranked 5th lowest in the country
- UNC Chapel Hill is currently ranked 21st in the country with an annual rate of \$38,279

*Counselor will be a part of the university counseling center



ECU School of Dental Medicine

- **Revenue generated from increase \$286,005**
- **Uses of funds**
 - Support 1.5 faculty salaries and benefits
- **Relevant Facts**
 - SoDM has only 1 faculty in several specialized areas with no backup.
 - To maintain accreditation, faculty to student ratio should be 1 faculty to 8 students in Ross Hall clinic
 - In many cases, this requires 6 plus faculty for a class of 50 students per clinic session.

Rate information

- Current tuition \$29,944
- Proposed tuition \$31,444
- Proposed change \$1,500; 5%

Rate Comparison

- ECU BSOM is currently ranked 13th lowest in our peer group (out of 14)
- UNC Chapel Hill annual rate is \$37,361



College of Nursing

Master of Nursing

Post- Master's Nursing

Doctoral of Nursing Practice

PhD in Nursing

- **Revenue generated from increase \$358,200**

- **Uses of funds**

- Clinical Site Placement Fees/faculty travel \$161,470
- Recruitment and retention of Faculty \$143,280
- Operating expenses and student support such as maintaining labs, travel student assessment and testing \$17,630
- Need based scholarships \$35,820

Rate information

- Current tuition differential: \$2,250
- Proposed tuition differential: \$2,700
- Proposed change \$450

System Comparisons

		Approved Differential (in addition to GR)		
	Regular Graduate Rate (GR)	Masters in Nursing	Post Masters in Nursing	Doctor in Nursing Practice
ECU	4,749	2,250	2,250	2,250
UNCC	4,337	1,200	1,200	1,200
UNC	10,552	6,800	6,800	6,800
UNCG	5,219			3,000
UNCW	4,719			1,340
UNCP	4,280	215		
WCU	4,435			4,800
WSSU	3,872	1,500		2,000

Physician Assistant Studies

- Revenue generated from increase \$344,925
- Uses of funds
 - Clinical placement sites \$277,566
 - New Student Services Specialist position dedicated to the business functions of clinical placement sites and support PA admissions and general program administration \$60,258
 - Operating expenses \$7,101

Rate information

- Current tuition differential \$3,937
- Proposed tuition differential \$7,222
- Proposed change \$3,285

Comparison

ECU PA has the lowest tuition in the state and is approximately \$50,000 cheaper than 9/10 of the other programs.

Relevant facts

- Increased competition with other non-physician/PA learners such as nurse practitioners.
- Osteopathic medical school (2011) and PA program (2013) at Campbell paying \$1000/clinical rotation are displacing many of our present rotations in Eastern NC.
- Anticipated inception of an additional NC PA program at South College in the Asheville region starting January 2023

Tuition and fees as reported on PA program websites		
Program	Cost of Attendance September 2022	PA Program Tuition Website
ECU	49K	https://pa.ecu.edu/cost-tuition/
UNC-CH PA program	\$63K	https://www.med.unc.edu/ahs/unc-pa/admissions/tuition/
Duke	\$103K+	https://medschool.duke.edu/education/health-professions-education-programs/physician-assistant-program/admissions/tuition-and-aid/
Methodist	104K	https://www.methodist.edu/paprogram/tuition-fees-aid/graduate/tuition-and-fees/physician-assistant-tuition-and-fees/
Gardner Webb	\$103K	https://school.wakehealth.edu/Education-and-Training/PA-Program/Costs-and-Financial-Aid
Wake Forest	95K	https://cphs.campbell.edu/admissions/financial-aid/physician-assistant/
Campbell	\$119K	http://www.highpoint.edu/physicianassistant/tuition-and-expenses/
Highpoint	\$103K	https://www.elon.edu/u/academics/health-sciences/physician-assistant/admissions-information/tuition-financial-aid/
Elon	\$105K	https://www.pfeiffer.edu/academics/programs/physician-assistant-ms-pas/5474/tuition-and-fees#:~:text=Total%20estimated%20tuition%20and%20fees,in%20January%202022)%20is%20%24101%2C341
Pfeiffer	\$118	https://www.wingate.edu/academics/graduate/physician-assistant-studies
Wingate	105K	

Questions



Student Feedback

Brody

On Oct 7-13, a Qualtrics survey was distributed to the 338 students to assess student opinion of the projected tuition increase. Links embedded into the question directed to students to more detailed background information. The first question identified student class year, the second asked for their “level of agreement with the proposed tuition increase” using a 5-point Likert scale and the final question was an open text box for comments. 49% of students responded to the survey, with 59% of responding students disagreeing with the increase and 35% of responding students agreeing with the increase. By class, disagreement was highest in the M3 class (73%), followed by the M2 (65%), M1 (56%) and M4 (33%) classes. Agreement was highest in the M4 class (56%), followed by the M1 class (33%), M2 (33%) and M3 (28%) classes. Open text comments from students who were against the proposed tuition increase (responding as somewhat disagree or strongly disagree) identified significant concern about any increased total debt – especially in the context of inflation and a general increased cost of living. They had variable opinions as to the merit of each specific identified expenditure. Students who supported this increase (responding as either somewhat agree or strongly agree) felt that the expenditures proposed were appropriately directed towards students regarding instructional software and study resources proposed for the board exam preparation, and the need for community preceptor payments to sustain and increase this clinical experience.

Dental

Input from our students was an important step in finalizing the request to increase our tuition and materials fee. The School of Dental Medicine presented the proposed increases in an open forum to our students on October 17, 2022. Two sessions were offered to allow for the most flexibility in attendance. The proposed increases were presented by the Assistant Dean for Business Operations and Financial Affairs and the Associate Dean for Student Affairs. During the meeting, the proposed tuition and fee increases were presented and explained to our students which prompted good conversation and questions. The students did not express any concern about the proposed increases.

Nursing

The College of Nursing prepared an online survey to solicit input from all graduate students (MSN, Post-Master’s MSN, DNP & PhD) in the College of Nursing regarding a proposed additional tuition differential increase for the MSN, DNP, and PhD programs. The survey included an explanation to students on why the CON was proposing an increase. It was explained that the additional revenue generated from the surcharge would support costs associated with operational expenses, student support for research projects, merit and need-based scholarships, tuition remissions and costs associated with recruiting and retaining graduate faculty. In addition, it would help defray costs associated with operational expenses in maintaining the labs, clinical site placement and faculty clinical travel. Eighty-nine students self-selected to respond to the survey. Of those who responded, 43% supported the increase and

56% were opposed or neutral regarding the proposed increase. When asked if this tuition differential had been in place when they were considering nursing graduate programs, would they have still chosen ECU, 55% indicated that they would have still chosen ECU CON. Additionally, 83% indicated with the increase that they would still be able to continue their program of study. While the majority preferred that a tuition differential not be implemented, the value received at ECU in comparison with other UNC system schools was quite evident.

Physician Assistant Studies

The PA class of 2024 was sent a Qualtrics opinion survey about increasing the cost of attendance to obtain adequate clinical rotations sites and preceptors on Monday October 10. The response rate of the survey was 64%. The quantitative data demonstrated that 91% of the respondents are in favor of the increased tuition surcharge and 82% of the respondents did not feel that the increase in cost would have deterred them for attending the ECU PA . The qualitative data has a response rate of 41%, the main theme presented in the comments (27%) was in support (positive) of the increase. A secondary theme (14%) indicated that the proposed increase was unfortunate (negative). The PA Class of 2023 (who will have completed 2/3's of their clinical rotations by Fall 2023) was sent a similar Qualtrics opinion survey on Tuesday October 11th. The response rate of the survey was 60%. The quantitative data demonstrated that 60% of the respondents are in favor of the increased tuition surcharge while 35% are not. 45% of the respondents felt that an increase would not affect their decision to attend ECU PA but 45% reported that it would affect their decision to attend ECU PA. The qualitative data had a response rate of 48% with the main themes being that it would be unreasonable to increase the cost of attendance as these funds would not be used to pay for their clinical rotations and that is it unfair to increase their cost of attendance as they were not informed of this possibility prior to matriculation.

Transit and Campus Recreation and Wellness

Held two student forums and presented to the SGA Assembly. Limited participation at both student forums, however the SGA Assembly had over 30 students in attendance. There were many questions for both areas and all questions were answered. The next pages include the SGA Resolution supporting amounts greater than proposed for Transit and Campus Recreation and Wellness.

STUDENT ASSEMBLY OF THE EAST CAROLINA UNIVERSITY
STUDENT GOVERNMENT ASSOCIATION

7th SESSION, 2022-2023

ASSEMBLY RESOLUTION 7-09

A RESOLUTION

To Express The Position of the Student Government
Association of East Carolina University On The
2023-2024 Proposed Tuition and Fee Increases

Primary Sponsor: President Ryan Bonnett

Cosponsor(s): _____

First Reading: 10/26/2022

Referred to: Rules Suspended

Second Reading: 10/26/2022

1 *Be it resolved by the Student Assembly of the Student Government Association of East Carolina*
2 *University,*

3

4 **SECTION 1. SHORT TITLE**

5

6 *This Resolution may be cited as the "2023-2024 Tuition and Fee Resolution"*

7

8 **SECTION 2. CAMPUS RECREATION AND WELLNESS FEE INCREASE**

9

10 **WHEREAS,** Campus Recreation and Wellness strives to promote learning on how to maintain
11 healthy lifestyles and enhances the East Carolina University student experience,
12 and;

13

14 **WHEREAS,** the increase in fees that has been requested by Campus Recreation and Wellness
15 will assist in deferred maintenance and major projects that had been paused due to
16 inflationary escalations, and;

17

18 **WHEREAS,** should Campus Recreation and Wellness not receive the requested fee increase,
19 they would face detrimental impacts to their facilities and services, such as
20 reduced facility operating hours, lack of support for club sports and intramural
21 sports, reduction in student employment relating to Campus Recreation and
22 Wellness, closures of indoor and outdoor spaces, and elimination of safe travel for
23 sport clubs, and;

24

25 **WHEREAS,** Campus Recreation has shown demonstrated need for a fee increase due to the
26 impacts of inflation, repair escalations, and competing wages.

27

28 *Now, therefore, be it,*

29

30 **RESOLVED**, The Student Government Association of East Carolina University **supports** an
31 increase of the Campus Recreation and Wellness fee in the amount of **\$30**.

32

33 **SECTION 3. TRANSIT FEE INCREASE**

34

35 **WHEREAS**, East Carolina University Transit offers a wide variety of travel options on a
36 comprehensive system which provides more than 2.5 million rides each year with
37 service both on and off campus, and;

38

39 **WHEREAS**, ECU Transit has already been compelled to make cuts to minimize losses which
40 provides a hindrance to the ability of East Carolina University students to safely
41 and efficiently travel on and off campus, and;

42

43 **WHEREAS**, within the past three years, Transit has accumulated an operating deficit of
44 \$486,140 and has been forced to pull from their reserve funds, and;

45

46 **WHEREAS**, ECU Transit has not requested a fee increase since 2016/17 and the requested fee
47 increase will still keep the student fee below that of other comparative universities
48 such as University of North Carolina at Chapel Hill and North Carolina State
49 University, and;

50

51 **WHEREAS**, should Transit not receive the requested fee increase, they would face detrimental
52 impacts to their offered services, such as eliminations of off campus routes,
53 reductions of on campus routes, and elimination of multiple full-time Transit
54 positions.

55

56 *Now, therefore, be it,*

57

58 **RESOLVED**, The Student Government Association of East Carolina University **supports** an
59 increase of the Transit fee in the amount of **\$20**.

60

61 **SECTION 4. CAMPUS DINING FEE INCREASE**

62

63 **WHEREAS**, East Carolina University Campus Dining has competitive average prices for
64 mandatory meal plans when viewed alongside other universities, and;

65

66 **WHEREAS**, inflationary pressures have caused significant strain on Campus Dining and its
67 ability to continue to provide the program it currently supports, and;

68

69 **WHEREAS**, Campus Dining has reported anticipated increased food costs at 5.57% and
70 anticipated increased labor costs at 5.36%, and;

71

72 **WHEREAS**, should Campus Dining not receive the requested fee increase, they would face
73 detrimental impacts to their offered services, such as closure of the Health Science
74 Campus Starbucks as well as closure of other poor performing locations, menu
75 changes in the dining halls, change in weekend offerings in resident dining halls,
76 and adjustment of hours and days of operation of retail locations.

77

78 *Now, therefore, be it,*

79

80 **RESOLVED**, The Student Government Association of East Carolina University **supports** an
81 increase of the fee for Campus Dining in the amount of \$9, and;

82

83 *Be it, further,*

84

85 **RESOLVED**, A copy of this resolution shall be sent to Chancellor Philip Rogers, Vice
86 Chancellor for Administration and Finance Stephanie Coleman, Campus
87 Recreation and Wellness Director Willie Ehling, Transit Director Wood
88 Davidson, Campus Dining Resident District Manager Kelvin Tarukwasha, and the
89 East Carolina University Board of Trustees.

90

91

92 **SECTION 5. DATE EFFECTIVE.**

93

94 This Resolution shall be effective upon its passage by a majority affirmative vote
95 of the Student Assembly and its signing by the Student Body President.

96

97

98

99 **Final Vote:**

100

101 **I hereby certify that this Motion was read and adopted in the Student Assembly of the East**
102 **Carolina University Student Government Association, this the 26th of October.**

103

104

105 **X** 

106 _____

107 Tyler West, Speaker of the Student Assembly

108

109 **WITNESSED:**

110 **X** 

111 _____

112 Rutvi Sachania, Student Body Secretary

113

114 Action Taken by the President: (ENACTED) (VETOED)

115

115 **I hereby signify my approval of this Motion as adopted by the Student Assembly of the East**
116 **Carolina University Student Government Association, this the 26th of October.**

117

118 **X** 

119 _____

119 Ryan Bonnett, Student Body President

AGENDA ITEM

IV. Site Location of BSOM New Medical Education Building

William Bagnell
Associate Vice Chancellor for Campus Operations

Situation: Presentation of intended site location for the Brody School of Medicine New Medical Education Building, Parking Deck and Central Utility Plant.

Background: The new Medical Education Building is expected to be a multi-story 220,000 square foot facility. It is intended to support growth of the Medical School's student enrollment from 86 to 120+ students. This project will be focused on high-end technology, versatile medical education classrooms, and collaborative meeting and training spaces for some interprofessional and primarily medical student education. The project will also provide a 500-car parking deck to replace lost spaces and provide new spaces required due to the school's expansion. Substantial utility infrastructure construction will be required to support the utility needs of the new building without negatively affecting the campus's existing buildings' services.

Assessment: The Advanced Planning Team has reviewed numerous locations for the new Medical Education Building, the new Parking Deck and Central Utility Plant. The locations shown for approval are the result of much assessment and they have been determined to be the most favorable locations on the Health Science Campus.

Action: This item requires a vote by the committee, with a vote by the full Board of Trustees through the consent agenda.



TOWER

UTILITY TUNNEL

STUDENT CENTER

EXISTING CUP

ACCESS TO LAKE

MAJOR STORM WATER PIPE

NORTH

N CAMPUS LOOP

CAMPUS ENTRY

FUTURE GREENWAY

MOYE BLVD

LOADING

ENTRY

ENTRY

SERVICE DRIVE

CAMPUS UTILITIES

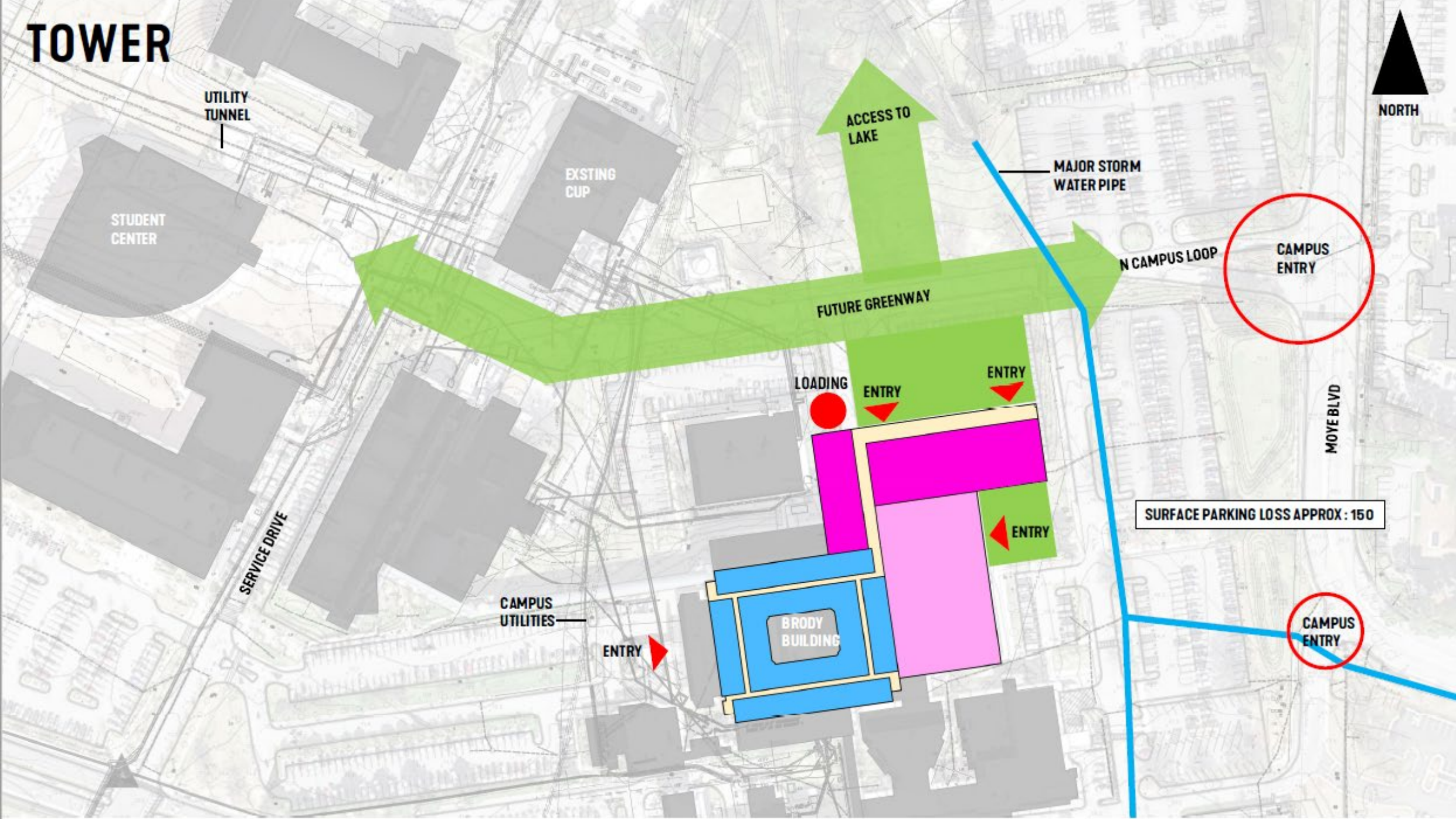
ENTRY

BRODY BUILDING

ENTRY

SURFACE PARKING LOSS APPROX : 150

CAMPUS ENTRY



NORTH

HIGHWAY 43

STUDY CUP AT WEST SIDE OF CAMPUS

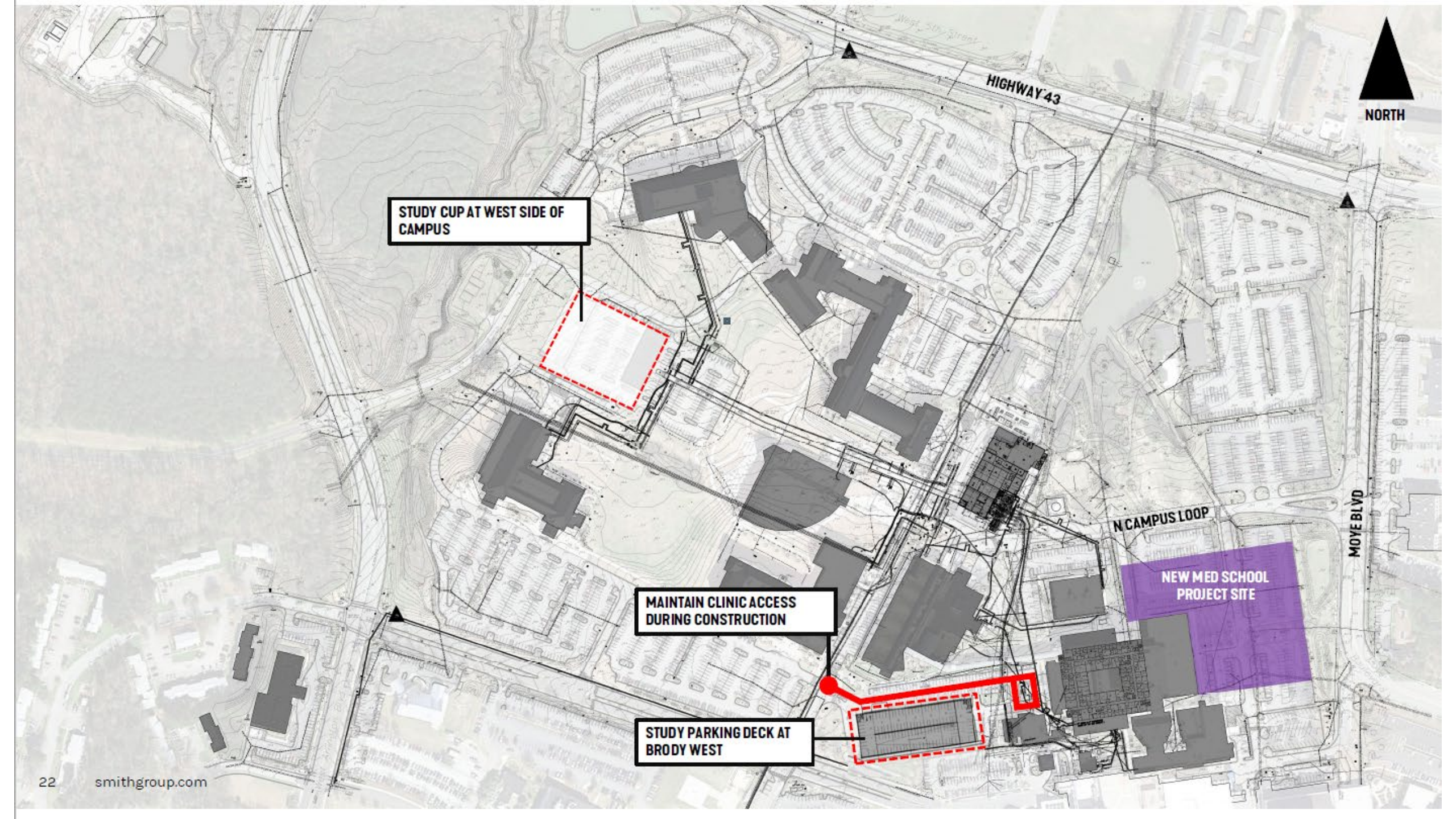
MAINTAIN CLINIC ACCESS DURING CONSTRUCTION

STUDY PARKING DECK AT BRODY WEST

N CAMPUS LOOP

MOYE BLVD

NEW MED SCHOOL PROJECT SITE



AGENDA ITEMV-A. Construction Manager at Risk for
Howell Science Building South RenovationWilliam Bagnell
Associate Vice Chancellor for Campus Operations**Situation:** The Construction Manager at Risk pre-selection committee recommends approval of the following 4 firms in prioritized order:

- | | |
|--------------------------------------|-----------------|
| 1. Muter Construction | Zebulon, NC |
| 2. T A Loving Company | Goldsboro, NC |
| 3. Bordeaux Construction Company | Morrisville, NC |
| 4. Monteith Construction Corporation | Wilmington, NC |

Background: The original 1969 complex consists of three separate towers with connectors for a total of approximately 107,569 square feet. The complex is composed of classrooms and offices, but it functions primarily as a laboratory building. The lab spaces are isolated and cannot sufficiently support open collaborative lab research. Howell's utility systems are near the end of their useful life. This project is intended to address deferred maintenance throughout including building systems, life safety, accessibility, code compliance and abatement. The construction must be completed in multiple phases as two of the towers will always be occupied during construction requiring continuous MEP and network service throughout the project. This project's renovation in the South tower will require sequencing/coordination to prevent adversely affecting occupancy in other areas.**Assessment:** To the best of our knowledge and belief, all requirements for the Construction Manager at Risk selection as required by the State Building Commission for the University of North Carolina system have been followed.**Action:** This item requires a vote by the committee, with a vote by the full Board of Trustees through the consent agenda.

