



# **East Carolina University | Board of Trustees**

## **Executive Committee Strategic Discussion | November 20, 2014**

### **Tuition & Fees Proposal**

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*The Finance and Facilities Committee will vote on the tuition and fee proposal to recommend to the full board.  
The full board will have the final vote on Friday.*

# East Carolina University

## EXECUTIVE SUMMARY ECU 2015-16 and 2016-17 Tuition/Fee Proposal

This report provides the ECU Board of Trustees with tuition and fee recommendations for Academic Year 2015-16 and 2016-17. These recommendations conform to guidance provided by the Board of Governors (BOG). Unlike prior years, the current tuition and fee process is being conducted on a two-year basis.

### **I. Process**

The 2015-17 biennium tuition and fee increase process began in September 2014 with the establishment of the Campus Based Tuition and Fee Committee (CBTFC). There are 35 members of this committee, consisting of students, faculty, and staff from across the university. Numerous meetings were held in September and October 2014. The CBTFC reviewed current tuition and fee policies, past rates and increases, peer institutions tuition and fees, and discussed approaches to tuition/fee increases for the 2015-17 biennium.

The recommendations from the CBTFC were provided to the Chancellor's Executive Council as well as the Student Government Association (SGA) and Graduate and Professional Student Senate (GPSS). A student forum was conducted by the Student Government Association and electronic student feedback was solicited via a web-based survey with respect to fee recommendations. The fee increase proposals were presented to the SGA Senate for their recommendations. In addition, the School of Dental Medicine, the Brody School of Medicine and other professional programs met with students within their respective programs to discuss recommended increases. As in past years, we believe our process exceeds the standards for student input set forth by the BOG.

### **II. Background**

The UNC Board of Governors tuition and fee guidelines [Attachment 1] issued provide parameters for setting tuition and fee rates for the 2015-17 biennium. In September 2014, the BOG amended the Four-Year Plan on Tuition and Fee increases and removed the requirement for setting aside funds for need based aid from tuition increase proposals. [Attachment 1] The BOG also established an annual 5% maximum increase for tuition for undergraduate resident and a 5% maximum increase for general fees, not including debt-service fees.

Increase proposals for tuition and general fees (Athletics, Education-Technology, and Student Health Services) are presented below for the BOT's consideration for the 2015-17 biennium.

In addition to general tuition and fees (those charges that all students pay), we are recommending tuition and fee changes in this year's proposal that are charged only to students who are participating in a specific program, course or activity.

Use of revenues generated with the proposed tuition and fee increases are described below.

### **III. Tuition Increase Proposals**

The tuition increase recommendation includes 5% for residents (undergraduate and graduate) and a 3% increase for non-residents (undergraduate and graduate) for each year of the biennium. The specific increase for each student classification is detailed below.

Campus-Based Tuition Increase Recommendations [Attachment 2] are as follows:

<b>Student Category</b>	<b>Tuition for 2014-2015</b>	<b>Proposed 2015-16 CBTI Increase</b>	<b>Proposed Tuition for 2015-16</b>	<b>Proposed 2016-17 CBTI Increase</b>	<b>Proposed Tuition for 2016-17</b>	<b>Proposed 2015-16 Tuition Increase Percent</b>	<b>Proposed 2016-17 Tuition Increase Percent</b>
<b>UG Resident</b>	\$3,959	\$198	\$4,157	\$208	\$4,365	5.00%	5.00%
<b>UG Nonresident</b>	\$19,156	\$575	\$19,731	\$592	\$20,323	3.00%	3.00%
<b>GR Resident</b>	\$4,223	\$211	\$4,434	\$222	\$4,656	5.00%	5.01%
<b>GR Nonresident</b>	\$16,540	\$496	\$17,036	\$511	\$17,547	3.00%	3.00%

The proposed Campus-Based Tuition Increases (CBTI) will yield an estimated \$5.8 million for undergraduate and graduate students in 2015-16 and an additional \$6 million in 2016-17 [Attachment 3]. It is proposed that 10% be allocated for merit-based scholarships specifically for Honor’s College, STEM related programs, or specially talented students for undergraduates in the fields of business, education, engineering, and nursing. Graduate merit-based aid will focus primarily on tuition waivers and graduate assistantships. Revenues not applied to merit based aid will go towards student success initiatives (10%) primarily targeted to services that increase student retention and graduation rates. The remaining 80% will be allocated to create a salary increase pool for EPA personnel (faculty and non-faculty). EPA employees have received a 1.2% salary increase in the last 6 years. When adjusted for inflation, our EPA employees have actually taken a 13% *pay cut* over the last 6 years. Due to the uncertainty of legislatively-funded salary increases, creating a pool for EPA salary increases is imperative. If we don’t retain our faculty, the quality of our programs will decline and students’ degrees and experiences will be negatively impacted. In addition, if we don’t recruit at current market rates, we will not get the best faculty and will not be a competitive employer.

### **Medical and Dental**

Tuition increases for the Brody School of Medicine and the School of Dental Medicine are not subject to the same percentage limitations noted above for undergraduate and graduate students. The BOG has not established ceilings for these entities although “...campuses are encouraged to carefully review all revenue sources before recommending increases that are higher than the undergraduate rate increases.”

These two schools have virtually no alternative revenue sources to pay for instructional costs. While both schools have clinical operations, the gross and net revenues from these clinical operations must be used to support those operations. Particularly in these times of increased pressures on clinical revenue sources, the use of clinical revenues for instructional purposes would be extremely poor fiscal and operational management and would put the clinical operations at significant risk. Thus, it is appropriate that the increased costs of instruction in these critically-important health-related areas be borne through an increase in tuition.

The Brody School of Medicine is proposing a tuition increase of \$1,150 in 2015-16. This increase would be in addition to the general graduate student CBTI of \$211 in 2015-16 and \$222 in 2016-17. The Brody

School is not recommending any additional school-specific increase in 2016-17. The combination of the general graduate student increase plus the school-specific request represents a total increase of 8.21% for the Brody School in 2015-16 and 1.24% in 2016-17 [Attachment 2]. The increase percentage is greater than the undergraduate increase but is justified for the reasons noted in the paragraph above. Even after the increase, the Brody School will remain in the lowest 10% of all public medical schools in the United States [Attachment 4].

The general CBTI revenue generated by graduate medical students will be allocated 10% towards student merit aid and 90% to creating an EPA compensation pool. The school-based tuition increase of \$1,150 per year will all be allocated towards creating a pool for increasing compensation for faculty [Attachment 4].

The School of Dental Medicine is proposing a 5.86% tuition increase of approximately \$1,221 per year in 2015-16 and \$768 in 2016-17. Again, this proposed increase would be in addition to any general graduate student CBTI [Attachment 2].

The general CBTI revenue generated by graduate dental students will be allocated 10% towards merit based aid and 90% to creating an EPA compensation pool. The proposed dental school tuition increase revenue will be used for EPA recruitment and retention, salary enhancement and other operating expenses. [Attachment 5].

**Professional Programs**

Across the country and within the UNC-system, it is common to see additional tuition charged for those graduate professional programs which are high demand and/or which cost more to deliver. At ECU, additional tuition is currently being charged for the MBA and MSA programs in business, graduate and professional programs in Nursing, Master’s in Social Work, and five graduate programs in the College of Allied Health Sciences.

Three of the professional programs are being recommended for additional program-specific tuition: Occupational Therapy, Physician Assistant Studies, and all graduate and professional programs in Nursing [Attachment 6]. Operationally, the increases are determined on a per-credit-hour basis and range from \$25 to \$85 per credit hour.

Revenues generated from these program-specific tuition differentials are maintained at the department level to directly support the respective programs. A consistent use of funds amongst all of the differential tuition recommendations is to increase faculty salaries to be nationally competitive and retain our outstanding faculty. Details as to how each unit will use the revenue are shown on Attachment 6.

**IV. Fee Proposals-**

Proposed fee increases for all students include Athletics, Education-Technology, and Student Health Services. The proposed fee increases total \$59 for 2015-16 and \$66 for 2016-17. Details are set forth in attachment 7. The increase in year one is 3.27% and in year 2 is 3.54%.

	<b>2015-16</b>	<b>2016-17</b>
Athletics	\$ 30	\$ 35
Education/Technology	20	20
Student Health Services	9	11
<b>Total</b>	<b>\$ 59</b>	<b>\$ 66</b>

The projected increased revenues for Athletics over the two years would be a total of about \$1.3 million. Year one would yield about \$642,000 with an additional \$742,000 in year two. The increased revenue will be used to offset increased operating costs and other expenses as a result of changes from NCAA [Attachment 7].

The projected increased revenues for the biennium would be about \$1 million for Education-Technology. Each annual amount would be about \$500,000. Seventy-five percent of this revenue increase will support student-related technology needs including enhanced student support services and funds to address general fixed operating costs for new and existing smart classrooms and student computer labs. Technology demand continues to grow as programs integrate technology in the curriculum. The remaining 25% will be used to provide general educational supplies and materials for courses across the university [Attachment 7].

Student Health Services projected increased revenues would be about \$428,000 for the biennium, with about \$192,600 in year one and \$235,400 in year two. The increased revenue will be used to offset the increased cost of operations including increasing physician and SPA salaries to be competitive [Attachment 7].

The debt service for the student unions have already been approved as a phased-in fee. Attachment 8 shows that with the proposed fee increases plus the phased in debt service fee, all required fees will increase by about 19% over the two year period. As was mentioned previously, the debt service fees are not included in determining the annual 5% increase cap.

In addition to the traditional fees charged to all students, we propose increases to two program- or course-specific fees: nursing midwifery malpractice insurance and undergraduate nursing clinical course. The nursing midwifery malpractice insurance is proposing a \$200 increase. The fee is a pass-through to provide malpractice insurance to the midwifery students. ECU will only charge what the broker charges to ECU. Since the current rate is equal to the current approved fee, we are proposing a higher maximum. Again, we will only charge the actual insurance cost. The proposed undergraduate nursing clinical course fee is a \$25 fee increase to support the lab operations including maintaining software and equipment [Attachment 9].

There are two new proposed fees: Co-op and Transfer Orientation. The proposed Co-op fee is \$300 and will only be charged to students who are enrolled in the Co-op programs. Revenues generated will provide funds for site visits, supplies and materials, and a graduate assistant for the co-op program. Transfer orientation fee is proposed at \$20. While we currently charge a freshman orientation fee, we do not have a fee for the separate transfer orientation. Now that our transfer population is becoming significant, we need to provide orientation programming. Transfer orientation is an online module that provides useful information to transfer students to ease the transition into the university. The revenues generated will pay for the Student ID card and support the administrative operations and online content [Attachment 9].

Dental Medicine is proposing several changes to their fees specific to Dental students. The changes include increases and decreases. The Dental Disability insurance fee will be removed, an annual savings of \$60 per student. The ASDA fee is proposed to be removed at a reduction of \$45. A new fee of \$60 is proposed for Dental Student Organizations. Revenues from this fee will be available to dental student organizations to provide financial support for organizational programming. Lastly, a dental housing fee is proposed at \$1,200 per year. Revenues generated from the housing fee will be used to provide AHEC housing for dental students while they are in the clinical rotations [Attachment 9].

## **V. Other Miscellaneous Charges**

Housing has proposed a rate increase of 3% (about \$150) for residence halls. Total annual rates will range from \$5,060 to \$5,640 in 2015-16 and \$5,210 to \$5,810 in 2016-17. Room rates differ per hall based on facility accommodations [Attachment 10].

Dining is proposing an annual increase of \$100 per year for each year of the biennium for residential meal plans. The proposed total annual cost of the meal plans will be \$3,700 in 2015-16 and \$3,800 in 2016-17. There was not a dining increase in the current academic year. In addition to the residential meal plan changes, the commuter meal plans, which are for students, faculty or staff are recommended for increases [Attachment 10].

## **VI. Generated Tuition and Fee Revenue in Relation to the ECU Total Budget**

Over the five fiscal years from 2009-10 to 2013-14, student tuition revenue increased from \$89.9 million, or 11.5% of total revenue, to \$117.8 million, or 13.6% of total revenue. [Attachment 11, two pages] State appropriations increased from almost \$264 million, or 34% of total revenue, to about \$276 million, or 31.8% of total revenue. It is critically important to note that a considerable proportion of the increased appropriations was provided to fund additional programs or additional students such as the dental school, Coastal Wave Institute, and enrollment growth funding. In other words, the increase in appropriations was not new money for the same work but was new money for new work.

In the same time frame, required student fees increased from \$40.5 million to \$48 million, 5.2% of total revenues in 2009-10 and 5.5% in 2013-14. [Attachment 11] Total revenue generated from tuition and required fees in 2013-14 was about \$169 million, which was about 19.5% of the \$868 million total ECU revenue. The revenue percentage from tuition plus required student fees in 2009-10 was 17.2%. Our experience is consistent with the general trend over time throughout the state and nation wherein state-supported institutions receive a larger proportion of fiscal resources from tuition and fees and a smaller proportion from state appropriations.

## **VII. Financial Aid**

Attachment 12 provides information over time relative to the number and proportion of students who receive financial aid as well as the total and average debt load for graduating students and all students. In virtually all cases, the proportion of students receiving financial aid is increasing and the average amount of graduating student debt is also increasing over the four or five years provided.

In the current year, ECU was able to meet 69.4% of the financial need of the undergraduate resident student population, the largest proportion over the time period provided [Attachment 13].

ECU is aware of the importance of providing need-based aid when tuition increases. For ECU to increase the need based aid funds in 2015-16 and 2016-17, the university will set aside funds from other sources.

## **VIII. ECU Tuition Comparisons with UNC-System and Peer Institutions**

### *UNC-System Institution comparisons*

Attachment 14 provides data on our tuition relative to other UNC System universities. While rates for all universities are provided, the most-relevant comparisons are to UNC-Charlotte, UNC-Greensboro, and NC A&T State University, all schools with a similar Carnegie classification.

The following is an excerpt from Attachment 14. The rankings indicated are with respect to all 16-campus. Since rankings are from high to low, lower rankings equate to higher tuition.

	Undergraduate-Resident			Undergraduate-Nonresident		
	2014-15 Tuition Rank	5 year \$ Increase Rank	5-yr % Change Rank	2014-15 Tuition Rank	5 year \$ Increase Rank	5-yr % Change Rank
East Carolina University	5	4	3	4	3	5
NC A&T State University	12	12	12	9	4	2
UNC Charlotte	10	16	16	10	11	12
UNC Greensboro	6	11	15	5	7	6

	Graduate- Resident			Graduate-Nonresident		
	2014-15 Tuition Rank	5 year \$ Increase Rank	5-yr % Change Rank	2014-15 Tuition Rank	5 year \$ Increase Rank	5-yr % Change Rank
East Carolina University	9	6	6	7	8	6
NC A&T State University	6	4	2	6	2	1
UNC Charlotte	12	16	16	8	9	10
UNC Greensboro	4	8	13	5	6	7

As the excerpt indicates, we compare very favorably against the other three schools in our UNC-System grouping with respect to current tuition levels as well as the five year change to tuition.

Attachment 15 provides data on all tuition and fees for all UNC-system universities. Again, the excerpt below provides data for ECU, UNCC, UNCG, and A&T for combined tuition and fees, with the rankings calculated with respect to all system universities.

	Undergraduate-Resident			Undergraduate-Nonresident		
	2014-15 Tuition and Fee Rank	5 year \$ Increase Rank	5-yr % Change Rank	2014-15 Tuition and Fee Rank	5 year \$ Increase Rank	5-yr % Change Rank
<b>East Carolina University</b>	<b>10</b>	<b>8</b>	<b>9</b>	<b>5</b>	<b>6</b>	<b>5</b>
NC A&T State University	12	9	7	10	3	1
UNC Charlotte	8	13	14	9	11	12
UNC Greensboro	5	6	5	4	4	3

	Graduate- Resident			Graduate-Nonresident		
	2014-15 Tuition and Fee Rank	5 year \$ Increase Rank	5-yr % Change Rank	2014-15 Tuition and Fee Rank	5 year \$ Increase Rank	5-yr % Change Rank
<b>East Carolina University</b>	<b>12</b>	<b>11</b>	<b>11</b>	<b>9</b>	<b>8</b>	<b>7</b>
NC A&T State University	8	4	1	6	2	1
UNC Charlotte	7	13	15	7	9	10
UNC Greensboro	4	6	7	5	5	4

As the excerpt indicates, for the total of tuition and fees we are roughly in the middle of all UNC-system schools and we compare very favorably with our UNC-system grouping.

Attachment 16 illustrates currently required student fees for all UNC-system universities. Overall, our fees rank in the middle or in the lower quartile of all sister institutions.

*National peer university comparisons:*

All UNC-system schools have a BOG-approved list of peer Universities from around the country. Attachment 17 provides tuition and fees data for all our peer schools for the current fiscal year. All data on this attachment was obtained directly from the cashier webpages of the respective schools.

As indicated on Attachment 17, our undergraduate resident tuition and fees is lowest of all peer schools, eighth lowest for undergraduate non-residents, third lowest for graduate residents, and ninth lowest for graduate non-residents.

On Attachment 18, we provide a comparison of our out-of-state tuition and fee rates versus the in-state and out-of-state tuition and fee rates for students at representative universities in New Jersey, Maryland, South Carolina, West Virginia and Virginia. While at one time our out-of-state rates compared favorably with the in-state rates elsewhere, such is no longer the case.

**IX. Other**

Attachment 19 shows the results of the web-based SGA survey regarding fee proposals. SGA sent the survey link to all students via email. There were 939 students that started the survey, however, only about 737 responded to the question about the fee recommendations. The results of the survey are provided below.

	<b>Agree</b>	<b>Disagree</b>	<b>Total</b>
Athletics	180	557	737
Student Health Services	400	336	736
Education and Technology	446	290	736

In Attachment 20, we have provided some additional historical and comparative information.





