

BOARD OF TRUSTEES

East Carolina University

November 30, 2012

FRIDAY, NOVEMBER 30, 2012

The Board of Trustees met in regular session in the Trustee Suite of Mendenhall Student Center on the campus of East Carolina University. In compliance with the State Government Ethics Act, Bob Lucas, chair of the Board, called the meeting to order and asked if anyone has a conflict of interest. No conflicts were identified.

Mr. Lucas called on Joel Butler, secretary of the board, to call the roll:

Members Present

Robert Brinkley
Joel Butler
Ken Chalk
Edwin Clark
Deborah Davis
Justin Davis
Steve Jones
Bob Lucas
Carol Mabe
Bobby Owens
Danny Scott
Kieran Shanahan
Mark Tipton

Members Absent

APPROVAL OF MINUTES

Mr. Lucas asked for a motion to approve the minutes from the Board meeting on September 20-21, as well as the conference call meetings on October 17 and November 1. Mr. Butler moved approval of the minutes. Ms. Mabe seconded the motion. The motion passed with no negative votes.

Mr. Lucas said that the Board has items that it needs to consider in closed session. Mr. Butler made a motion to move into closed session. Mr. Shanahan seconded the motion and it was approved with no negative votes.

UNIVERSITY REPORTS

CHANCELLOR'S REPORT

Dr. Ballard gave his remarks to the board. His remarks centered on tuition and fees, strategic planning and recognizing ECU's success. A text version of his report is included in this document as "Attachment A."

CHAIR OF THE BOARD REMARKS

Mr. Lucas spoke about the Big East Conference processes. He congratulated ECU and the administration for their invitation to the Big East Conference. He thanked all those involved in the process for their hard work and said that the people who truly deserve the credit are the fans of ECU – those who buy tickets to come to Dowdy-Ficklen every Saturday. Mr. Lucas recognized several people: Coach Terry Holland, Nick Floyd, Lee Workman, Donna Payne and Philip Rogers for their relentless dedication and hard work. Lastly, Mr. Lucas recognized Chancellor Ballard for providing the leadership in this monumental step for ECU.

BOARD OF GOVERNOR'S REPORT

Mr. Phil Dixon congratulated ECU on their invitation to join the Big East Conference. Mr. Dixon said that there have been a number of people who have worked for many years to make this happen, however, it takes special people to "close the deal" and Mr. Dixon credits

Chancellor Ballard and Coach Holland for that. Mr. Dixon gave an update on the UNC Strategic Planning process. He also said that there is going to be a huge opportunity to educate the new legislators, and the UNC System, and ECU specifically, needs to be ready for that.

CHAIR OF THE FACULTY REPORT

Dr. Mark Sprague addressed the board with a report from the faculty. His remarks are included in this document as “Attachment B.”

SGA REPORT

Student Government Association President Justin Davis began his remarks by thanking Coach Holland and Chancellor Ballard for their work in getting ECU into the Big East. He says that he expects this move to boost student morale. He said that the SGA has been busy. They have developed their new mission statement and have started implementing the mission statement this semester. He hopes to increase SGA’s visibility and have the organization be more engaged.

The “scantron / bubble sheet” initiative was a huge success and he thanked Dowdy Student Stores for being an active partner.

SGA participated in Operation Christmas Child this year. The organization had a “packing party” and the event was a huge success. In the spring, SGA plans to participate in Relay for Life. Mr. Davis said that SGA is working on their commitment to service and the community.

Mr. Davis outlined the process that involved the students for tuition and fees. The students held an open forum to educate the students about the recommendations. In addition,

there was a survey that was send to the students in order to get feedback from them. The students agree with all the recommendations regarding tuition and fees with the exception of the athletics fee. Mr. Davis did say that this is the second year in a row that the administration has gone against the recommendation of the students and he hopes that more consideration will be given to their position.

Mr. Davis invited the board to see the newly renovated SGA office.

COMMITTEE REPORTS

ATHLETICS & ADVANCEMENT COMMITTEE

Committee Chair Danny Scott gave the report from the Athletics and Advancement Committee. A summary of this report is listed as “Attachment C.” There were two action items that required board approval.

Mr. Scott moved that the board approve the proposal to name the new Office for Faculty Excellence Conference Room (10008 Joyner Library) in honor of Dr. Dorothy Clayton, founding director of the Center for Faculty Development. The motion passed with no negative votes.

Mr. Scott moved that the board approve the recommendation from the ECU Foundation that the money in the Jim Talton Memorial Fund be designated for an Access Scholarship and added to the corpus of the Him and Myrtle Talton Access Scholarship Endowment. The motion was passed with no negative votes.

Details of the above mentioned items are included as “Attachment D.”