Howell Science Building South Comprehensive Renovation Construction Manager at Risk Selection

On September 26, 2022, the Construction Manager at Risk (CMR) pre-selection committee for the above referenced project conducted interviews with four (4) CMR teams who were shortlisted for interviews based on the qualifications-based selection criteria required by the State Building Commission.

The committee consisted of the following members;

- Leigh Fanning, ECU Board of Trustees
- Dr. David Chalcraft, Chair Department of Biology
- Dr. Edu Leorri Soriano, Associate Professor of Geology
- Bill Bagnell, Associate Vice Chancellor, Campus Operations
- Dan Durham, Assistant Director Utilities Services
- Gina Shoemaker PE, Assistant Director, Facilities Engineering & Architectural Services
- LL Everett, Project Manager, Facilities Engineering & Architectural Services
- Ainsley Thrailkill, Project Manager, Facilities Engineering & Architectural Svcs (ex officio)
- Derek West, BSA LifeStructures (ex officio)
- Emmie Tyson, BSA LifeStructures (ex officio)
- Ryan Strickland, State Construction (ex officio)

Based on the interviews and requirements of this project the committee recommends the following firms in prioritized order with Muter Construction being the committee's top recommended firm.

Muter Construction	Zebulon, NC
T A Loving Company	Goldsboro, NC
Bordeaux Construction Company	Morrisville, NC
Monteith Construction Corporation	Wilmington, NC

To our best knowledge and belief, all steps in the selection process were conducted in accordance with the State Building Commission requirements as they apply to the institutions of the University of North Carolina.

Approval of the top recommended firm, Muter Construction, is requested.





AGENDA ITEM

V-B. Construction Manager at Risk Selection
for Mendenhall Comprehensive Renovation Phase 2

William Bagnell
Associate Vice Chancellor for Campus Operations

Situation: The Construction Manager at Risk pre-selection committee recommends the following firms in prioritized order with Bordeaux Construction Company being the committee's top recommended firm.

Bordeaux Construction Company	Morrisville, NC
T A Loving Company	Goldsboro, NC
Monteith Construction Corporation	Wilmington, NC
Daniels and Daniels Construction Company	Goldsboro, NC

Background: University Admissions and the Graduate School will be relocated into the ground floor of Mendenhall in space renovated to meet program needs and current building code and ADA code requirements. This renovation will include demolition of the existing bowling alley to make way for office space for the user groups as well as fully renovated bathrooms. This project will follow phase 1 with a continuation of the sprinkler system in all renovated space. Also planned for this phase is connecting Mendenhall to the campus chilled water plant.

Assessment: To the best of our knowledge and belief, all requirements for the Construction Manager at Risk selection as required by the State Building Commission for the University of North Carolina system have been followed.

Action: This item requires a vote by the committee and a vote by the full Board of Trustees.

Mendenhall Renovation Phase 2 Construction Manager at Risk Selection

On October 27, 2022, the Construction Manager at Risk (CMR) pre-selection committee for the above referenced project conducted interviews with four (4) CMR teams who were shortlisted for interviews based on the qualifications-based selection criteria required by the State Building Commission.

The committee consisted of the following members;

- Cassie Burt, ECU Board of Trustees
- William Bagnell, Associate Vice Chancellor, Campus Operations
- Ricky Hill, Director of Facilities Services, Main Campus
- Gina Shoemaker, Assistant Director, Facilities Engineering & Architectural Services
- L.L. Everett, Project Manager, Facilities Engineering & Architectural Services
- Jackson Wall, Davis Kane (ex-officio)
- Ryan Strickland, State Construction Office (ex-officio)

Based on the interviews and requirements of this project the committee recommends the following firms in prioritized order with Bordeaux Construction Company of Morrisville, NC, being the committee's top recommended firm.

Bordeaux Construction Company
T A Loving Company
Monteith Construction Corporation
Daniels and Daniels Construction Company

Morrisville, NC
Goldsboro, NC
Wilmington, NC
Goldsboro, NC

To our best knowledge and belief, all steps in the selection process were conducted in accordance with the State Building Commission requirements as they apply to the institutions of the University of North Carolina.

Approval of the top recommended firm, Bordeaux Construction Company, is requested.



AGENDA ITEM

V-C. Construction Manager at Risk for BSOM New Medical Education Building William Bagnell
Associate Vice Chancellor for Campus Operations

Situation: The Construction Manager at Risk pre-selection committee recommends approval of the following 3 firms in prioritized order:

1. TA Loving Company/Barnhill/Metcon, Goldsboro, NC
2. Clancey & Theys Construction Company, Raleigh, NC
3. HITT Contracting, Raleigh, NC

Background: The new Medical Education Building is expected to be a multi-story 260,000 square foot facility. It is intended to support growth of the Medical School's student enrollment from 86 to 120+ students. This project will be focused on high technology versatile medical education classrooms, collaborative meeting, and training spaces for some interprofessional and primarily medical student education. The project will also provide a 500-car parking deck to replace lost spaces and provide for the new spaces required due to the school's expansion. Substantial utility infrastructure construction will be required to support the utility needs of the new building without negatively affecting the campus's existing buildings' services.

Assessment: To the best of our knowledge and belief, all requirements for the Construction Manager at Risk selection as required by the State Building Commission for the University of North Carolina system have been followed.

Action: This item requires a vote by the committee, with a vote by the full Board of Trustees through the consent agenda.

Brody School of Medicine (New Medical Education Building) Construction Manager at Risk Selection

On November 1, 2022, the Construction Manager at Risk (CMR) pre-selection committee for the above referenced project conducted interviews with three (3) CMR teams who were shortlisted for interviews based on the qualifications-based selection criteria required by the State Building Commission.

The committee consisted of the following members.

- Van Isley, ECU Board of Trustees
- William Bagnell, Associate Vice Chancellor, Campus Operations
- Griff Avin, Director of Facilities Services, Health Sciences Campus
- Gina Shoemaker, Assistant Director, Facilities Engineering & Architectural Services
- Robert Still, Project Manager, Facilities Engineering & Architectural Services
- Dr. Michael Waldrum, Dean of Brody School of Medicine
- Dr. Jason Higginson, Executive Dean of Brody School of Medicine
- Melissa Eakes (ex-officio)
- Michelle Brooks (ex-officio)
- Derek West, BSA (ex-officio)
- Bob Sherman, AEI (ex-officio)
- Ryan Strickland, State Construction Office (ex-officio)

Based on the interviews and requirements of this project the committee recommends the following firms in prioritized order with T A Loving Company/Barnhill/Metcon of Goldsboro, NC, being the committee's top recommended firm.

T A Loving Company/Barnhill/Metcon	Goldsboro, NC
Clancey & Theys Construction Company	Raleigh, NC
HITT Contracting	Raleigh, NC

To our best knowledge and belief, all steps in the selection process were conducted in accordance with the State Building Commission requirements as they apply to the institutions of the University of North Carolina.

Approval of the top recommended firm, T A Loving Company/Barnhill/Metcon of Goldsboro, NC, is requested.



AGENDA ITEM

VI. Resolution Amending and Restating BOT Delegations

Stephanie Coleman
Vice Chancellor for Administration & Finance

- Situation:** This is a resolution amending and restating BOT delegations as the result of the Board of Governors and President of the University of North Carolina System adopting a *Regulation on Delegated Authorities Regarding Non-Base Salary Compensation for University Employees Exempt from the State Human Resources Act* (UNC Policy Manual 300.2.14.2[R]) on August 31, 2022. This regulation states “The boards of trustees may delegate, in writing, to the chancellors and/or their designees by title, authority to approve bonuses under this regulation with the exclusion of bonuses for Tier I Senior Academic and Administrative Officers (Tier I SAAOs), which may not be further delegated by the boards of trustees.”
- Background:** The UNC Board of Governors issued a resolution that “Delegated Authorities Regarding Non- Base Salary Compensation for University Employees Exempt from the State Human Resources Act,” adopted May 26, 2022, which gave authority to the boards of trustees and to the president, respectively, to establish non-base salary compensation for EHRA faculty and non-faculty employees, such as sign-on bonuses, retention bonuses, and performance-based bonuses, within prescribed limits. Subsequently, Section 300.2.14.2[R] of The UNC Policy Manual was adopted August 31, 2022 to implement this authority.
- Assessment:** This resolution seeks delegated authority from the BOT to the Chancellor to approve bonuses such as sign-on bonuses, retention bonuses, and performance-based bonuses for employees exempt from the State Human Resources Act with the exclusion of Tier I Senior Academic and Administrative Officers (Tier I SAAOs).
- Action:** This item requires a vote by the committee, with a vote by the full Board of Trustees through the consent agenda.

**Resolution to Amend and Restate Delegated Authority
from the Board of Trustees of East Carolina University**

WHEREAS, the Board of Trustees of East Carolina University (“Board of Trustees”) has a duty to promote the sound development of East Carolina University within the functions prescribed for it, helping it to serve the people of the state in a way that will complement the activities of the other institutions and aiding it to perform at a high level of excellence in every endeavor;

WHEREAS, the Board of Trustees serves as an advisor to the Board of Governors on matters pertaining to East Carolina University and serves as an advisor to the chancellor concerning the management and development of East Carolina University;

WHEREAS, the Board of Trustees’ powers and duties are defined by the Board of Governors through the Board of Governors delegating certain authorities and responsibilities to the Board of Trustees;

WHEREAS, the Board of Trustees identified and restated in one binding resolution all instances in which the Board of Trustees of the constituent institution had delegated all or some of its delegated authority from whatever source to any committee, person, agency, or entity;

WHEREAS, since the Board of Trustees’ adoption of a Resolution to Amend and Restate Delegated Authority on June 14, 2022, the Board of Governors and President of the University of North Carolina System adopted on August 31, 2022 a *Regulation on Delegated Authorities Regarding Non-Base Salary Compensation for University Employees Exempt from the State Human Resources Act* (UNC Policy Manual 300.2.14.2[R]);

WHEREAS, the Board of Trustees wishes to update its delegations in light of the Board of Governors’ delegations with respect to non-base salary compensation by adding a new paragraph to Section II. *Delegations for Human Resources Matters* and reflecting the update in the Exhibit I: Delegated Authority Table;

NOW THEREFORE, the Board of Trustees amends and restates the following delegations of authority, along with the attached Exhibit I: Delegated Authority Table (“Table”):

I. DELEGATIONS CONCERNING THE MEDICAL FACULTY PRACTICE PLAN OF THE BRODY SCHOOL OF MEDICINE

- Pursuant to North Carolina General Statute § 116-40.6, the Board of Trustees has been delegated the power to adopt and establish policies, procedures, rules, and regulations for the Medical Faculty Practice Plan, a division of the School of Medicine of East Carolina University currently known as “ECU Physicians,” concerning the following:
 - Personnel, including but not limited to schedules of pay and other compensation, annual leave, sick leave, incentive awards programs, grounds for dismissal or discipline, office hours, holidays, and employee disciplinary hearings;

- Purchases, including but not limited to requests for proposals, competitive bidding, contract negotiations, and contract awards for supplies, materials, equipment, and services;
- Property, including but not limited to acquisition and disposition of property, provisions for development of specifications, advertisement, and negotiations with owners for acquisition by purchase, gift, lease, or rental; and
- Construction, including but not limited to design, construction, and renovation of buildings, utilities, and other property developments for negotiations requiring the expenditure of public money for conducting the fee negotiations for all design contracts and supervising the letting of construction and design contracts, performing the Duties of various state agencies such as the Department of Administration and Office of State Construction, using open-end design agreements, submitting construction documents for review and approval by the Department of Insurance and other agencies, and using standard contracts for design and construction currently in use for State capital improvement projects.

The Board of Trustees delegates all authority of N.C. Gen. Stat. §116-40.6 to the Chancellor as the administrative and executive head of East Carolina University. The Chancellor has the authority to sub-delegate this authority, provided records of any and all sub-delegations are maintained in the office of the Assistant Secretary to the Board of Trustees and any sub-delegations of authority to sign contracts is made in compliance with Regulation 01.10.01 “Delegation of Authority to Sign Contracts—Interim” as it may be amended

- Pursuant to approval of an Office of Risk Management Professional Liability Insurance Program and Plan in 2014, the Board of Governors delegated its authority from N.C. Gen. Stat. §116-219 to purchase professional liability insurance to the ECU Board of Trustees, and the Board of Trustees delegates this authority to the Chancellor, who may further delegate this authority provided a record of any and all sub-delegations is kept on file in the office of the Assistant Secretary to the Board of Trustees and any sub-delegation of authority to sign contracts is made in compliance with Regulation 01.10.01 “Delegation of Authority to Sign Contracts—Interim” as it may be amended.

II. DELEGATIONS FOR HUMAN RESOURCES MATTERS

- Pursuant to *The Code of the Board of Governors of the University of North Carolina, Appendix 1, Section 1*, the Board of Trustees has been delegated the authority to appoint, promote, and set the compensation for EHRA employees, excluding the Chancellor. The Board of Trustees, pursuant to board action on March 22, 2002, delegated broad authority to the Chancellor, to the extent permissible, pursuant to the Campus Management Flexibility Plan, which is incorporated by reference, to appoint and fix compensation for all senior positions. Any additional authority described herein that was not specifically delegated previously, is hereby specifically delegated to the Chancellor to the extent permissible. The Chancellor may further delegate this authority and change any such sub-delegations, if/as appropriate, provided records of any and all sub-delegations are maintained in the office of the Assistant Secretary to the Board of Trustees and

any sub-delegation of authority to sign contracts is made in compliance with Regulation 01.10.01 “Delegation of Authority to Sign Contracts—Interim” as it may be amended.

- Pursuant to University of North Carolina Policy Manual 200.6 and University of North Carolina Policy Manual 600.3.4, the Board of Trustees has been delegated authority over certain personnel actions, and the Board of Trustees hereby delegates that authority to the Chancellor to the fullest extent allowed by the delegations and in accordance with applicable UNC Policy Manual provisions and/or Board of Governors directives. [The University of North Carolina Policy Manual 600.3.4 (as amended on 04/07/22 and as may be further amended in the future) enumerates specific authority delegated to the Board of Trustees, and the linked Delegated Authority and Salary Action Thresholds for EHRA Human Resources Classification and Compensation Actions, as revised on 05/11/2022, and as may be further revised in the future, summarizes some of these delegations.] For continuity in operations, if delegations to the Board of Trustees are modified in the future, the Board of Trustees hereby delegates to the Chancellor all such future delegations with respect to salary administration or other personnel matters to the fullest extent allowed by the delegation, provided that the Chancellor informs the Board of Trustees of such new delegations at its next regularly scheduled meeting at which time it may modify the authority delegated to the Chancellor. The Chancellor may further delegate this authority and change any such sub-delegations, if/as appropriate, provided records of any and all sub-delegations are maintained in the office of the Assistant Secretary to the Board of Trustees and any sub-delegation of authority to sign contracts is made in compliance with Regulation 01.10.01 “Delegation of Authority to Sign Contracts—Interim” as it may be amended.
- Pursuant to University of North Carolina Policy Manual 300.1.1 and University of North Carolina Policy Manual 300.2.1, the Board of Governors delegated authority to make appointments and determine salaries to the Chancellors and the respective Boards of Trustees for Senior Academic and Administrative Officers (SAAO) Tier II appointments, and to the Chancellor for IRIT (formally known as IRPS) appointments. Separations of SAAO Tier II and IRIT (formally known as IRPS) appointments, including discontinuations with notice, are within the authority of the Chancellor. The Chancellor, pursuant to the Chancellor’s Delegation of Authority for Personnel Actions Involving Employees Exempt from the State Human Resources Act (EHRA) Memo Dated August 31, 2021, has delegated that authority to certain specified direct reports.
- Pursuant to University of North Carolina Policy Manual 300.2.14.2, the Board of Governors delegated authority to provide and administer sign-on, retention, and performance based bonuses to university employees Exempt from the State Human Resources Act, with the exclusion of the Chancellor. The Board of Trustees delegates to the Chancellor all authority from University of North Carolina Policy Manual 300.2.14.2 to provide and administer sign-on, retention, and performance-based bonuses in accordance with Section 300.2.14.2, with the exception of bonuses for Tier I Senior Academic and Administrative Officers, which is reserved by the Board of Trustees. The Chancellor and his delegees may further delegate this authority and change any such sub-delegations, if/as appropriate, provided records of any and all sub-delegations are maintained in the office of the Assistant Secretary to the Board of Trustees.

III. DELEGATIONS FOR CAPITAL IMPROVEMENT PROJECTS

- Pursuant to *The Code of the Board of Governors of the University of North Carolina, Appendix 1, Section VI*, and the University of North Carolina Policy Manual 600.1.1, the Board of Trustees has been delegated the authority to approve capital improvement projects that are funded entirely with non-General Fund money that are projected that cost less than \$750,000, and pursuant to Board of Trustees action on March 17, 2020, delegates that authority to the Chancellor.

The Attached Exhibit I: Delegated Authority Table (“Table”) is incorporated herein by reference and all authorities are delegated and sub-delegated as indicated therein, provided that the text of this Resolution shall control in the event of any inconsistency between the Table and the Resolution.

Any authority delegated to the Chancellor in this Resolution or Table may be further delegated provided records of any and all sub-delegations are maintained in the office of the Assistant Secretary to the Board of Trustees and any sub-delegation of authority to sign contracts is made in compliance with Regulation 01.10.01 “Delegation of Authority to Sign Contracts—Interim” as it may be amended.

Notwithstanding any other provision authorized by the Board of Trustees, all authority that has been delegated to the Board of Trustees and has not been expressly identified and further delegated in this Resolution or Table is hereby vested in the authority of the Board of Trustees.

EXHIBIT 1: DELEGATED AUTHORITY TABLE

Source	Authority	Delegation	Source	Sub-Delegation	Source
Powers Delegated by the General Assembly					
<u>N.C. Gen. Stat. § 116-36(a).</u>	The board of trustees of each constituent institution shall establish and maintain, pursuant to such terms and conditions, uniformly applicable to all constituent institutions, as the Board of Governors of the University of North Carolina may from time to time prescribe, an endowment fund for the constituent institution.				
<u>N.C. Gen. Stat. § 116-40.6(b)</u>	With respect to the Medical Faculty Practice Plan, the Board of Trustees of ECU shall adopt the policies, procedures, rules and/or regulations governing employment (including compensation, benefits, hours, due process),	Chancellor	Resolution Adopted at September 10, 2021 BOT Meeting		
<u>N.C. Gen. Stat. § 116-40.6(c)</u>	With respect to the Medical Faculty Practice Plan, the Board of Trustees of ECU shall adopt the policies, procedures, rules and/or regulations governing purchasing requirements (including proposals, bidding, contract negotiations, etc.)	Chancellor	Resolution Adopted at September 10, 2021 BOT Meeting		
<u>N.C. Gen. Stat. § 116-40.6(d)</u>	With respect to the Medical Faculty Practice Plan, the Board of Trustees of ECU shall adopt the policies, procedures, rules and/or regulations governing property acquisition and disposal	Chancellor	Resolution Adopted at September 10, 2021 BOT Meeting		
<u>N.C. Gen. Stat. § 116-40.6€</u>	With respect to the Medical Faculty Practice Plan, the Board of Trustees of ECU shall adopt the policies, procedures, rules and/or regulations governing property construction.	Chancellor	Resolution Adopted at September 10, 2021 BOT Meeting		

<p><u>N.C. Gen. Stat. § 116-219</u></p>	<p>Board of Governors is authorized to purchase contracts of insurance or create self-insurance trusts, or a combination of the two insurance models, to provide individual healthcare providers with coverage against claims of personal tort liability based on conduct within the course and scope of healthcare functions undertaken by such individuals as employees, agents, or offices of ECU as a constituent institution of UNC.</p>	<p>Chancellor</p>	<p>Resolution Adopted at September 10, 2021 BOT Meeting</p>		
<p><u>N.C. Gen. Stat. § 116-40.6</u></p>	<p>Board of Trustees is given authority over various aspects of Medical Faculty Practice Plan</p>	<p>Chancellor</p>	<p>Resolution Adopted at September 10, 2021 BOT Meeting</p>		
<p>Powers Delegated by the Board of Governors or President</p>					
<p><u>The Code, Appendix 1, Section I</u></p>	<p>Campuses with Management Flexibility will appoint, promote, and set the compensation for EHRA employees, excluding the Chancellor,</p>	<p>Chancellor</p>	<p><u>BOT Approved 3/22/02</u> <u>Plan for Management Flexibility to Appoint and Fix Compensation (smaller).pdf (ecu.edu)</u></p>	<p>Designated Senior Officers</p>	<p><u>https://attorney.ecu.edu/wp-content/uploads/sites/158/2019/05/Delegations-of-Contract-Signatory-Authority-from-the-Chancellor.pdf</u> <u>Delegation of Authority to Sign Contracts – Interim</u></p>

<p><u>UNC Policy Manual 200.6 and 600.3.4</u></p>	<p>Expanded Authority for certain EHRA Salary Actions</p>	<p>Chancellor</p>	<p>BOT Resolution Approved 6/14/22 the ECU BOT delegated to the Chancellor certain salary actions for Employees Exempt from the State Human Resources Acts (EHRA).</p> <p><u>Resolution and May 2022 Delegated Authority and Salary Action Threshold Matrix as may be revised in the future</u></p>	<p>Designated Senior Officers</p>	<p>BOT Resolution Approved 6/14/22</p> <p>May 2022 Delegated Authority and Salary Action Threshold Matrix, as may be revised in the future</p>
<p><u>UNC Policy Manual 300.2.14.2</u></p>	<p>Non-Base Salary Compensation for University Employees Exempt from the State Human Resources Act</p>	<p>Chancellor</p>	<p>BOT Resolution Approved November 4, 2022 the ECU BOT delegated to the Chancellor authority for bonuses for Employees Exempt from the State Human Resources Acts (EHRA).</p>	<p>Designated Senior Officers</p>	

<u>UNC Policy Manual 300.1.1 and 300.2.1</u>	Discontinuations of SAAO Tier II and IRIT employment	Chancellor	UNC Policy Manual <u>300.1.1</u> and <u>300.2.1</u> (and BOT minutes from September 10, 2021)	Vice Chancellors, Director of Athletics, Chief of Staff	<u>Chancellor's Delegation of Authority for Personnel Actions Involving Employees Exempt from the State Human Resources Act (EHRA) memo dated August 31, 2021</u>
<i>The Code, Appendix 1, Section 1.D.</i>	Chancellor Selection				