Attachment 1  
The University of North Carolina

GENERAL ADMINISTRATION

POST OFFICE BOX 2688, CHAPEL HILL, NC 27515-2688

Charles E. Perusse – *Chief Operating Officer*

Telephone: (919) 962-4598 • Fax: (919) 962-0008 • E-mail: ceperusse@northcarolina.edu

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An Equal Opportunity/  
Affirmative Action  
Employer

September 19, 2014

**MEMORANDUM**

TO: Chancellors  
Chief Academic Officers  
Chief Fiscal Officers

FROM: Charles E. Perusse *Charles E. Perusse*

SUBJECT: Proposals for 2015-16 and 2016-17 Campus-Initiated Tuition  
and Fee Adjustments

**Overview**

Attached are worksheets and guidelines for your use in submitting requests for changes in tuition and fee rates effective for the Fall Term 2015 and 2016. Your proposals will be reviewed by the President and his staff and presented to the Board of Governors (the Board) for consideration in January and February 2015. The only new rate changes that will be considered in the following year will be for debt service fees related to new capital projects, school-based tuition for new programs approved by the Board after February 2015, or significant changes in appropriation per student.

The campus-initiated tuition and fee increase guidelines outlined below are based upon UNC policy 1000.1.1–*Establishing Tuition and Fees* (Attachment 1) and the Board of Governors *Tuition and Fee Increases: A Four-Year Plan for Academic Years 2015-16 through 2018-19* (Plan) approved on August 1, 2014 (Attachment 2).

**Tuition**

President Ross and the Board are committed to maintaining accessibility and affordability of higher education for all North Carolinians. This commitment, reaffirmed in the new four-year tuition plan, allows only the consideration of essential tuition increases for resident undergraduates. The maximum rate of increase for these students is capped at 5%. Any tuition increase recommendation shall be accompanied by a stringent justification and requested only after the availability of other revenue has been considered. Combined tuition and fee rates for undergraduate residents shall continue to remain in the bottom quartile of an institution's public peers. Campuses should continue to follow the traditional process for recommending campus-initiated tuition increases for nonresident undergraduate students and graduate students. Combined rates for nonresident undergraduate students should be market driven and reflect the full cost of providing a quality education. In addition, a goal of each campus should be setting nonresident rates at or above the third quartile of each institution's public peers.

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### **Fees**

The Board is responsible for establishing fees that are consistent with the philosophy set forth in the North Carolina Constitution. Fees may be charged only for limited, dedicated purposes and shall not be used to defray the cost of general academic and administrative operations of campuses. Each institution shall make every effort to keep fees for students as low as possible while providing sufficient revenues to support necessary services. Consistent with the new four-year tuition plan, the total maximum allowable combined increase for General Fees (Athletics, Health Services, Student Activities, and Educational and Technology) for undergraduate resident students is 5%. Debt service fees are generally applicable to all students and reflect the cost of servicing debt at the coverage levels required in Board resolutions and other documents authorizing the debt. While fees required for debt service are excluded from the calculation of the maximum percentage increase, funds required to operate facilities are to be included in the maximum.

Requests for fee increases must be accompanied by an expenditure plan showing how the additional revenues will directly benefit the fee-supported activities. Any increase request for a fee-supported activity, with an increasing year-over-year fund balance, should be presented with a detailed justification outlining the additional benefits students will receive from the increase and the planned use of that balance.

### **Special Fees**

These fees are only applicable to students engaged in particular activities or courses of study and shall be established by the Board of Governors when needed. These fees will not be used to supplement general academic revenues that will be provided from campus-initiated tuition increases. Any proposed increases in special fees must be submitted for review and approval by the Board.

### **Application Fees**

Application fees shall be established for each institution. Any proposed increases in application fees must be submitted for review and approval by the Board.

### **Miscellaneous Service Charges**

Each Chancellor is authorized to establish miscellaneous service charges for such items as transcripts, diplomas, caps and gowns, special examinations, late registrations, and replacement ID cards. A schedule of such charges shall be filed with the President prior to the beginning of each school year.

### **Graduate and Professional School Tuition**

Campuses must use the Board's tuition and fee policy as a guideline in developing recommendations for increases in graduate and professional school tuition rates. The tuition and fee policy states, "*Graduate and professional schools shall continue to establish rates consistent with each program's unique market and academic requirements.*" Tuition for graduate and professional students will be set with an

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emphasis on maintaining and increasing the excellence of the institution's graduate and professional programs, as well as ensuring access. Please do not submit requests for tuition increases for graduate programs that have not been previously approved by the Board of Governors.

#### **Five-Year Financial Plan**

The Board of Governors' tuition and fee policy requires that all proposals for campus-initiated tuition increases include a campus plan for future tuition increases over a prospective period of five years. This plan should begin with the 2015-16 academic year and end with the 2019-20 academic year.

#### **Student Involvement and Use of Funds**

Campus-initiated tuition increases and fee proposals must also be accompanied by the attached document as outlined in the guidance provided related to *Student Involvement in the Tuition and Fee Setting Process* (Attachment 3). Additional information from your campus supporting your student involvement may be transmitted with your tuition and fee package.

#### **Attachments**

Please see list of attachments below needed for completion of the tuition and fee cycle for the 2015-16 and 2016-17 academic years.

#### **Completion Date**

We appreciate your efforts in providing the requested information. Please make sure tuition and fee information is entered in the web-based system before sending the completed package to UNC-General Administration. Tuition and fee packages are due by **Monday, December 8, 2014**. In addition to any correspondence mailed to UNC-GA, please send the Excel workbook and a completed Adobe version of your tuition and fee package to Karen Russell ([ktr@northcarolina.edu](mailto:ktr@northcarolina.edu)).

If you have questions concerning the process, please contact Michael Vollmer at 919-843-5185 or Karen Russell at 919-962-4606.

Thank you for your assistance.

Att. 1: BOG Policy Establishing Tuition and Fees – UNC Policy Manual 1000.1.1  
Att. 2: A Four-Year Plan for Academic Years 2015-16 through 2018-19  
Att. 3: Student Involvement in the Tuition and Fee Setting Process  
Other Attachment: Excel Workbook Supporting Tuition & Fee Requests  
(emailed separately to the Budget Officers)

cc: President Thomas W. Ross  
Interim Senior Vice President Warwick Arden  
Vice President Jonathan Pruitt  
Associate Vice President Michael Vollmer

### **Establishing Tuition and Fees**

*The General Assembly shall provide that the benefits of The University of North Carolina and other public institutions of higher education, as far as practicable, be extended to the people of the State free of expense. – North Carolina Constitution, Article IX, Section 9*

#### I. Establishing Tuition

This citation from the North Carolina Constitution sets the parameters for establishing resident tuition rates at the constituent institutions of The University of North Carolina. The constitutional provisions for setting tuition are codified in General Statute 116-11(7), which states, in part, *"The Board (of Governors) shall set tuition and required fees at the institutions, not inconsistent with actions of the General Assembly."* This statute governed the setting of tuition rates for both resident and nonresident students from 1971 through 1999 during which time the Board of Governors recommended no tuition increases except as required by statute. This policy outlines the framework to be followed by the Board in establishing tuition levels for constituent institutions,<sup>1</sup> commencing with academic year 2003-2004. Tuition is charged to students enrolled in academic programs during regular terms, summer sessions or through off-campus distance instruction and is used to partially defray the costs of general academic and administrative operations of campuses, including academic programs and faculty and administrative salaries and benefits.

##### 1. Board-initiated Tuition Rates

###### A. Undergraduate Tuition – General Policy

The appropriate tuition policy at the undergraduate level encourages students to pursue academic and intellectual interests without regard to program costs. Accordingly, no difference in tuition between undergraduate programs will occur within an institution, and there will be only minimal differences in undergraduate tuition among campuses in similar institutional categories as defined by the Board to reflect both varying missions and contrasting costs of education. Deviation in undergraduate tuition among campuses in different institutional categories will be based upon institutional offerings and will be reasonable.

###### B. Graduate and Professional Tuition – General Policy

The Board will attempt to extend the principle that tuition be set as low as practicable to graduate and professional students as well as those at the undergraduate level. The financial structure and educational purposes of graduate and professional education, however, are sufficiently different from undergraduate education that distinct tuition policies at the graduate and professional level will be permitted. The application of what is "practicable" varies by level of instruction for a number of reasons, and those differences will be reflected in the tuition policies associated with each.

The Board will apply Article IX, Section 9 of the North Carolina Constitution to graduate and professional level students but with the realization that the costs, sources of funds and purposes of graduate and professional education are materially different from undergraduate education. Tuition for graduate and professional students will be set with an

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<sup>1</sup>Consistent with G.S. 116-143, no tuition or fees may be charged to students in the high school program at the North Carolina School of Science and Mathematics. Service charges may be established consistent with Section II.2. below.

understanding that tuition revenues may be needed to maintain and increase the excellence of the University's graduate and professional programs. In setting tuition rates, the Board will consider the need to provide access to these programs for students irrespective of their financial capacity as well as the desire to attract and retain the best students to serve North Carolina's needs in each field.

C. Tuition for Nonresident Students - General Policy

Under General Statute 116-144, the Board of Governors is required to set tuition rates for nonresident students at levels "*...higher than the rates charged residents of North Carolina and comparable to the rates charged nonresident students by comparable public institutions nationwide. . . .*" In complying with the statute, the Board will set tuition for nonresident students after considering the results of a review of rates set by comparable public institutions nationwide. The Board will further consider the need for tuition remissions for nonresident graduate students when setting tuition rates and tuition remission policies.

D. Process for Setting Board-initiated Tuition Rates

- i. Proposed increases in general tuition rates are to be recommended by the President for consideration by the Board. The President will seek counsel from University Chancellors and a committee of campus representatives appointed by each chancellor, before making the recommendations for tuition changes. The committee of campus representatives appointed by each chancellor will include students.
- ii. The President, the chancellors and the committee of campus representatives will consider a number of factors in deciding whether to recommend changes to general tuition rates in any given year. After the President recommends any action to the Board of Governors, the Board will also consider those factors, which include:
  - a. Availability of State general fund revenue to maintain quality and access within the campuses of the University of North Carolina;
  - b. Evidence of institutional efforts to manage costs through increases in productivity, budget flexibility, and/or efficiency improvements;
  - c. Analysis of the impact of tuition and fee charges on student access to the campuses of the University of North Carolina as measured by the college-going rate and other metrics so as not to limit access to the University;
  - d. Changes in various price and income indices (e.g., North Carolina per capita personal income, Consumer Price Index, Higher Education Price Index);
  - e. The current level of student charges (tuition, fees, room and board) at UNC institutions and whether campuses have proposed campus or program tuition differentials for the budget period that would be in addition to general increases in tuition;
  - f. Analysis of student indebtedness levels within the University, viewed in the context of student attrition rates;

g. Availability of financial aid and tuition remission and amount of unmet need. Financial aid should be reviewed in the context of the different missions of the institutions, the diverse capacities of the institutions to provide financial assistance and the contrasting needs of students attending the institutions.

iii. In academic years ending in odd numbers (e.g., June 30, 2003, the long session of the General Assembly), the Board will act by October of the preceding year or when it adopts its biennial budget request to establish the University's general tuition rates for the next academic year. This timing allows Board action on tuition to be incorporated into the University's budget request as part of its overall financing plan. In academic years ending in even numbers when the Board prepares a supplemental budget request, the Board will set Board-initiated tuition rates in conjunction with its establishment of campus-initiated tuition rates.

## 2. Campus-initiated Tuition Rates

A. Campuses may request increases in tuition to provide revenue for specific purposes and programs. Revenue generated from a campus-initiated change in tuition rates will be accounted for in the budget of the originating campus and transferred within the institution by the chancellor in accordance with the priorities identified in the approved campus proposal.

### B. Undergraduate Tuition

The Board recognizes that campuses may experience circumstances that suggest that an across-the-board change in undergraduate tuition may be needed at one or more institutions. In the event that circumstances lead a campus or campuses to the conclusion that a change in undergraduate tuition rates is needed, campuses are permitted to bring proposals for undergraduate tuition changes before the Board for its consideration. Campuses wishing to submit requests for undergraduate tuition changes will conduct a process that includes consultation with participation by students. A campus will consider the following factors when creating an undergraduate tuition proposal.

i. Availability of State general fund revenue to maintain quality and access within the campuses of the University of North Carolina;

ii. Evidence of institutional efforts to manage costs through increases in productivity, budget flexibility, and/or efficiency improvements;

iii. Analysis of the impact of tuition and fee charges on student access to the campuses of the University of North Carolina as measured by the college-going rate and other metrics so as not to limit access to the University;

iv. Changes in various price and income indices (e.g., North Carolina per capita personal income, Consumer Price Index, Higher Education Price Index);

v. The current level of student charges (tuition, fees, room and board) at UNC institutions and whether campuses have proposed campus or program tuition differentials for the budget period that would be in addition to general increases in tuition;

- vi. Analysis of student indebtedness levels within the University, viewed in the context of student attrition rates;
- vii. Availability of financial aid and tuition remission and amount of unmet need. Financial aid should be reviewed in the context of the different missions of the institutions, the diverse capacities of the institutions to provide financial assistance and the contrasting needs of students attending the institutions.
- viii. A plan for the intended use of additional tuition receipts (e.g., needed improvements to the educational program, funding for competitive salary increases, financial aid, etc.)

### 3. Graduate and Professional Tuition

The Board of Governors will permit individual campuses to initiate requests for Board approval of different base or program tuition rates at the graduate and professional level. If a campus explores the possibility of developing such a request, it will present evidence to ensure that students in the affected graduate and/or professional programs have been consulted. Tuition for graduate and professional students will be set with an emphasis on maintaining and increasing the excellence of the campus' graduate and professional programs as well as ensuring access. To the extent possible, there should be full tuition remission for graduate assistants to improve a campus' competitiveness in recruiting and retaining highly qualified nonresident graduate students.

In reviewing potential criteria to recommend as a basis for deciding when specific graduate or professional tuition differentials may be appropriate at a particular institution, a flexible policy framework that allows judgments to be reached based on a number of factors is preferable either to cost-based formulas or to discipline or program typologies that treat all academic or professional programs the same. In particular, a flexible approach based on the unique factors associated with specific programs is desirable because of the potential mix of graduate and professional programs that one may find within any given school or college; e.g., a professional school may offer a Ph.D. program in addition to one or more professional degree programs. Therefore, the campuses will consider the following factors in developing graduate and professional school tuition proposals.

- A. The anticipated impact of a proposed change on program quality;
- B. The projected impact of a proposed change in tuition on access for North Carolina residents;
- C. The availability of student financial aid for students with economic need and of tuition remission;
- D. The extent to which current and prospective students can afford possible increases in tuition;
- E. The relationship of projected tuition revenue to institutional and/or program costs;
- F. Tuition and fees, net of remissions and waivers, charged by peer institutions or programs, as compared to tuition and fees, net of remissions, at the UNC institution or program (the public subsidy received by students at public institutions or programs in the peer set,

including the UNC institution or program in question, will also be identified as part of the comparison);

G. A plan for the intended use of additional tuition receipts (e.g., needed improvements to the educational program, funding for competitive salary increases, financial aid, etc.); and

H. Assistantships or grant support for graduate students;

I. Analysis of student indebtedness levels within the University.

#### 4. Timing and Review of Board Action

The Board will act by February of each year, or as soon as possible thereafter, to establish the University's campus-initiated tuition rates for the next academic year. Setting campus-initiated tuition rates by February will permit students and their families to know in early spring what their tuition charges for the fall semester will be, assuming consistency between the actions of the Board of Governors and the General Assembly. Moreover, an institution is required to submit a one-time report at the end of the first full biennium following an approved campus-initiated tuition rate increase in order to confirm that the additional revenues were used as the Board intended in approving the campus request. This will ensure the accountability of a campus for its tuition proposals as well as enable the Board to maintain the University's accountability to the State.

#### 5. Tuition Requests in Context of Long Range Plans

All proposals for campus-based tuition increases will include the campus' plan for other tuition increases for a prospective period of five years, including the year of the current application.

#### 6. Individual Consideration of Campus Request

The Board will review each campus-based tuition request on an individual basis, within the context of the University's long range plan, the need for Board-initiated tuition increases, the state's economic environment, and the financial impact on students. The Board is obligated to exercise its discretion in granting, modifying or denying a campus request.

## II. Establishing Fees.

The Board of Governors is responsible for establishing fees at the constituent institutions of the University consistent with the philosophy set forth in the North Carolina constitution. Fees will be charged only for limited, dedicated purposes and shall not be used to defray the costs of general academic and administrative operations of campuses, including academic programs and faculty and administrative salaries and benefits. Consistent with the above citation, the Board will make every effort to keep fees for students as low as possible while providing the revenues needed to support the purposes for which the fees are charged.

Each year, the Board establishes the fees listed below. All fees established shall be based upon the recommendation of the chancellor, the institutional Board of Trustees, and following his or her review, the President. Excluding the application fee charged to prospective students, all fees set by the Board are annual fees. Once an annual fee has been established, semester rates, summer rates, and part-time rates shall be established by the President. It is the policy of the Board to act no later than February of each year to establish fees for the following fall semester.



1. Although the General Assembly provides for most of the instructional costs of institutions through State appropriations, institutions traditionally rely entirely on student fees to finance a number of activities, services, and facilities. Institutional Boards of Trustees are required to weight the benefits of the activity, facility or service against the fee required to provide financial support. Orientation sessions for the Boards of Trustees will regularly include discussions of the process followed when establishing student fees.

A. Application Fee. An application fee shall be established for each institution. Specific programs within an institution may require an application fee different from the fee charged for most students and the Board may set different fees according to program needs.

B. General Fees. Fees generally applicable to all students shall be established by the Board of Governors. Four general fees are authorized: athletic fees, health services fees, student activity fees, and educational and technology fees.

C. Fees Related to the Retirement of Debt Incurred for Capital Projects. Fees generally applicable to all students that provide revenues for the retirement of debt shall be fixed by the Board of Governors at the time of the borrowing. Indebtedness fees may not include components for operations and maintenance but shall reflect the cost of servicing the debt at the coverage levels required in Board resolutions and other documents authorizing the debt. Changes in fees required subsequent to the issuance of the debt may be approved by the President upon the request of the chancellor. Indebtedness fees expire when the related debt is retired.

D. Special Fees. Fees applicable only to students engaged in particular activities or courses of study shall be established by the Board of Governors when needed. These fees will not be used to provide general academic revenues that will be provided for from campus-initiated tuition increases.

2. Each chancellor is authorized to establish miscellaneous service charges for such items as transcripts, diplomas, caps & gowns, special examinations, late registrations, and replacement of I.D. cards. A schedule of such charges shall be filed with the President prior to the beginning of each school year.<sup>2</sup>

3. The process for establishing fees shall be as follows:

A. In academic years ending in odd numbers (e.g., June 30, 2003, prior to the short session of the General Assembly in 2004), the process shall be initiated at the beginning of the fall semester and contain the following steps.

i. The Vice President for Finance shall issue instructions to the campus chancellors calling for them to initiate a review of fees.

ii. Each chancellor shall establish a fee review committee with representatives of all aspects of campus life, including, but not limited to, representatives from Business Affairs, Student Affairs, the Financial Aid Office, and the student body. The Committee shall conduct a complete review of student fees from a zero-based budgeting

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<sup>2</sup>The Chancellor of the North Carolina School of Science and Mathematics shall transmit by July 1 of each year a schedule of service charges at that institution for approval by the President.

perspective and shall make recommendations to the chancellor for establishing fees effective with the upcoming fall semester. The review will include an examination of alternative resources, including available institutional reserves, to determine if other funding is available to provide the services in lieu of establishing the fee. The review will include a reassessment of the existing operating methods to ensure that operations are performed in a cost-effective manner. If the committee determines that an increase in a fee is needed, the committee shall attempt to decrease another fee so that the total cost of education for students does not increase. In order to ensure that all students are able to meet the increased cost of education, the university's financial aid officer, working with the committee, shall determine that sufficient financial aid is available, from whatever sources are possible.

iii. The chancellor shall review the recommendations of the Committee and present recommendations to the Board of Trustees for review and approval. Before a chancellor makes recommendations to the Board of Trustees, the recommendations of the fee review committee will be shared with student government leaders so that students may inform the chancellor of their perspectives on the proposed changes.

iv. The recommendations of the Board of Trustees will be forwarded to the President for review.

v. When the review is completed, the President will present fee recommendations to the Budget and Finance Committee for consideration by the Board of Governors.

Each step in the process shall be an iterative and comprehensive review of the previous step, resulting in changes to the fee recommendations as deemed appropriate.

B. In academic years ending in even numbers (e.g., June 30, 2004, prior to the long session of the General Assembly in 2005), fee increase proposals submitted by the institutional Board of Trustees to the President may be approved by the President if the increase provides only for the following:

i. Additional revenues equal to the amount required for funding compensation increases for fee-supported employees at a level equivalent to the previous years' compensation increases authorized by the General Assembly.

ii. Additional revenues for nonpersonnel items at a level equivalent to increases in the consumer price index.

If a campus requires other changes in fees in academic years ending in even numbers, the process that shall be followed is identical to that followed in academic years ending in odd numbers.

**THE UNIVERSITY OF NORTH CAROLINA**  
**Tuition and Fees: A Four-Year Plan for Academic Years 2015-16 through 2018-19**

Background and Context

A fundamental goal of the University of North Carolina is to place a world-class education within reach of every qualified state resident. That has been our charge since 1789, when the very first General Assembly proclaimed that the benefits of a University of North Carolina education should “be rendered as diffusive and universal as possible.” It remains our obligation today, with a constitutional mandate that “higher education, as far as practicable, be extended to the people of the State free of expense.” If the University is to continue as the state’s economic engine and a beacon of opportunity for North Carolinians, it must remain accessible to all those who earn admission.

Through a balance of ongoing state investment, expanded private fundraising, and modest tuition revenue, UNC campuses continue to serve the state and provide low-cost, rigorous higher education to its people. After several years of constrained public funding and an accompanying focus on increased efficiency, the University has emerged from the Great Recession with a stable financial profile and unshaken confidence in the lasting value of public higher education. UNC remains a strong, globally respected, and competitively funded institution, fortunate to have earned the support and trust of state leaders. It is imperative that we retain that trust by continuing to provide an affordable high-quality education for our students.

Tuition-Setting Framework

The tuition policy of the Board of Governors provides a framework for the Board's annual review and action on proposed adjustments in tuition and fees. Through this process, the Board fulfills its responsibility under General Statute 116-11(7), which states in part that "The Board (of Governors) shall set tuition and required fees at the institutions, not inconsistent with actions of the General Assembly." The Board has sought to exercise its statutory authority in an objective, transparent manner that (1) ensures affordability for students; (2) provides predictability for both students and the constituent institutions; and (3) allows the constituent institutions to retain tuition and fee receipts for designated uses.

Since 2006, the Board has adopted four-year plans that set parameters for campus proposals seeking annual adjustments in tuition and/or fees. This updated four-year plan will provide guidance to the campuses during academic years 2015-16 through 2018-19. At the end of this next four-year period, the plan will again be evaluated and modified by the Board as it deems appropriate.

Calculation of Tuition and Fees Cap

During the covered plan period (2015-16 through 2018-19), the maximum rate of increase in campus-initiated tuition rates for resident undergraduate students shall be 5% per year. Revenues generated from these adjustments will be used to cover general operating inflationary increases and significant changes in fixed personnel costs, strategic investments that improve student outcomes, and faculty and staff compensation. This cap will remain in place unless significant changes in appropriations per resident FTE occur during the plan period.

The Board of Governors recognizes, however, that institutions vary appreciably in their missions, program mix, and overall funding availability. In compelling circumstances, the Board may consider variances to this cap when setting annual tuition rates for individual campuses. Reasons for which a campus might be permitted to deviate from the cap include, but are not limited to (1) dealing with significantly higher than anticipated increases in inflationary or fixed personnel costs; (2) evaluating resources and programs provided by peer institutions; and (3) other unforeseen circumstances.

Allowable increases in student fees required for all students, other than debt service fees, are also capped at 5% annually. Changes in state appropriations per resident FTE do not impact student fees. Debt service fees are not included in the cap because the capital projects financed by the indebtedness are repaid from these fees and are evaluated on their individual merits through a separate process. For those projects to be funded from debt service fees, the Board will consider the total financial impact on students from these charges (both debt service and operating charges), as well as the institution's ability to repay the debt, as demonstrated by a financial analysis to be submitted by the campus when proposing the fee. The Board will also review the utilization of similar existing campus space to gauge the need for additional facilities. For added transparency, debt service fees supporting athletic facilities shall be presented separately from other debt service fees.

#### Adjustments to Tuition and Fees Cap

While tuition is necessary as a secondary source of funding, the General Assembly has the principal responsibility for supporting the University. For years in which the General Assembly is able to provide sufficient resources, the need for tuition increases should be lessened. Conversely, the need for tuition increases may be greater in years in which the General Assembly is not able to provide sufficient resources. Recognizing that the General Assembly's capacity to fund the University varies from year to year, the 5% cap on annual campus-based tuition increases will be adjusted as follows:

- ✓ For any year in which the General Assembly provides a recurring increase in operating appropriations per resident FTE that is in excess of 5%, the tuition cap shall be lowered commensurately until the cap is reduced to 0%. For example, if the General Assembly provides a recurring 6% increase in operating appropriations per resident FTE, the following year's campus-based tuition increase cap would be reduced by 1.5%. Since appropriations are a larger share of the University's budget than tuition, a 1% increase in appropriations generates sufficient funding to offset 1.5% in tuition revenues.
- ✓ Likewise, if appropriations per resident FTE are nominally reduced year over year, the tuition cap may increase as needed to offset the reduction in state resources.

Fee-supported activities do not receive appropriations. The 5% fee cap is unaffected by changes in appropriation per resident FTE.

#### Maximum Amount of Tuition Revenues Set Aside for Need-Based Financial Aid

The Board's five-year strategic plan outlines a renewed UNC compact with the citizens of North Carolina. It affirms that UNC will maintain low tuition and fees and provide adequate financial aid to students who are academically prepared to succeed. This four-year plan strengthens that compact

by setting a 15% cap on total tuition dollars that may be used for need-based financial aid. Campuses that exceed this threshold are frozen at their current need-based financial aid amount until their total percentage is below the 15% cap. Campuses under the threshold may continue setting aside additional tuition revenues for need-based financial aid so long as they stay under the 15% cap.

#### Other Tuition and Fees Parameters

The Board continues to require that combined tuition and fee rates for resident undergraduates remain within the bottom quartile of each institution's public peers, as approved by the Board of Governors.

Combined rates for nonresident undergraduate students should continue to be market driven, and campuses are expected to submit rates that reflect the full cost of providing nonresidents with a quality education. To maintain market-driven rates, each campus shall set a goal over the plan period to charge a combined rate that is at or above the third quartile of each institution's approved peers. Nonresident students in the University must be quality students who contribute significantly to the overall educational experience of the entire student body.

Graduate and professional schools shall continue to establish rates consistent with each program's unique market and academic requirements. Programs with differential school-based tuition rates are not subject to the 5% cap on annual increases or 15% cap on total tuition dollars that may be used for need-based financial aid.

#### Summary of Process

All campus proposals for adjusting tuition and fee rates must be accompanied by explicit justification plans. Additional tuition revenues proposed to cover general operating inflationary and fixed personnel cost increases shall be presented as individual items for review and approval. These may include, but are not limited to, faculty and staff salary and benefit changes, utilities, and purchased supplies or materials. Increases recommended for strategic investments that improve student outcomes shall also be presented as discrete items for review and approval. These may include, but are not limited to, reductions in class size, increases in sections offered, compensation adjustments needed to reach market rates, improved library and counseling services, and financial aid assistance. Revenues may also be used to offset extraordinary increases in fixed costs. Increases proposed to offset reductions in appropriations per FTE shall be presented as offsets to specific budget cuts.

During this four-year plan period, tuition and fee rates will be set by the Board of Governors on a biennial basis. Rates (both tuition and fees) for academic years 2015-16 and 2016-17 will be set in the winter of 2015, and rates for 2017-18 and 2018-19 will be set in the winter of 2017. Significant changes in appropriations by the General Assembly per resident FTE would require that the Board revisit the 5% cap and previously approved rates in the second year of the biennium.

Since debt service fees are project-based, any changes in these fees will continue to be evaluated annually. Where appropriate, separate school-based tuition rates for new graduate and professional programs will be reviewed and established as those programs are considered for approval by the Board of Governors.

**Student Involvement in Tuition and Fee Setting Process**

**Campus Name:** \_\_\_\_\_

**Date:** \_\_\_\_\_

**Campus Administrator Name:** \_\_\_\_\_

**Campus Administrator Title:** \_\_\_\_\_

**Campus Administrator Signature:** \_\_\_\_\_

**Student Body President Name:** \_\_\_\_\_

**Student Body President Signature:** \_\_\_\_\_

**Collaboration**

- \_\_\_\_\_ Tuition and Fee committee(s) established
- \_\_\_\_\_ Students were represented on the committee (s)
- \_\_\_\_\_ Student representatives were appointed by the Chancellor in consultation with the Student Body President
- \_\_\_\_\_ Committees were co-chaired by the Chief Academic Officer and/or Chief Student Affairs Officer or their designee along with the Student Body President and/or Student Senate President.

**Inclusiveness**

- \_\_\_\_\_ Students on the Tuition and Fee committees were representative of student constituencies: (for example, In-State, Out-of-State, Undergraduate, Graduate, Professional School, Distance Education, etc.)
- \_\_\_\_\_ Student involvement throughout the entire tuition and fee setting process
- \_\_\_\_\_ Student forums were conducted (at least two, one mid-day and one in the evening)

**Transparency**

- \_\_\_\_\_ Utilization of social media to reach out to students
- \_\_\_\_\_ Utilization of university listserv(s) and website

**Timeliness**

- \_\_\_\_\_ Process initiated and completed consistent with the UNC Policy (September 1<sup>st</sup> through December 1<sup>st</sup>)

**Accountability**

- \_\_\_\_\_ Inclusion of Student Involvement form in the campus Tuition & Fee request packet submitted to UNC-General Administration

**Additional Information:**

## Attachment 2

### East Carolina University Tuition Proposal

Student Category	Tuition for 2014-2015	Proposed 2015-16 CBTI Increase	Proposed Tuition for 2015-16	Proposed 2016-17 CBTI Increase	Proposed Tuition for 2016-17	Proposed 2015-16 Tuition Increase Percent	Proposed 2016-17 Tuition Increase Percent
<b>UG Nonresident</b>	\$19,156	\$575	\$19,731	\$592	\$20,323	3.00%	3.00%
<b>GR Resident</b>	\$4,223	\$211	\$4,434	\$222	\$4,656	5.00%	5.01%
<b>GR Nonresident</b>	\$16,540	\$496	\$17,036	\$511	\$17,547	3.00%	3.00%
<b>Dental*</b>	\$ 24,429	\$ 1,432	\$25,861	\$768	\$26,629	5.86%	2.97%
<b>Medical*</b>	\$ 16,576	\$ 1,361	\$17,937	\$222	\$18,159	8.21%	1.24%

\*Includes CBTI and professional school increases

# Attachment 3

## East Carolina University Proposed Uses for Campus Based Tuition Increase

	2015-16	2016-17
<b>Undergraduate and Graduate</b>		
-Total Estimated Revenue Generated	\$ 5,774,094	\$ 6,034,740
-Estimated Merit Based Financial Aid (10%)	\$ 577,409	\$ 603,474
-Student Services or Academic Support programs that enhance the student's academic experience that focuses on increasing student retention and graduation rates (10%)	\$ 577,409	\$ 603,474
-Compensation pool for EPA personnel (80%)	\$ 4,619,276	\$ 4,827,792

## Proposed Uses for School Based Tuition Increase

### Medical- CBTI and School Specific Increase

-Total Estimated Revenue Generated	\$ 435,520	\$ 71,040
-Estimated Merit Based Financial Aid (10% from CBTI)	\$ 6,752	\$ 7,104
-Compensation pool for faculty (90% from CBTI and 100% from school-based)	\$ 428,768	\$ 63,936

### Dental- CBTI and School Specific Increase

-Total Estimated Revenue Generated	\$ 262,056	\$ 181,170
-Estimated Merit Based Financial Aid (10% from CBTI)	\$ 3,862	\$ 4,062
-EPA recruitment and retention, compensation pool for EPA personnel, and operating costs (90% from CBTI and 100% from school based)	\$ 258,194	\$ 177,108



## Attachment 4

### **East Carolina University Brody School of Medicine**

The Brody School of Medicine (BSOM) continues to have one of the lowest levels of tuition and fees of any public medical school in the country. Tuition and fees cover only part of the cost of a BSOM education. Permanent state support for BSOM has been reduced by over \$11.1 million since the beginning of FY 2005. These recurring state budget cuts have resulted in increased pressure on faculty time to generate clinical and contractual income to replace these dollars. A direct result of this compensatory action has been a decrease in clinical faculty time for teaching, at a time when the need to prepare students and assess their competencies is greater than ever. This requires increased clinical teaching focus, and time, as compared to historical models.

BSOM is unique among our peers in that we have focused exclusively on accepting in-state residents, are most dependent on state appropriations, and do not have a large out-of-state tuition buffer. As a community-based medical school, we lack the ability of more traditional schools to offset downward financial trends with health-system-based subsidization.

Clinical income generation in our practice plan has been insufficient to offset the cumulative losses in state funding described above. As such, our ability to adequately pay faculty in a manner consistent with regional and national norms has been compromised, which has had a direct impact on recruitment and retention of faculty.

With the uncertainty surrounding any state legislative compensation actions for EPA employees, BSOM intends to use tuition-generated revenue to cover salary deficits. This proposal for a tuition increase of \$1,150 in FY 2015-2016 will support ongoing efforts to improve faculty compensation. This increase will be in addition to the general graduate tuition increase. BSOM is engaged in an intense competition to retain our best faculty members and to attract new leaders for the classroom and research efforts. While we recognize that, based on our relatively small class size, increasing tuition will not fully answer this need, we do believe that it is an integral part of the solution.

The anticipated revenue generated from the professional school tuition increase is \$368,000. All the funds will be used for teaching faculty compensation. In recognition of substantial tuition increases since 2009-10, no tuition increase is requested in FY 2016-2017 beyond the regular graduate tuition increase.

## Attachment 4

Below is a table reporting the most current resident tuition information available for universities with medical schools in ECU's official peer set. If the tuition increase request is approved for FY 2015-2016, Brody's tuition will remain in the lowest quartile of peer medical schools. UNC Chapel Hill's annual medical tuition is \$18,887.

**Table 1:  
The Brody School of Medicine's Peer Institution  
Resident Tuition Rates FY 2014-2015**

UNIVERSITY	RESIDENT TUITION	RANKING BY RESIDENT TUITION
Western Michigan University	48,000	1
Central Michigan University	38,522	2
University of South Carolina	36,680	3
University of Louisville	35,402	4
University at Buffalo	35,090	5
Florida International University	32,738	6
Wright State University	31,520	7
East Tennessee State	29,160	8
Southern Illinois University	29,156	9
Missouri - Kansas City*	29,150	10
Virginia Commonwealth	29,091	11
University of North Dakota	28,614	12
University of Nevada-Reno	24,144	13
East Carolina University - Brody	16,756	14
Texas Tech	14,550	15

\*Tuition data for 2013-2014 as reported to the Association of American Medical Colleges (AAMC).

## Attachment 5

### School of Dental Medicine Proposed Tuition Increases

The ECU School of Dental Medicine (SoDM) is requesting a 5.0% (\$1,221) tuition increase for AY 2015-16, and a 3.0% (\$768) tuition increase for AY 2016-17. These increases will be in addition to the proposed general graduate tuition increases. The current SoDM tuition is \$24,429. If the proposed increases (general and school-specific) approved, tuition for 2016-17 will be \$26,558.

Even with these increases, annual tuition will remain in the lowest quintile of in-state tuition for all U.S. Public Dental Schools. The table below shows annual tuition for the SoDM and for our UNC Peer Schools. Data is for AY 2014-15. The UNC – Chapel Hill School of Dentistry in-state tuition is \$25,258 for AY 2014-15.

Dental School	1st Year Resident Tuition	Rank
Medical University of South Carolina	\$65,932	1
Virginia Commonwealth University	\$32,010	2
University at Buffalo	\$30,240	3
Southern Illinois University	\$28,552	4
University of Louisville	\$28,546	5
University of Missouri - Kansas City	\$28,349	6
East Carolina University	\$24,429	7

In fiscal year 2014-15, the ECU School of Dental Medicine received a 2.43% reduction in State Appropriation. This amounted to a reduction in excess of \$431,000 to the operating budget of the ECU School of Dental Medicine. Since fiscal year 2007-08, the School has absorbed a \$1.583 million budget cut that has been somewhat offset by tuition receipt increases. The proposed per-student increase of \$1,221 in FY 2015-16 will generate an increase in the operating budget of \$244,200 and an additional \$153,600 in FY 2016-17. These funds are needed for EPA recruitment, retention, salary enhancement and loss of operating funds over the last four years.