<p><u>The Code, Appendix 1, Section II</u></p>	<p>The board of trustees shall be responsible for ensuring the institution's compliance with the educational, research, and public service roles assigned to it by the Board of Governors, either by express directive or by promulgated long-range plans of the Board of Governors.</p>				
<p><u>The Code, Appendix 1, Section III</u></p>	<p>The board of trustees will determine whether an individual student shall be entitled to receipt of a particular degree.</p>				
<p><u>The Code, Appendix 1, Section IV.</u></p>	<p>The board of trustees will be responsible for approving the names of all individuals on whom it is proposed that an honorary degree or other honorary or memorial distinction be conferred by the institution.</p>				
<p><u>The Code, Appendix 1, Section V.</u></p>	<p>The board of trustees shall advise the chancellor with respect to budget estimates for the institution and with respect to the execution and administration of the budget of the constituent institution, as approved by the General Assembly and the Board of Governors.</p>				
<p><u>The Code, Appendix 1, Section VI</u></p>	<p>The board of trustees has been delegated the authority to prepare and maintain a master plan for the physical development of the institution, consistent with the academic and service mission of the institution as defined and approved by the Board of Governors.</p>				

<p><u>The Code, Appendix 1, Section VI.</u></p> <p><u>The UNC Policy Manual, 600.1.1</u></p>	<p>The board of trustees has been delegated the authority to approve capital improvement projects that are funded entirely with non-General Fund money that are projected to cost less than \$750,000.</p>	<p>Chancellor</p>	<p><u>BOT Minutes March 17, 2020</u></p> <p>BOT delegates to the Chancellor, in consultation with the BOT Finance Committee chair, approval of non-General Fund repair and/or renovation projects whose cost is expected to be less than \$750,000 and report at each Board of Trustees meeting actions taken since the last meeting.</p>		
<p><u>The Code, Appendix 1, Section VI.</u></p> <p><u>The UNC Policy Manual, 600.1.1</u></p>	<p>The board of trustees has been delegated the authority to approve advance planning of capital improvement projects, where the advance planning effort is to be funded entirely with non-General Fund money.</p>				

<p><u>The Code, Appendix 1, Section VI.</u></p> <p><u>UNC Policy Manual 600.1.3</u></p>	<p>The board of trustees have been delegated the power to authorize acquisition or disposition by the institutions of the following interests in real property without obtaining approval of the Board of Governors:</p> <ol style="list-style-type: none"> 1. Any interest in real property, other than a leasehold, with a value less than \$500,000; and 2. A leasehold interest in real property with an annual value less than \$500,000 and a term of not more than 10 years. 	<p>Chancellor</p>	<p><u>UNC Policy Manual 600.1.3 [R]</u></p> <p>The Chancellor is delegated the authority to authorize for their institutions acquisition or disposition of an interest in real property valued at less than \$50,000 (\$150,000 per management flex) without obtaining the approval of the Board of Trustees or the Board of Governors.</p>	<p>Vice Chancellor for Administration and Finance</p>	<p>https://attorney.ecu.edu/wp-content/uploads/sites/158/2019/05/Delegations-of-Contract-Signatory-Authority-from-the-Chancellor.pdf</p> <p><u>Delegation of Authority to Sign Contracts – Interim</u></p>
<p><u>The Code, Appendix, 1, Section IX.</u></p>	<p>The boards of trustees of the constituent institutions shall cause to be collected from each student, at the beginning of each semester, quarter, or term, such tuition, fees, and other amounts necessary to pay other expenses for the term, as have been approved by the Board of Governors. [See G.S. 116-11(7) and G.S. 116-143]</p>				

<p><u>The Code, Appendix 1, Section X.</u></p>	<p>All scholarships and other forms of financial aid to students which are limited in their application to or are supported from sources generated by an individual campus shall be administered by the constituent institution pursuant to such regulations as may be prescribed by the board of trustees and subject to the terms of any applicable laws and to policies of the Board of Governors.</p>				
<p><u>The Code, Appendix 1, Section XI.</u></p>	<p>Each board of trustees, upon recommendation of the chancellor, shall determine the type, level, and extent of student services (such as health care, athletic programs, and counseling) to be maintained for the benefit of students at the institution, subject to general provisions concerning types and levels of student services as may be prescribed by the Board of Governors.</p>				

Powers Delegated Through Special Responsibility Constituent Institution or Management Flexibility Status

<p><u>The UNC Policy Manual, 600.3.4</u></p>	<p>Expanded Authority for certain EHRA Salary Actions</p>	<p>Chancellor</p>	<p><u>BOT Approved 3/22/02</u></p> <p><u>Plan for Management Flexibility to Appoint and Fix Compensation (smaller).pdf (ecu.edu)</u></p> <p>BOT Resolution Approved 6/14/22 the ECU BOT delegated to the Chancellor certain salary actions for Employees Exempt from the State Human Resources Acts (EHRA).</p> <p><u>Resolution and May 2022 Delegated Authority and Salary Action Threshold Matrix, as may be revised in the future</u></p>	<p>Designated Senior Officers</p>	<p>BOT Resolution Approved 6/14/22</p> <p>May 2022 Delegated Authority and Salary Action Threshold Matrix, as may be revised in the future</p>
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EXHIBIT 1: DELEGATED AUTHORITY TABLE

Source	Authority	Delegation	Source	Sub-Delegation	Source
Powers Delegated by the General Assembly					
<u>N.C. Gen. Stat. § 116-36(a).</u>	The board of trustees of each constituent institution shall establish and maintain, pursuant to such terms and conditions, uniformly applicable to all constituent institutions, as the Board of Governors of the University of North Carolina may from time to time prescribe, an endowment fund for the constituent institution.				
<u>N.C. Gen. Stat. § 116-40.6(b)</u>	With respect to the Medical Faculty Practice Plan, the Board of Trustees of ECU shall adopt the policies, procedures, rules and/or regulations governing employment (including compensation, benefits, hours, due process),	Chancellor	Resolution Adopted at September 10, 2021 BOT Meeting		
<u>N.C. Gen. Stat. § 116-40.6(c)</u>	With respect to the Medical Faculty Practice Plan, the Board of Trustees of ECU shall adopt the policies, procedures, rules and/or regulations governing purchasing requirements (including proposals, bidding, contract negotiations, etc.)	Chancellor	Resolution Adopted at September 10, 2021 BOT Meeting		
<u>N.C. Gen. Stat. § 116-40.6(d)</u>	With respect to the Medical Faculty Practice Plan, the Board of Trustees of ECU shall adopt the policies, procedures, rules and/or regulations governing property acquisition and disposal	Chancellor	Resolution Adopted at September 10, 2021 BOT Meeting		
<u>N.C. Gen. Stat. § 116-40.6€</u>	With respect to the Medical Faculty Practice Plan, the Board of Trustees of ECU shall adopt the policies, procedures, rules and/or regulations governing property construction.	Chancellor	Resolution Adopted at September 10, 2021 BOT Meeting		

<p><u>N.C. Gen. Stat. § 116-219</u></p>	<p>Board of Governors is authorized to purchase contracts of insurance or create self-insurance trusts, or a combination of the two insurance models, to provide individual healthcare providers with coverage against claims of personal tort liability based on conduct within the course and scope of healthcare functions undertaken by such individuals as employees, agents, or offices of ECU as a constituent institution of UNC.</p>	<p>Chancellor</p>	<p>Resolution Adopted at September 10, 2021 BOT Meeting</p>		
<p><u>N.C. Gen. Stat. § 116-40.6</u></p>	<p>Board of Trustees is given authority over various aspects of Medical Faculty Practice Plan</p>	<p>Chancellor</p>	<p>Resolution Adopted at September 10, 2021 BOT Meeting</p>		
<p>Powers Delegated by the Board of Governors or President</p>					
<p><u>The Code, Appendix 1, Section I</u></p>	<p>Campuses with Management Flexibility will appoint, promote, and set the compensation for EHRA employees, excluding the Chancellor,</p>	<p>Chancellor</p>	<p><u>BOT Approved 3/22/02</u> <u>Plan for Management Flexibility to Appoint and Fix Compensation (smaller).pdf (ecu.edu)</u></p>	<p>Designated Senior Officers</p>	<p><u>https://attorney.ecu.edu/wp-content/uploads/sites/158/2019/05/Delegations-of-Contract-Signatory-Authority-from-the-Chancellor.pdf</u> <u>Delegation of Authority to Sign Contracts – Interim</u></p>

<p><u>UNC Policy Manual 200.6 and 600.3.4</u></p>	<p>Expanded Authority for certain EHRA Salary Actions</p>	<p>Chancellor</p>	<p>BOT Resolution Approved 6/14/22 the ECU BOT delegated to the Chancellor certain salary actions for Employees Exempt from the State Human Resources Acts (EHRA).</p> <p><u>Resolution and May 2022 Delegated Authority and Salary Action Threshold Matrix as may be revised in the future</u></p>	<p>Designated Senior Officers</p>	<p>BOT Resolution Approved 6/14/22</p> <p>May 2022 Delegated Authority and Salary Action Threshold Matrix, as may be revised in the future</p>
<p><u>UNC Policy Manual 300.2.14.2</u></p>	<p><u>Non-Base Salary Compensation for University Employees Exempt from the State Human Resources Act</u></p>	<p><u>Chancellor</u></p>	<p><u>BOT Resolution Approved November 4, 2022 the ECU BOT delegated to the Chancellor authority for bonuses for Employees Exempt from the State Human Resources Acts (EHRA)</u></p>	<p><u>Designated Senior Officers</u></p>	

<u>UNC Policy Manual 300.1.1 and 300.2.1</u>	Discontinuations of SAAO Tier II and IRIT employment	Chancellor	UNC Policy Manual <u>300.1.1</u> and <u>300.2.1</u> (and BOT minutes from September 10, 2021)	Vice Chancellors, Director of Athletics, Chief of Staff	<u>Chancellor’s Delegation of Authority for Personnel Actions Involving Employees Exempt from the State Human Resources Act (EHRA) memo dated August 31, 2021</u>
<i>The Code, Appendix 1, Section 1.D.</i>	Chancellor Selection				

<p><u>The Code, Appendix 1, Section II</u></p>	<p>The board of trustees shall be responsible for ensuring the institution's compliance with the educational, research, and public service roles assigned to it by the Board of Governors, either by express directive or by promulgated long-range plans of the Board of Governors.</p>				
<p><u>The Code, Appendix 1, Section III</u></p>	<p>The board of trustees will determine whether an individual student shall be entitled to receipt of a particular degree.</p>				
<p><u>The Code, Appendix 1, Section IV.</u></p>	<p>The board of trustees will be responsible for approving the names of all individuals on whom it is proposed that an honorary degree or other honorary or memorial distinction be conferred by the institution.</p>				
<p><u>The Code, Appendix 1, Section V.</u></p>	<p>The board of trustees shall advise the chancellor with respect to budget estimates for the institution and with respect to the execution and administration of the budget of the constituent institution, as approved by the General Assembly and the Board of Governors.</p>				
<p><u>The Code, Appendix 1, Section VI</u></p>	<p>The board of trustees has been delegated the authority to prepare and maintain a master plan for the physical development of the institution, consistent with the academic and service mission of the institution as defined and approved by the Board of Governors.</p>				

<p><u>The Code, Appendix 1, Section VI.</u></p> <p><u>The UNC Policy Manual, 600.1.1</u></p>	<p>The board of trustees has been delegated the authority to approve capital improvement projects that are funded entirely with non-General Fund money that are projected to cost less than \$750,000.</p>	<p>Chancellor</p>	<p><u>BOT Minutes March 17, 2020</u></p> <p>BOT delegates to the Chancellor, in consultation with the BOT Finance Committee chair, approval of non-General Fund repair and/or renovation projects whose cost is expected to be less than \$750,000 and report at each Board of Trustees meeting actions taken since the last meeting.</p>		
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<p><u>The Code, Appendix 1, Section VI.</u></p> <p><u>UNC Policy Manual 600.1.3</u></p>	<p>The board of trustees have been delegated the power to authorize acquisition or disposition by the institutions of the following interests in real property without obtaining approval of the Board of Governors:</p> <ol style="list-style-type: none"> 1. Any interest in real property, other than a leasehold, with a value less than \$500,000; and 2. A leasehold interest in real property with an annual value less than \$500,000 and a term of not more than 10 years. 	<p>Chancellor</p>	<p><u>UNC Policy Manual 600.1.3 [R]</u></p> <p>The Chancellor is delegated the authority to authorize for their institutions acquisition or disposition of an interest in real property valued at less than \$50,000 (\$150,000 per management flex) without obtaining the approval of the Board of Trustees or the Board of Governors.</p>	<p>Vice Chancellor for Administration and Finance</p>	<p>https://attorney.ecu.edu/wp-content/uploads/sites/158/2019/05/Delegations-of-Contract-Signatory-Authority-from-the-Chancellor.pdf</p> <p><u>Delegation of Authority to Sign Contracts – Interim</u></p>
<p><u>The Code, Appendix, 1, Section IX.</u></p>	<p>The boards of trustees of the constituent institutions shall cause to be collected from each student, at the beginning of each semester, quarter, or term, such tuition, fees, and other amounts necessary to pay other expenses for the term, as have been approved by the Board of Governors. [See G.S. 116-11(7) and G.S. 116-143]</p>				

<p><u>The Code, Appendix 1, Section X.</u></p>	<p>All scholarships and other forms of financial aid to students which are limited in their application to or are supported from sources generated by an individual campus shall be administered by the constituent institution pursuant to such regulations as may be prescribed by the board of trustees and subject to the terms of any applicable laws and to policies of the Board of Governors.</p>				
<p><u>The Code, Appendix 1, Section XI.</u></p>	<p>Each board of trustees, upon recommendation of the chancellor, shall determine the type, level, and extent of student services (such as health care, athletic programs, and counseling) to be maintained for the benefit of students at the institution, subject to general provisions concerning types and levels of student services as may be prescribed by the Board of Governors.</p>				

Powers Delegated Through Special Responsibility Constituent Institution or Management Flexibility Status

<p><u>The UNC Policy Manual, 600.3.4</u></p>	<p>Expanded Authority for certain EHRA Salary Actions</p>	<p>Chancellor</p>	<p><u>BOT Approved 3/22/02</u></p> <p><u>Plan for Management Flexibility to Appoint and Fix Compensation (smaller).pdf (ecu.edu)</u></p> <p>BOT Resolution Approved 6/14/22 the ECU BOT delegated to the Chancellor certain salary actions for Employees Exempt from the State Human Resources Acts (EHRA).</p> <p><u>Resolution and May 2022 Delegated Authority and Salary Action Threshold Matrix, as may be revised in the future</u></p>	<p>Designated Senior Officers</p>	<p>BOT Resolution Approved 6/14/22</p> <p>May 2022 Delegated Authority and Salary Action Threshold Matrix, as may be revised in the future</p>
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AGENDA ITEM

VII. Psychiatric Medicine Lease Agreement

Stephanie Coleman
Vice Chancellor for Administration and Finance

Situation: ECU Health Physicians request to extend the ECU Psychiatric Medicine Clinic lease located 905 Johns Hopkins Drive, Greenville, NC

Background: The current lease started 03/01/2013 and ends 02/28/2023. ECU advertised this lease requirement and only received one response from the current landlord.

ECU Health Physicians proposes to enter a five-year lease with one, five-year renewal option beginning 3/1/2023. The initial rate will be \$438,857 with 2% annual rent escalations.

Assessment: In accordance with ECU Physicians delegated leasing policy, leases over \$25,000 annually or greater than three (3) years requires approval of the ECU Board of Trustees

Action: This item requires a vote by the committee, with a vote by the full Board of Trustees through the consent agenda.



MEMORANDUM

TO: Stephanie Coleman

FROM: Kevin Carraway

DATE: October 27, 2022

SUBJECT: Request ECU Board of Trustees Approval to Extend the ECU Psychiatric Medicine Lease Agreement with CSRA ECU MOB Master Lessee, LLC

Request ECU BOT approval to enter into a lease agreement for +/- 20,458 SF of clinical and office space located at 905 Johns Hopkins Drive from CSRA ECU MOB Master Lessee, LLC (CSRA). This lease will allow ECU Psychiatric Medicine Clinic the option to remain in its current location which is familiar to the patients. Additionally, this term will allow time for ECU to explore other options including move into a new facility built near the proposed behavioral health hospital built by Acadia Healthcare.

The lease was advertised in the local paper and notices sent to the Mayor and City Manager per the State leasing process. We only received one response to the advertisement, the current landlord.

The annual lease rate shall be \$439,857 (\$21.50/SF) excluding janitorial and utilities. The lease term shall be for five (5) years commencing 3/1/2023 and expiring 2/29/2028 with 2% annual rent escalations. There is one (1) five-year renewal option with 12 months prior written notice and continual 2% annual rent escalations.

The request was approved by ECUP Property Review Committee and Dean, Brody School of Medicine.

AGENDA ITEM

VIII-A. 2022 UNC System Employee Engagement Survey

Stephanie Coleman
Vice Chancellor for Administration & Finance

Situation: This is an update on the 2022 UNC System Employee Engagement Survey, which was conducted in April 2022. The 2022 results have been shared with each campus for review and response.

Background: The UNC Strategic Plan sets goals for collecting and measuring various human resources metrics. The UNC System Office launched the Systemwide employee engagement survey in January 2018 and reissued the survey in January 2020 and April 2022. Due to the ongoing COVID-19 pandemic, the 2022 survey was a shorter “pulse” survey, which focused on a set of trend data to align with previous surveys, as well as specific diversity and inclusion statements and statements measuring employee consideration of the university’s COVID-19 response.

Assessment: The documentation provided shares an overview of the university’s results in 2022, as well as some trending data with regards to high scoring and low scoring responses year over year. The overall results from the 2022 UNC System Employee Engagement Survey show a significant improvement in overall positivity rates, increasing from 58% to 66% positive responses. While there are still areas of opportunity for improvement, overall confidence in the university and its leadership are improving. Further analysis at divisional and departmental levels will occur over the next several months, with additional assessments of past action plans and development of next steps forthcoming in the spring of 2023.

Action: This item is for information only.

2022
UNC System
Employee
Engagement
Survey

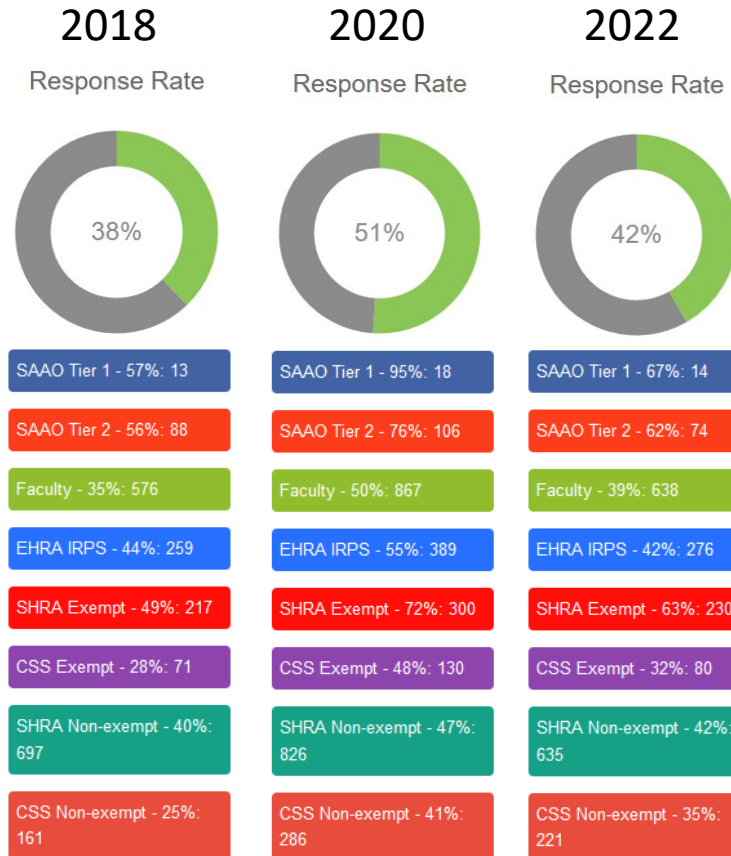
Board of
Trustees
Summary



ECU®

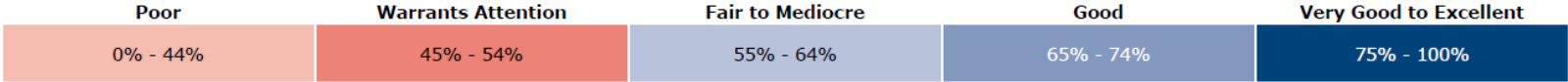
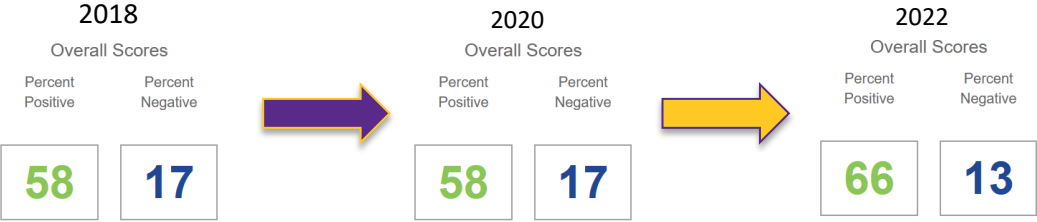
Survey Overview

- The UNC System conducted Employee Engagement Surveys across the System in 2018 and 2020, consisting of a survey instrument developed in partnership with ModernThink.
- A third iteration of the survey was completed in late March of 2022 utilizing a shorter “pulse” survey with only 30 questions instead of the previous 60 in 2018 and 61 in 2020.
- The 2022 survey questions were also updated with questions designed to gauge the University’s response to the COVID-19 pandemic, as well as additional questions specific to Diversity, Equity, and Inclusion topics.