# Attachment 6

## East Carolina University Proposed Professional Program Differential In Tuition Revenue and Uses

Professional Program	Current Annual Rate	Proposed Professional Program Annual Increase for 2015-16*	Proposed Professional Program Annual Tuition for 2015-16	Proposed Tuition for Full Time Resident Students 2015-16***	Estimated Revenue Generated	Proposed rate per credit hour	Purpose	Comparative Schools (annual rate)
College of Nursing- MSN, DNP, PhD, post master's  (increase is \$25 per SCH)	\$ 1,800	\$450	\$ 2,250	\$ 6,684	\$ 199,500	\$125	Operational expenses such as maintaining labs, clinical site placement/travel; recruitment/retention for faculty	UNC CH \$ 13,693 WCU \$ 8,808 ECU \$ 6,023 UNCG \$ 6,641 UNCC \$ 8,808 UNCW \$ 4,163 UNCP \$ 3,525
Occupational Therapy- MS OT  (increase is \$30 per SCH)	\$ 560	\$540	\$ 1,100	\$ 5,534	\$ 52,500	\$50	Add graduate student assistantships to enhance research; improve faculty retention and recruitment by increasing salaries closer to the average salary range in NC, however, still below the non-specialty certified therapist	LRU \$ 14,400 UNC CH \$ 14,043 ECU \$ 4,783
Physician Assistant Studies  (increase is \$85 per SCH)	\$ 1,302	\$1,530	\$ 2,832	\$ 7,266	\$ 280,000	\$127	General operating epxenses including assessment and accreditation fees; membership fees; additional EPA and SPA personnel; retention of faculty and staff; Graduate Assistantships and part time fixed term faculty	Methodis \$ 41,960 Duke \$ 38,095 Wake \$ 34,881 JMU \$ 29,535 Florida \$ 27,380 UAB \$ 21,186 ECU \$ 9,755

\* Assumes 18 SCH per year

\*\*Comparative PA rates are for the first year of program

\*\*\* Includes proposed general graduate tuition increase

# Attachment 7

## Required Fee Proposals for 2015-16 and 2016-17

	Current Fee	2015-16 Proposed Increase	2015-16 Proposed Fee	2016-17 Proposed Increase	2016-17 Proposed Fee
Athletics	\$ 631	\$ 30	\$ 661	\$ 35	\$ 696
Education/Technology	\$ 342	\$ 20	\$ 362	\$ 20	\$ 382
Student Health Services	\$ 235	\$ 9	\$ 244	\$ 11	\$ 255

### **Athletics \$30 increase in 2015-16 and \$35 increase for 2016-17**

- Estimated revenue of about \$642,000 and \$749,000 for these respective years.
- Offset new expenses associated with changes in the NCAA governance structure that will likely result in new student-athlete well-being initiatives, such as increasing the value of a full scholarship to the full cost of attendance (a potential cost of up to \$1.3 million for ECU) and providing a broader range of medical insurance coverage.
- Deregulation of the NCAA meal and snack legislation resulting in new expenses of at least \$250,000 per year.
- Possible new expenses associated with the O'Bannon Case could result in costs of approximately \$500,000 per year.
- General escalation of the cost of doing business across the board – financial aid, salaries & benefits, new facilities, travel, equipment, maintenance, etc.
- Stabilize the budget and rebuild the fund balance after its depletion due to conference transition expenses and the implementation of the athletics strategic plan.
- In comparison to members of the AAC, ECU ranks last in combined student fee and overall direct and indirect institutional financial support for Athletics.

### **Education and Technology \$20 increase in 2015-16 and 2016-17**

- Estimated revenue of about \$500,000 each year
- Support increased fixed costs for software and the growth of hosted solutions.
- Increased use of technology across the colleges to provide support for the learning objectives in the curriculum and to provide students with technical skills that improve their competitiveness in the workforce.
- Increased need to support infrastructure projects such as the wireless network, updated digital recording technology, and the upgrade of core equipment.
- Increased need for disposable educational supplies across the colleges.

### **Student Health- \$9 increase in 2015-16 and \$11 increase for 2016-17**

- Estimated revenue of about \$193,000 in 2015-16 and \$235,000 in 2016-17
- Support increased salary required to hire highly qualified physicians and medical providers as well as offset continued increase in operating expenses such as supplies and equipment.
- Student Health's medical providers and staff make on average 50% less than private sector.

## Attachment 8

### East Carolina University Fees Paid by All Students

	Approved 2014-15	Proposed Increase for 2015-16	Proposed Rates For 2015-2016	Proposed Increase for 2016-17	Proposed Rates For 2016-17	% increase over 2 years
<b>General Fees</b>						
SGA	\$ 27.50	\$ -	\$ 27.50	\$ -	\$ 27.50	0.00%
Media	30.00	-	30.00	-	\$ 30.00	0.00%
Fine Arts	8.00	-	8.00	-	\$ 8.00	0.00%
Campus Recreation and Wellness	226.00	-	226.00	-	\$ 226.00	0.00%
Minges Operations	6.00	-	6.00	-	\$ 6.00	0.00%
Student Activity Operations	71.50	-	71.50	-	\$ 71.50	0.00%
MSC Operations	230.00	-	230.00	-	\$ 230.00	0.00%
Athletics Fee	631.00	30.00	661.00	35.00	\$ 696.00	10.30%
Student Health Fee	235.00	9.00	244.00	11.00	\$ 255.00	8.51%
Education and Technology Fee	342.00	20.00	362.00	20.00	\$ 382.00	11.70%
<b>Total General Fees</b>	<b>\$ 1,807.00</b>	<b>\$ 59.00</b>	<b>\$ 1,866.00</b>	<b>\$ 66.00</b>	<b>\$ 1,932.00</b>	<b>6.92%</b>
<b>Debt Service (excluded from cap)</b>						
Student Recreation Center	\$ 15.00	\$ -	15.00	-	\$ 15.00	0.00%
Athletic Facility Debt	70.00	-	70.00	-	\$ 70.00	0.00%
Student Union Center	133.00	150.00	283.00	142.00	\$ 425.00	219.55%
<b>Total Debt Service</b>	<b>\$ 218.00</b>	<b>\$ 150.00</b>	<b>\$ 368.00</b>	<b>\$ 142.00</b>	<b>\$ 510.00</b>	<b>133.94%</b>
<b>TOTAL GENERAL STUDENT FEES &amp; DEBT SERVICE</b>	<b>\$ 2,025.00</b>	<b>\$ 209.00</b>	<b>\$ 2,234.00</b>	<b>\$ 208.00</b>	<b>\$ 2,442.00</b>	<b>20.59%</b>
<b>Miscellaneous Charges (excluded from cap)</b>						
Transit	\$ 146.00	\$ -	\$ 146.00	\$ -	\$ 146.00	0.00%
Graduation	12.00	-	12.00	-	\$ 12.00	0.00%
Association of Student Governments	1.00	-	1.00	-	\$ 1.00	0.00%
<b>Total Miscellaneous Charges paid by all students</b>	<b>\$ 159.00</b>	<b>\$ -</b>	<b>\$ 159.00</b>	<b>\$ -</b>	<b>\$ 159.00</b>	<b>0.00%</b>
<b>Total Mandatory Fees Paid by Each Student</b>	<b>\$ 2,184.00</b>	<b>\$ 209.00</b>	<b>\$ 2,393.00</b>	<b>\$ 208.00</b>	<b>\$ 2,601.00</b>	<b>19.09%</b>

# Attachment 9

**East Carolina University**  
**Miscellaneous Fees Requested for Specific Uses (do not affect all students)**

### Course Fees

<b>Course Fees</b>	<b>Current Rate</b>	<b>Increase Requested</b>	<b>Annual Fee</b>
Nursing Midwifery Malpractice Insurance	\$ 525	\$ 200	\$ 725
Nursing UG Clinical Courses	\$ 125	\$ 50	\$ 175
Co-Op Fee	\$ -	\$ 300	\$ 300

### Miscellaneous Fees

<b>Miscellaneous Fees</b>	<b>Current Rate</b>	<b>Increase Requested</b>	<b>Annual Fee</b>
Online Transfer Orientation Fee	\$ -	\$ 20	\$ 20
Dental Housing Fee	\$ -	\$ 1,200	\$ 1,200
Dental Student Organization Fee	\$ -	\$ 60	\$ 60
ASDA Fee	\$ 150	\$ (45)	\$ 105
Dental Disability Insurance	\$ 60	\$ (60)	\$ -

**East Carolina University  
Proposed Changes to Miscellaneous Charges**

**Nursing Midwifery Malpractice Insurance**

- **\$200 increase      Current Fee \$525      Proposed Fee \$725**

The College of Nursing (CON) seeks to request an increase in the amount we are authorized to charge for the Malpractice Insurance Premium fee. Midwifery insurance providers are limited in the number. Requiring individual students to obtain an independent policy would increase their premium and limit their ability to effectively negotiate with the insurance company should an issue arise. Malpractice insurance is a requirement of all clinical sites and the students in the program will be unable to enter the site without this insurance. This fee represents a maximum: we will only charge the students the actual amount that the insurance company charges ECU.

**Undergraduate Nursing Clinical**

- **\$50 increase      Current Fee \$125      Proposed Fee \$175**

The College of Nursing (CON) seeks an increase per clinical course in order to help facilitate the Concepts Integration Laboratories (CIL). These CIL's are an integral part of the program and are utilized extensively by all nursing students, but primarily by our undergraduate students. These labs require extensive resources in terms of personnel, software, software maintenance, equipment, and supplies. The additional revenue requested will be used to support lab operations to maintain software and equipment, purchase supplies and software, and other resources that are necessary to positively assist with student success.

**Cooperative Education (Co-Op)**

- **\$300 New Fee      Current Fee \$0      Proposed Fee \$300**

The Career Center seeks to request a university-wide Cooperation Education fee which would apply to each student who participates in a co-op. Co-op programs offer work experience that can't be replicated in the classroom. They offer marketable experience that can be applied directly to the resume and future career. This program directly aligns with the UNC Strategic Directions of "preparing "job ready" students." The funds will be used to support a graduate assistant, general operating expenses related to the program and provide travel funds for the Co-Op Director to visit the sites and meet with student and employers.

**On-line Transfer Orientation Fee**

- **\$20 New Fee      Current Fee \$0      Proposed Fee \$20**

The Office of Student Transitions requests this fee for an on-line Transfer Orientation. Currently, ECU offers transfer students both a face-to-face orientation (\$100 registration fee) and an on-line orientation (currently no fee). The on-line transfer orientation is administered through Blackboard which requires designing the orientation online modules through Blackboard, obtaining annual updates from all campus units, timing on-line availability, monitoring student access, troubleshooting errors, administering assessments, and providing reports. Half of the fee will pay for the student's One-Card and the remaining funds will be used for administrative and support costs.



## Attachment 9

### **Dental- AHEC Housing Fee**

- **\$1,200 New Fee    Current Fee \$0                      Proposed Fee \$1,200**

The ECU School of Dental Medicine is requesting this fee to pay for student housing when the students go to the Community Service Learning Centers for the three, eight-week rotations in their senior year. ECU will pay E-AHEC monthly for the rental of apartments/condos/houses for our dental students. In the original budget plan proposed by the School of Dental Medicine in 2007, it had been proposed that legislative funding would be provided to cover this cost. That funding has not been provided so this cost must be paid by students in the form of a student fee. This concept of students paying for housing is similar to our approach in Education and other areas where students are out in the community for extended periods. Primarily because of housing availability and student safety reasons, the Dental School believes this is the best option for providing housing to the dental residents while on clinical rotations.

### **Dental Student Organization Fee**

- **\$60 increase                      Current Fee \$0                      Proposed Fee \$60**

The ECU School of Dental Medicine is requesting this fee to be used by approved dental student organizations to provide financial support for organization programming.

### **ASDA Fee**

- **\$45 decrease                      Current Fee \$150                      Proposed Fee \$105**

The ECU School of Dental Medicine is requesting a reduction to the ASDA Fee. The preference is for this organization to compete with other dental student organizations for the new Student Organization Fee (immediately above) for support of financial needs of the organization.

### **Dental Disability Insurance**

- **\$60 decrease                      Current Fee \$60                      Proposed Fee \$0**

The ECU School of Dental Medicine is requesting the removal of this fee because it is currently being provided to students through their ASDA National Dues. A review of the benefits from this policy is adequate protection for our students, and this fee is no longer needed.

# Attachment 10

## Other Miscellaneous Charges Housing and Dining

### Housing

	Current Rate	Proposed Increase for 2015-16	Proposed Annual Rate for 2015-16	Proposed Increase for 2016-17	Proposed Annual Rate for 2016-17
College Hill Suites	\$ 5,480.00	\$ 160.00	\$ 5,640.00	\$ 170.00	\$ 5,810.00
Scott Hall	\$ 5,270.00	\$ 160.00	\$ 5,430.00	\$ 160.00	\$ 5,590.00
Newly Renovated Res. Halls	\$ 5,120.00	\$ 160.00	\$ 5,280.00	\$ 160.00	\$ 5,440.00
Standard Rate	\$ 4,910.00	\$ 150.00	\$ 5,060.00	\$ 150.00	\$ 5,210.00

**Justification:** Campus Living requests the increases outlined above to offset the continued increases in operating costs, provide funds to maintain the facilities and improve the quality of life for its residences by renovating current residence halls and constructing new ones. The increases are about 3% each year.

### Dining

	Current Rate	Proposed Increase for 2015-16	Proposed Annual Rate for 2015-16	Proposed Increase for 2016-17	Proposed Annual Rate for 2016-17
Pirate 15 with \$450 in Pirate Bucks	\$ 3,600.00	\$ 100.00	\$ 3,700.00	\$ 100.00	\$ 3,800.00
Pirate 40 with \$350 in Pirate Bucks	\$ 3,600.00	\$ 100.00	\$ 3,700.00	\$ 100.00	\$ 3,800.00
Pirate 70 with \$250 in Pirate Bucks	\$ 3,600.00	\$ 100.00	\$ 3,700.00	\$ 100.00	\$ 3,800.00
<b>Commuter Plans</b>					
Gold 40 with \$300 in Pirate Bucks	\$ 1,230.00	\$ 30.00	\$ 1,260.00	\$ -	\$ 1,260.00
Gold 80 with \$200 in Pirate Bucks	\$ 1,540.00	\$ 80.00	\$ 1,620.00	\$ -	\$ 1,620.00
Gold 120 with \$200 in Pirate Bucks	\$ 1,740.00	\$ 250.00	\$ 1,990.00	\$ -	\$ 1,990.00

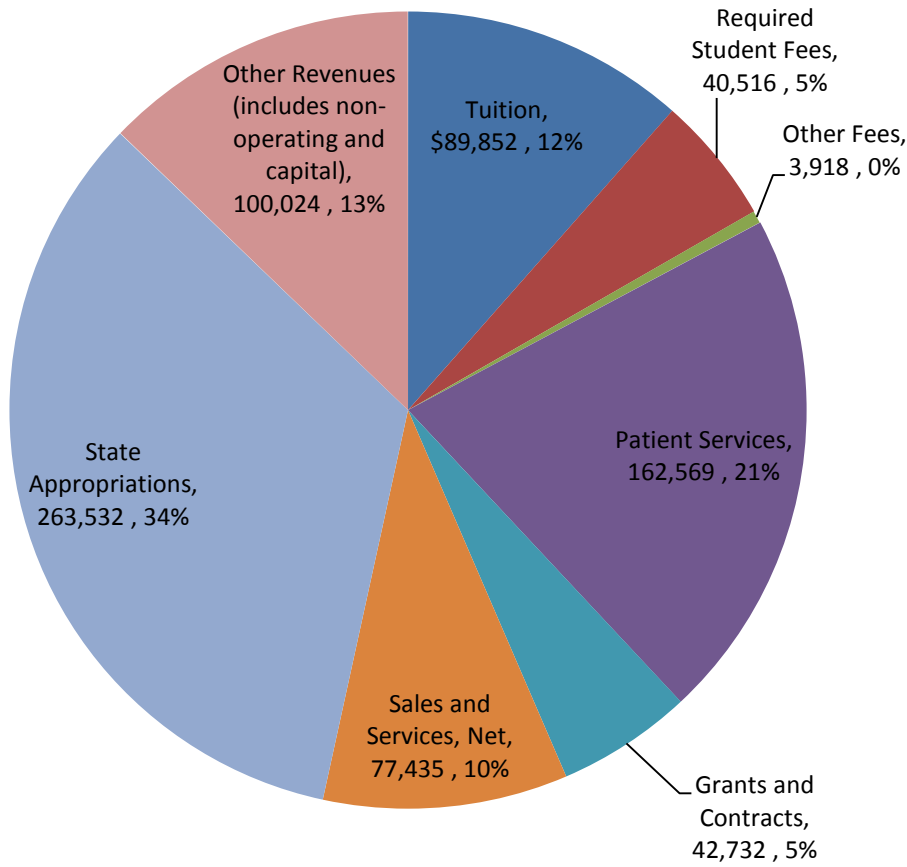
**Justification:** Increase in operating and food cost.

# Attachment 11

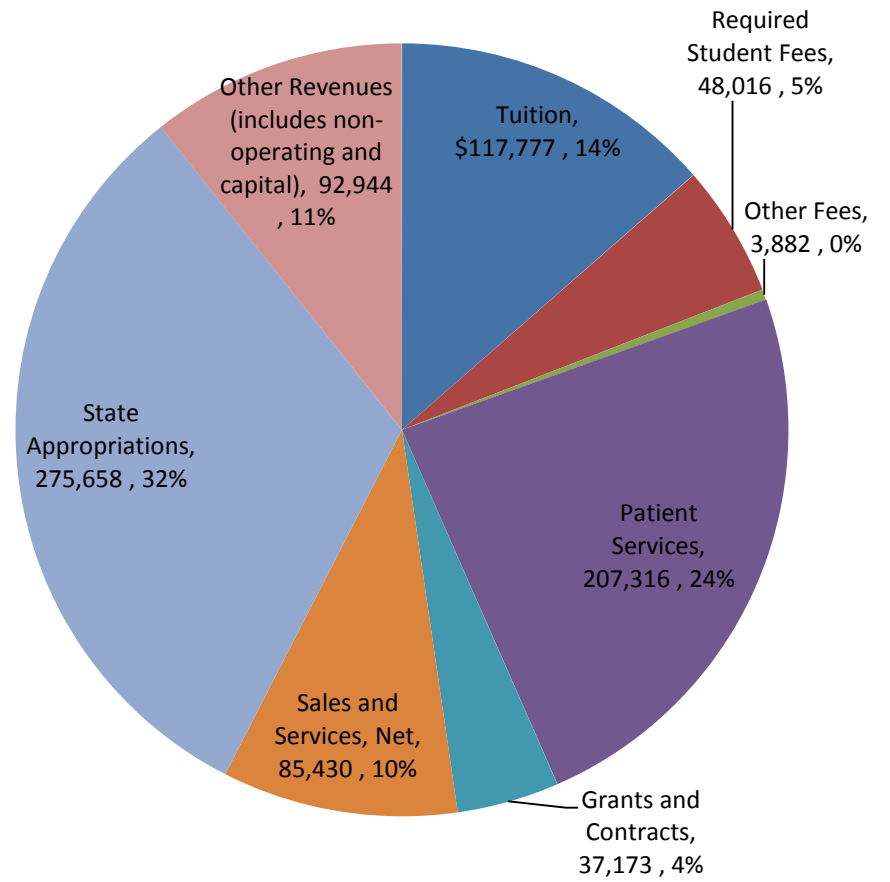
**East Carolina University**  
**Total Revenues by Category (in millions)**  
**Comparing 2009-10 to 2013-14**  
**(unaudited)**

	<u>2009-10</u>	<u>2013-14</u>
Tuition	\$ 89,852	\$ 117,777
Required Student Fees	40,516	48,016
Other Fees	3,918	3,882
Patient Services	162,569	207,316
Grants and Contracts	42,732	37,173
Sales and Services, Net	77,435	85,430
State Appropriations	263,532	275,658
Other Revenues (includes non-operating and capital)	100,024	92,944
<b>Total Revenues</b>	<b>\$ 780,578</b>	<b>\$ 868,196</b>

Attachment 11  
 East Carolina University  
 Total Revenues by Category  
 Fiscal Years 2010 and 2014



**2009-2010**



**2013-2014**

# Attachment 12

**East Carolina University**  
**Financial Aid and Debt Load**  
**AY 2009-10 through AY 2013-14**

	Resident Students			Non-Resident Students		
	Total Resident Students	Number	Percent	Total Non-Resident Students	Number	Percent
		Receiving Fin Aid	Receiving Fin Aid		Receiving Fin Aid	Receiving Fin Aid
<b>Undergraduates</b>						
AY 2009-10	19,360	12,237	63.2%	3,125	1,735	55.5%
AY 2010-11	19,704	13,015	66.1%	3,099	1,757	56.7%
AY 2011-12	19,587	13,336	68.1%	2,996	1,782	59.5%
AY 2012-13	19,388	13,340	68.8%	2,772	1,827	65.9%
AY 2013-14	20,652	14,107	68.3%	2,773	1,779	64.2%

	Resident Students			Non-Resident Students		
	Total Resident Students	Number	Percent	Total Non-Resident Students	Number	Percent
		Receiving Fin Aid	Receiving Fin Aid		Receiving Fin Aid	Receiving Fin Aid
<b>Graduates</b>						
AY 2009-10	6,293	2,601	41.3%	761	413	54.3%
AY 2010-11	6,127	2,698	44.0%	798	477	59.8%
AY 2011-12	5,793	2,670	46.1%	791	464	58.7%
AY 2012-13	5,049	2,195	43.5%	698	419	60.0%
AY 2013-14	5,760	2,647	46.0%	826	461	55.8%

	All Students		
	Total Students	Number	Percent
		Receiving Fin Aid	Receiving Fin Aid
<b>All Students</b>			
AY 2009-10	29,539	16,986	57.5%
AY 2010-11	29,728	17,947	60.4%
AY 2011-12	29,167	18,252	62.6%
AY 2012-13	27,907	17,781	63.7%
AY 2013-14	30,011	18,994	63.3%

## Debt Load of Graduating Students

Only includes debt that runs through Financial Aid (federal loans and Alterate loans). It does NOT include private loans. Graduate debt includes any debt from undergraduate plus any new graduate debt. \*

	Only Those Students With Debt		
	Number	Dollars	Debt per Student
AY 2009-10			
Undergraduate	2,237	46,043,761	20,583
Graduate	730	26,959,810	36,931
AY 2010-11			
Undergraduate	2,214	49,388,878	22,308
Graduate	636	27,585,647	43,374
AY 2011-12			
Undergraduate	2,690	64,099,334	23,829
Graduate	843	36,386,921	43,164
AY 2012-13			
Undergraduate	2,582	59,694,766	23,120
Graduate	773	33,342,391	43,134
AY 2013-14			
Undergraduate	2,561	67,229,732	26,251
Graduate	906	34,155,838	37,700

\* Graduate Debt does not include the MD or the DDS populations of Brody School of Medicine or the School of Dental Medicine populations. Does include the Ph.D. population.

## Attachment 12

**East Carolina University**  
**Cost of Attendance, AY 09/10 vs AY 14/15**

<b>Undergraduate Resident</b>	AY 14/15		AY 09/10		% Change AY 09/10 to 14/15
		%		%	
Tuition and fees	6,143	29.1%	4,407	26.9%	39.4%
Room & Board	8,833	41.9%	7,773	47.4%	13.6%
Books & Supplies	1,234	5.8%	1,075	6.6%	14.8%
Personal	2,194	10.4%	2,077	12.7%	5.6%
Transportation	1,242	5.9%	963	5.9%	29.0%
Med Insurance	1,376	6.5%	0	0.0%	N/M
Loan Fees	80	0.4%	110	0.7%	-27.3%
<b>Total</b>	<b>21,102</b>	<b>100.0%</b>	<b>16,405</b>	<b>100.0%</b>	<b>28.6%</b>

<b>Undergraduate Non-Resident</b>	AY 14/15		AY 09/10		% Change AY 09/10 to 14/15
		%		%	
Tuition and fees	21,340	58.8%	15,241	56.0%	40.0%
Room & Board	8,833	24.3%	7,773	28.5%	13.6%
Books & Supplies	1,234	3.4%	1,075	3.9%	14.8%
Personal	2,194	6.0%	2,077	7.6%	5.6%
Transportation	1,242	3.4%	963	3.5%	29.0%
Med Insurance	1,376	3.8%	0	0.0%	N/M
Loan Fees	80	0.2%	110	0.4%	-27.3%
<b>Total</b>	<b>36,299</b>	<b>100.0%</b>	<b>27,239</b>	<b>100.0%</b>	<b>33.3%</b>

**Attachment 13**  
**East Carolina University**  
**Financial Aid Office**

**2014-2015 Student Need**

Undergraduate	Headcount	Gross Need	Unmet Need	Awarded	% Need Met
Resident	15,444	\$189,768,386	\$58,064,046	\$131,704,340	69.40%
Non-Resident	2,033	\$ 30,635,874	\$12,733,249	\$ 17,902,625	58.44%
Graduate*					
Resident	2,358	\$ 30,258,698	\$ 10,411,791	\$ 19,846,906	65.59%
Non-Resident	374	\$ 7,523,346	\$ 3,061,798	\$ 4,461,548	59.30%

**2013-2014 Student Need**

Undergraduate	Headcount	Gross Need	Unmet Need	Awarded	% Need Met
Resident	17,457	\$180,788,064	\$56,041,713	\$124,746,351	69.01%
Non-Resident	2,520	\$ 28,515,275	\$12,332,221	\$ 16,183,054	56.75%
Graduate*					
Resident	3,312	\$ 32,839,347	\$ 10,682,321	\$ 22,157,026	67.47%
Non-Resident	510	\$ 8,367,771	\$ 3,339,649	\$ 5,028,122	60.09%

**2012-2013 Student Need**

Undergraduate	Headcount	Gross Need	Aid Awarded	% Need Met
Resident	16,147	\$189,570,369	\$120,268,037	63.4%
Non-Resident	3,012	\$42,156,190	\$21,888,734	51.9%
Graduate*				
Resident	2,376	\$35,575,497	\$20,321,010	57.1%
Non-Resident	486	\$11,615,206	\$6,479,971	55.8%

**2011-2012 Student Need**

Undergraduate	Headcount	Gross Need	Aid Awarded	% Need Met
Resident	15,884	\$171,875,568	\$111,824,653	65%
Non-Resident	2,860	\$35,109,876	\$1,399,613	40%
Graduate*				
Resident	2,492	\$32,265,638	\$22,048,493	68%
Non-Resident	337	\$8,876,740	\$3,564,058	40%

For all years, these figures are a 'snapshot' taken as of September 30 of the given year. Thus, figures do not represent the entire academic year.

\*Graduate figures do not include Medical or Dental students. Amounts are "offered" for the nine-month academic year and amounts paid.

Gross need and unmet need figures are calculated only for students who filed the FAFSA for the given year. Not all students file a FAFSA and there is a good bit of aid that is awarded with no consideration of need - particularly to graduate students.

# Attachment 14

## The University of North Carolina Compare Tuition 2010-2011 to 2014-2015 Tuition Full Time Undergraduates

Resident							
	2010-2011	2014-2015	5 yr \$ Change	5-yr % Change	2014-15 Tuition Rank	5 year \$ Increase Rank	5-yr % Change Rank
NC State University	\$4,853	\$6,038	\$1,185	24.42%	2	3	13
UNC-Chapel Hill	\$4,815	\$6,423	\$1,608	33.40%	1	1	5
<b>East Carolina University</b>	<b>\$2,881</b>	<b>\$3,959</b>	<b>\$1,078</b>	<b>37.42%</b>	<b>5</b>	<b>4</b>	<b>3</b>
NC A&T State University	\$2,621	\$3,270	\$649	24.76%	12	12	12
UNC Charlotte	\$3,044	\$3,522	\$478	15.70%	10	16	16
UNC Greensboro	\$3,243	\$3,932	\$689	21.25%	6	11	15
Appalachian State University	\$2,961	\$3,772	\$811	27.39%	7	9	10
Fayetteville State University	\$2,129	\$2,743	\$614	28.84%	16	14	9
NC Central University	\$2,812	\$3,455	\$643	22.87%	11	13	14
UNC Pembroke	\$2,423	\$3,211	\$788	32.52%	13	10	7
UNC Wilmington	\$3,029	\$4,026	\$997	32.92%	4	6	6
Western Carolina University	\$2,816	\$3,669	\$853	30.29%	8	8	8
UNC Asheville	\$2,626	\$3,666	\$1,040	39.60%	9	12	1
Elizabeth City State University	\$2,204	\$2,776	\$572	25.95%	15	15	11
Winston-Salem State University	\$2,274	\$3,144	\$870	38.26%	14	7	2
NC School of the Arts	\$4,307	\$5,870	\$1,563	36.29%	3	2	4

Non-Resident							
	2010-2011	2014-2015	5 yr \$ Change	5-yr % Change	2014-15 Tuition Rank	5 year \$ Increase Rank	5-yr % Change Rank
NC State University	\$17,388	\$21,293	\$3,905	22.46%	3	6	7
UNC-Chapel Hill	\$23,430	\$31,674	\$8,244	35.19%	1	1	1
<b>East Carolina University</b>	<b>\$14,955</b>	<b>\$19,156</b>	<b>\$4,201</b>	<b>28.09%</b>	<b>4</b>	<b>3</b>	<b>5</b>
NC A&T State University	\$12,063	\$16,116	\$4,053	33.60%	9	4	2
UNC Charlotte	\$14,091	\$16,051	\$1,960	13.91%	10	11	12
UNC Greensboro	\$15,004	\$18,794	\$3,790	25.26%	5	7	6
Appalachian State University	\$14,273	\$16,939	\$2,666	18.68%	8	9	10
Fayetteville State University	\$12,593	\$14,351	\$1,758	13.96%	13	12	11
NC Central University	\$13,385	\$14,870	\$1,485	11.09%	11	15	15
UNC Pembroke	\$11,630	\$13,163	\$1,533	13.18%	15	14	14
UNC Wilmington	\$14,128	\$18,151	\$4,023	28.48%	7	5	3
Western Carolina University	\$12,413	\$14,062	\$1,649	13.28%	14	13	13
UNC Asheville	\$15,398	\$18,537	\$3,139	20.39%	6	8	9
Elizabeth City State University	\$11,841	\$14,451	\$2,610	22.04%	12	10	8
Winston-Salem State University	\$11,420	\$12,674	\$1,254	10.98%	16	16	16
NC School of the Arts	\$16,665	\$21,354	\$4,689	28.14%	2	2	4

## Tuition Full Time Graduates

Resident							
	2010-2011	2014-2015	5 yr \$ Change	5-yr % Change	2014-15 Tuition Rank	5 year \$ Increase Rank	5-yr % Change Rank
NC State University	\$5,358	\$7,623	\$2,265	42.27%	2	3	3
UNC-Chapel Hill	\$6,363	\$8,693	\$2,330	36.62%	1	2	5
<b>East Carolina University</b>	<b>\$3,130</b>	<b>\$4,223</b>	<b>\$1,093</b>	<b>34.92%</b>	<b>9</b>	<b>6</b>	<b>6</b>
NC A&T State University	\$2,908	\$4,345	\$1,437	49.42%	6	4	2
UNC Charlotte	\$3,464	\$4,008	\$544	15.70%	12	16	16
UNC Greensboro	\$3,727	\$4,641	\$914	24.52%	4	8	13
Appalachian State University	\$3,428	\$4,303	\$875	25.53%	8	10	12
Fayetteville State University	\$2,502	\$3,191	\$689	27.54%	15	15	11
NC Central University	\$3,518	\$4,335	\$817	23.22%	7	11	14
UNC Pembroke	\$2,522	\$3,310	\$788	31.25%	14	12	8
UNC Wilmington	\$3,420	\$4,163	\$743	21.73%	10	14	15
Western Carolina University	\$3,144	\$4,098	\$954	30.34%	11	7	10
UNC Asheville	\$3,110	\$4,371	\$1,261	40.55%	5	5	4
Elizabeth City State University	\$2,315	\$3,062	\$747	32.27%	16	13	7
Winston-Salem State University	\$2,843	\$3,721	\$878	30.88%	13	9	9
NC School of the Arts	\$4,946	\$7,396	\$2,450	49.53%	3	1	1

Non-Resident							
	2010-2011	2014-2015	5 yr \$ Change	5-yr % Change	2014-15 Tuition Rank	5 year \$ Increase Rank	5-yr % Change Rank
NC State University	\$17,406	\$21,311	\$3,905	22.43%	2	3	4
UNC-Chapel Hill	\$21,093	\$25,904	\$4,811	22.81%	1	1	3
<b>East Carolina University</b>	<b>\$13,817</b>	<b>\$16,540</b>	<b>\$2,723</b>	<b>19.71%</b>	<b>7</b>	<b>8</b>	<b>6</b>
NC A&T State University	\$12,493	\$16,750	\$4,257	34.08%	6	2	1
UNC Charlotte	\$14,297	\$16,295	\$1,998	13.97%	8	9	10
UNC Greensboro	\$15,207	\$18,090	\$2,883	18.96%	5	6	7
Appalachian State University	\$14,519	\$16,248	\$1,729	11.91%	9	13	13
Fayetteville State University	\$12,281	\$14,039	\$1,758	14.31%	14	11	9
NC Central University	\$14,500	\$15,984	\$1,484	10.23%	11	14	14
UNC Pembroke	\$11,849	\$12,637	\$788	6.65%	16	15	15
UNC Wilmington	\$14,349	\$16,098	\$1,749	12.19%	10	12	12
Western Carolina University	\$12,729	\$14,505	\$1,776	13.95%	13	10	11
UNC Asheville	\$15,706	\$18,885	\$3,179	20.24%	4	4	5
Elizabeth City State University	\$12,093	\$14,909	\$2,816	23.29%	12	7	2
Winston-Salem State University	\$12,129	\$12,680	\$551	4.54%	15	16	16
NC School of the Arts	\$17,253	\$20,203	\$2,950	17.10%	3	5	8



# Attachment 15

The University of North Carolina

Compare Sum of Tuition, General Fees and Debt Service Fees 2010-2011 to 2014-2015  
Tuition and Required Fees Full Time Undergraduates

Resident							
	2010-2011	2014-2015	5 yr \$ Change	5-yr % Change	2014-15 Tuition and Fee Rank	5 year \$ Increase Rank	5-yr % Change Rank
NC State University	\$ 6,393	\$ 8,133	\$1,740	27.22%	2	2	8
UNC-Chapel Hill	\$ 6,487	\$ 8,127	\$1,640	25.28%	3	3	10
<b>East Carolina University</b>	<b>\$ 4,750</b>	<b>\$ 5,984</b>	<b>\$1,234</b>	<b>25.98%</b>	<b>10</b>	<b>8</b>	<b>9</b>
NC A&T State University	\$ 4,320	\$ 5,535	\$1,215	28.13%	12	9	7
UNC Charlotte	\$ 5,064	\$ 6,179	\$1,115	22.02%	8	13	14
UNC Greensboro	\$ 4,925	\$ 6,385	\$1,460	29.64%	5	6	5
Appalachian State University	\$ 5,174	\$ 6,438	\$1,264	24.43%	4	7	11
Fayetteville State University	\$ 3,451	\$ 4,630	\$1,179	34.16%	15	10	2
NC Central University	\$ 4,479	\$ 5,444	\$965	21.54%	13	15	15
UNC Pembroke	\$ 4,059	\$ 5,206	\$1,147	28.26%	14	12	6
UNC Wilmington	\$ 5,322	\$ 6,315	\$993	18.66%	6	14	16
Western Carolina University	\$ 5,001	\$ 6,156	\$1,155	23.10%	9	11	13
UNC Asheville	\$ 4,678	\$ 6,272	\$1,594	34.07%	7	5	3
Elizabeth City State University	\$ 3,639	\$ 4,497	\$858	23.58%	16	16	12
Winston-Salem State University	\$ 4,017	\$ 5,623	\$1,606	39.98%	11	4	1
NC School of the Arts	\$ 6,255	\$ 8,144	\$1,889	30.20%	1	1	4