Institution	Total Sent	Responded	Response Rate
UNCP	860	636	74%
NCSSM	237	172	73%
UNC SO	445	306	69%
WCU	1513	962	64%
UNCA	643	353	55%
UNCC	3413	1883	55%
UNCG	2600	1388	53%
UNCSA	457	244	53%
ASU	2837	1346	47%
NCSU	8331	3774	45%
NCAT	1581	682	43%
UNCW	2146	917	43%
WSSU	749	320	43%
NCCU	1156	483	42%
ECU	5200	2168	42%
ECSU	341	133	39%
FSU	738	284	38%
UNC CH	12833	4292	33%
TOTAL	45197	20042	44%

2022 Overall Results



	OVERALL	SHRA	EHRA Non-Faculty	Faculty	CSS
Job Satisfaction/Support	77%	75%	82%	77%	77%
Faculty & Staff Well-being	70%	73%	77%	63%	70%
Performance Management	51%	48%	61%	49%	52%
Supervisor/Department Chair Effectiveness	71%	69%	76%	71%	66%
Communication & Collaboration	54%	55%	64%	49%	52%
Diversity, Inclusion & Belonging	69%	71%	74%	63%	74%
Mission & Pride	67%	68%	74%	60%	69%
Confidence in Senior Leadership	49%	53%	58%	36%	52%
COVID-19 Response	75%	78%	80%	67%	81%
Survey Average	66%	66%	72%	61%	67%



Top 10 Statements

Top 10 Statements	2022			2020		
	Positive	Neutral	Negative	Positive	Neutral	Negative
4. I understand how my job contributes to this institution's mission.	87	10	3	87	9	3
12. The work I do is meaningful to me.	82	13	5	n/a	n/a	n/a
14. In my department, we welcome diversity in all of its forms.	81	12	7	n/a	n/a	n/a
2. I am given the responsibility and freedom to do my job.	80	13	6	78	16	6
9. In my department, we are adapting well to changes in work conditions due to the Covid-19 pandemic.	77	16	7	n/a	n/a	n/a
1. My job makes good use of my skills and abilities.	76	17	7	73	20	7
27. This institution is taking appropriate action in response to the Covid-19 pandemic.	75	19	6	n/a	n/a	n/a
10. My supervisor/department chair shows genuine interest in my well-being.	75	15	10	n/a	n/a	n/a
21. This institution has communicated clear policies and guidelines to assist faculty/staff during the Covid-19 pandemic.	74	17	8	n/a	n/a	n/a
3. My supervisor/department chair makes their expectations clear.	74	17	9	72	17	11

Bottom 10 Statements

Bottom 10 Statements	2022			2020		
	Positive	Neutral	Negative	Positive	Neutral	Negative
19. There's a sense that we're all on the same team at this institution.	39	36	26	35	35	30
8. Promotions in my department are based on a person's performance.	44	24	33	44	25	32
20. This institution's policies and practices ensure fair treatment for faculty, administration and staff.	47	32	21	48	32	20
28. This institution is well run.	48	36	17	32	42	27
16. Senior leadership provides a clear direction for this institution's future.	50	31	19	43	31	26
18. At this institution, we discuss and debate issues respectfully to get better results.	50	33	17	41	37	22
29. This institution's culture is special - something you don't find just anywhere.	53	29	18	48	31	21
7. When I offer a new idea, I believe it will be fully considered.	60	25	15	56	25	19
15. I feel a sense of belonging at this institution.	62	24	14	n/a	n/a	n/a
11. At work, I know where to go for help with my mental or emotional well-being.	69	16	15	n/a	n/a	n/a

2022 Attrition Predictors

- An additional survey question was added in 2022 to help understand some of the drivers behind the increased employee attrition across the UNC System.
- Employees were given a multi-select question to determine what, if any, reasons they might consider leaving their employment with ECU

Reason	Responses	% of Responses
Better or more competitive salary	1413	69%
Better opportunities for career advancement	784	38%
Better work/life balance	616	30%
Better work environment/culture	542	26%
More flexible working arrangements	469	23%
Better job duties match to your skill sets/interests	297	14%
Better opportunities for professional development	297	14%
Satisfied in my current position	279	14%
Better supervisory relationship	237	12%
Better job security/stability	161	8%
Decline to answer	69	3%

Next Steps

Scheduled Results Rollout

- 11/3/22: Board of Trustees
- 11/7/22: Divisional Data Provided to VCs
- 11/14/22: Website Update
- 12/6/22: Faculty Senate Presentation
- 12/8/22: Staff Senate Presentation

- ✓ Review the data
- ✓ Discuss and prioritize actions
- ✓ Human Resources is available to support action planning in response to the survey trends found in this year's survey at the institutional and/or divisional and departmental levels.

Thank you!

Please contact Rob
Weatherly, Director of
Learning &
Organizational
Development with any
additional questions!



ECU®



Meeting of the Board of Trustees
Budget, Finance, & Infrastructure Committee
November 3, 2022

AGENDA ITEM

VIII-B. FY23-29 Six-Year Capital Plan

William Bagnell
Associate Vice Chancellor for Campus Operations

Situation: ECU 6-Year Capital Plan as submitted to the UNC System Office

Background: Per statute GS 143C-8-5, on or before December 31 of each even-numbered year, the Director of the Budget shall prepare and transmit to the General Assembly a six-year capital improvement plan. In accordance with this requirement, each biennium, the UNC System Office requests an updated capital projects request and 6-year plan from each UNC institution. ECU develops and submits to the UNC System Office a 6-year plan for Capital Improvement projects, Self-Liquidating Bill projects and Repair and Renovation projects. The System Office aggregates all plans within the UNC System and submits recommendations to the budget office.

This year the scope increased beyond identifying Self-Liquidating Bill Capital Projects to include a 6-year repairs and renovations plan for all non-state funded buildings. This will allow the UNC System Office to get a better understanding of the financial pressures associated with non-appropriated buildings. All Capital Plans should be aligned with the campus master plan and the UNC Strategic plan.

Assessment: For information.

Action: This item is for information only.

FY2023-29 SIX-YEAR CAPITAL PLAN

EAST CAROLINA UNIVERSITY

	Previous Allocations	FY2021-23 BUDGET APPROPRIATIONS				FY2023-29 PROPOSED BUDGET APPROPRIATIONS						
		Project Authorization	2021-2022 Allocation	2022-2023 Allocation	Remaining Balance to be Funded	Proposed 2023-2024 Allocation	Proposed 2024-2025 Allocation	Proposed 2025-2026 Allocation	Proposed 2026-2027 Allocation	Proposed 2027-2028 Allocation	Proposed 2028-2029 Allocation	TOTAL
I. SCIF MAJOR R&R PROJECTS												
Brody High-Rise Code Compliance, Phase 2		\$6,000,000	\$6,000,000		\$0							\$6,000,000
Main Campus-College Hill Drive Steam, Phase 3		\$2,500,000	\$2,500,000		\$0							\$2,500,000
Whichard Building Comprehensive Renovation		\$10,000,000	\$1,000,000		\$9,000,000							\$10,000,000
Speight Building Roof, Window, & Envelope Replacement		\$4,000,000	\$400,000		\$3,600,000							\$4,000,000
Chilled Water Extension to Whichard & Graham		\$6,475,000	\$6,475,000		\$0							\$6,475,000
Main Campus-Relocate Steam & Condensate, Phase 1		\$5,000,000	\$5,000,000		\$0							\$5,000,000
Health Science Building Envelope Infiltration Repairs		\$5,000,000	\$5,000,000		\$0							\$5,000,000
Howell Science Building South		\$30,000,000	\$3,000,000		\$27,000,000							\$30,000,000
PROPOSED PROJECTS (in priority order)												
Howell Science Building North - Comprehensive Renovation						\$46,000,000						\$46,000,000
Main Campus - Replace Electrical Sectionalizing Switches (7) - Phase 1						\$2,000,000						\$2,000,000
Rawl Building and Annex Comprehensive Renovation						\$36,600,000						\$36,600,000
Rivers Building Comprehensive Renovation						\$55,000,000						\$55,000,000
Jenkins Art Roof and South Side Envelope Repairs						\$3,000,000						\$3,000,000
Main Campus - Replace Condensate - Bate to Wright Steam Tunnel						\$3,000,000						\$3,000,000
Leo Jenkins Building - Heath Science Campus - Comprehensive Renovation							\$18,900,000					\$18,900,000
Howell Science Building East - Comprehensive Renovation							\$33,000,000					\$33,000,000
Austin Building Comprehensive Renovation							\$38,000,000					\$38,000,000
Christenbury Gymnasium Comprehensive Renovation							\$32,000,000					\$32,000,000
Minges Coliseum replace roof							\$3,250,000					\$3,250,000
Brewster Building Comprehensive Renovation of Classroom Wings B, C and D								\$36,000,000				\$36,000,000
Brody Auditorium Comprehensive Renovation								\$8,750,000				\$8,750,000
Graham Hall Comprehensive Renovation								\$9,500,000				\$9,500,000
MC Steam Plant Fuel Tank Farm Service Road, Tank and Fuel Pump Phase 3								\$5,000,000				\$5,000,000
HSC CUP Replace 500hp Boiler								\$4,198,000				\$4,198,000
Spilman HVAC and Electrical Upgrades, Elevators, Bathrooms, and Fire Alarm Additions									\$9,300,000			\$9,300,000
Fletcher Music Center Comprehensive Renovation									\$18,300,000			\$18,300,000
McGinnis Auditorium Comprehensive Renovation									\$5,100,000			\$5,100,000
Wright Building Auditorium, 3rd Floor and PM&E Renovation									\$9,300,000			\$9,300,000
Brody School of Medicine Comprehensive Renovation - Phase 1 of 6									\$51,800,000			\$51,800,000
Main Campus Replace Steam Distribution from Steam Plant to Greenmill Bridge									\$9,000,000			\$9,000,000
Brody School of Medicine Comprehensive Renovation - Phase 2 of 6									\$51,800,000			\$51,800,000
Biotechnology Building 1st Floor Renovation									\$14,700,000			\$14,700,000
Joyner East Comprehensive Renovation									\$19,000,000			\$19,000,000
Brody School of Medicine Comprehensive Renovation - Phase 3 of 6										\$51,800,000		\$51,800,000
Willis Building Comprehensive Renovation										\$4,000,000		\$4,000,000
Ragsdale Building Comprehensive Renovation										\$23,300,000		\$23,300,000
MC Steam Plant Boiler #1 Replacement										\$10,000,000		\$10,000,000
TOTAL SCIF MAJOR R&R		\$68,975,000	\$29,375,000	\$0	\$39,600,000	\$145,600,000	\$125,150,000	\$63,448,000	\$93,800,000	\$94,500,000	\$89,100,000	\$680,573,000
II. SCIF MINOR (MAINTENANCE) R&R PROJECTS												
		Proj. Auth.	2021-2022	2022-23	Balance							
Brody Building Freight Elevators - Emergency Power		\$250,000			\$250,000	Completed	1723 Brody South Elevators Electrical Distribution Upgrades - Under construction - 18-19 R&R and 20-21 Energy Savings Carryforward					
Science & Technology Replace Roof		\$400,000			\$400,000	Completed	Sections A, C and D were completed using R&R 17-18 and R&R 18-19. Section B is funded with R&R 18-19 and CF 20-21 at \$250,000.					
Old Cafeteria Building Install Steam Manhole and Replace Piping		\$300,000	\$300,000	\$100,000	(\$100,000)							
Health Science Campus Catwalks Central Utility Plant		\$225,000	\$225,000		\$0							
Warren Life Sciences Replace Roof Section B		\$300,000	\$375,000	\$25,000	(\$100,000)							
Health Science Campus Central Utility Plant Transformer 1 & Transformer 2		\$404,000			\$404,000			\$606,320	Can split between two years			
Bate Upgrade Elevators (2)		\$350,000	\$350,000		\$0							
Rivers Replace Roof		\$300,000		\$1,500,000	(\$1,200,000)							
Christenbury Replace Roof Phase 1		\$410,000	\$410,000		\$0							
Brody Building Envelope Infiltration Repairs Phase 1		\$1,500,000	\$1,200,000		\$300,000							
Brody Chilled Water Loop Valve Replacement		\$100,000	\$100,000		\$0	Hold on this.						
Jenkins Art North Building Envelope Repairs		\$1,750,000	\$1,750,000	\$200,000	(\$200,000)							
McGinnis Scene Shop Replace Roof		\$100,000		\$200,000	(\$100,000)							
Brody - Inline Fan Replacement Phase 1		\$200,000			\$200,000					\$358,000		
Jenkins Art Replace Distribution Sub Panels Westside Jenkins Art		\$225,000			\$225,000						\$350,000	
Messick Upgrade/Replace Elevator		\$150,000		\$300,000	(\$150,000)							
Building 127 Upgrade/Replace Elevator		\$150,000		\$300,000	(\$150,000)							
Coastal Studies Annex Repair and Coat Siding and Roofing (WRC)		\$100,000			\$100,000	Moved to NR request						
School of Dental Medicine Community Service Learning Centers Mechanical Systems Upgrades (HVAC & Indoor Air Quality)		\$203,000			\$203,000	Completed						
Main Campus Steam Plant - Install Steam Blanket for Boilers		\$100,000			\$100,000	Completed	Project Completed using 20-21 Energy Carryforward					
McGinnis Auditorium Upgrade/Replace Elevator		\$300,000		\$300,000	\$0							
Brewster HVAC Controls Optimization - D Wing		\$400,000			\$400,000	Completed	Brewster Bldg HVAC Controls & Equipm Ph 111 is under construction utilizing 19-20 Carryforward (\$525,000)					
Greenville Centre HVAC Controls Upgrade (Specific Remote Terminal Unit Variable Air Volumes)		\$300,000			\$300,000							\$350,000
Plate and Frame Heat Exchanger for Science and Technology Central Chiller Plant with Controls Upgrade		\$300,000			\$300,000	Completed						
Old Cafeteria Building Controls (Specific Direct Digital Control) Upgrade		\$300,000			\$300,000	\$180,000	Partially Funded with Energy Savings CF					
Carol Belk Building HVAC system (Specific Variable Air Volume integration)		\$300,000			\$300,000	Completed	Funded with Energy Savings CF					
Rivers Building HVAC System (Specific Variable Air Volume) to Trane		\$300,000			\$300,000	\$15,000	Partially Funded with Energy Savings CF					
Austin Building Air Handlers Replacement		\$1,500,000			\$1,500,000	Moving to include in major scif comprehensive renovation						
Warren Life Sciences Extend Sprinkler System to Original Section		\$181,000		\$280,000	(\$99,000)							

*Projects shown in bold are fully funded as of September 2022.

FY2023-29 SIX-YEAR CAPITAL PLAN

EAST CAROLINA UNIVERSITY

	Previous Allocations	FY2021-23 BUDGET APPROPRIATIONS				FY2023-29 PROPOSED BUDGET APPROPRIATIONS						
		Project Authorization	2021-2022 Allocation	2022-2023 Allocation	Remaining Balance to be Funded	Proposed 2023-2024 Allocation	Proposed 2024-2025 Allocation	Proposed 2025-2026 Allocation	Proposed 2026-2027 Allocation	Proposed 2027-2028 Allocation	Proposed 2028-2029 Allocation	TOTAL
Building 43 Upgrade Freight Elevator Replace Shaft and Jack		\$230,000			\$230,000		\$180,000					
Main Campus Replace Power Distribution System Steam Plant		\$250,000			\$250,000						\$350,000	
Biotechnology Building Upgrade Laboratory Exhaust System		\$452,000		\$700,000	(\$248,000)							
Biotechnology Building Replace Exhaust Fans (combined with above)		\$130,134			\$130,134							
Repair and Repave Service Drive at West End Dining Behind White Residence Hall		\$150,000			\$150,000	Funded utilizing 20-21 Carry Forward						
Wright Building/Wright Auditorium Fire Alarm System Upgrade		\$300,000	\$300,000	\$175,000	(\$175,000)							
Ragsdale Annex Replace Roof (including porches)		\$240,000		\$240,000	\$0							
Brody School of Medicine Replace Computer Room Air Conditioning (CRAC) Units GE-99		\$200,000		\$50,000	\$150,000	Funded additional \$200,000 utilizing 20-21 Carry Forward						
Cotanche Data Center - Renovations to Improve Fire Protection System in Data Rooms (Specific FM200)		\$210,000			\$210,000		\$210,000					
Jenkins Art Gray Gallery AHU-4 Replacement		New		\$260,000								
Old Cafe Cashier's Office HVAC System Replacement		New		\$150,000								
Joyner Library AHU-1 Replacement (Legal Records)		New		\$90,000								
2021-22 Cost Escalation and Contingency Reserve			\$14,712									
2022-23 Cost Escalation and Contingency Reserve												
	Subtotal	\$13,560,134	\$5,024,712	\$4,870,000	\$4,180,134	\$195,000	\$390,000	\$956,320	\$0	\$358,000	\$700,000	\$2,599,320
PROPOSED PROJECTS (in priority order)	R&R Category											
Old Cafeteria Replace Roof						\$1,320,000						\$1,320,000
Christenbury Replace Roof Phase 2						\$800,000						\$800,000
Speight Roof						\$175,000						\$175,000
Brewster Fire Alarm Upgrade						\$265,000						\$265,000
Brody Replace AHU AC-3						\$894,000						\$894,000
Beckwith Drive Sanitary Sewer Replacement						\$131,250						\$131,250
Health Sciences Building Upgrade AHU Controllers (18)						\$230,000						\$230,000
Ragsdale Upgrade Fire Alarm System						\$150,000						\$150,000
Minges Pool AHU Replacement						\$300,000						\$300,000
Warren Life Sciences - Repair window assemblies (Air/Water Infiltration Indoor Air Quality)						\$250,800						\$250,800
Biotech - Window Repairs (Air/Water Infiltration Indoor Air Quality)						\$232,600						\$232,600
Biotechnology Building Replace Fire Alarm Control Panel and Devices						\$263,000						\$263,000
West Academic Building Replace Roof						\$317,000						\$317,000
Spilman Electrical Distribution Replacement (Includes Abatement)						\$400,000						\$400,000
Brody Upgrade HVAC Ground Floor						\$2,600,000						\$2,600,000
Warren Life Sciences Replace Air Handling Unit in Original Section						\$1,190,000						\$1,190,000
Health Science Campus Central Utility Plant Replace Chiller #3						\$800,000						\$800,000
Bate Variable Air Volume Boxes Replacement						\$500,000						\$500,000
Brody School of Medicine Door Hardware ADA Upgrades Phase I						\$500,000						\$500,000
Science & Tech VFDs						\$350,000						\$350,000
Warren Life Sciences Upgrade/Replace Elevator						\$250,000						\$250,000
Brody School of Medicine Replace Condensate Pans in Air Handling Unit						\$200,000						\$200,000
North Founders Drive & Wright Circle Repair and Repave						\$152,000						\$152,000
Messick Scene Shop Install Paint Ventilation/Dust Collection System						\$150,000						\$150,000
Flanagan Upgrade HVAC Controls						\$150,000						\$150,000
Joyner Replace Fire Pump						\$100,000						\$100,000
Todd Dining Service Access Repair and Repave						\$82,000						\$82,000
Graham Basement Sump						\$80,000						\$80,000
S & T Back-Up Lab Air Compressor						\$60,000						\$60,000
Flanagan Replace Roof							\$2,000,000					\$2,000,000
Rawl Annex and Carol Belk Annex Replace Roof							\$425,000					\$425,000
Wright Auditorium Replace Fixed Seating							\$850,000					\$850,000
CSI Replace existing wood docks/bulkhead cap							\$500,000					\$500,000
Health Sciences Building Replace Roof							\$290,000					\$290,000
Main Campus Steam Tunnel Renovations - Wright to Fleming							\$2,500,000					\$2,500,000
Belk Existing Clay Pipe Sewer Line Replacement							\$350,000					\$350,000
Irons Building Replace Fan Coil and Hydraulic Piping							\$500,000					\$500,000
Brody School of Medicine Replace Steam and Condensate Piping							\$2,000,000					\$2,000,000
Brody Upgrade Elevator							\$259,000					\$259,000
Faculty Way Repair and Repave							\$182,000					\$182,000
Wright Upgrade HVAC Controls							\$100,000					\$100,000
Beckwith Drive Repair and Repave							\$81,000					\$81,000
Warren Life Sciences Replace AHU Controllers(2) and install FC Bus							\$55,000					\$55,000
Duncan Court ADA Renovations								\$1,250,000				\$1,250,000
Brewster Building - Roof Replacement								\$2,200,000				\$2,200,000
Messick Replace Roof								\$1,250,000				\$1,250,000
Building 141 Replace Roof								\$400,000				\$400,000
Brody - Replace Air Handling Unit Phase I								\$2,000,000				\$2,000,000
Main Campus Replace Remaining Live-Front Switches (6)								\$2,100,000				\$2,100,000
Spilman Repair HVAC								\$1,650,000				\$1,650,000
Wright Auditorium HVAC Up Fit								\$1,500,000				\$1,500,000
Main Campus Replace Condensate Line (Fleming to Old Cafe) & Tunnel Repairs								\$2,000,000				\$2,000,000
Ormond/Bennett Way Repair and Repave								\$275,000				\$275,000
Building 43 ADA Vehicular Pedestrian Circulation Study								\$385,000				\$385,000

*Projects shown in bold are fully funded as of September 2022.

FY2023-29 SIX-YEAR CAPITAL PLAN

EAST CAROLINA UNIVERSITY

	Previous Allocations	FY2021-23 BUDGET APPROPRIATIONS				FY2023-29 PROPOSED BUDGET APPROPRIATIONS						
		Project Authorization	2021-2022 Allocation	2022-2023 Allocation	Remaining Balance to be Funded	Proposed 2023-2024 Allocation	Proposed 2024-2025 Allocation	Proposed 2025-2026 Allocation	Proposed 2026-2027 Allocation	Proposed 2027-2028 Allocation	Proposed 2028-2029 Allocation	TOTAL
Bate Replace Fixed Seating								\$750,000				\$750,000
Cardiovascular Building Envelope Repairs - Window Flashing Phase I								\$300,000				\$300,000
Cotanche Generator #1								\$150,000				\$150,000
HSC East Campus Loop Repair and Repave								\$134,000				\$134,000
Health Sciences Building Replace Variable Frequency Drives								\$100,000				\$100,000
Brody School of Medicine Replace Single Stage Steam PRV								\$84,000				\$84,000
Fletcher Music replace roof (old sections)									\$1,900,000			\$1,900,000
Wright - replace Modified roof over ROTC									\$550,000			\$550,000
Willis HVAC Up Fit									\$400,000			\$400,000
Health Sciences Building Repair Exterior Envelope Phase 2									\$2,000,000			\$2,000,000
EPPES Complex Replace Roof									\$425,000			\$425,000
Brody School of Medicine Replace Roof-Auditorium									\$463,000			\$463,000
Health Science Drive Repair and Repave									\$179,000			\$179,000
Warren Life Sciences upgrade BAS									\$1,300,000			\$1,300,000
Brody School of Medicine Replace Enthalpy Wheels									\$970,000			\$970,000
Health Sciences Campus Steam Infrastructure Replacement Phase 3									\$890,000			\$890,000
Main Campus Repair Storm Drain - Reline from 5th St. to Greenmill Run									\$850,000			\$850,000
Joyner Library Upgrade/Replace Elevator									\$750,000			\$750,000
Biotechnology Building Replace Main Distribution Panel and Motor Control Center									\$566,000			\$566,000
Messick Restroom Renovation									\$550,000			\$550,000
Brody School of Medicine Replace Motor Control Center (MCC-BE)									\$432,000			\$432,000
Warren Life Sciences Replace Steam Injection Humidifiers									\$336,000			\$336,000
Ross Hall Install padmount transformer									\$200,000			\$200,000
Warren Life Sciences Replace Variable Frequency Drives									\$147,000			\$147,000
Health Science Campus Central Utility Plant Replace Heating Hydronic System - 1999 Addition									\$145,042			\$145,042
Health Sciences Building Install OSHA Compliant Fall Restraint System									\$100,000			\$100,000
Health Sciences Building Replace Fire Alarm Control Panel and Devices									\$100,000			\$100,000
Health Science Campus Central Utility Plant Replace Variable Frequency Drives									\$100,000			\$100,000
Cotanche Upgrade to Light Emitting Diode Lighting									\$100,000			\$100,000
Warren Life Sciences Replace Roof Top Exhaust Fans									\$88,000			\$88,000
Building 127 HVAC Replacement									\$60,000			\$60,000
Replace Sectionalizing Switches Phase 2										\$1,200,000		\$1,200,000
Biotechnology Building Point Masonry Wall Exterior and Replace Exterior Doors										\$209,000		\$209,000
West Academic Building Replace Automatic Transfer Switch, Main Distribution Panel and Motor Control Center										\$421,699		\$421,699
Brody Replace Emergency Power Generator #3										\$523,000		\$523,000
Jenkins Art Building Upgrade HVAC Controls										\$400,000		\$400,000
Joyner East Upgrade/Replace Elevator										\$300,000		\$300,000
Jenkins Art Upgrade Fire Alarm System										\$300,000		\$300,000
Replace Cotanche Computer Room Air Conditioning (CRAC) Units										\$250,000		\$250,000
Warren Life Sciences Replace Steam Service Equipment										\$183,000		\$183,000
North Campus Loop Repair and Repave										\$182,000		\$182,000
Warren Life Sciences Replace Medical Vacuum Pumps and Alarm Panel										\$103,000		\$103,000
Joyner East Replace Roof										\$1,500,000		\$1,500,000
Brody Building Replace Roof System Above Administrative Area, Old Health Sciences Library and Brody OPC										\$1,022,000		\$1,022,000
Chancellor's Way Repair and Repave										\$168,000		\$168,000
Trustees Way Repair and Repave										\$116,000		\$116,000
Steam Plant Condensate Recovery Tank										\$252,000		\$252,000
Joyner Library: Replace Steam/Condensate Piping										\$1,750,000		\$1,750,000
Fletcher Dorm: Replace Steam/Condensate Piping										\$850,000		\$850,000
Graham HVAC Up Fit (Comprehensive)										\$1,900,000		\$1,900,000
Brody - Inline Fan Replacement Phase 2										\$376,000		\$376,000
Rawl Upgrade Fire Alarm System										\$300,000		\$300,000
Main Campus Replace Building Transformers										\$250,000		\$250,000
Warren Life Sciences Replace Main Distribution Panel 480 Volt										\$177,000		\$177,000
												\$0
												\$0
												\$0
												\$0
												\$0
												\$0
												\$0
												\$0
												\$0
TOTAL SCIF MINOR R&R												
		\$13,560,134	\$5,010,000	\$6,815,000	\$7,778,268	\$13,087,650	\$10,482,000	\$17,484,320	\$13,601,042	\$4,429,699	\$9,361,000	\$65,846,391
III. NAMED AND NEW APPROPRIATED CAPITAL IMPROVEMENT PROJECTS												
Brody School of Medicine		\$215,000,000	\$21,500,000	\$53,750,000	\$139,750,000	\$86,000,000	\$53,750,000					\$215,000,000
PROPOSED PROJECTS (in priority order)												
UNC Coastal Studies Institute Auditorium and Housing							\$11,000,000					\$11,000,000
Women and Children's Clinic									\$157,500,000			\$157,500,000
School of Dental Medicine Specialty Care Clinic										\$30,000,000		\$30,000,000
												\$0
												\$0
												\$0
												\$0
												\$0
												\$0
												\$0

*Projects shown in bold are fully funded as of September 2022.