Non-Resident							
	2010-2011	2014-2015	5 yr \$ Change	5-yr % Change	2014-15 Tuition and Fee Rank	5 year \$ Increase Rank	5-yr % Change Rank
NC State University	\$18,928	\$23,388	\$4,460	23.56%	3	5	7
UNC-Chapel Hill	\$25,102	\$33,378	\$8,276	32.97%	1	1	2
<b>East Carolina University</b>	<b>\$16,824</b>	<b>\$21,181</b>	<b>\$4,357</b>	<b>25.90%</b>	<b>5</b>	<b>6</b>	<b>5</b>
NC A&T State University	\$13,762	\$18,381	\$4,619	33.56%	10	3	1
UNC Charlotte	\$16,111	\$18,708	\$2,597	16.12%	9	11	12
UNC Greensboro	\$16,686	\$21,247	\$4,561	27.33%	4	4	3
Appalachian State University	\$16,486	\$19,605	\$3,119	18.92%	8	9	10
Fayetteville State University	\$13,915	\$16,238	\$2,323	16.69%	13	12	11
NC Central University	\$15,052	\$16,859	\$1,807	12.01%	11	16	16
UNC Pembroke	\$13,266	\$15,158	\$1,892	14.26%	15	15	14
UNC Wilmington	\$16,421	\$20,439	\$4,018	24.47%	7	7	6
Western Carolina University	\$14,598	\$16,549	\$1,951	13.36%	12	14	15
UNC Asheville	\$17,450	\$21,143	\$3,693	21.16%	6	8	9
Elizabeth City State University	\$13,276	\$16,172	\$2,896	21.81%	14	10	8
Winston-Salem State University	\$13,163	\$15,153	\$1,990	15.12%	16	13	13
NC School of the Arts	\$18,613	\$23,628	\$5,015	26.94%	2	2	4

Sum of Tuition General Fees and Debt Service Fees Full Time Graduates

Resident							
	2010-2011	2014-2015	5 yr \$ Change	5-yr % Change	2014-15 Tuition and Fee Rank	5 year \$ Increase Rank	5-yr % Change Rank
NC State University	\$6,898	\$9,718	\$2,820	40.88%	2	1	2
UNC-Chapel Hill	\$8,024	\$10,397	\$2,373	29.57%	1	3	8
<b>East Carolina University</b>	<b>\$4,999</b>	<b>\$6,248</b>	<b>\$1,249</b>	<b>24.98%</b>	<b>12</b>	<b>11</b>	<b>11</b>
NC A&T State University	\$4,607	\$6,610	\$2,003	43.48%	8	4	1
UNC Charlotte	\$5,484	\$6,665	\$1,181	21.54%	7	13	15
UNC Greensboro	\$5,409	\$7,094	\$1,685	31.15%	4	6	7
Appalachian State University	\$5,641	\$6,969	\$1,328	23.54%	6	8	13
Fayetteville State University	\$3,824	\$5,078	\$1,254	32.79%	15	10	6
NC Central University	\$5,122	\$6,324	\$1,202	23.47%	11	12	14
UNC Pembroke	\$4,158	\$5,305	\$1,147	27.59%	14	14	9
UNC Wilmington	\$5,713	\$6,451	\$738	12.92%	10	16	16
Western Carolina University	\$5,329	\$6,585	\$1,256	23.57%	9	9	12
UNC Asheville	\$5,162	\$6,977	\$1,815	35.16%	5	5	5
Elizabeth City State University	\$3,750	\$4,782	\$1,032	27.52%	16	15	10
Winston-Salem State University	\$4,586	\$6,200	\$1,614	35.19%	13	7	4
NC School of the Arts	\$6,894	\$9,670	\$2,776	40.27%	3	2	3

Non-Resident							
	2010-2011	2014-2015	5 yr \$ Change	5-yr % Change	2014-15 Tuition and Fee Rank	5 year \$ Increase Rank	5-yr % Change Rank
NC State University	\$18,946	\$23,406	\$4,460	23.54%	2	3	2
UNC-Chapel Hill	\$22,754	\$27,608	\$4,854	21.33%	1	1	5
<b>East Carolina University</b>	<b>\$15,686</b>	<b>\$18,565</b>	<b>\$2,879</b>	<b>18.35%</b>	<b>9</b>	<b>8</b>	<b>7</b>
NC A&T State University	\$14,192	\$19,015	\$4,823	33.98%	6	2	1
UNC Charlotte	\$16,317	\$18,952	\$2,635	16.15%	7	9	10
UNC Greensboro	\$16,889	\$20,543	\$3,654	21.64%	5	5	4
Appalachian State University	\$16,732	\$18,914	\$2,182	13.04%	8	11	12
Fayetteville State University	\$13,603	\$15,926	\$2,323	17.08%	14	10	8
NC Central University	\$16,104	\$17,973	\$1,869	11.61%	11	13	13
UNC Pembroke	\$13,485	\$14,632	\$1,147	8.51%	16	16	16
UNC Wilmington	\$16,642	\$18,387	\$1,745	10.49%	10	14	14
Western Carolina University	\$14,914	\$16,992	\$2,078	13.93%	12	12	11
UNC Asheville	\$17,758	\$21,491	\$3,733	21.02%	4	4	6
Elizabeth City State University	\$13,528	\$16,629	\$3,101	22.92%	13	7	3
Winston-Salem State University	\$13,872	\$15,159	\$1,287	9.28%	15	15	15
NC School of the Arts	\$19,201	\$22,477	\$3,276	17.06%	3	6	9

Ranked high to low

# Attachment 16

EAST CAROLINA UNIVERSITY																	
Comparison of General Fees and Debt Service Fees by UNC system																	
approved for academic year 2014-15																	
		Student			Student			Educational		Total		Debt					
		Activity		Athletic		Health		Technology		General		Service		Total		Transit	
		Fee	R a n k	Fee	R a n k	Fee	R a n k	Fee	R a n k	Fees	R a n k	Fee	R a n k	General Fees and Debt Service	R a n k	Fee	R a n k
<b>UNIVERSITY</b>																	
Appalachian State University		623.00	4	701.00	5	268.00	8	495.00	3	2,087.00	3	579.00	4	2,666.00	1	114.00	6
UNC - Charlotte		561.00	10	747.00	2	214.00	13	450.00	5	1,972.00	6	685.00	2	2,657.00	2	30.00	13
UNC - Asheville		720.00	1	730.00	3	346.00	3	473.00	4	2,269.00	1	337.00	8	2,606.00	3	69.00	9
Western Carolina University		572.00	9	688.00	8	296.00	6	544.00	1	2,100.00	2	387.00	6	2,487.00	4	118.00	4
Winston Salem State University		530.70	12	694.00	7	247.00	10	416.46	8	1,888.16	8	591.00	3	2,479.16	5	55.00	11
UNC - Greensboro		378.00	15	696.00	6	275.00	7	397.00	12	1,746.00	12	707.00	1	2,453.00	6	56.00	10
UNC - Wilmington		664.15	3	654.55	10	190.50	14	398.50	11	1,907.70	7	381.00	7	2,288.70	7	76.00	8
North Carolina School of the Arts		693.00	2	-	16	857.00	1	524.00	2	2,074.00	4	200.00	13	2,274.00	8	118.00	4
North Carolina A & T State University		545.50	11	723.00	4	303.50	5	405.17	9	1,977.17	5	288.00	10	2,265.17	9	81.00	7
North Carolina State University		601.01	6	232.00	15	310.00	4	427.91	7	1,570.92	15	524.50	5	2,095.42	10	162.00	2
<b>East Carolina University</b>		<b>599.00</b>	<b>7</b>	<b>631.00</b>	<b>11</b>	<b>235.00</b>	<b>12</b>	<b>342.00</b>	<b>14</b>	<b>1,807.00</b>	<b>10</b>	<b>218.00</b>	<b>12</b>	<b>2,025.00</b>	<b>11</b>	<b>146.00</b>	<b>3</b>
UNC - Pembroke		582.00	8	655.00	9	160.00	15	351.00	13	1,748.00	11	247.00	11	1,995.00	12	0.00	14
North Carolina Central University		476.40	14	748.88	1	242.66	11	401.15	10	1,869.09	9	120.00	15	1,989.09	13	50.00	12
Fayetteville State University		493.00	13	618.00	13	151.00	16	310.00	15	1,572.00	14	315.00	9	1,887.00	14	0.00	14
Elizabeth City State University		608.84	5	623.60	12	250.27	9	238.05	16	1,720.76	13	-	16	1,720.76	15	0.00	14
UNC - Chapel Hill		358.13	16	279.00	14	436.00	2	444.86	6	1,517.99	16	185.85	14	1,703.84	16	165.15	1
Ranked High to Low																	

# Attachment 17

## Approved Tuition and Fees 2014-15 Comparison for ECU Peers

Undergraduate- Resident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
Western Michigan University	\$ 12,072	\$ 891	\$ 12,963	1	1
Southern Illinois University-Carbondale	\$ 8,415	\$ 3,833	\$ 12,248	9	2
Northern Illinois University	\$ 9,253	\$ 2,739	\$ 11,992	6	3
Central Michigan University	\$ 11,550	\$ -	\$ 11,550	2	4
University of South Carolina-Columbia	\$ 10,758	\$ 400	\$ 11,158	3	5
Virginia Commonwealth University	\$ 8,460	\$ 2,175	\$ 10,635	8	6
Ohio University-Main Campus	\$ 9,280	\$ 1,322	\$ 10,602	5	7
University of Louisville	\$ 9,832	\$ 404	\$ 10,236	4	8
University of Missouri-Kansas City	\$ 8,103	\$ 1,373	\$ 9,476	10	9
Texas Tech University	\$ 6,388	\$ 2,920	\$ 9,308	14	10
Old Dominion University	\$ 5,795	\$ 3,455	\$ 9,250	16	11
Wright State University-Main Campus	\$ 8,730	\$ 300	\$ 9,030	7	12
University at Buffalo	\$ 6,170	\$ 2,701	\$ 8,871	15	13
University of North Dakota	\$ 6,388	\$ 1,353	\$ 7,741	13	15
East Tennessee State University	\$ 6,630	\$ 1,355	\$ 7,985	12	14
University of Southern Mississippi	\$ 6,980	\$ -	\$ 6,980	11	16
University of Nevada-Reno	\$ 5,745	\$ 894	\$ 6,639	17	17
Florida International University	\$ 4,721	\$ 1,387	\$ 6,108	18	18
<b>East Carolina University</b>	<b>\$ 3,959</b>	<b>\$ 2,025</b>	<b>\$ 5,984</b>	<b>19</b>	<b>19</b>

Ranked High to Low

Undergraduate- Nonresident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
University of South Carolina-Columbia	\$ 29,040	\$ 400	\$ 29,440	1	1
Western Michigan University	\$ 28,006	\$ 891	\$ 28,897	2	2
Virginia Commonwealth University	\$ 22,900	\$ 2,787	\$ 25,687	6	3
Old Dominion University	\$ 21,965	\$ 3,455	\$ 25,420	7	4
East Tennessee State University	\$ 23,796	\$ 1,355	\$ 25,151	3	5
Southern Illinois University-Carbondale	\$ 21,038	\$ 3,833	\$ 24,871	9	6
University of Louisville	\$ 23,720	\$ 404	\$ 24,124	4	7
Central Michigan University	\$ 23,670	\$ -	\$ 23,670	5	8
University of Missouri-Kansas City	\$ 21,162	\$ 1,373	\$ 22,535	8	9
University at Buffalo	\$ 19,590	\$ 2,701	\$ 22,291	11	10
Northern Illinois University	\$ 18,506	\$ 2,739	\$ 21,246	13	11
<b>East Carolina University</b>	<b>\$ 19,156</b>	<b>\$ 2,025</b>	<b>\$ 21,181</b>	<b>12</b>	<b>12</b>
University of Nevada-Reno	\$ 20,015	\$ 894	\$ 20,909	10	13
Texas Tech University	\$ 17,248	\$ 2,920	\$ 20,168	15	14
Ohio University-Main Campus	\$ 18,244	\$ 1,322	\$ 19,566	14	15
Florida International University	\$ 16,529	\$ 2,184	\$ 18,713	18	16
University of North Dakota	\$ 17,056	\$ 1,353	\$ 18,409	16	17
Wright State University-Main Campus	\$ 16,910	\$ 300	\$ 17,210	17	18
University of Southern Mississippi	\$ 15,550	\$ -	\$ 15,550	19	19

Ranked High to Low

Graduate- Resident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
Wright State University-Main Campus	\$ 12,788	\$ 300	\$ 13,088	1	1
University at Buffalo	\$ 10,370	\$ 2,115	\$ 12,485	4	2
University of South Carolina-Columbia	\$ 12,024	\$ 400	\$ 12,424	2	3
Virginia Commonwealth University	\$ 10,258	\$ 2,141	\$ 12,399	5	4
University of Louisville	\$ 10,922	\$ 404	\$ 11,326	3	5
Southern Illinois University-Carbondale	\$ 7,092	\$ 3,085	\$ 10,177	10	6
Western Michigan University	\$ 9,251	\$ 891	\$ 10,142	6	7
Ohio University-Main Campus	\$ 8,188	\$ 1,322	\$ 9,510	8	8
Central Michigan University	\$ 9,126	\$ -	\$ 9,126	7	9
East Tennessee State University	\$ 7,596	\$ 1,355	\$ 8,951	9	10
Northern Illinois University	\$ 6,285	\$ 2,162	\$ 8,447	13	11
Florida International University	\$ 6,839	\$ 1,534	\$ 8,373	12	12
Old Dominion University	\$ 5,961	\$ 2,185	\$ 8,146	15	13
Texas Tech University	\$ 4,733	\$ 2,482	\$ 7,215	18	14
University of Missouri-Kansas City	\$ 6,165	\$ 994	\$ 7,159	14	15
University of Southern Mississippi	\$ 6,980	\$ -	\$ 6,980	11	16
<b>East Carolina University</b>	<b>\$ 4,223</b>	<b>\$ 2,025</b>	<b>\$ 6,248</b>	<b>19</b>	<b>17</b>
University of North Dakota	\$ 4,816	\$ 1,353	\$ 6,169	17	18
University of Nevada-Reno	\$ 4,878	\$ 894	\$ 5,772	16	19

Ranked High to Low

Graduate- Nonresident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
University of South Carolina-Columbia	\$ 25,770	\$ 400	\$ 26,170	1	1
Virginia Commonwealth University	\$ 21,091	\$ 2,753	\$ 23,844	5	2
University of Louisville	\$ 23,164	\$ 404	\$ 23,568	2	3
East Tennessee State University	\$ 21,114	\$ 1,355	\$ 22,469	4	4
University at Buffalo	\$ 20,190	\$ 2,115	\$ 22,305	6	5
Wright State University-Main Campus	\$ 21,724	\$ 300	\$ 22,024	3	6
Southern Illinois University-Carbondale	\$ 17,730	\$ 3,085	\$ 20,815	9	7
Western Michigan University	\$ 19,595	\$ 891	\$ 20,486	7	8
Old Dominion University	\$ 17,697	\$ 2,185	\$ 19,882	10	9
University of Nevada-Reno	\$ 18,788	\$ 596	\$ 19,384	8	10
<b>East Carolina University</b>	<b>\$ 16,540</b>	<b>\$ 2,025</b>	<b>\$ 18,565</b>	<b>11</b>	<b>11</b>
Florida International University	\$ 16,200	\$ 2,002	\$ 18,202	12	12
Ohio University-Main Campus	\$ 16,180	\$ 1,322	\$ 17,502	13	13
University of Missouri-Kansas City	\$ 15,916	\$ 994	\$ 16,910	14	14
University of Southern Mississippi	\$ 15,550	\$ -	\$ 15,550	15	15
University of North Dakota	\$ 13,424	\$ 1,353	\$ 14,777	17	16
Northern Illinois University	\$ 12,570	\$ 2,162	\$ 14,732	18	17
Central Michigan University	\$ 13,788	\$ -	\$ 13,788	16	18
Texas Tech University	\$ 11,249	\$ 2,482	\$ 13,731	19	19

Ranked High to Low

Source: Institution's website

\*Undergraduate is calculated at 30 credit hours

\*Graduate is calculated at 18 credit hours

# Attachment 18

## ECU Out-of-State Tuition and Fee Rates Compared to In-State and Out-of State Tuition and Fee Rates in Other States

UNDERGRADUATE	Resident In-State Tuition and Fees	Non-Resident Tuition and Fees	ECU Out-of-State Tuition and Fees
<b>New Jersey Resident</b> Rutgers University	\$ 13,813	\$ 28,591	\$ 21,340
<b>Maryland Resident</b> Towson University	\$ 8,590	\$ 20,268	\$ 21,340
Salisbury University	\$ 8,560	\$ 16,906	\$ 21,340
University of Maryland	\$ 9,428	\$ 29,721	\$ 21,340
<b>South Carolina Resident</b> University of South Carolina	\$ 11,158	\$ 29,440	\$ 21,340
<b>Virginia Resident</b> Virginia Tech	\$ 12,017	\$ 28,048	\$ 21,340
Virginia Commonwealth University	\$ 10,635	\$ 25,687	\$ 21,340
George Mason University	\$ 10,382	\$ 29,960	\$ 21,340
James Madison University	\$ 9,662	\$ 24,522	\$ 21,340
<b>West Virginia Resident</b> West Virginia University	\$ 6,960	\$ 20,424	\$ 21,340

GRADUATE	Resident In-State Tuition and Fees	Non-Resident Tuition and Fees	ECU Out-of-State Tuition and Fees
<b>New Jersey Resident</b> Rutgers University	\$ 17,922	\$ 28,770	\$ 18,724
<b>Maryland Resident</b> Towson University	\$ 8,598	\$ 15,618	\$ 18,724
Salisbury University	\$ 7,848	\$ 13,050	\$ 18,724
University of Maryland	\$ 15,938	\$ 32,642	\$ 18,724
<b>South Carolina Resident</b> University of South Carolina	\$ 12,424	\$ 26,170	\$ 18,724
<b>Virginia Resident</b> Virginia Tech	\$ 13,585	\$ 25,884	\$ 18,724
Virginia Commonwealth University	\$ 12,399	\$ 23,845	\$ 18,724
George Mason University	\$ 9,511	\$ 22,399	\$ 18,724
James Madison University	\$ 7,812	\$ 20,430	\$ 18,724
<b>West Virginia Resident</b> West Virginia University	\$ 7,794	\$ 21,096	\$ 18,724