FY2023-29 SIX-YEAR CAPITAL PLAN

EAST CAROLINA UNIVERSITY

	Previous Allocations	FY2021-23 BUDGET APPROPRIATIONS				FY2023-29 PROPOSED BUDGET APPROPRIATIONS						
		Project Authorization	2021-2022 Allocation	2022-2023 Allocation	Remaining Balance to be Funded	Proposed 2023-2024 Allocation	Proposed 2024-2025 Allocation	Proposed 2025-2026 Allocation	Proposed 2026-2027 Allocation	Proposed 2027-2028 Allocation	Proposed 2028-2029 Allocation	TOTAL
TOTAL NAMED AND NEW APPROPRIATED CAPITAL		\$215,000,000	\$21,500,000	\$53,750,000	\$139,750,000	\$86,000,000	\$64,750,000	\$0	\$0	\$157,500,000	\$30,000,000	\$413,500,000
IV. NON-APPROPRIATED MAJOR R&R AND NEW CAPITAL IMPROVEMENT PROJECTS (INCL. SELF-LIQUIDATING)												
None												
PROPOSED PROJECTS (in priority order)	Self-Liq?											
Eakin Student Recreation Repair/Replace HVAC	Yes					\$14,000,000						\$14,000,000
Jones and Legacy Residence Hall Bathroom Renovation	Yes							\$18,000,000				\$18,000,000
Garrett Residence Hall Interior and Front Entrance Renovations	Yes								\$5,500,000			\$5,500,000
												\$0
												\$0
TOTAL NON-APPROPRIATED MAJOR R&R AND NEW CAPITAL		\$0	\$0	\$0	\$0	\$14,000,000	\$0	\$0	\$18,000,000	\$5,500,000	\$0	\$37,500,000
V. NON-APPROPRIATED MINOR R&R PROJECTS												
PROPOSED PROJECTS (in priority order)	Sort Options:											
	R&R Category	Auxiliary Type										
Clark LeClair Stadium - Replace HVAC Units Serving Operations	7 - Electrical, plumbing, HVAC	Athletics				\$100,000						\$100,000
Fletcher Hall Replace Steam and Condensate Lines from WD-5 to Building	11 - Roads/utilities infrastructure	Housing				\$750,000						\$750,000
Todd Dining Hall Crawl Space Sanitary and Gas-line Replacement and Ground Treatment	4 - Electrical, plumbing, HVAC	Dining				\$350,000						\$350,000
Student Health Center - Install BAS for Critical Alarms	4 - Electrical, plumbing, HVAC	Other				\$35,000						\$35,000
Croatian - Install BAS for Critical Alarms	4 - Electrical, plumbing, HVAC	Dining				\$35,000						\$35,000
West End Dining Hall - Install BAS for Critical Alarms	4 - Electrical, plumbing, HVAC	Dining				\$35,000						\$35,000
Jones - Install BAS for Critical Alarms	4 - Electrical, plumbing, HVAC	Housing				\$35,000						\$35,000
Dowdy-Ficklen Stadium - Install BAS for Critical Alarms - North Side	4 - Electrical, plumbing, HVAC	Athletics				\$35,000						\$35,000
Scales - Redo Hot Water System	4 - Electrical, plumbing, HVAC	Athletics				\$70,000						\$70,000
Jones Galley - Replace Gas Boiler with Gas Water Heaters	4 - Electrical, plumbing, HVAC	Dining				\$100,000						\$100,000
Todd Dining Hall Replace Heat Exchangers with Instant Gas-fired Water Heaters	4 - Electrical, plumbing, HVAC	Dining				\$165,000						\$165,000
West End Dining Hall - Replace Heat Exchangers with Instant Gas-fired Water Heaters	4 - Electrical, plumbing, HVAC	Dining				\$150,000						\$150,000
Blount Fields - Replace Main Distribution Panel	4 - Electrical, plumbing, HVAC	Other				\$55,000						\$55,000
Umstead Replace FCU, MAU, Exhaust Fans and Pressurize Hallways	4 - Electrical, plumbing, HVAC	Housing				\$3,500,000						\$3,500,000
Clark LeClair Stadium - Add Elevator Lobby at Top Level	5 - ADA	Athletics				\$100,000						\$100,000
Cotten Install BAS for Critical Alarms	4 - Electrical, plumbing, HVAC	Housing				\$35,000						\$35,000
Fleming Install BAS for Critical Alarms	4 - Electrical, plumbing, HVAC	Housing				\$30,000						\$30,000
Fletcher Hall Install BAS for Critical Alarms	4 - Electrical, plumbing, HVAC	Housing				\$35,000						\$35,000
Garrett Install BAS for Critical Alarms	4 - Electrical, plumbing, HVAC	Housing				\$35,000						\$35,000
Scott Hall Install BAS for Critical Alarms	4 - Electrical, plumbing, HVAC	Housing				\$35,000						\$35,000
Legacy Hall Replace All Sanitary Sewer and Vent Piping	4 - Electrical, plumbing, HVAC	Housing				\$800,000						\$800,000
Jones - Replace Sanitary Sewer and Vent Piping	4 - Electrical, plumbing, HVAC	Housing				\$700,000						\$700,000
Garrett Replace Cast Iron Piping	4 - Electrical, plumbing, HVAC	Housing				\$600,000						\$600,000
Dowdy Ficklen Stadium - Replace Booster Pumps for Upper Deck North and Club Level North	4 - Electrical, plumbing, HVAC	Athletics				\$130,000						\$130,000
Umstead Replace Fan Coil Unit Drain Piping	4 - Electrical, plumbing, HVAC	Housing				\$70,000						\$70,000
Slay Replace Fan Coil Units	4 - Electrical, plumbing, HVAC	Housing				\$300,000						\$300,000
Eakin Student Recreation Center - Indoor Pool Pump Room Equipment Replacement	4 - Electrical, plumbing, HVAC	Other				\$400,000						\$400,000
White Hall Replace MAU on Roof	4 - Electrical, plumbing, HVAC	Housing				\$500,000						\$500,000
College Hill Suites Replace Roof and Re-caulk Expansion Joints	1 - Roof	Housing				\$2,000,000						\$2,000,000
Garrett Add Elevator	5 - ADA	Housing				\$1,500,000						\$1,500,000
Ward Sports Medicine Building - Upgrade Upstairs AHU in Place and VAVs	4 - Electrical, plumbing, HVAC	Athletics				\$1,500,000						\$1,500,000
Slay Replace Roof	1 - Roof	Housing				\$1,300,000						\$1,300,000
Fletcher Hall Replace Elevators	5 - ADA	Housing				\$1,200,000						\$1,200,000
Dowdy Ficklen Stadium - repaint north side ramp rails and handrails	2 - Structural	Athletics				\$1,050,000						\$1,050,000
Dowdy Ficklen Stadium - replace ground level concrete and asphalt	12 - Drainage/landscape	Athletics				\$700,000						\$700,000
Dowdy Ficklen Stadium - replace traffic bearing waterproof coating on upper deck bowl and concourse	2 - Structural	Athletics				\$500,000						\$500,000
Jarvis Replace HVAC Controls and Chiller	4 - Electrical, plumbing, HVAC	Housing				\$410,000						\$410,000
Dowdy Ficklen Stadium - ground level restrooms - N&S - replace metal decking and roof	1 - Roof	Athletics				\$400,000						\$400,000
Cotten Replace Generator and ATS	4 - Electrical, plumbing, HVAC	Housing				\$350,000						\$350,000
Garrett Add Generator	4 - Electrical, plumbing, HVAC	Housing				\$350,000						\$350,000
Student Health Center - Fire Alarm Replacement	6 - Fire safety needs	Other				\$350,000						\$350,000
Fleming Re-roof Dormers	1 - Roof	Housing				\$325,000						\$325,000
Todd Dining Hall Renovate Public Bathrooms	9 - Improve existing space	Dining				\$315,000						\$315,000
Ballard Hall Dewatering System for Crawlspace	9 - Improve existing space	Housing				\$300,000						\$300,000
Croatian - Replace BAS Controls	4 - Electrical, plumbing, HVAC	Dining				\$300,000						\$300,000
Scott Hall Replace HVAC Controls	4 - Electrical, plumbing, HVAC	Housing				\$300,000						\$300,000
Ward Sports Medicine Building - Upgrade BAS	4 - Electrical, plumbing, HVAC	Athletics				\$275,000						\$275,000
Dowdy Ficklen Stadium - replace uppper deck cast in place stair treads and painted steel handrails	2 - Structural	Athletics				\$250,000						\$250,000
Slay Replace Fire Alarm System	6 - Fire safety needs	Housing				\$250,000						\$250,000
Student Health Center - Upgrade BAS Controls	4 - Electrical, plumbing, HVAC	Other				\$250,000						\$250,000
Clark LeClair Stadium - Next Phase Leak Repairs	2 - Structural	Athletics				\$225,000						\$225,000
Dowdy Ficklen Stadium - repair rust on perimeter guardrail - N&S	2 - Structural	Athletics				\$225,000						\$225,000
Dowdy Ficklen Stadium - Add Elevator Lobbies on Upper Deck to Eliminate Shaft Flooding	9 - Improve existing space	Athletics				\$200,000						\$200,000
Dowdy Ficklen Stadium - repaint N&S vomitory stairs	2 - Structural	Athletics				\$200,000						\$200,000
Scales - Replace Ballasted Roof	1 - Roof	Athletics				\$200,000						\$200,000
Student Health Center - Replace FCUs and VAVs	4 - Electrical, plumbing, HVAC	Other				\$200,000						\$200,000
Tyler Hall Plumbing Upgrades	4 - Electrical, plumbing, HVAC	Housing				\$190,000						\$190,000
Fletcher Hall Replace Water Heaters, Water Pumps and Water Fountains	4 - Electrical, plumbing, HVAC	Housing				\$180,000						\$180,000

*Projects shown in bold are fully funded as of September 2022.

FY2023-29 SIX-YEAR CAPITAL PLAN

EAST CAROLINA UNIVERSITY

	Previous Allocations	FY2021-23 BUDGET APPROPRIATIONS				FY2023-29 PROPOSED BUDGET APPROPRIATIONS						
		Project Authorization	2021-2022 Allocation	2022-2023 Allocation	Remaining Balance to be Funded	Proposed 2023-2024 Allocation	Proposed 2024-2025 Allocation	Proposed 2025-2026 Allocation	Proposed 2026-2027 Allocation	Proposed 2027-2028 Allocation	Proposed 2028-2029 Allocation	TOTAL
Dowdy Ficklen Stadium - Northside Replace Chiller	11 - Roads/utilities infrastructure	Athletics				\$150,000						\$150,000
Dowdy Ficklen Stadium - Replace Plumbing Fixtures and Water Fountains	4 - Electrical, plumbing, HVAC	Athletics				\$150,000						\$150,000
Garrett Renovate Courtyard Landscaping and Irrigation	12 - Drainage/landscape	Housing				\$150,000						\$150,000
Jarvis Replace Shower Enclosures	4 - Electrical, plumbing, HVAC	Housing				\$150,000						\$150,000
Main Campus Student Center - Add Window Film and Add Ventilation to Parking Deck Elevator Shaft	7 - Energy efficiency	Other				\$150,000						\$150,000
Dowdy Ficklen Stadium - Replace Chiller for Club Level	4 - Electrical, plumbing, HVAC	Athletics				\$125,000						\$125,000
Fletcher Hall Upgrade Controls	4 - Electrical, plumbing, HVAC	Housing				\$120,000						\$120,000
White Hall Upgrade BAS Controls	4 - Electrical, plumbing, HVAC	Housing				\$100,000						\$100,000
Eakin Student Recreation Center - Replace Cast-iron Drainlines in Pool with PVC	4 - Electrical, plumbing, HVAC	Other				\$75,000						\$75,000
Minges Coliseum - Replace Hot and Cold Water Lines in Old Part of Building	4 - Electrical, plumbing, HVAC	Athletics				\$75,000						\$75,000
Student Health Center - Redo Hot Water System	4 - Electrical, plumbing, HVAC	Other				\$75,000						\$75,000
White Hall Upgrade Steam Manhole	11 - Roads/utilities infrastructure	Housing				\$75,000						\$75,000
Dowdy Ficklen Stadium - Change Automatic Sinks with Metered Faucets	4 - Electrical, plumbing, HVAC	Athletics				\$50,000						\$50,000
Dowdy Ficklen Stadium - Regalvanize Northside Light Arms	4 - Electrical, plumbing, HVAC	Athletics				\$50,000						\$50,000
Dowdy Ficklen Stadium - repair lower bowl steel framing at the field face, sides and stairs	2 - Structural	Athletics				\$50,000						\$50,000
Minges Coliseum - Add Fire Protection to Storage Under Bleachers	6 - Fire safety needs	Athletics				\$50,000						\$50,000
Slay Replace ATS	4 - Electrical, plumbing, HVAC	Housing				\$50,000						\$50,000
Tyler Hall Replace BAS	4 - Electrical, plumbing, HVAC	Housing				\$50,000						\$50,000
Blount Field House - Replace Roof	1 - Roof	Other				\$30,000						\$30,000
Blount Fields Drainage Repair	12 - Drainage/landscape	Other				\$30,000						\$30,000
North Recreation Center - Challenge Course Repair/Low Element	9 - Improve existing space	Other				\$30,000						\$30,000
North Recreation Center - Create Up to 4 Playing Fields with No Drainage or Irrigation	9 - Improve existing space	Other				\$30,000						\$30,000
Eakin Student Recreation Center - Replace Hot Box for Sprinkler and Enlarge Pad	6 - Fire safety needs	Other				\$25,000						\$25,000
Fleming Replace ATS	4 - Electrical, plumbing, HVAC	Housing				\$25,000						\$25,000
Jones Hall Replace ATS	4 - Electrical, plumbing, HVAC	Housing				\$25,000						\$25,000
Slay Replace Water Fountains	4 - Electrical, plumbing, HVAC	Housing				\$25,000						\$25,000
Teams Building - Redesign Cold Tub	4 - Electrical, plumbing, HVAC	Athletics				\$25,000						\$25,000
Umstead Replace Water Fountains	4 - Electrical, plumbing, HVAC	Housing				\$25,000						\$25,000
Ward Sports Medicine Building - Redo Cold Tub Equipment	4 - Electrical, plumbing, HVAC	Athletics				\$25,000						\$25,000
Dowdy Ficklen Stadium - repair column base plates - N&S lower bowl	2 - Structural	Athletics				\$20,000						\$20,000
Eakin Student Recreation Center - Indoor Pump Room and Mechanical Room Door Replacements	9 - Improve existing space	Other				\$20,000						\$20,000
Eakin Student Recreation Center - Replace Shower Valves	4 - Electrical, plumbing, HVAC	Other				\$20,000						\$20,000
HSC Student Center - Repaint Basketball Lines and Move Goals	9 - Improve existing space	Other				\$20,000						\$20,000
West End Dining Hall - Redo Lighting Controls	4 - Electrical, plumbing, HVAC	Dining				\$20,000						\$20,000
Dowdy Ficklen Stadium - extend guard rail height at end of aisles and sides - upper deck	3 - Federal/State standards	Athletics				\$15,000						\$15,000
Dowdy Ficklen Stadium - repair upper deck spalled areas	2 - Structural	Athletics				\$15,000						\$15,000
Dowdy Ficklen Stadium - replace upper deck bonded topping at first row of bowl	2 - Structural	Athletics				\$15,000						\$15,000
Todd Dining Hall Overhaul Generator	4 - Electrical, plumbing, HVAC	Dining				\$15,000						\$15,000
North Recreation Center - Challenge Course Wood Sealing Maintenance	2 - Structural	Other				\$14,000						\$14,000
Clark LeClair Stadium - Insulate Water Lines from Ground to Pressbox	4 - Electrical, plumbing, HVAC	Athletics				\$10,000						\$10,000
Clark LeClair Stadium - Redo Dryer Exhaust System and Controls	4 - Electrical, plumbing, HVAC	Athletics				\$10,000						\$10,000
Dowdy Ficklen Stadium - Replace Outdoor Water Fountains, North and South	4 - Electrical, plumbing, HVAC	Athletics				\$10,000						\$10,000
North Recreation Center - Tree Relocation	12 - Drainage/landscape	Other				\$10,000						\$10,000
Ward Sports Medicine Building - Replace Front Door Canopy Lights	4 - Electrical, plumbing, HVAC	Athletics				\$10,000						\$10,000
North Recreation Center - Replace Fire Hydrant	6 - Fire safety needs	Other				\$6,000						\$6,000
Croatan - Replace Meter on Transformer	4 - Electrical, plumbing, HVAC	Dining				\$5,000						\$5,000
Croatan - Service Fire Alarm Panel	6 - Fire safety needs	Dining				\$5,000						\$5,000
Eakin Student Recreation Center - Wall of Fame	9 - Improve existing space	Other				\$5,000						\$5,000
North Recreation Center - Paint Transformers and Switch	4 - Electrical, plumbing, HVAC	Other				\$5,000						\$5,000
North Recreation Center - Upgrade Sump Pump	4 - Electrical, plumbing, HVAC	Other				\$5,000						\$5,000
Minges Coliseum - Program Alarm Sequencing at Fire Alarm Panel	6 - Fire safety needs	Athletics				\$2,000						\$2,000
Track and Field - LED Lighting Upgrade for Storage Building	7 - Energy efficiency	Athletics				\$2,000						\$2,000
Slay Replace MAU, Exhaust Fans, FCUs, and Pressurize Hallway	4 - Electrical, plumbing, HVAC	Housing					\$3,600,000					\$3,600,000
Dowdy Ficklen Stadium - repaint lower bowl N&S steel framing	2 - Structural	Athletics					\$2,500,000					\$2,500,000
West End Dining Hall - Redo BAS Controls and Replace Fan-powered boxes with VAVs	4 - Electrical, plumbing, HVAC	Dining					\$2,500,000					\$2,500,000
Dowdy Ficklen Stadium - Replace Expansion Joint Gasket	2 - Structural	Athletics					\$2,000,000					\$2,000,000
North Recreation Center - Sports Field Lighting Upgrade to LED	7 - Energy efficiency	Other					\$2,000,000					\$2,000,000
Blount Fields - LED Sports Lighting Upgrade and Re-feed Sports Lighting System	7 - Energy efficiency	Other					\$1,500,000					\$1,500,000
Jones Hall Replace Roof	1 - Roof	Housing					\$1,400,000					\$1,400,000
Dowdy Ficklen Stadium - Upgrade Sports Lighting to LED	7 - Energy efficiency	Athletics					\$1,000,000					\$1,000,000
Garrett Replace Windows	7 - Energy efficiency	Housing					\$500,000					\$500,000
Jones Hall Replace Chiller and Upgrade Controls	4 - Electrical, plumbing, HVAC	Housing					\$500,000					\$500,000
Minges Coliseum - JCI BAS Upgrade	4 - Electrical, plumbing, HVAC	Other					\$400,000					\$400,000
Minges Coliseum - Replace Elevator	5 - ADA	Athletics					\$350,000					\$350,000
Scott Hall Redo Shower Drains and Tile in ADA Suites	4 - Electrical, plumbing, HVAC	Housing					\$350,000					\$350,000
Murphy Center - BAS Upgrade	4 - Electrical, plumbing, HVAC	Athletics					\$335,000					\$335,000
Dowdy Ficklen Stadium - Northside Club - BAS Upgrade	4 - Electrical, plumbing, HVAC	Athletics					\$300,000					\$300,000
Fleming LED Lighting Upgrade	7 - Energy efficiency	Housing					\$300,000					\$300,000
Garrett Add Parallel Backflow Preventors	4 - Electrical, plumbing, HVAC	Housing					\$300,000					\$300,000
Jarvis Replace Flooring	9 - Improve existing space	Housing					\$300,000					\$300,000
Clark LeClair Stadium - Replace Rusting Conduit and Panels in Tunnel	4 - Electrical, plumbing, HVAC	Athletics					\$250,000					\$250,000
Dowdy Ficklen Stadium - replace upper deck concession/toilet building roof	1 - Roof	Athletics					\$250,000					\$250,000

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FY2023-29 SIX-YEAR CAPITAL PLAN