### Comparison of Cost of Attendance

UNDERGRADUATE	Resident In-State Cost of Attendance <sup>1</sup>	Non-Resident Cost of Attendance	ECU Out-of-State Cost of Attendance <sup>1</sup>
<b>New Jersey Resident</b> Rutgers University	\$ 32,056	\$ 46,834	\$ 31,407
<b>Maryland Resident</b> Towson University	\$ 20,606	\$ 32,284	\$ 31,407
Salisbury University	\$ 20,480	\$ 28,826	\$ 31,407
University of Maryland	\$ 21,062	\$ 43,529	\$ 31,407
<b>South Carolina Resident</b> University of South Carolina	\$ 21,576	\$ 39,858	\$ 31,407
<b>Virginia Resident</b> Virginia Tech	\$ 20,860	\$ 36,610	\$ 31,407
Virginia Commonwealth University	\$ 23,091	\$ 40,540	\$ 31,407
George Mason University	\$ 23,536	\$ 43,116	\$ 31,407
James Madison University	\$ 19,656	\$ 34,572	\$ 31,407
<b>West Virginia Resident</b> West Virginia University	\$ 17,084	\$ 30,548	\$ 31,407

GRADUATE	Resident In-State Cost of Attendance <sup>1</sup>	Non-Resident Cost of Attendance	ECU Out-of-State Cost of Attendance <sup>1</sup>
<b>New Jersey Resident</b> Rutgers University	\$ 36,165	\$ 47,013	\$ 30,370
<b>Maryland Resident</b> Towson University	\$ 20,404	\$ 27,424	\$ 30,370
Salisbury University	\$ 19,768	\$ 24,970	\$ 30,370
University of Maryland	\$ 25,706	\$ 39,626	\$ 30,370
<b>South Carolina Resident</b> University of South Carolina	\$ 29,532	\$ 43,278	\$ 30,370
<b>Virginia Resident</b> Virginia Tech	\$ 24,780	\$ 36,350	\$ 30,370
Virginia Commonwealth University	\$ 23,092	\$ 34,537	\$ 30,370
George Mason University	\$ 27,520	\$ 40,408	\$ 30,370
James Madison University	\$ 18,974	\$ 31,592	\$ 30,370
<b>West Virginia Resident</b> West Virginia University	\$ 17,652	\$ 30,954	\$ 30,370

<sup>1</sup> Cost of Attendance only includes Tuition&Fees, Room&Board, Books&Supplies

### 1. What is your student classification?

#	Answer	Response	%
1	Undergraduate	930	99%
2	Graduate	8	1%
3	Graduate-Medical	0	0%
4	Graduate-Dental	1	0%
	Total	939	100%

### 2. What is your class?

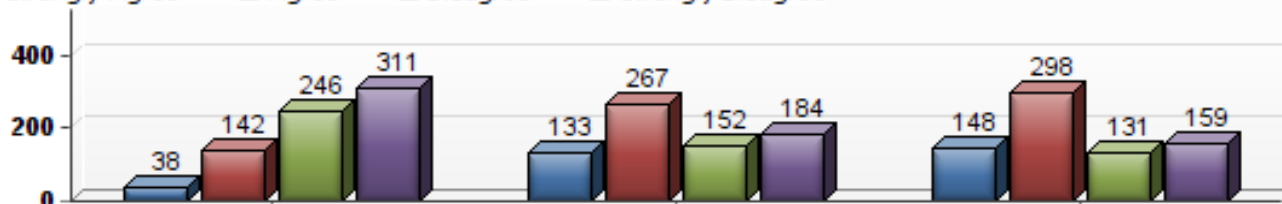
#	Answer	Response	%
1	Freshman	161	21%
2	Sophomore	193	25%
3	Junior	227	30%
4	Senior	180	24%
	Total	761	100%

### 3. What is your residency classification?

#	Answer	Response	%
1	Resident (In-state)	805	86%
2	Non-resident (Out-of-state)	129	14%
	Total	934	100%

4. Many programs and services that are available to students are supported either wholly or partially by student fees. Some of these areas are student health services, athletics, campus recreation and wellness, transportation and student involvement and leadership programming, etc. Please indicate whether you support the 2015-16 and 2016-17 fee increase proposals below by selecting the appropriate response.

■ Strongly Agree   
 ■ Agree   
 ■ Disagree   
 ■ Strongly Disagree



**Athletics increase of \$30 in 2015-16 and \$35 in 2016-17**  
 ---Offset new expenses associated with changes in the NCAA governance structure;---Deregulation of the NCAA meal and snack legislation resulting in new expenses of \$250,000 per year;---Offset continual increase in operating expenses such as travel,

**Student Health Services increase of \$9 in 2015-16 and \$11 in 2016-17** to increase salaries required to hire highly qualified physicians and medical providers as well as offset continual increase in operating expenses such as supplies and equipment.

**Education and Technology increase of \$20 in 2015-16 and \$20 in 2016-17** to support labs, software, IT Help Desk, Blackboard, networking, etc.;

Attachment 20

TUITION							
			<u>Approved 2010-2011</u>	<u>Approved 2011-12</u>	<u>Approved 2012-2013</u>	<u>Approved 2013-2014</u>	<u>Approved 2014-2015</u>
<b>TUITION:</b>							
In-state	Undergraduate		2,881	3,348	3,758	3,959	3,959
	Graduate		3,130	3,557	4,009	4,223	4,223
	MSA/MBA (Differential)		4,930	5,357	5,809	6,473	6,473
	MSN (differential- per credit hour charge)				4,009	6,023	6,023
	MS in CSDI (differential- per credit hour charge)				4,009	5,723	5,723
	AuD/PhD (differential- per credit hour charge)				4,009	6,023	6,023
	MS OT (differential- per credit hour charge)				4,009	4,783	4,783
	DPT (differential- per credit hour charge)				4,009	4,923	4,923
	PA Studies (differential- per credit hour charge)				4,009	5,525	5,525
	Doctor of Nursing (DE program only- \$100 per credit hour)					6,023	6,023
	Master's of Public Health (MPH)-(differential- per credit hour charge)					4,223	6,023
	Master's of Social Work-(differential- per credit hour charge)					4,223	4,835
	PhD in Nursing-(differential- per credit hour charge)					4,223	6,023
	Post Master's in Master's of Nursing-(differential- per credit hour charge)					4,223	6,023
Out-of-state	Undergraduate		14,955	15,927	17,572	18,072	19,156
	Graduate		13,817	14,351	15,840	16,540	16,540
	MSA/MBA (Differential per credit hour charge)		15,617	16,151	17,640	18,790	18,790
	MSN (differential- per credit hour charge)				15,840	18,340	18,340
	MS in CSDI (differential- per credit hour charge)				15,840	18,040	18,040
	AuD/PhD (differential- per credit hour charge)				15,840	18,340	18,340
	MS OT (differential- per credit hour charge)				15,840	17,100	17,100
	DPT (differential- per credit hour charge)				15,840	17,240	17,240
	PA Studies (differential- per credit hour charge)				15,840	17,842	17,842
	Doctor of Nursing (DE program only- \$100 per credit hour)					18,340	18,340
	Master's of Public Health (MPH)-(differential- per credit hour charge)					16,540	18,340
	Master's of Social Work-(differential- per credit hour charge)					16,540	17,152
	PhD in Nursing-(differential- per credit hour charge)					16,540	18,340
	Post Master's in Master's of Nursing-(differential- per credit hour charge)					16,540	18,340
School of Dental Medicine				21,000	22,817	23,716	24,429
School of Medicine			9,497	10,537	12,489	14,576	16,576

## Attachment 20

<b>EAST CAROLINA UNIVERSITY</b>						
<b>MANDATORY STUDENT FEES (PAID BY ALL STUDENTS)</b>						
		<u>Approved 2010-2011</u>	<u>Approved Rates 2011-12</u>	<u>Approved 2012-2013</u>	<u>Approved 2013-2014</u>	<u>Approved 2014-2015</u>
<b>MANDATORY STUDENT FEES:</b>						
<b>GENERAL FEES:</b>						
	SGA	27.50	27.50	27.50	27.50	27.50
	MEDIA	30.00	30.00	30.00	30.00	30.00
	FINE ARTS	8.00	8.00	8.00	8.00	8.00
	SFAO					
	CAMPUS RECREATION AND WELLNESS	226.00	226.00	226.00	226.00	226.00
	MINGES OPERATIONS	6.00	6.00	6.00	6.00	6.00
	STUDENT ACTIVITY PROGRAMS	65.50	65.50	71.50	71.50	71.50
	MSC OPERATIONS	230.00	230.00	230.00	230.00	230.00
	ATHLETIC FEE	526.00	566.00	601.00	631.00	631.00
	STUDENT HEALTH FEE	230.00	230.00	235.00	235.00	235.00
	EDUCATION AND TECHNOLOGY FEE	202.00	262.00	302.00	342.00	342.00
	<b>TOTAL GENERAL STUDENT FEES</b>	<b>1,551.00</b>	<b>1,651.00</b>	<b>1,737.00</b>	<b>1,807.00</b>	<b>1,807.00</b>
<b>DEBT SERVICE(excluded from cap):</b>						
	STUDENT REC. CENTER	63.00	63.00	63.00	63.00	15.00
	FICKLEN STADIUM	15.00	15.00	15.00	15.00	-
	STUDENT HEALTH CENTER	20.00	20.00	20.00	20.00	-
	STUDENT UNION DEBT (approved in 2006-07, not collecting)	150.00	150.00	150.00	150.00	-
	ATHLETIC FACILITY DEBT	70.00	70.00	70.00	70.00	70.00
	NEW STUDENT UNION (phased fee \$133, \$150 and up to \$142 next 3 yrs)					133.00
	<b>TOTAL DEBT SERVICE</b>	<b>318.00</b>	<b>318.00</b>	<b>318.00</b>	<b>318.00</b>	<b>218.00</b>
	<b>TOTAL GENERAL STUDENT FEES &amp; DEBT SERVICE</b>	<b>1,869.00</b>	<b>1,969.00</b>	<b>2,055.00</b>	<b>2,125.00</b>	<b>2,025.00</b>
<b>SPECIAL FEES (excluded from cap):</b>						
	SCT BANNER	50.00	50.00	50.00	50.00	-
	<b>TOTAL SPECIAL FEES</b>	<b>50.00</b>	<b>50.00</b>	<b>50.00</b>	<b>50.00</b>	<b>-</b>
<b>MISCELLANEOUS CHARGES (excluded from cap)</b>						
	TRANSIT	140.00	140.00	146.00	146.00	146.00
	GRADUATION	6.00	6.00	9.00	12.00	12.00
	ASSOCIATION OF STUDENT GOVERNMENTS	1.00	1.00	1.00	1.00	1.00
	<b>TOTAL MISCELLANEOUS CHARGES PAID BY ALL STUDENTS</b>	<b>147.00</b>	<b>147.00</b>	<b>156.00</b>	<b>159.00</b>	<b>159.00</b>
	<b>Total Mandatory Fees Paid by Each Student</b>	<b>2,066.00</b>	<b>2,166.00</b>	<b>2,261.00</b>	<b>2,334.00</b>	<b>2,184.00</b>

## Attachment 20

EAST CAROLINA UNIVERSITY						
MISCELLANEOUS CHARGES, SPECIAL AND APPLICATION FEES (CHARGED ONLY IF APPLICABLE)						
		<u>Approved 2010-2011</u>	<u>Approved Rates 2011-12</u>	<u>Approved 2012-2013</u>	<u>Approved 2013-2014</u>	<u>Approved 2014-2015</u>
<b>APPLICATION FEES</b>						
	APPLICATION FEE -- UNDERGRAD	60.00	70.00	70.00	70.00	70.00
	APPLICATION FEE -- GRAD	60.00	70.00	70.00	70.00	70.00
	APPLICATION FEE -- MEDICAL SCHOOL	60.00	70.00	70.00	70.00	70.00
	APPLICATION FEE- HOUSING 1ST TIME APPLICANTS	100.00	100.00	100.00	100.00	100.00
	STUDY ABROAD APPLICATION	75.00	75.00	75.00	75.00	75.00
	APPLICATION FEE -- DENTAL		80.00	80.00	80.00	80.00
<b>SPECIAL FEES</b>						
	PRIVATE MUSIC (PER CR. HOUR)				-	
	Applied Music Classes (private only charge fee beg 2011-12)	35.00	35.00	35.00	35.00	35.00
<b>MISCELLANEOUS CHARGES:</b>						
	TRANSCRIPT	5.00	5.00	5.00	7.00	7.00
	SPECIAL PROCESSING FEE FOR FAX TRANSCRIPT					5.00
	RETURNED CHECK	25.00	25.00	25.00	25.00	25.00
	LATE PAYMENT	25.00	25.00	25.00	25.00	25.00
	STUDENT PARKING	96 to 336	120 to 360	120 to 360	120 to 360	120 to 360
	ORIENTATION (Transfer face to face sessions added FY 2013-14)	100.00	100.00	100.00	100.00	100.00
<b>MISCELLANEOUS CHARGES:</b>						
	P.E. 1060, INTRODUCTION TO SAILING	150.00	disc	disc	disc	disc
	P.E. SCUBA					
	EXSS 2278	235.00	disc	disc	250.00	250.00
	EXSS 3278	400.00	disc	disc	400.00	400.00
	EXSS 4278	450.00	disc	disc	500.00	500.00
	EXSS 5278	400.00	disc	disc	450.00	450.00
	Coastal Studies					
	COAS 4000	65.00	disc	disc	disc	disc
	COAS 4002	320.00	disc	disc	disc	disc
	COAS 6000	385.00	disc	disc	disc	disc
	NURSE PRACTICUM				-	
	Undergraduates (3021, 3211, 3271, 3331, 3341,3371, 3851, 3852, 4011, 4021, 4211, 4511)	125.00	125.00	125.00	125.00	125.00
	Graduates (6016, 6017, 6018, 6019, 6115, 6116, 6117, 6330, 6331, 6421, 6423, 6425, 6819, 6820, 6821, 6822, 6823, 6908, 6960, 6961, 6962, 6968, 6969, 6977, 6978, 6618, 6619, 6620, 6112, 6113, 6905, 6622, 6623)	150.00	150.00	150.00	150.00	150.00
	PHOTOGRAPHY LAB FEE-Art 2220, 3260, 4220, 4250, 5220	75.00	disc	disc	disc	disc
	DRAWING FEE-Art 1030, 2550, 3551, 3552, 3553, 3554, 3562, 3564, 3566, 5550	60.00	disc	disc	disc	disc
	METAL FEE-Art 2300, 2311, 3321	100.00	disc	disc	disc	disc
	WOOD FEE -Art 2304, 2322, 2332, 3302, 3312, 4302, 4312, 4322, 5302, 5312	30.00	disc	disc	disc	disc



## Attachment 20

<b>EAST CAROLINA UNIVERSITY</b>						
<b>MISCELLANEOUS CHARGES, SPECIAL AND APPLICATION FEES (CHARGED ONLY IF APPLICABLE)</b>						
		<u>Approved 2010-2011</u>	<u>Approved Rates 2011-12</u>	<u>Approved 2012-2013</u>	<u>Approved 2013-2014</u>	<u>Approved 2014-2015</u>
<b>CLINICAL SKILLS EDUCATION/ASSESSMENT PROGRAM</b>						
	Allied Health Students, Nursing, Medical Students, Dental	50.00	disc	disc	95.00	95.00
<b>NURSING MIDWIFERY INSURANCE</b>						
						525.00
<b>CONSTRUCTION MANAGEMENT</b>						
	CGMT 4699	155.00	155.00	disc	disc	disc
<b>REMEDIAL MATH (based on PCC rate)</b>						
	MATH 0045, 0001	150.00	199.50	207.00	214.50	216.00
<b>COLLEGE ALC</b>						
	online education program for infractions	7.50	7.50	7.50	7.50	7.50
<b>EXSS 1000</b>						
	Golf EXSS 1120	35.00	35.00	35.00	35.00	35.00
	Bowling EXSS 1139	35.00	35.00	35.00	35.00	35.00
	Ice Skating EXSS 1001	100.00	100.00	100.00	100.00	100.00
	Rock Climbing EXSS 1000	25.00	n/a	n/a	n/a	n/a
	Kayaking EXSS 1000	25.00	n/a	n/a	n/a	n/a
	Sailing EXSS 1000	150.00	n/a	n/a	n/a	n/a
	Backpacking EXSS 1000	55.00	n/a	n/a	n/a	n/a
<b>Dental School Fees</b>						
	Dental Comp Risk Management Fee		150.00	150.00	150.00	150.00
	Dental Disability Insurance		60.00	60.00	60.00	60.00
	Dental Materials (approved as a Special Fee)		75.00	75.00	75.00	75.00
	Dental Electronic Textbooks		600.00	618.00	636.00	655.00
	Dental Instrument Lease (approved as Special Fee)		3,225.00	3,321.75	3,423.00	3,525.00
	ASDA Fee		150.00	150.00	150.00	150.00
	<b>Total Dental School Fees</b>		<b>4,260.00</b>	<b>4,374.75</b>	<b>4,494.00</b>	<b>4,615.00</b>

Attachment 20

<b>EAST CAROLINA UNIVERSITY</b>						
<b>HOUSING AND DINING FEES</b>						
		<u>Approved 2010-2011</u>	<u>Approved Rates 2011-12</u>	<u>Approved 2012-2013</u>	<u>Approved 2013-2014</u>	<u>Approved 2014-2015</u>
<b>HOUSING &amp; FOOD SERVICES:</b>						
	HOUSING (double occupancy)					
	Regular	4,290.00				
	Standard Rate	4,450.00	4,550.00	4,650.00	4,770.00	4,910.00
	College Hill Suites (CHS)	5,000.00	5,100.00	5,200.00	5,320.00	5,480.00
	Scott Hall	4,700.00	4,800.00	5,000.00	5,120.00	5,270.00
	Newly Renovated Residence Halls			4,850.00	4,970.00	5,120.00
<b>FOOD SERVICES</b>						
	9 meals per week plan	2,560.00	2,650.00	disc	disc	disc
	14 meals per week plan	2,900.00	3,000.00	disc	disc	disc
	19 meals per week plan	3,250.00	3,350.00	disc	disc	disc
	9+ meals per week plan	2,960.00	3,100.00	3,100.00	disc	disc
	14+ meals per week plan	3,250.00	3,400.00	3,400.00	disc	disc
	19+ meals per week plan	3,550.00	3,700.00	3,700.00	disc	disc
	Pirate 15 with \$450 in Pirate Bucks				3,600.00	3,600.00
	Pirate 40 with \$350 in Pirate Bucks				3,600.00	3,600.00
	Pirate 70 with \$250 in Pirate Bucks				3,600.00	3,600.00
	40 commuter meal plan		930.00	1,200.00	1,230.00	1,230.00
	80 commuter meal plan		1,410.00	1,500.00	1,540.00	1,540.00
	100 commuter meal plan		1,620.00	1,700.00	1,740.00	1,740.00
	120 commuter meal plan		1,840.00	1,900.00	1,950.00	1,950.00