EAST CAROLINA UNIVERSITY

	FY2021-23 BUDGET APPROPRIATIONS					FY2023-29 PROPOSED BUDGET APPROPRIATIONS						
	Previous Allocations	Project Authorization	2021-2022 Allocation	2022-2023 Allocation	Remaining Balance to be Funded	Proposed 2023-2024 Allocation	Proposed 2024-2025 Allocation	Proposed 2025-2026 Allocation	Proposed 2026-2027 Allocation	Proposed 2027-2028 Allocation	Proposed 2028-2029 Allocation	TOTAL
Dowdy Ficklen Stadium - Replace North and South Bathroom Heaters	4 - Electrical, plumbing, HVAC	Athletics					\$175,000					\$175,000
Jones Galley - Replace BAS Controls	4 - Electrical, plumbing, HVAC	Dining					\$175,000					\$175,000
Legacy Hall LED Upgrade	7 - Energy efficiency	Housing					\$150,000					\$150,000
Todd Dining Hall Add Subpanels to Increase Branch Circuits	4 - Electrical, plumbing, HVAC	Dining					\$150,000					\$150,000
Todd Dining Hall Recoat roof around exhaust fans	1 - Roof	Dining					\$150,000					\$150,000
Todd Dining Hall Replace MAU for Building Pressurization	4 - Electrical, plumbing, HVAC	Dining					\$150,000					\$150,000
Ward Sports Medicine Building - Fire Alarm Infrastructure Replacement	6 - Fire safety needs	Athletics					\$150,000					\$150,000
Fleming Replace Drainlines in Crawlspace	4 - Electrical, plumbing, HVAC	Housing					\$125,000					\$125,000
Jones Hall Add Additional Backflow Preventer	4 - Electrical, plumbing, HVAC	Housing					\$125,000					\$125,000
Legacy Hall Install Parallel Backflows	4 - Electrical, plumbing, HVAC	Housing					\$125,000					\$125,000
Minges Coliseum - Renovate Plumbing in 2 Locker Rooms	4 - Electrical, plumbing, HVAC	Athletics					\$125,000					\$125,000
Wright Place - Combine BAS with Innovation Hub	4 - Electrical, plumbing, HVAC	Dining					\$125,000					\$125,000
Cotten Renovate Public Bathroom	4 - Electrical, plumbing, HVAC	Housing					\$100,000					\$100,000
Eakin Student Recreation Center - Roof Repairs	1 - Roof	Other					\$100,000					\$100,000
Slay Renovate Landscape and Irrigation	12 - Drainage/landscape	Housing					\$100,000					\$100,000
Todd Dining Hall Rebuild AHUs	4 - Electrical, plumbing, HVAC	Dining					\$100,000					\$100,000
Track and Field - Redo In-ground Data and Power Outlets for Timers	4 - Electrical, plumbing, HVAC	Athletics					\$100,000					\$100,000
Legacy Hall BAS Upgrade	4 - Electrical, plumbing, HVAC	Housing					\$75,000					\$75,000
Student Health Center - Clean ductwork	4 - Electrical, plumbing, HVAC	Other					\$75,000					\$75,000
North Recreation Center - Purchase Sprayer	9 - Improve existing space	Other					\$60,000					\$60,000
Student Health Center - Renovate Landscaping and Irrigation	12 - Drainage/landscape	Other					\$60,000					\$60,000
Clark LeClair Stadium - Replace Sprinkler Piping in Tunnel	6 - Fire safety needs	Athletics					\$50,000					\$50,000
Croatan - Renovate Landscaping and BMP	12 - Drainage/landscape	Dining					\$50,000					\$50,000
Dowdy Ficklen Stadium - Update Fire Alarm Panel - Northside	6 - Fire safety needs	Athletics					\$50,000					\$50,000
Fleming Replace Fire Alarm Panel	6 - Fire safety needs	Housing					\$50,000					\$50,000
Garrett Replace Controls	4 - Electrical, plumbing, HVAC	Housing					\$50,000					\$50,000
North Recreation Center - Repave and Paint Parking Lot	11 - Roads/utilities infrastructure	Other					\$50,000					\$50,000
Todd Dining Hall Clean Ductwork	4 - Electrical, plumbing, HVAC	Dining					\$50,000					\$50,000
Eakin Student Recreation Center - Upgrade BAS Controls	4 - Electrical, plumbing, HVAC	Other					\$40,000					\$40,000
North Recreation Center - Replace Large Fountain	4 - Electrical, plumbing, HVAC	Other					\$36,000					\$36,000
North Recreation Center - Replace Sensors at Sinks with Metering Faucets	4 - Electrical, plumbing, HVAC	Other					\$35,000					\$35,000
Eakin Student Recreation Center - Indoor Pool Window Replacement	7 - Energy efficiency	Other					\$28,000					\$28,000
Eakin Student Recreation Center - Pressure Wash Building Exterior	9 - Improve existing space	Other					\$25,000					\$25,000
Main Campus Student Center - Remove Oil/Water Sensor in Elevator Pit and Install Float on Sump Pump	4 - Electrical, plumbing, HVAC	Other					\$25,000					\$25,000
Minges Coliseum - Upgrade Hallway Sconce Lighting to LED	7 - Energy efficiency	Athletics					\$25,000					\$25,000
Eakin Student Recreation Center - Replace Water Fountains	4 - Electrical, plumbing, HVAC	Other					\$20,000					\$20,000
Garrett Replace Water Fountains	4 - Electrical, plumbing, HVAC	Housing					\$20,000					\$20,000
Johnson Soccer Stadium - LED Upgrade for Building	7 - Energy efficiency	Athletics					\$20,000					\$20,000
Main Campus Student Center - Replace Bottle Fillers	4 - Electrical, plumbing, HVAC	Other					\$20,000					\$20,000
Student Health Center - Overhaul Generator	4 - Electrical, plumbing, HVAC	Other					\$20,000					\$20,000
Dowdy Ficklen Stadium - clean and coat exposed rebar throughout stadium bowl	2 - Structural	Athletics					\$15,000					\$15,000
Student Health Center - Replace Water Fountains	4 - Electrical, plumbing, HVAC	Other					\$15,000					\$15,000
North Recreation Center - Build Dumpster Enclosure	9 - Improve existing space	Other					\$12,000					\$12,000
Blount Fields - Replace Outdoor Water Fountains	4 - Electrical, plumbing, HVAC	Other					\$10,000					\$10,000
Eakin Student Recreation Center - Painting	9 - Improve existing space	Other					\$10,000					\$10,000
Eakin Student Recreation Center - Room Signage Replacement	9 - Improve existing space	Other					\$10,000					\$10,000
Jarvis Replace Backflow with RPZ	4 - Electrical, plumbing, HVAC	Housing					\$10,000					\$10,000
Todd Dining Hall Replace Water Fountains	4 - Electrical, plumbing, HVAC	Dining					\$10,000					\$10,000
West End Dining Hall - Replace Water Fountains	4 - Electrical, plumbing, HVAC	Dining					\$10,000					\$10,000
Eakin Student Recreation Center - Window Cleaning	9 - Improve existing space	Other					\$8,000					\$8,000
Eakin Student Recreation Center - Elevated Ductwork Cleaning	9 - Improve existing space	Other					\$5,000					\$5,000
North Recreation Center - Replace Water Fountains at Original Building	4 - Electrical, plumbing, HVAC	Other					\$5,000					\$5,000
Fleming Add Elevator	5 - ADA	Housing							\$1,500,000			\$1,500,000
Legacy Hall Roof Replacement	1 - Roof	Housing							\$1,400,000			\$1,400,000
Dowdy Ficklen Stadium - Redo North and South Electrical Panels in Restrooms	4 - Electrical, plumbing, HVAC	Athletics							\$750,000			\$750,000
Todd Dining Hall Renovate Dish Room	9 - Improve existing space	Dining							\$750,000			\$750,000
Umstead Replace Windows	7 - Energy efficiency	Housing							\$550,000			\$550,000
Clement Hall Replace MAU on Roof	4 - Electrical, plumbing, HVAC	Housing							\$500,000			\$500,000
Fletcher Hall Relocate Sewer Line Under Building and Line Remainder to Main	11 - Roads/utilities infrastructure	Housing							\$500,000			\$500,000
Minges Coliseum - Hall of Fame - Full LED Upgrade	7 - Energy efficiency	Athletics							\$500,000			\$500,000
Minges Coliseum - LED Sportslighting and New Control System in Coliseum	4 - Electrical, plumbing, HVAC	Athletics							\$500,000			\$500,000
Slay Electrical Service Upgrade	4 - Electrical, plumbing, HVAC	Housing							\$500,000			\$500,000
Umstead Electrical Service Upgrade	4 - Electrical, plumbing, HVAC	Housing							\$500,000			\$500,000
North Recreation Center - Dewatering on Fields 1, 3 and 4	12 - Drainage/landscape	Other							\$450,000			\$450,000
Slay LED Upgrade	7 - Energy efficiency	Housing							\$400,000			\$400,000
Umstead LED Upgrade	7 - Energy efficiency	Housing							\$400,000			\$400,000
Minges Coliseum - Complete HVAC Upfit	4 - Electrical, plumbing, HVAC	Athletics							\$375,000			\$375,000
Scott and Legacy Halls Replace Condensate Lines	11 - Roads/utilities infrastructure	Housing							\$350,000			\$350,000
Slay Replace Flooring	9 - Improve existing space	Housing							\$350,000			\$350,000
Student Health Center - Ceiling Tile Replacement	9 - Improve existing space	Other							\$350,000			\$350,000
Residence Hall Arc Flash Studies (All Residence Halls)	4 - Electrical, plumbing, HVAC	Housing							\$325,000			\$325,000
Clark LeClair Stadium - Recaulk Pre-cast	2 - Structural	Athletics							\$300,000			\$300,000

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FY2023-29 SIX-YEAR CAPITAL PLAN

EAST CAROLINA UNIVERSITY

	Previous Allocations	Project Authorization	FY2021-23 BUDGET APPROPRIATIONS			FY2023-29 PROPOSED BUDGET APPROPRIATIONS							
			2021-2022 Allocation	2022-2023 Allocation	Remaining Balance to be Funded	Proposed 2023-2024 Allocation	Proposed 2024-2025 Allocation	Proposed 2025-2026 Allocation	Proposed 2026-2027 Allocation	Proposed 2027-2028 Allocation	Proposed 2028-2029 Allocation	TOTAL	
Scott Hall LED Upgrade	7 - Energy efficiency	Housing						\$300,000					\$300,000
Slay Replace Generator	4 - Electrical, plumbing, HVAC	Housing						\$300,000					\$300,000
Eakin Student Recreation Center - Track Replacement	9 - Improve existing space	Other						\$250,000					\$250,000
Umstead Replace Fire Alarm System	6 - Fire safety needs	Housing						\$250,000					\$250,000
Fletcher Hall Renovate Public Restroom	9 - Improve existing space	Housing						\$225,000					\$225,000
Fleming Replace Flooring	9 - Improve existing space	Housing						\$200,000					\$200,000
Murphy Center - Replace Bathroom Fixtures	4 - Electrical, plumbing, HVAC	Athletics						\$200,000					\$200,000
Student Health Center - LED Upgrade	7 - Energy efficiency	Other						\$200,000					\$200,000
Dowdy Ficklen Stadium - repaint upper deck perimeter guardrail	2 - Structural	Athletics						\$175,000					\$175,000
Croatan - LED Upgrade	7 - Energy efficiency	Dining						\$150,000					\$150,000
Croatan - Replace Gas Boiler with Gas Water Heaters	4 - Electrical, plumbing, HVAC	Dining						\$150,000					\$150,000
Murphy Center - Upgrade Lights to LED	7 - Energy efficiency	Athletics						\$150,000					\$150,000
Wright Place - Replace Electric Hot Water Heaters with Gas Units	4 - Electrical, plumbing, HVAC	Dining						\$125,000					\$125,000
HSC Student Center - Starbucks Refresh	9 - Improve existing space	Dining						\$120,000					\$120,000
Dowdy Ficklen Stadium - Renovate Landscaping and Irrigation	12 - Drainage/landscape	Athletics						\$100,000					\$100,000
Eakin Student Recreation Center - Renovation Landscaping and Irrigation	12 - Drainage/landscape	Other						\$100,000					\$100,000
Todd Dining Hall Upgrade Can Lights and Seating Area Lights	4 - Electrical, plumbing, HVAC	Dining						\$100,000					\$100,000
West End Dining Hall - Redo Grease Wastelines and Replace Cast-iron Lines from Soda Machines	4 - Electrical, plumbing, HVAC	Dining						\$100,000					\$100,000
Replace BAS front-end for Umstead, Slay, CHS, Todd and Eakin Student Recreation Center	4 - Electrical, plumbing, HVAC	Other						\$90,000					\$90,000
Umstead AHU Replacement	4 - Electrical, plumbing, HVAC	Housing						\$85,000					\$85,000
Teams Building - Full LED Upgrade	7 - Energy efficiency	Athletics						\$80,000					\$80,000
Clark LeClair Stadium - Replace Broadcast Booth HVAC Units	4 - Electrical, plumbing, HVAC	Athletics						\$60,000					\$60,000
West End Dining Hall - Renovate Landscape and Irrigation	12 - Drainage/landscape	Dining						\$60,000					\$60,000
Dowdy Ficklen Stadium - Finish LED Upgrade	7 - Energy efficiency	Athletics						\$50,000					\$50,000
Scott Hall Landscaping and Irrigation Upgrades	12 - Drainage/landscape	Housing						\$50,000					\$50,000
Student Health Center - Seal Elevator Exterior Walls and Install Ground Level Drainage	9 - Improve existing space	Other						\$50,000					\$50,000
Ward Sports Medicine Building - Renovate Landscaping and Irrigation	12 - Drainage/landscape	Athletics						\$50,000					\$50,000
Ward Sports Medicine Building - Replace 1 ATS	4 - Electrical, plumbing, HVAC	Athletics						\$50,000					\$50,000
HSC Student Center - Replace Heads on Exterior Light Poles	4 - Electrical, plumbing, HVAC	Other						\$35,000					\$35,000
Tyler Hall Replace Water Fountains	4 - Electrical, plumbing, HVAC	Housing						\$30,000					\$30,000
Jones Hall Replace Water Fountains	4 - Electrical, plumbing, HVAC	Housing						\$25,000					\$25,000
Main Campus Student Center - Redo Lights at Pre-cast Letters	7 - Energy efficiency	Other						\$25,000					\$25,000
Eakin Student Recreation Center - Replace Outdoor Pool Shower and Water Fountains	4 - Electrical, plumbing, HVAC	Other						\$20,000					\$20,000
Fleming Replace Water Fountains	4 - Electrical, plumbing, HVAC	Housing						\$20,000					\$20,000
Softball Stadium - Building LED Light Upgrade	7 - Energy efficiency	Athletics						\$20,000					\$20,000
Slay Add Sprinkler System	6 - Fire safety needs	Housing							\$2,500,000				\$2,500,000
Slay/Umstead Separate Electrical Service	4 - Electrical, plumbing, HVAC	Housing						\$2,500,000					\$2,500,000
Dowdy Ficklen Stadium - N&S bowl - widen aisles and add handrails	3 - Federal/State standards	Athletics							\$1,650,000				\$1,650,000
Clark LeClair Stadium - LED Sports Lighting Upgrade	7 - Energy efficiency	Athletics							\$1,500,000				\$1,500,000
Dowdy Ficklen Stadium - Replace Northside Elevators	5 - ADA	Athletics							\$1,500,000				\$1,500,000
Fleming Replace Steam from Mainline Tunnel into Building	11 - Roads/utilities infrastructure	Housing							\$1,500,000				\$1,500,000
Legacy Hall Electrical Upgrade	4 - Electrical, plumbing, HVAC	Housing							\$1,500,000				\$1,500,000
Dowdy Ficklen Stadium - N&S bowl aluminum bleacher replacement	9 - Improve existing space	Athletics							\$1,250,000				\$1,250,000
Jones Hall Electrical Upgrades	4 - Electrical, plumbing, HVAC	Housing							\$1,000,000				\$1,000,000
Minges Coliseum - Smoke Evac Upfit	6 - Fire safety needs	Athletics							\$1,000,000				\$1,000,000
Legacy Hall Window Replacement	7 - Energy efficiency	Housing							\$750,000				\$750,000
Garrett Upgrade Hallway Panels and ARC Fault Breakers	4 - Electrical, plumbing, HVAC	Housing							\$500,000				\$500,000
Garrett Replace Radiators	4 - Electrical, plumbing, HVAC	Housing							\$400,000				\$400,000
Todd Dining Hall Replace Insulation above ceiling and close off soffit	4 - Electrical, plumbing, HVAC	Dining							\$400,000				\$400,000
Tyler LED Lighting Upgrade	7 - Energy efficiency	Housing							\$375,000				\$375,000
West End Dining Hall - Renovate Public Bathrooms	9 - Improve existing space	Dining							\$325,000				\$325,000
Eakin Student Recreation Center - Replace Fire Alarm Infrastructure	6 - Fire safety needs	Other							\$250,000				\$250,000
Jarvis Replace Hot Water System	4 - Electrical, plumbing, HVAC	Housing							\$150,000				\$150,000
Slay Install Key-fob System	9 - Improve existing space	Housing							\$150,000				\$150,000
Jarvis Rebuild AHUs	4 - Electrical, plumbing, HVAC	Housing							\$100,000				\$100,000
College Hill Suites Landscaping and Irrigation Upgrades	12 - Drainage/landscape	Housing							\$90,000				\$90,000
Jones Hall Renovate Landscaping and Irrigation	12 - Drainage/landscape	Housing							\$90,000				\$90,000
Dowdy Ficklen Stadium - Replace Dry Sprinkler Pipe Valves Northside	6 - Fire safety needs	Athletics							\$75,000				\$75,000
Teams Building - Replace Boilers	4 - Electrical, plumbing, HVAC	Athletics							\$60,000				\$60,000
Clark LeClair Stadium - Replace Concessions HVAC Equipment	5 - Electrical, plumbing, HVAC	Athletics							\$50,000				\$50,000
Garrett Replace AHUs	4 - Electrical, plumbing, HVAC	Housing							\$50,000				\$50,000
Legacy Hall Renovate Landscaping and Irrigation	12 - Drainage/landscape	Housing							\$50,000				\$50,000
Eakin Student Recreation Center - Weight Room and Rm 240 Lighting Replacement	7 - Energy efficiency	Other							\$25,000				\$25,000
Main Campus Student Center - Redo Lift Stations in Parking Deck	4 - Electrical, plumbing, HVAC	Other							\$20,000				\$20,000
Main Campus Student Center - Redo Lift Stations in Basement Mechanical Room	4 - Electrical, plumbing, HVAC	Other							\$10,000				\$10,000
Murphy Center - Replace Water Fountains	4 - Electrical, plumbing, HVAC	Athletics							\$10,000				\$10,000
Blount Fields - Restroom Building LED Upgrade	7 - Energy efficiency	Other							\$5,000				\$5,000
Todd Dining Hall Replace Steamline and Provide New Mainline Infrastructure	11 - Roads/utilities infrastructure	Dining								\$5,000,000			\$5,000,000
Todd Dining Hall Renovate Servery	9 - Improve existing space	Dining								\$2,000,000			\$2,000,000
Garrett Replace Roof	1 - Roof	Housing								\$1,400,000			\$1,400,000
Student Health Center - Replace Flat Roof	1 - Roof	Other								\$1,000,000			\$1,000,000
Garrett Add Dedicated OAU	4 - Electrical, plumbing, HVAC	Housing								\$800,000			\$800,000

*Projects shown in bold are fully funded as of September 2022.

FY2023-29 SIX-YEAR CAPITAL PLAN

EAST CAROLINA UNIVERSITY

	FY2021-23 BUDGET APPROPRIATIONS				FY2023-29 PROPOSED BUDGET APPROPRIATIONS							
	Previous Allocations	Project Authorization	2021-2022 Allocation	2022-2023 Allocation	Remaining Balance to be Funded	Proposed 2023-2024 Allocation	Proposed 2024-2025 Allocation	Proposed 2025-2026 Allocation	Proposed 2026-2027 Allocation	Proposed 2027-2028 Allocation	Proposed 2028-2029 Allocation	TOTAL
Jones Hall Replace Windows	7 - Energy efficiency	Housing								\$750,000		\$750,000
Garrett Replace Branch Steam Line from Manhole into Building	11 - Roads/utilities infrastructure	Housing								\$600,000		\$600,000
Johnson Soccer Stadium - LED Sportslighting Upgrade	7 - Energy efficiency	Athletics								\$550,000		\$550,000
Fletcher Hall LED Upgrade	7 - Energy efficiency	Housing								\$500,000		\$500,000
Jarvis Replace Elevator	5 - ADA	Housing								\$500,000		\$500,000
Softball Stadium - LED Sports Lighting Upgrade	7 - Energy efficiency	Athletics								\$500,000		\$500,000
White Hall LED Replacement	7 - Energy efficiency	Housing								\$400,000		\$400,000
Tyler Hall HVAC Upgrades (Incl Controls)	4 - Electrical, plumbing, HVAC	Housing								\$375,000		\$375,000
Clement Hall LED Replacement	7 - Energy efficiency	Housing								\$325,000		\$325,000
Minges Coliseum - Renovate AHU 1-6 and Replace VFDs	4 - Electrical, plumbing, HVAC	Athletics								\$300,000		\$300,000
Murphy Center - Replace Generator	4 - Electrical, plumbing, HVAC	Athletics								\$300,000		\$300,000
Fletcher Hall Replace Ground Floor and Basement HVAC	4 - Electrical, plumbing, HVAC	Housing								\$250,000		\$250,000
Minges Coliseum - Replace Bathroom Fixtures	4 - Electrical, plumbing, HVAC	Athletics								\$250,000		\$250,000
Tyler MAU Replacement	4 - Electrical, plumbing, HVAC	Housing								\$250,000		\$250,000
Murphy Center - Replace Fire Alarm System and Panel	6 - Fire safety needs	Athletics								\$225,000		\$225,000
Fletcher Hall Electrical Gear Upgrade	4 - Electrical, plumbing, HVAC	Housing								\$200,000		\$200,000
Todd Dining Hall Replace Fire Alarm System	6 - Fire safety needs	Dining								\$200,000		\$200,000
College Hill Suites Replace Water Heaters and Booster Pumps	4 - Electrical, plumbing, HVAC	Housing								\$150,000		\$150,000
Cotten Replace Fire Alarm Devices	6 - Fire safety needs	Housing								\$150,000		\$150,000
Dowdy Ficklen Stadium - Replace Bathroom Fixtures - Northside Lower	4 - Electrical, plumbing, HVAC	Athletics								\$150,000		\$150,000
Eakin Student Recreation Center - Replace Corroded Sprinkler System in Pool	6 - Fire safety needs	Other								\$150,000		\$150,000
Jones Hall Replace Water Heater and Booster Pumps	4 - Electrical, plumbing, HVAC	Housing								\$150,000		\$150,000
Legacy Hall Replace Water Heaters and Booster Pumps	4 - Electrical, plumbing, HVAC	Housing								\$150,000		\$150,000
Scales - Demolish Building	13 - Demolition	Athletics								\$150,000		\$150,000
Scott Hall Replace Water Heaters and Booster Pumps	4 - Electrical, plumbing, HVAC	Housing								\$150,000		\$150,000
West End Dining Hall - Rebuild AHU in Basement and On Roof	4 - Electrical, plumbing, HVAC	Dining								\$150,000		\$150,000
Clark LeClair Stadium - Replace Bathroom Fixtures	4 - Electrical, plumbing, HVAC	Athletics								\$100,000		\$100,000
Clark LeClair Stadium - Replace Hot Water System	6 - Electrical, plumbing, HVAC	Athletics								\$100,000		\$100,000
Cotten Renovate Landscape and Irrigation	12 - Drainage/landscape	Housing								\$100,000		\$100,000
Fleming/Cotten Replace Hot Water System	4 - Electrical, plumbing, HVAC	Housing								\$100,000		\$100,000
Minges Coliseum - Renovate Landscaping and Irrigation	12 - Drainage/landscape	Athletics								\$100,000		\$100,000
Slay Replace Hot Water System	4 - Electrical, plumbing, HVAC	Housing								\$100,000		\$100,000
Todd Dining Hall Replace MAU for Kitchen Hoods	4 - Electrical, plumbing, HVAC	Dining								\$100,000		\$100,000
Umstead Replace Hot Water System	4 - Electrical, plumbing, HVAC	Housing								\$100,000		\$100,000
Eakin Student Recreation Center - Replace Toilets and Sinks in Locker Rooms	4 - Electrical, plumbing, HVAC	Other								\$60,000		\$60,000
Jones Galley - Replace MAU for Kitchen Hoods	4 - Electrical, plumbing, HVAC	Dining								\$60,000		\$60,000
North Recreation Center - Replace Outdoor Shower and Water Fountains at Boat Building	4 - Electrical, plumbing, HVAC	Other								\$35,000		\$35,000
College Hill Suites Rebuild Cooling Towers	4 - Electrical, plumbing, HVAC	Housing								\$30,000		\$30,000
West End Dining Hall - Rebuild Cooling Tower	4 - Electrical, plumbing, HVAC	Dining								\$30,000		\$30,000
Dowdy Ficklen Stadium - Replace Upper Deck Exhaust Fans	4 - Electrical, plumbing, HVAC	Athletics								\$25,000		\$25,000
North Recreation Center - Replace Split Systems	4 - Electrical, plumbing, HVAC	Other								\$25,000		\$25,000
Dowdy Ficklen Stadium - East End Zone Replace Control and Electrical Room AC	4 - Electrical, plumbing, HVAC	Athletics								\$20,000		\$20,000
Ballard Hall LED Upgrades	7 - Energy efficiency	Housing								\$15,000		\$15,000
Teams Building - Replace HVAC Unit Serving Plunge Pool Area	4 - Electrical, plumbing, HVAC	Athletics								\$15,000		\$15,000
Tyler Hall Replace Elevators	5 - ADA	Housing									\$1,200,000	\$1,200,000
Clement Hall Bus Duct Replacement	4 - Electrical, plumbing, HVAC	Housing								\$1,000,000		\$1,000,000
White Hall Replace Bus Duct	4 - Electrical, plumbing, HVAC	Housing								\$1,000,000		\$1,000,000
Clement Hall Replace Radiators	4 - Electrical, plumbing, HVAC	Housing								\$500,000		\$500,000
White Hall Replace Radiators	4 - Electrical, plumbing, HVAC	Housing								\$500,000		\$500,000
Minges Coliseum - Chiller Plant - Replace Chiller #2	4 - Electrical, plumbing, HVAC	Athletics								\$400,000		\$400,000
College Hill Suites Upgrade Fire Alarm and Replace ATS	6 - Fire safety needs	Housing								\$350,000		\$350,000
College Hill Suites Replace Shower Walls, Panels and Pans	9 - Improve existing space	Housing								\$250,000		\$250,000
Dowdy Ficklen Stadium - Northside Replace MAUs and Exhaust Fans for Locker Rooms and First Aid	4 - Electrical, plumbing, HVAC	Athletics								\$200,000		\$200,000
Murphy Center - Rebuild AHUs and Upgrade VFDs	4 - Electrical, plumbing, HVAC	Athletics								\$150,000		\$150,000
Teams Building - Update Controls	4 - Electrical, plumbing, HVAC	Athletics								\$125,000		\$125,000
Tyler First Floor AHU Replacement	4 - Electrical, plumbing, HVAC	Housing								\$75,000		\$75,000
College Hill Suites LED Lighting Upgrade	7 - Energy efficiency	Housing								\$50,000		\$50,000
Fleming Renovate Landscape and Irrigation	12 - Drainage/landscape	Housing								\$50,000		\$50,000
Jarvis Renovate Landscape and Irrigation	12 - Drainage/landscape	Housing								\$50,000		\$50,000
Todd Dining Hall Replace Dry Sprinkler System at Loading Dock	6 - Fire safety needs	Dining								\$50,000		\$50,000
Cotten Replace Water Fountains	4 - Electrical, plumbing, HVAC	Housing								\$20,000		\$20,000
Dowdy Ficklen Stadium - South Side Replace Exhaust Fans	4 - Electrical, plumbing, HVAC	Athletics								\$15,000		\$15,000

*Projects shown in bold are fully funded as of September 2022.