# Attachment 20

## East Carolina University

	Fall 2014	Fall 2013	Fall 2012	Fall 2011	Fall 2010
<b><u>Headcount</u></b>					
Undergraduate	22,252	21,508	21,298	21,590	21,663
Graduate	4,568	4,787	5,126	5,345	5,812
Professional	691	592	523	454	308
Total	27,511	26,887	26,947	27,389	27,783
Full-Time Undergraduate #	18,903	18,500	18,317	18,606	18,734
Part-Time Undergraduate #	3,349	3,008	2,981	2,983	2,929
<b><u>FTE Students</u></b>					
Undergraduate	20,515.25	19,976	19,744	20,060	2,097
Graduate	3,521.25	3,708	3,932	4,090	4,402
Professional	682.25	586	522	453	397
Total	24,718.75	24,269	24,198	24,612	24,896
<b><u>Admissions Information</u></b>					
Freshman Applications	14,223	15,320	15,534	15,432	15,085
Freshman Acceptances	10,992	11,238	9,658	9,414	10,489
Freshman Matriculants	4,226	4,495	4,015	3,851	4,210
Graduate Applicants*	2,904	3,385	3,413	3,819	3,016
Graduate Acceptances*	1,804	1,903	2,039	1,811	1,805
Graduate Matriculants*	1,313	1,380	1,506	1,395	1,199
Transfer Applicants	2,922	2,707	3,140	3,022	2,991
Transfer Acceptances	2,647	1,999	2,100	1,967	1,788
Transfer Matriculants	1,777	1,328	1,425	1,359	1,185
<b><u>Student Characteristics</u></b>					
Retention	81	81	78	81	81.2
Graduation Rate (within 5 years)	55	54	52	53.2	53.8
Pct In-State Students	88	88	88	87.8	88.5
Average SAT Score	1,042	1,052	1,058	1,057	1,039

\* original entries includes masters, doctoral, PM certificates, and non-degree 2011 and 2010 include masters only

**Enrollment Summary**  
**Out-of-State Enrollment & Tuition Rate**  
**Fall 2010 - Fall 2014**

Category	2010	2011	2012	2013	2014
<b>Undergraduate Students:</b>					
<b>On Campus</b>					
Full-Time	2,645	2,556	2,534	2,393	2,453
Pat-Time	55	66	61	56	63
<b>Total On Campus</b>	<b>2,700</b>	<b>2,622</b>	<b>2,595</b>	<b>2,449</b>	<b>2,516</b>
<b>Distance Education Only</b>					
Full-Time	37	76	50	63	54
Pat-Time	45	64	71	65	45
<b>Total DE Only</b>	<b>82</b>	<b>140</b>	<b>121</b>	<b>128</b>	<b>99</b>
<b>Total Undergraduate Out-of-State</b>	<b>2,782</b>	<b>2,762</b>	<b>2,716</b>	<b>2,577</b>	<b>2,615</b>
<b>Graduate Students:</b>					
<b>On Campus</b>					
Full-Time	352	340	342	335	340
Part-Time	27	26	34	25	29
<b>Total On Campus</b>	<b>379</b>	<b>366</b>	<b>376</b>	<b>360</b>	<b>369</b>
<b>Distance Education Only</b>					
Full-Time	31	27	43	35	31
Pat-Time	190	175	220	211	223
<b>Total DE Only</b>	<b>221</b>	<b>202</b>	<b>263</b>	<b>246</b>	<b>254</b>
<b>Total Graduate</b>	<b>600</b>	<b>568</b>	<b>639</b>	<b>606</b>	<b>623</b>
<b>Undergraduate</b>					
On Campus	\$ 14,955	\$ 15,927	\$ 17,572	\$ 18,072	\$ 19,156
Distance Education (per SCH)	\$ 506	\$ 538	\$ 594	\$ 611	\$ 663
<b>Graduate</b>					
On Campus	\$ 13,817	\$ 14,351	\$ 15,840	\$ 16,540	\$ 16,540
Distance Education (per SCH)	\$ 678	\$ 730	\$ 777	\$ 811	\$ 826

## Attachment 20

### The University of North Carolina Total Tuition and Fees Applicable to All Regular Full-Time Undergraduate Students-Resident

	2010-2011	RANK	2011-2012	RANK	2012-2013	RANK	2013-2014	RANK	2014-2015	RANK
NC State University	\$ 6,393	2	\$ 6,874	1	\$ 7,644	1	\$ 8,055	2	\$ 8,133	2
UNC-Chapel Hill	\$ 6,487	1	\$ 6,840	2	\$ 7,500	2	\$ 8,123	1	\$ 8,127	3
<b>East Carolina University</b>	<b>\$ 4,750</b>	<b>9</b>	<b>\$ 5,317</b>	<b>8</b>	<b>\$ 5,813</b>	<b>7</b>	<b>\$ 6,084</b>	<b>9</b>	<b>\$ 5,984</b>	<b>10</b>
NC A&T State University	\$ 4,320	12	\$ 4,567	13	\$ 4,952	12	\$ 5,315	13	\$ 5,535	12
UNC Charlotte	\$ 5,064	6	\$ 5,360	7	\$ 5,777	9	\$ 6,009	10	\$ 6,179	8
UNC Greensboro	\$ 4,925	8	\$ 5,445	6	\$ 6,085	5	\$ 6,322	5	\$ 6,385	5
Appalachian State University	\$ 5,174	5	\$ 5,456	5	\$ 5,962	6	\$ 6,356	4	\$ 6,438	4
Fayetteville State University	\$ 3,451	16	\$ 4,084	15	\$ 4,299	15	\$ 4,580	15	\$ 4,630	15
NC Central University	\$ 4,479	11	\$ 4,720	11	\$ 5,119	11	\$ 5,444	11	\$ 5,444	13
UNC Pembroke	\$ 4,059	13	\$ 4,587	12	\$ 4,776	14	\$ 5,063	14	\$ 5,206	14
UNC Wilmington	\$ 5,322	4	\$ 5,595	4	\$ 6,122	4	\$ 6,266	6	\$ 6,315	6
Western Carolina University	\$ 5,001	7	\$ 5,250	10	\$ 5,772	10	\$ 6,096	8	\$ 6,156	9
UNC Asheville	\$ 4,678	10	\$ 5,284	9	\$ 5,807	8	\$ 6,121	7	\$ 6,272	7
Elizabeth City State University	\$ 3,639	15	\$ 3,829	16	\$ 4,150	16	\$ 4,428	16	\$ 4,497	16
Winston-Salem State University	\$ 4,017	14	\$ 4,513	14	\$ 4,850	13	\$ 5,377	12	\$ 5,623	11
NC School of the Arts	\$ 6,255	3	\$ 6,686	3	\$ 7,351	3	\$ 8,052	3	\$ 8,144	1

Ranked high to low

## Attachment 20

### The University of North Carolina Total Tuition and Fees Applicable to All Regular Full-Time Undergraduate Students- Nonresident

	2010-2011	RANK	2011-2012	RANK	2012-2013	RANK	2013-2014	RANK	2014-2015	RANK
NC State University	\$18,928	2	\$19,709	2	\$20,809	2	\$21,510	2	\$ 23,388	3
UNC-Chapel Hill	\$25,102	1	\$26,665	1	\$28,252	1	\$29,905	1	\$ 33,378	1
<b>East Carolina University</b>	<b>\$16,824</b>	<b>5</b>	<b>\$17,896</b>	<b>6</b>	<b>\$19,627</b>	<b>6</b>	<b>\$20,197</b>	<b>4</b>	<b>\$ 21,181</b>	<b>5</b>
NC A&T State University	\$13,762	13	\$14,201	13	\$15,550	11	\$16,396	10	\$ 18,381	10
UNC Charlotte	\$16,111	9	\$17,125	9	\$18,306	7	\$18,538	8	\$ 18,708	9
UNC Greensboro	\$16,686	6	\$17,970	5	\$19,883	4	\$20,120	5	\$ 21,247	4
Appalachian State University	\$16,486	7	\$17,504	7	\$18,010	9	\$18,564	7	\$ 19,605	8
Fayetteville State University	\$13,915	12	\$14,696	12	\$15,003	13	\$15,376	13	\$ 16,238	13
NC Central University	\$15,052	10	\$15,293	10	\$15,692	10	\$16,017	11	\$ 16,859	11
UNC Pembroke	\$13,266	15	\$13,794	14	\$13,983	16	\$14,270	15	\$ 15,158	15
UNC Wilmington	\$16,421	8	\$17,415	8	\$18,224	8	\$18,403	9	\$ 20,439	7
Western Carolina University	\$14,598	11	\$14,847	11	\$15,369	12	\$15,693	12	\$ 16,549	12
UNC Asheville	\$17,450	4	\$18,916	4	\$19,629	5	\$19,943	6	\$ 21,143	6
Elizabeth City State University	\$13,276	14	\$13,572	16	\$14,868	14	\$15,285	14	\$ 16,172	14
Winston-Salem State University	\$13,163	16	\$13,626	15	\$14,000	15	\$14,190	16	\$ 15,153	16
NC School of the Arts	\$18,613	3	\$19,635	3	\$20,496	3	\$21,197	3	\$ 23,628	2

Ranked high to low

## Attachment 20

### The University of North Carolina Total Tuition and Fees Applicable to All Regular Full-Time Graduate Students- Nonresident

	2010-2011	RANK	2011-2012	RANK	2012-2013	RANK	2013-2014	RANK	2014-2015	RANK
NC State University	\$ 18,946	3	\$ 19,727	3	\$ 20,827	3	\$ 21,528	3	\$ 23,406	2
UNC-Chapel Hill	\$ 22,754	1	\$ 24,164	1	\$ 25,589	1	\$ 27,254	1	\$ 27,608	1
<b>East Carolina University</b>	<b>\$ 15,686</b>	<b>10</b>	<b>\$ 16,320</b>	<b>10</b>	<b>\$ 17,895</b>	<b>9</b>	<b>\$ 18,665</b>	<b>9</b>	<b>\$ 18,565</b>	<b>9</b>
NC A&T State University	\$ 14,192	12	\$ 15,381	11	\$ 17,120	11	\$ 18,795	7	\$ 19,015	6
UNC Charlotte	\$ 16,317	8	\$ 17,344	8	\$ 18,540	6	\$ 18,782	8	\$ 18,952	7
UNC Greensboro	\$ 16,889	5	\$ 18,186	5	\$ 20,121	4	\$ 20,380	4	\$ 20,543	5
Appalachian State University	\$ 16,732	6	\$ 17,766	6	\$ 18,272	7	\$ 18,832	6	\$ 18,914	8
Fayetteville State University	\$ 13,603	14	\$ 14,896	13	\$ 15,353	14	\$ 15,876	13	\$ 15,926	14
NC Central University	\$ 16,104	9	\$ 17,077	9	\$ 17,522	10	\$ 17,973	11	\$ 17,973	11
UNC Pembroke	\$ 13,485	16	\$ 14,013	16	\$ 14,202	16	\$ 14,489	16	\$ 14,632	16
UNC Wilmington	\$ 16,642	7	\$ 17,650	7	\$ 18,160	8	\$ 18,338	10	\$ 18,387	10
Western Carolina University	\$ 14,914	11	\$ 15,185	12	\$ 15,754	12	\$ 16,111	12	\$ 16,992	12
UNC Asheville	\$ 17,758	4	\$ 19,244	4	\$ 19,957	5	\$ 20,271	5	\$ 21,491	4
Elizabeth City State University	\$ 13,528	15	\$ 14,074	15	\$ 15,420	13	\$ 15,850	14	\$ 16,629	13
Winston-Salem State University	\$ 13,872	13	\$ 14,316	14	\$ 14,723	15	\$ 14,913	15	\$ 15,159	15
NC School of the Arts	\$ 19,201	2	\$ 20,223	2	\$ 21,084	2	\$ 21,785	2	\$ 22,477	3

Ranked High to Low

## Attachment 20

### The University of North Carolina Total Tuition and Fees Applicable to All Regular Full-Time Graduate Students-Resident

	2010-2011	RANK	2011-2012	RANK	2012-2013	RANK	2013-2014	RANK	2014-2015	RANK
NC State University	\$ 6,898	2	\$ 7,679	1	\$ 8,779	2	\$ 9,190	2	\$ 9,718	2
UNC-Chapel Hill	\$ 8,024	1	\$ 6,791	3	\$ 9,499	1	\$ 10,043	1	\$ 10,397	1
<b>East Carolina University</b>	<b>\$ 4,999</b>	<b>11</b>	<b>\$ 5,526</b>	<b>10</b>	<b>\$ 6,064</b>	<b>10</b>	<b>\$ 6,348</b>	<b>11</b>	<b>\$ 6,248</b>	<b>12</b>
NC A&T State University	\$ 4,607	12	\$ 5,173	12	\$ 5,687	12	\$ 6,390	10	\$ 6,610	8
UNC Charlotte	\$ 5,484	6	\$ 5,807	7	\$ 6,253	8	\$ 6,495	8	\$ 6,665	7
UNC Greensboro	\$ 5,409	7	\$ 5,960	5	\$ 6,672	4	\$ 6,931	4	\$ 7,094	4
Appalachian State University	\$ 5,641	5	\$ 5,954	6	\$ 6,460	6	\$ 6,887	5	\$ 6,969	6
Fayetteville State University	\$ 3,824	15	\$ 4,481	15	\$ 4,722	15	\$ 5,028	15	\$ 5,078	15
NC Central University	\$ 5,122	10	\$ 5,428	11	\$ 5,873	11	\$ 6,324	12	\$ 6,324	11
UNC Pembroke	\$ 4,158	14	\$ 4,686	14	\$ 4,875	14	\$ 5,162	14	\$ 5,305	14
UNC Wilmington	\$ 5,713	4	\$ 6,012	4	\$ 6,258	7	\$ 6,403	9	\$ 6,451	10
Western Carolina University	\$ 5,329	8	\$ 5,600	9	\$ 6,169	9	\$ 6,525	7	\$ 6,585	9
UNC Asheville	\$ 5,162	9	\$ 5,798	8	\$ 6,512	5	\$ 6,826	6	\$ 6,977	5
Elizabeth City State University	\$ 3,750	16	\$ 3,947	16	\$ 4,280	16	\$ 4,567	16	\$ 4,782	16
Winston-Salem State University	\$ 4,586	13	\$ 5,020	13	\$ 5,427	13	\$ 5,954	13	\$ 6,200	13
NC School of the Arts	\$ 6,894	3	\$ 7,416	2	\$ 8,277	3	\$ 8,978	3	\$ 9,670	3

Ranked high to low



# Attachment 20

## EAST CAROLINA UNIVERSITY TUITION AND FEES FOR RESIDENT UNDERGRADUATE

### PROPOSED

	Approved 2014-15	Proposed CBTI and Fees 2015-16	Proposed CBTI and Fees 2016-17
Tuition Resident Undergraduate	\$3,959	\$4,157	\$4,365
Total General Fees	1,807	1,866	1,932
Total Tuition and General Fees (base for cap)	\$5,766	\$6,023	\$6,297
Total Debt Service Fees (excluded from cap)	218	368	510
Total Tuition, General and Debt Service Fees Paid by Resident Undergraduate	\$5,984	\$6,391	\$6,807
Miscellaneous Fees (excluded from cap)	159	159	159
Total Tuition and Fees Paid by Resident Undergraduate	\$6,143	\$6,550	\$6,966

## TUITION AND FEES FOR NONRESIDENT UNDERGRADUATE

### PROPOSED

	Approved 2014-15	Proposed CBTI and Fees 2015-16	Proposed CBTI and Fees 2016-17
Tuition Nonresident Undergraduate	\$19,156	\$19,731	\$20,323
Total General Fees	1,807	1,866	1,932
Total Tuition and General Fees (base for cap)	\$20,963	\$21,597	\$22,255
Total Debt Service Fees (excluded from cap)	218	368	510
Total Tuition, General and Debt Service Fees Paid by Nonresident Undergraduate	\$21,181	\$21,965	\$22,765
Miscellaneous Fees (excluded from cap)	159	159	159
Total Tuition and Fees Paid by Nonresident Undergraduate	\$21,340	\$22,124	\$22,924

## TUITION AND FEES FOR RESIDENT GRADUATE

### PROPOSED

	Approved 2014-15	Proposed CBTI and Fees 2015-16	Proposed CBTI and Fees 2016-17
Tuition Resident Graduate	\$4,223	\$4,434	\$4,656
Total General Fees	1,807	1,866	1,932
Total Tuition and General Fees (base for cap)	\$6,030	\$6,300	\$6,588
Total Debt Service Fees (excluded from cap)	218	368	510
Total Tuition, General and Debt Service Fees Paid by Resident Graduate	\$6,248	\$6,668	\$7,098
Miscellaneous Fees (excluded from cap)	159	159	159
Total Tuition and Fees Paid by Resident Graduate	\$6,407	\$6,827	\$7,257

## TUITION AND FEES FOR NONRESIDENT GRADUATE

### PROPOSED

	Approved 2014-15	Proposed CBTI and Fees 2015-16	Proposed CBTI and Fees 2016-17
Tuition Nonresident Graduate	\$16,540	\$17,036	\$17,547
Total General Fees	1,807	1,866	1,932
Total Tuition and General Fees (base for cap)	\$18,347	\$18,902	\$19,479
Total Debt Service Fees (excluded from cap)	218	368	510
Total Tuition, General and Debt Service Fees Paid by Nonresident Graduate	\$18,565	\$19,270	\$19,989
Miscellaneous Fees (excluded from cap)	159	159	159
Total Tuition and Fees Paid by Nonresident Graduate	\$18,724	\$19,429	\$20,148