Meeting of the Board of Trustees
Budget, Finance, & Infrastructure Committee
November 3, 2022

AGENDA ITEM

VIII-C. Comprehensive Budget Report

Stephanie Coleman
Vice Chancellor of Administration and Finance

Situation: Selective operating budgets compared to actuals.

Background: A financial report comparing budget to actual and prior year comparisons.

Assessment: There are no concerns identified at this time for fiscal year 2023.

Action: This item is for information only.

Comprehensive University Operating Budget
 FYMG810
 For SEPTEMBER FY 2023

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	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
State Funds						
Tuition Annual Revenues 16065						
On Campus	117,414,574	(3,984,489)	113,430,085	59,946,284	59,200,580	745,704
Distance Education	33,960,611	3,984,489	37,945,100	17,559,669	18,276,995	(717,326)
Summer Face-to-Face	2,007,087	0	2,007,087	504,971	470,315	34,656
***Total Tuition Annual Revenues 16065	153,382,272	0	153,382,272	78,010,924	77,947,890	63,034
Tuition Annual Revenues 16066						
School of Dental Medicine	5,695,863	0	5,695,863	2,661,024	2,664,019	(2,995)
Brody School of Medicine	6,845,447	0	6,845,447	3,412,462	3,488,407	(75,945)
***Total Tuition Annual Revenues 16066	12,541,310	0	12,541,310	6,073,486	6,152,426	(78,940)
Continuing Education Revenues	3,126,857	(1,000,000)	2,126,857	3,608,970	3,308,784	300,186
Appropriations 16065	251,073,039	0	251,073,039	61,500,000	32,000,000	29,500,000
Appropriations 16066	87,302,320	0	87,302,320	21,000,000	17,000,000	4,000,000
Other Miscellaneous Revenues	11,655,482	374,644	12,030,126	25,766,109	21,954,603	3,811,506
***Total State Funded Revenues	519,081,280	(625,356)	518,455,924	195,959,489	158,363,703	37,595,786
Total 16065 Operating Expenses	418,884,190	(625,356)	418,258,834	103,607,580	94,605,935	9,001,645
Total 16066 Operating Expenses	100,197,090	0	100,197,090	19,520,437	20,605,996	(1,085,559)
***Total State Funded Expenses	519,081,280	(625,356)	518,455,924	123,128,017	115,211,931	7,916,086

Comprehensive University Operating Budget
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 For SEPTEMBER FY 2023

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	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
Non-State Funds						
Academic Affairs						
College of Engineering Fee						
Beginning Fund Balance				1,224,675	855,359	369,316
Total Annual Revenues	800,000	0	800,000	414,063	379,600	34,463
Total Annual Expenses	781,218	0	781,218	152,461	196,422	(43,961)
Annual Operating Results	18,782	0	18,782	261,602	183,178	78,424
Net Transfers	(14,499)	0	(14,499)	(7,700)	0	(7,700)
Annual Operating Results Net Transfers	4,283	0	4,283	253,902	183,178	70,724
Ending Fund Balance				1,478,577	1,038,537	440,040
College of Business Professional Program						
Beginning Fund Balance				519,348	536,568	(17,220)
Total Annual Revenues	75,000	0	75,000	0	0	0
Total Annual Expenses	154,153	0	154,153	0	977	(977)
Annual Operating Results	(79,153)	0	(79,153)	0	(977)	977
Net Transfers	(1,114)	0	(1,114)	0	0	0
Annual Operating Results Net Transfers	(80,267)	0	(80,267)	0	(977)	977
Ending Fund Balance				519,348	535,591	(16,243)
Admissions						
Beginning Fund Balance				1,733,588	1,734,345	(757)
Total Annual Revenues	1,067,224	0	1,067,224	124,011	91,822	32,189
Total Annual Expenses	2,418,658	0	2,418,658	632,890	504,461	128,429
Annual Operating Results	(1,351,434)	0	(1,351,434)	(508,879)	(412,639)	(96,240)
Net Transfers	(49,613)	0	(49,613)	0	0	0
Annual Operating Results Net Transfers	(1,401,047)	0	(1,401,047)	(508,879)	(412,639)	(96,240)
Ending Fund Balance				1,224,709	1,321,706	(96,997)

Comprehensive University Operating Budget
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 For SEPTEMBER FY 2023

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	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
Performing Arts						
Beginning Fund Balance				348,902	348,955	(53)
Total Annual Revenues	57,582	0	57,582	25,953	17,180	8,773
Total Annual Expenses	57,982	0	57,982	27,466	6,702	20,764
Annual Operating Results	(400)	0	(400)	(1,513)	10,478	(11,991)
Net Transfers	0	0	0	0	0	0
Annual Operating Results Net Transfers	(400)	0	(400)	(1,513)	10,478	(11,991)
Ending Fund Balance				347,389	359,433	(12,044)
Administration and Finance						
lCard						
Beginning Fund Balance				711,031	625,835	85,196
Total Annual Revenues	128,600	0	128,600	32,488	33,729	(1,241)
Total Annual Expenses	125,620	0	125,620	94,096	3,600	90,496
Annual Operating Results	2,980	0	2,980	(61,608)	30,129	(91,737)
Net Transfers	(1,834)	0	(1,834)	0	0	0
Annual Operating Results Net Transfers	1,146	0	1,146	(61,608)	30,129	(91,737)
Ending Fund Balance				649,423	655,964	(6,541)
Campus Safety & Police						
Beginning Fund Balance				2,882,769	1,339,846	1,542,923
Total Annual Revenues	1,456,000	0	1,456,000	705,204	627,704	77,500
Total Annual Expenses	2,359,547	0	2,359,547	408,175	332,413	75,762
Annual Operating Results	(903,547)	0	(903,547)	297,029	295,291	1,738
Net Transfers	903,547	0	903,547	0	891,973	(891,973)
Annual Operating Results Net Transfers	0	0	0	297,029	1,187,264	(890,235)
Ending Fund Balance				3,179,798	2,527,110	652,688

Comprehensive University Operating Budget
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 For SEPTEMBER FY 2023

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	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
ECU Purchasing Card						
Beginning Fund Balance				376,495	1,101,299	(724,804)
Total Annual Revenues	400,000	0	400,000	0	0	0
Total Annual Expenses	85,056	0	85,056	0	18,929	(18,929)
Annual Operating Results	314,944	0	314,944	0	(18,929)	18,929
Net Transfers	(432,819)	0	(432,819)	0	(1,000,000)	1,000,000
Annual Operating Results Net Transfers	(117,875)	0	(117,875)	0	(1,018,929)	1,018,929
Ending Fund Balance				376,495	82,370	294,125
Ed & Tech						
Beginning Fund Balance				8,893,317	7,203,499	1,689,818
Total Annual Revenues	10,478,000	0	10,478,000	4,816,846	4,945,561	(128,715)
Total Annual Expenses	10,299,000	0	10,299,000	3,606,864	3,936,265	(329,401)
Annual Operating Results	179,000	0	179,000	1,209,982	1,009,296	200,686
Net Transfers	(179,000)	0	(179,000)	0	0	0
Annual Operating Results Net Transfers	0	0	0	1,209,982	1,009,296	200,686
Ending Fund Balance				10,103,299	8,212,795	1,890,504
Minges						
Beginning Fund Balance				147,558	139,946	7,612
Total Annual Revenues	114,000	0	114,000	58,550	58,220	330
Total Annual Expenses	64,186	0	64,186	25,944	21,106	4,838
Annual Operating Results	49,814	0	49,814	32,606	37,114	(4,508)
Net Transfers	(49,814)	0	(49,814)	0	(47,570)	47,570
Annual Operating Results Net Transfers	0	0	0	32,606	(10,456)	43,062
Ending Fund Balance				180,164	129,490	50,674

Comprehensive University Operating Budget
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 For SEPTEMBER FY 2023

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	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
Parking and Transportation						
Beginning Fund Balance				12,373,277	11,170,278	1,202,999
Total Annual Revenues	4,037,448	0	4,037,448	2,615,251	2,703,440	(88,189)
Total Annual Expenses	2,752,807	0	2,752,807	544,060	761,153	(217,093)
Annual Operating Results	1,284,641	0	1,284,641	2,071,191	1,942,287	128,904
Net Transfers	(661,442)	0	(661,442)	0	(236,376)	236,376
Annual Operating Results Net Transfers	623,199	0	623,199	2,071,191	1,705,911	365,280
Ending Fund Balance				14,444,468	12,876,189	1,568,279
Printing and Graphics						
Beginning Fund Balance				1,062,784	1,168,343	(105,559)
Total Annual Revenues	2,123,954	0	2,123,954	530,133	454,482	75,651
Total Annual Expenses	2,064,465	0	2,064,465	510,841	509,335	1,506
Annual Operating Results	59,489	0	59,489	19,292	(54,853)	74,145
Net Transfers	(36,812)	0	(36,812)	0	(23,785)	23,785
Annual Operating Results Net Transfers	22,677	0	22,677	19,292	(78,638)	97,930
Ending Fund Balance				1,082,076	1,089,705	(7,629)
Student Stores						
Beginning Fund Balance				5,109,770	4,364,794	744,976
Total Annual Revenues	1,060,000	0	1,060,000	43,367	732,851	(689,484)
Total Annual Expenses	305,670	0	305,670	130,737	135,993	(5,256)
Annual Operating Results	754,330	0	754,330	(87,370)	596,858	(684,228)
Net Transfers	(751,254)	0	(751,254)	0	0	0
Annual Operating Results Net Transfers	3,076	0	3,076	(87,370)	596,858	(684,228)
Ending Fund Balance				5,022,400	4,961,652	60,748

Comprehensive University Operating Budget
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	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
Vending						
Beginning Fund Balance				214,015	294,424	(80,409)
Total Annual Revenues	172,500	0	172,500	40,609	15,550	25,059
Total Annual Expenses	0	0	0	0	0	0
Annual Operating Results	172,500	0	172,500	40,609	15,550	25,059
Net Transfers	(215,000)	0	(215,000)	0	(250,000)	250,000
Annual Operating Results Net Transfers	(42,500)	0	(42,500)	40,609	(234,450)	275,059
Ending Fund Balance				254,624	59,974	194,650
Warehouse & Storerooms						
Beginning Fund Balance				962,284	1,060,526	(98,242)
Total Annual Revenues	997,000	0	997,000	308,245	356,365	(48,120)
Total Annual Expenses	1,038,782	0	1,038,782	224,940	438,095	(213,155)
Annual Operating Results	(41,782)	0	(41,782)	83,305	(81,730)	165,035
Net Transfers	(19,331)	0	(19,331)	0	0	0
Annual Operating Results Net Transfers	(61,113)	0	(61,113)	83,305	(81,730)	165,035
Ending Fund Balance				1,045,589	978,796	66,793
IT Maintenance and Infrastructure						
Beginning Fund Balance				3,432,999	3,334,770	98,229
Total Annual Revenues	61,768	0	61,768	18,998	15,487	3,511
Total Annual Expenses	264,102	0	264,102	69,796	38,622	31,174
Annual Operating Results	(202,334)	0	(202,334)	(50,798)	(23,135)	(27,663)
Net Transfers	203,247	0	203,247	203,247	105,148	98,099
Annual Operating Results Net Transfers	913	0	913	152,449	82,013	70,436
Ending Fund Balance				3,585,448	3,416,783	168,665

Comprehensive University Operating Budget
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	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
Storm Damage						
Beginning Fund Balance				631,900	631,900	0
Total Annual Revenues	0	0	0	0	0	0
Total Annual Expenses	0	0	0	0	0	0
Annual Operating Results	0	0	0	0	0	0
Net Transfers	0	0	0	0	0	0
Annual Operating Results Net Transfers	0	0	0	0	0	0
Ending Fund Balance				631,900	631,900	0
Millennial Campus						
Beginning Fund Balance				2,764,793	853,747	1,911,046
Total Annual Revenues	39,722	0	39,722	22,254	6,531	15,723
Total Annual Expenses	3,000	0	3,000	0	2,326	(2,326)
Annual Operating Results	36,722	0	36,722	22,254	4,205	18,049
Net Transfers	(200)	0	(200)	0	0	0
Annual Operating Results Net Transfers	36,522	0	36,522	22,254	4,205	18,049
Ending Fund Balance				2,787,047	857,952	1,929,095
Athletics						
Athletics Operating						
Beginning Fund Balance				0	0	0
Total Annual Revenues	36,686,000	265,324	36,951,324	14,723,232	8,742,044	5,981,188
Total Annual Expenses	45,044,113	147,637	45,191,750	12,038,309	11,439,129	599,180
Annual Operating Results	(8,358,113)	117,687	(8,240,426)	2,684,923	(2,697,085)	5,382,008
Net Transfers	8,524,365	0	8,524,365	0	(212,233)	212,233
Annual Operating Results Net Transfers	166,252	117,687	283,939	2,684,923	(2,909,318)	5,594,241
Ending Fund Balance				2,684,923	(2,909,318)	5,594,241

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	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
Marching Pirates						
Beginning Fund Balance				158,537	237,001	(78,464)
Total Annual Revenues	76,000	0	76,000	39,033	38,813	220
Total Annual Expenses	76,000	0	76,000	32,053	68,643	(36,590)
Annual Operating Results	0	0	0	6,980	(29,830)	36,810
Net Transfers	0	0	0	0	0	0
Annual Operating Results Net Transfers	0	0	0	6,980	(29,830)	36,810
Ending Fund Balance				165,517	207,171	(41,654)
Southside Stadium						
Beginning Fund Balance				77,786	0	77,786
Total Annual Revenues	3,629,050	0	3,629,050	3,127,737	556,617	2,571,120
Total Annual Expenses	3,629,050	0	3,629,050	2,227,333	2,100,310	127,023
Annual Operating Results	0	0	0	900,404	(1,543,693)	2,444,097
Net Transfers	0	0	0	0	0	0
Annual Operating Results Net Transfers	0	0	0	900,404	(1,543,693)	2,444,097
Ending Fund Balance				978,190	(1,543,693)	2,521,883
ESPN Media Rights						
Beginning Fund Balance				559,511	575,929	(16,418)
Total Annual Revenues	0	0	0	0	0	0
Total Annual Expenses	0	0	0	0	6,340	(6,340)
Annual Operating Results	0	0	0	0	(6,340)	6,340
Net Transfers	0	0	0	0	0	0
Annual Operating Results Net Transfers	0	0	0	0	(6,340)	6,340
Ending Fund Balance				559,511	569,589	(10,078)

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	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
Chancellor						
Chancellors Discretionary						
Beginning Fund Balance				534,776	775,473	(240,697)
Total Annual Revenues	0	0	0	830	0	830
Total Annual Expenses	239,515	0	239,515	41,362	15,906	25,456
Annual Operating Results	(239,515)	0	(239,515)	(40,532)	(15,906)	(24,626)
Net Transfers	(10,485)	0	(10,485)	0	0	0
Annual Operating Results Net Transfers	(250,000)	0	(250,000)	(40,532)	(15,906)	(24,626)
Ending Fund Balance				494,244	759,567	(265,323)
Health Sciences						
ECU Physicians						
Beginning Fund Balance				78,845,524	76,994,294	1,851,230
Total Annual Revenues	241,873,892	0	241,873,892	53,493,317	52,613,435	879,882
Total Annual Expenses	242,466,296	2,160,335	244,626,631	56,893,069	50,796,690	6,096,379
Annual Operating Results	(592,404)	(2,160,335)	(2,752,739)	(3,399,752)	1,816,745	(5,216,497)
Net Transfers	(9,038,680)	0	(9,038,680)	(1,792,441)	(5,443,140)	3,650,699
Annual Operating Results Net Transfers	(9,631,084)	(2,160,335)	(11,791,419)	(5,192,193)	(3,626,395)	(1,565,798)
Ending Fund Balance				73,653,331	73,367,899	285,432
School of Dental Medicine						
Beginning Fund Balance				17,395,329	13,293,002	4,102,327
Total Annual Revenues	21,640,937	0	21,640,937	7,773,999	4,062,911	3,711,088
Total Annual Expenses	22,804,088	0	22,804,088	4,870,268	4,941,277	(71,009)
Annual Operating Results	(1,163,151)	0	(1,163,151)	2,903,731	(878,366)	3,782,097
Net Transfers	(305,850)	0	(305,850)	0	0	0
Annual Operating Results Net Transfers	(1,469,001)	0	(1,469,001)	2,903,731	(878,366)	3,782,097
Ending Fund Balance				20,299,060	12,414,636	7,884,424

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	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
Comparative Medicine						
Beginning Fund Balance				371,978	263,144	108,834
Total Annual Revenues	500,000	0	500,000	140,044	155,278	(15,234)
Total Annual Expenses	772,428	0	772,428	152,586	144,655	7,931
Annual Operating Results	(272,428)	0	(272,428)	(12,542)	10,623	(23,165)
Net Transfers	(18,470)	0	(18,470)	0	0	0
Annual Operating Results Net Transfers	(290,898)	0	(290,898)	(12,542)	10,623	(23,165)
Ending Fund Balance				359,436	273,767	85,669
Research						
F&A						
Beginning Fund Balance				9,522,708	6,004,867	3,517,841
Total Annual Revenues	7,000,176	0	7,000,176	2,200,445	2,002,988	197,457
Total Annual Expenses	6,209,606	0	6,209,606	993,494	970,617	22,877
Annual Operating Results	790,570	0	790,570	1,206,951	1,032,371	174,580
Net Transfers	(199,998)	0	(199,998)	(302,336)	(41,879)	(260,457)
Annual Operating Results Net Transfers	590,572	0	590,572	904,615	990,492	(85,877)
Ending Fund Balance				10,427,323	6,995,359	3,431,964
Student Affairs						
Campus Recreation						
Beginning Fund Balance				6,511,643	6,544,841	(33,198)
Total Annual Revenues	5,626,144	0	5,626,144	2,836,948	2,830,455	6,493
Total Annual Expenses	4,484,623	0	4,484,623	1,117,220	1,080,976	36,244
Annual Operating Results	1,141,521	0	1,141,521	1,719,728	1,749,479	(29,751)
Net Transfers	(3,412,818)	0	(3,412,818)	(402,700)	(964,246)	561,546
Annual Operating Results Net Transfers	(2,271,297)	0	(2,271,297)	1,317,028	785,233	531,795
Ending Fund Balance				7,828,671	7,330,074	498,597

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	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
Dining						
Beginning Fund Balance				1,128,485	(46,186)	1,174,671
Total Annual Revenues	31,724,603	0	31,724,603	13,358,250	12,730,009	628,241
Total Annual Expenses	30,762,923	0	30,762,923	7,163,912	6,922,886	241,026
Annual Operating Results	961,680	0	961,680	6,194,338	5,807,123	387,215
Net Transfers	(461,680)	0	(461,680)	(365,000)	(378,057)	13,057
Annual Operating Results Net Transfers	500,000	0	500,000	5,829,338	5,429,066	400,272
Ending Fund Balance				6,957,823	5,382,880	1,574,943
Housing						
Beginning Fund Balance				8,528,144	1,226,566	7,301,578
Total Annual Revenues	34,190,926	0	34,190,926	16,826,342	15,196,545	1,629,797
Total Annual Expenses	26,655,883	0	26,655,883	10,742,380	11,750,410	(1,008,030)
Annual Operating Results	7,535,043	0	7,535,043	6,083,962	3,446,135	2,637,827
Net Transfers	(5,397,888)	0	(5,397,888)	(665,902)	(4,985,500)	4,319,598
Annual Operating Results Net Transfers	2,137,155	0	2,137,155	5,418,060	(1,539,365)	6,957,425
Ending Fund Balance				13,946,204	(312,799)	14,259,003
Student Health						
Beginning Fund Balance				6,615,476	6,080,823	534,653
Total Annual Revenues	8,057,832	0	8,057,832	3,408,692	2,499,456	909,236
Total Annual Expenses	7,595,378	0	7,595,378	1,788,932	1,516,902	272,030
Annual Operating Results	462,454	0	462,454	1,619,760	982,554	637,206
Net Transfers	(462,454)	0	(462,454)	(346,150)	(398,009)	51,859
Annual Operating Results Net Transfers	0	0	0	1,273,610	584,545	689,065
Ending Fund Balance				7,889,086	6,665,368	1,223,718

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	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
Student Unions						
Beginning Fund Balance				6,162,775	6,131,102	31,673
Total Annual Revenues	5,596,400	0	5,596,400	2,838,869	2,802,448	36,421
Total Annual Expenses	4,223,739	0	4,223,739	1,022,160	1,046,307	(24,147)
Annual Operating Results	1,372,661	0	1,372,661	1,816,709	1,756,141	60,568
Net Transfers	(1,372,661)	0	(1,372,661)	(346,150)	(1,163,215)	817,065
Annual Operating Results Net Transfers	0	0	0	1,470,559	592,926	877,633
Ending Fund Balance				7,633,334	6,724,028	909,306
Transit						
Beginning Fund Balance				567,981	648,414	(80,433)
Total Annual Revenues	4,158,050	0	4,158,050	1,930,753	1,752,002	178,751
Total Annual Expenses	4,102,920	0	4,102,920	1,095,218	874,775	220,443
Annual Operating Results	55,130	0	55,130	835,535	877,227	(41,692)
Net Transfers	373,055	0	373,055	(15,585)	(39,240)	23,655
Annual Operating Results Net Transfers	428,185	0	428,185	819,950	837,987	(18,037)
Ending Fund Balance				1,387,931	1,486,401	(98,470)
Student Activities Board						
Beginning Fund Balance				1,148,432	1,127,337	21,095
Total Annual Revenues	480,500	0	480,500	239,080	237,732	1,348
Total Annual Expenses	480,169	0	480,169	15,287	42,364	(27,077)
Annual Operating Results	331	0	331	223,793	195,368	28,425
Net Transfers	(331)	0	(331)	0	0	0
Annual Operating Results Net Transfers	0	0	0	223,793	195,368	28,425
Ending Fund Balance				1,372,225	1,322,705	49,520

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	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
Student Government Association						
Beginning Fund Balance				1,159,324	1,099,874	59,450
Total Annual Revenues	522,500	0	522,500	268,355	266,842	1,513
Total Annual Expenses	455,552	25,000	480,552	116,979	62,507	54,472
Annual Operating Results	66,948	(25,000)	41,948	151,376	204,335	(52,959)
Net Transfers	(66,948)	0	(66,948)	0	0	0
Annual Operating Results Net Transfers	0	(25,000)	(25,000)	151,376	204,335	(52,959)
Ending Fund Balance				1,310,700	1,304,209	6,491
Fine Arts Funding Board						
Beginning Fund Balance				341,178	327,521	13,657
Total Annual Revenues	152,000	0	152,000	78,067	77,627	440
Total Annual Expenses	152,000	0	152,000	6,989	14,038	(7,049)
Annual Operating Results	0	0	0	71,078	63,589	7,489
Net Transfers	0	0	0	0	0	0
Annual Operating Results Net Transfers	0	0	0	71,078	63,589	7,489
Ending Fund Balance				412,256	391,110	21,146
Career Programs						
Beginning Fund Balance				719,319	620,717	98,602
Total Annual Revenues	302,000	0	302,000	201,840	66,088	135,752
Total Annual Expenses	298,442	0	298,442	34,756	27,293	7,463
Annual Operating Results	3,558	0	3,558	167,084	38,795	128,289
Net Transfers	(3,558)	0	(3,558)	0	0	0
Annual Operating Results Net Transfers	0	0	0	167,084	38,795	128,289
Ending Fund Balance				886,403	659,512	226,891

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	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
Orientation						
Beginning Fund Balance				764,300	581,763	182,537
Total Annual Revenues	1,047,212	0	1,047,212	19,014	38,941	(19,927)
Total Annual Expenses	957,763	0	957,763	240,777	96,100	144,677
Annual Operating Results	89,449	0	89,449	(221,763)	(57,159)	(164,604)
Net Transfers	(636)	0	(636)	0	0	0
Annual Operating Results Net Transfers	88,813	0	88,813	(221,763)	(57,159)	(164,604)
Ending Fund Balance				542,537	524,604	17,933
Student Engagement						
Beginning Fund Balance				1,351,736	1,200,752	150,984
Total Annual Revenues	628,880	0	628,880	319,684	317,882	1,802
Total Annual Expenses	628,721	0	628,721	125,830	86,380	39,450
Annual Operating Results	159	0	159	193,854	231,502	(37,648)
Net Transfers	(159)	0	(159)	0	0	0
Annual Operating Results Net Transfers	0	0	0	193,854	231,502	(37,648)
Ending Fund Balance				1,545,590	1,432,254	113,336
Mendenhall Student Center Renovations						
Beginning Fund Balance				7,500,000	7,500,000	0
Total Annual Revenues	0	0	0	0	0	0
Total Annual Expenses	0	0	0	0	0	0
Annual Operating Results	0	0	0	0	0	0
Net Transfers	0	0	0	0	0	0
Annual Operating Results Net Transfers	0	0	0	0	0	0
Ending Fund Balance				7,500,000	7,500,000	0

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	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
Student Unions Construction						
Beginning Fund Balance				2,548,813	2,557,214	(8,401)
Total Annual Revenues	0	0	0	0	0	0
Total Annual Expenses	0	0	0	0	0	0
Annual Operating Results	0	0	0	0	0	0
Net Transfers	0	0	0	(448,562)	(4,188)	(444,374)
Annual Operating Results Net Transfers	0	0	0	(448,562)	(4,188)	(444,374)
Ending Fund Balance				2,100,251	2,553,026	(452,775)
Student Media						
Beginning Fund Balance				1,070,792	987,420	83,372
Total Annual Revenues	604,500	0	604,500	308,190	307,294	896
Total Annual Expenses	726,701	0	726,701	166,404	121,947	44,457
Annual Operating Results	(122,201)	0	(122,201)	141,786	185,347	(43,561)
Net Transfers	(1,285)	0	(1,285)	0	0	0
Annual Operating Results Net Transfers	(123,486)	0	(123,486)	141,786	185,347	(43,561)
Ending Fund Balance				1,212,578	1,172,767	39,811
University						
Auxiliary Overhead						
Beginning Fund Balance				83,562,796	72,658,983	10,903,813
Total Annual Revenues	182,000	0	182,000	521,419	71,741	449,678
Total Annual Expenses	910,636	0	910,636	(281,018)	(40,580)	(240,438)
Annual Operating Results	(728,636)	0	(728,636)	802,437	112,321	690,116
Net Transfers	(4,165,567)	0	(4,165,567)	96,345	8,022,510	(7,926,165)
Annual Operating Results Net Transfers	(4,894,203)	0	(4,894,203)	898,782	8,134,831	(7,236,049)
Ending Fund Balance				84,461,578	80,793,814	3,667,764

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	Original Budget	Budget Changes	Current Budget	YTD Actual Results	Prior YTD Actual Results	YTD Actual Current vs Prior
Debt Service						
Beginning Fund Balance				15,695,291	15,469,014	226,277
Total Annual Revenues	8,515,000	0	8,515,000	4,370,674	4,320,171	50,503
Total Annual Expenses	8,193,237	0	8,193,237	5,980,172	5,891,478	88,694
Annual Operating Results	321,763	0	321,763	(1,609,498)	(1,571,307)	(38,191)
Net Transfers	0	0	0	0	0	0
Annual Operating Results Net Transfers	321,763	0	321,763	(1,609,498)	(1,571,307)	(38,191)
Ending Fund Balance				14,085,793	13,897,707	188,086
Campus Operations Aux Funded Positions						
Beginning Fund Balance				2,226,164	(5,537)	2,231,701
Total Annual Revenues	1,311,258	0	1,311,258	341,882	318,026	23,856
Total Annual Expenses	7,699,882	0	7,699,882	1,647,813	1,450,884	196,929
Annual Operating Results	(6,388,624)	0	(6,388,624)	(1,305,931)	(1,132,858)	(173,073)
Net Transfers	6,388,624	0	6,388,624	0	5,953,942	(5,953,942)
Annual Operating Results Net Transfers	0	0	0	(1,305,931)	4,821,084	(6,127,015)
Ending Fund Balance				920,233	4,815,547	(3,895,314)

AGENDA ITEM

VIII-D. EHRA Salary Increases

Stephanie Coleman
Vice Chancellor for Administration & Finance

Situation: This is an informational report of all EHRA salary increases approved during the reporting period pursuant to University of North Carolina Policy Manual 200.6 and University of North Carolina Policy Manual 600.3.4. The Board of Trustees has been delegated authority over certain personnel actions, and the Board of Trustees has delegated that authority to the Chancellor to the fullest extent allowed by the delegations and in accordance with applicable UNC Policy Manual provisions and/or Board of Governors directives.

Background: The Board of Trustees has been delegated authority over certain personnel actions, and the Board of Trustees has delegated that authority to the Chancellor to the fullest extent allowed by the delegations and in accordance with applicable UNC Policy Manual provisions and/or Board of Governors directives. The Chancellor further delegated this approval to the Vice Chancellors, Chief of Staff, Dean of BSOM and Director of Athletics. This report is to provide a summary of all salary actions approved using this delegated authority during the reporting period.

Assessment: This report covers August 1, 2022 through September 30, 2022, and includes the following:

- 122 permanent salary increases
- 19 temporary salary increases

Action: This item is for information only.

AGENDA ITEM

VIII-E. State Retirement Pension Spiking Monthly Report

Stephanie Coleman
Vice Chancellor for Administration & Finance

Situation: In order to assist employing agencies with planning and budgeting to comply with the Contribution-Based Benefit Cap (CBBC), the State Treasurer's Office provides a monthly report of members who may require additional employer contributions should they elect to retire in the following 13 months from the date on the report. The Chief Financial Officer is required to provide a copy of the report to the Board of Trustees.

Background: During the 2014 General Assembly session, CBCC legislation was enacted effective January 1, 2015. This legislation was created to control the practice of "pension spiking" in which a member's compensation substantially increases resulting in a monthly retirement benefit that is significantly greater than the member and employer contributions would fund. The CBBC was created to protect each system from absorbing the additional liabilities caused by compensation decisions made by other employers. This legislation applies to members who retire on or after January 1, 2015, with an average final compensation of \$100,000 or higher (adjusted annually for inflation) and requires the member's last employer to pay the additional contribution required to fund the member's benefit in excess of the cap.

Assessment: The report provides a list of potential employees, including those whose compensation average may approach the threshold. It includes employees who may be eligible to retire in the next 13 months (at a reduced or unreduced benefit), whose salary is \$100,000 or greater, and whose estimated monthly retirement benefit exceeds the CBBC based on information in the employee's most recent annual benefits statement. The list is not exhaustive, and members included on the lists may or may not exceed the CBBC upon retirement. This is merely a notification of a potential cost that ECU may be required to pay, in the form of a lump-sum payment, due after the member retires. When a member submits their intent to retire, the State Treasurer's Office completes a Pension Spiking calculation using the CBBC and provides a statement to ECU if it is determined that additional contributions are due. Employers are not required to pay the additional contributions for employees hired on or after January 1, 2015.

Action: This item is for information only.



North Carolina Total Retirement Plans



Dale R. Folwell, CPA
STATE TREASURER OF NORTH CAROLINA
DALE R. FOLWELL, CPA

9/22/2022

20300 - EAST CAROLINA UNIVERSITY
ATTN: CHIEF FINANCIAL OFFICER OR BUDGET ADMINISTRATOR
210 EAST FIRST STREET
GREENVILLE, NC 27858

Dear 20300 - EAST CAROLINA UNIVERSITY:

During the 2014 General Assembly session, contribution-based benefit cap legislation was enacted effective January 1, 2015. This legislation was created to control the practice of "pension spiking," in which a member's compensation substantially increases, resulting in a monthly retirement benefit that is significantly greater than the member and employer contributions would fund. The Contribution-Based Benefit Cap (CBBC) approach was created to protect each system for current and future retirees and to prevent all employers in the Retirement Systems from absorbing the additional liabilities caused by compensation decisions made by other employers. This legislation applies to members who retire on and after January 1, 2015, with an average final compensation of \$100,000 or higher (adjusted annually for inflation), and will directly impact only a small number of those individuals. It requires the member's last employer to pay the additional contribution required to fund the member's benefit in excess of the cap. [G.S. 135-5(a3); 135-4(jj); 128-27(a3); and 128-26(y)]

In order to assist employing agencies with planning and budgeting to comply with the CBBC provisions, we are required to report monthly to each employer a list of those members for whom the employer made a contribution to the Retirement System in the preceding month that are most likely to require an additional employer contribution should they elect to retire in the following 12 months. This letter and the attached report serve as our required monthly notification to your agency under this provision. [G.S. 135-8(f)(2)(f) and G.S.128-30(g)(2)(b)]

The chief financial officer of your agency is required to provide a copy of the attached report to the chief executive of your agency, as well as to the governing body, including any board which exercises financial oversight. Additionally, the chief financial officer of a public school system is required to provide a copy of the report to the local board of education and notify the board of county commissioners of the county in which the local administrative unit is located that the report was received and how many employees were listed in the report. [G.S. 115C-436(c); 135-8(j); and 128-30(j)]

For the purpose of determining the employees of your agency that are likely to require an additional employer contribution should they elect to retire in the following 12 months, the Retirement System modified the criteria used in the CBBC calculation. This allows for a broad list of potential employees, including those whose compensation average may approach the threshold and attempts to provide your agency with prior notification of a potential cost. The attached report

lists employees of your agency who may be eligible to retire in the next 13 months (at either a reduced or unreduced benefit), whose salary is \$100,000.00 or greater, and whose estimated monthly retirement benefit exceeds the CBBC based on information in the employee's most recent annual benefits statement. In addition, a lower CBBC Factor (i.e., TSERS is 4.2 and LGERS is 4.4) is applied.

This list is not exhaustive, and members included on this list may or may not exceed the CBBC upon retirement, depending on a number of factors such as the member's average final compensation, the member's age at retirement, and membership service. This is merely a notification of a potential cost that your agency may be required to pay, in the form of a lump-sum payment, due after the member retires.

For those employees hired on or after January 1, 2015, the employer is not required to pay the additional contribution to fund the member's benefit in excess of the Contribution-Based Benefit Cap. The employer has the option to pay all or part of the contribution required in excess of the CBBC; the employee also has the option to pay all or part of the contribution. However, should neither of you choose to pay this additional contribution, the employee's retirement benefit will be capped.

You can calculate the likelihood of whether the retirement benefit of a member listed on the attached report will exceed the CBBC with information available on our website at <https://www.myncretirement.com/employers/employer-training/pension-spiking>.

If you have any questions or need assistance in calculating the likelihood of a potential CBBC liability, please contact us at the address or telephone number listed below.

Sincerely,

Retirement Systems Division
N.C. Department of State Treasurer

623_PENSPK



Meeting of the Board of Trustees
Budget, Finance, & Infrastructure Committee
November 3, 2022

AGENDA ITEM

VIII-F. Major Capital Project Updates

William Bagnell
Associate Vice Chancellor for Campus Operations

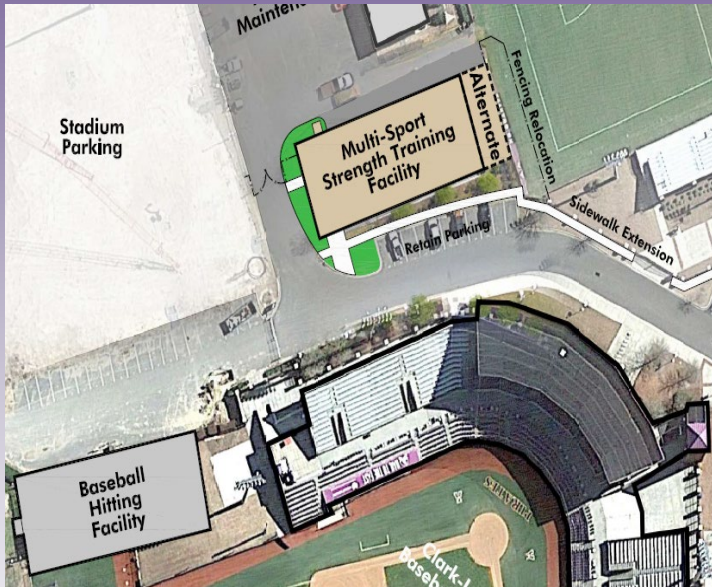
Situation: Brief updates on Major Capital Projects.

Background: Updates include Project Status, Budget Adherence and Next Quarter's expected activity.

Assessment: Many project updates included.

Action: This item is for information only.

Multi-Sports Strength Training Facility



- Status: Construction Documents
- Budget: \$2,500,000
- Consultants: CRA
- Contractor: TA Loving
- Construction: 02/01/22 – 11/15/22
- Next quarter: Building completes and is occupied.



Health Science Campus School of Dental Medicine Faculty Practice Renovations



- Status: Construction
- Budget: \$495,000
- Designer: Lord Aeck Sargent
- Contractor: Berry Building Group
- Estimated Construction: 8/15/2022 – 03/02/2023
- Next quarter: Continue construction to a near complete stage. Will be waiting on long lead items to arrive for project total completion.



Main Campus – College Hill Drive Replace Steam Phase 3



- Status: Design Development
- Budget: \$2,500,000
- Designer: Dewberry Engineers, Inc.
- Contractor: Single Prime Mechanical - TBD
- Estimated Construction: 2/27/23 – 07/28/23
- Next quarter: Receive Bids; issue Contracts



Fleming HVAC & Bathrooms Renovation



- Status: Construction Documents
- Budget: \$5,650,000
- Designer: Davis Kane, Architects, P.A.
- Contractor: TBD
- Estimated Construction: 01/01/23 - 7/31/23
- Next Quarter: Obtain SCO approval and advertise for bids



Main Campus – Relocate Steam and Condensate – Phase 1



- Status: Design Agreement Negotiation
- Budget: \$5,000,000
- Designer: RMF Engineering, Inc.
- Estimated Construction: 06/19/2023 – 03/15/2024
- Next quarter: Complete SD/DD Package & coordinate design for 14th Street crossing with NCDOT



Health Sciences Building Envelope Infiltration Repairs



- Status: Design
- Budget: \$5,000,000
- Designer: Atlas Engineering
- Contractor: TBD
- Estimated Construction: 04/17/2023 – 06/12/2024
- Next Quarter: CD Approval-Bids-Award



Brody Medical Sciences Building High Rise Code Compliance – Phase 2



- Status: Design
- Budget: \$6,000,000
- Designer: MHAworks
- Estimated Construction: 10/30/2023-12/13/2024
- Next Quarter: Complete topo survey, document relevant as-is building conditions, contract geotechnical investigation, prepare Schematic design.



Mendenhall Renovation Phase 2



- Status: Schematic design
- Budget: \$10,544,304
- Designer: Davis Kane, Architects, P.A.
- Contractor: TBD
- Estimated Construction: 09/01/23 - 11/01/24
- Next Quarter: Begin schematic design



Main Campus – Chilled Water Extension to Graham and Whichard



- Status: Design
- Budget: \$6,475,000
- Designer: Dewberry Engineers, Inc.
- Contractor: Single Prime Mechanical - TBD
- Estimated Construction: 7/17/23 – 3/28/25
- Next quarter: Complete Construction Documents



Speight Building Roof, Window and Envelope Replacement



- Status: Advance Planning
- Budget: \$4,000,000
- Designer: Intrepid Architecture
- Estimated Construction: 10/1/2023 – 04/30/2025
- Next Quarter: Completion of Advance Planning and start on Schematic Design drawings



Whichard Building Comprehensive Renovation



- Status: Advance Planning
- Budget: \$15,000,000
- Designer: HH Architecture
- Contractor: Construction Manager TBD
- Estimated Construction: 11/18/24-12/12/25
- Next Quarter: Select CMAR and begin schematic design



Brody School of Medicine (New Medical Education Building)



- Status: Advance Planning
- Budget: \$215,000,000
- Designer: BSA Life Structures
- Estimated Construction: 02/15/25 – 08/31/27
- Next Quarter: Complete advance planning and CM@Risk selection. SCO designer contracts executed to begin schematic design.



Major Capital Projects Schedule



FINANCE AND FACILITIES COMMITTEE Major Capital Projects Schedule

PROJECT	BOT MEMBER	2021												2022												2023												2024-27																																																
		JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC																																																	
Multi-Sports Strength Training Facility		Blue				Red	Red	Red																	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Blue																																																	
Health Science Campus School of Dental Medicine Faculty Practice Renovations																																						Green	Blue	Red	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Blue																																				
MC College Hill Drive Steam Replacement Phase 3																																						Green	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Red	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Blue																								
Fleming HVAC & Bathrooms Renovation																																																		Green	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Red	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Blue												
MC Relocate Steam & Condensate Ph 1																																																		Green	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Red	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Blue												Mar-24
Health Sciences Building Envelope Infiltration Repair																																																		Green	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Red	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Blue												Jun-24
Mendenhall Renovation Ph 2	Burt																																																Green	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Red	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Blue												Nov-24	
Brody High Rise Code Compliance Ph 2																																																		Green	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Red	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Blue												Dec-24
MC Chilled Water Extension to Graham and Whichard																																																		Green	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Red	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Blue												Mar-25
Speight Building Roof, Window and Envelope Replacement																																																		Green	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Red	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Yellow	Blue												May-25
Whichard Building Comprehensive Renovation																																																		Green	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue												Dec-25
Howell Science Building South - Comprehensive Renovation	Fanning																																																	Green	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue												Aug-26
Brody School of Medicine (New Medical Education Building)	Isley																																																	Green	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue	Blue												Jun-27
KEY:		Programming						Design						Advertise, Bid & Award						Construction						Occupancy																																																												



Meeting of the Board of Trustees
Budget, Finance, & Infrastructure Committee
November 3, 2022

AGENDA ITEM

VIII-G. Recommended Designer Approvals

William Bagnell
Associate Vice Chancellor for Campus Operations

- Situation:** Summary of Designer Approvals.
- Background:** Designer approvals include Direct Select for informal projects and contracts as well as formal recommendations with approval through BOT delegation to the Vice Chancellor of Administration and Finance.
- Assessment:** Three informal and one formal project designers were approved since the last Board meeting.
- Action:** This item is for information only.

Informal Designer Selection Approval Summary

FOR INFORMATION - INFORMAL PROJECTS

Below are designers selected for repair and renovation projects, with a cost less than than \$500,000.

Direct Select Approvals - 10/06/22

<u>Project</u>	<u>Funding Source</u>	<u>Service Provided</u>	<u>Consultant</u>
MC Steam and Condensate South and West of Building 43	Carry Forward 18-19	Construction Materials Testing	Terracon
MC Steam Plant Permanent Gas Line Replacement	Energy Savings Carry Forward 20-21, CF 12-13, CF 15-16, CF 16-17, CF 17-18	Testing Services	Terracon
BSOM Medical Education Building	Appropriate SCIF	As-built/Topographic Survey	The East Group



Formal Designer Selection Approval Summary

FOR INFORMATION - FORMAL PROJECTS

Below are designers selected for repair and renovation projects, with a cost greater than \$500,000.

Brewster Courtyard ADA Improvements

June 17, 2022	Advertisement
August 26, 2022	Pre-Selection Committee Recommendation
September 7, 2022	Approval of Committee Recommendation

FIRMS SHORTLISTED:	STEWART, Raleigh, NC
(in prioritized order)	McAdams, Raleigh, NC
	CLH Design, Cary, NC
	MHAworks, Greenville, NC

FIRM SELECTED:	STEWART, Raleigh, NC
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Meeting of the Board of Trustees
Budget, Finance, & Infrastructure Committee
November 3, 2022

AGENDA ITEM

IX. Other

Stephanie Coleman
Vice Chancellor Administration & Finance

Situation: Other committee documents if applicable.

Background: N/A

Assessment: N/A

Action: This item is for information only.