AUDIT COMMITTEE

Committee Chair Ken Chalk gave the report from the Audit Committee. A summary of this report is included as “Attachment E.” There were no action items.

FINANCE & FACILITIES COMMITTEE

Committee Chair Carol Mabe gave the report from the Finance and Facilities Committee. A summary of this report is included as “Attachment F.” There were several items that required action by the board.

Ms. Mabe moved that the Board approve the request to lease clinical office space at Vidant Medical Center in accordance with the terms and conditions provided in the board materials. This motion passed with no negative votes. A summary of this lease agreement is listed as “Attachment G.”

Ms. Mabe moved that the Board approve the request to lease clinical office space at 108 West Firetower Road in accordance with the terms and conditions provided in the board materials. The motion was approved with no negative votes. A summary of this lease agreement is listed as “Attachment H.”

Ms. Mabe moved that the Board approve the request to lease two clinical office spaces; one at 2280 Hemby Lane and the other at 402 Bowman Gray Drive in accordance with the terms and conditions provided in the Board materials. The motion passed with no negative votes. A summary of that lease is listed as “Attachment I.”

Ms. Mabe moved that the board approve the waterline easement at the Coastal Studies Institute in accordance with the terms and conditions provided in the board materials. The motion passed with no negative votes. A summary of that agreement is listed as “Attachment J.”

Ms. Mabe moved that the board approve the waterline easement at Minges Coliseum in accordance with the terms and conditions provided in the Board materials. The motion passed with no negative votes. A summary of this easement is listed as “Attachment K.”

Ms. Mabe moved that the board approve the waterline easement at Health Sciences Campus in accordance with the terms and conditions provided in the board materials. The motion passed with no negative votes. A summary of this item is listed as “Attachment L.”

Ms. Mabe moved that the board approve the purchase of the Dental Clinic site in accordance with the terms and conditions provided in the board materials. The motion passed with no negative votes. A summary of this item is listed as “Attachment M.”

Ms. Mabe moved that the board approve the Belk Residence Hall building elevations in accordance with the terms and conditions provided in the board materials. The motion passed with no negative votes. A summary of these elevations are listed as “Attachment N.”

Ms. Mabe moved that the Board approve the recommended Tuition increases for undergraduates, graduates, dental, medical, and professional programs in accordance with the terms and conditions provided in the board materials. The motion passed with no negative votes.

Ms. Mabe moved that the board approve the recommended increases for housing and dining in accordance with the terms and conditions provided in the board materials. The motion passed with no negative votes.

Ms. Mabe moved that the Board approve the recommended fee increases for education and technology, graduation, course specific fees, dental, and transcripts, in accordance with the terms and conditions provided in the Board materials. The motion passed with no negative votes.

Ms. Mabe moved that the Board approve an Athletics fee increase of \$30. The motion was approved by a majority vote with one negative vote.

A summary of the tuition and fee proposal is listed as “Attachment O.”

HEALTH SCIENCES COMMITTEE

Mr. Steve Jones gave the report from the Health Sciences Committee. A summary of this report is included as “Attachment P.” There were two action items requiring the board’s attention.

Mr. Jones moved that the board approve the conferral of tenure for Dr. Kathleen Sitzman. The motion was approved with no negative votes.

Mr. Jones moved that the board approve the conferral of tenure for Dr. Heather Wright. The motion was approved with no negative votes.

UNIVERSITY AFFAIRS

Committee Chair Robert Brinkley gave the report from the University Affairs Committee. A summary of this report is included as “Attachment Q.”

There was one item from committee that required the attention of the board. Mr. Brinkley moved that the candidates for degrees as approved by the Chancellor and Faculty Senate, be authorized for conferral on Friday, December 14, 2012. The motion was approved with no negative votes.

Mr. Shanahan made a motion from the floor asking that the board approve opening the board meetings with the Pledge of Allegiance. The motion was seconded by Mark Tipton. The motion was approved with no negative votes.

REMARKS FROM BOARD MEMBERS

Mr. Tipton initiated and led a discussion about public-private partnerships

UNFINISHED BUSINESS

Mr. Lucas asked if there was any unfinished business to come before the board. There was none.

NEW BUSINESS

There was one additional action item stemming from closed session discussion. Mr. Brinkley moved the board approve the adjustment of Ms. Donna Payne's title and position to that of Vice Chancellor for Legal Affairs and General Counsel, effective January 1, 2013, and upon approval by the UNC President, with an annual salary of \$193,160, an annual car allowance of \$7,920 and an annual phone allowance of \$720. The motion was unanimously approved.

Mr. Lucas reminded all board members of the quadrennial board retreat on January 15-16 at the Coastal Studies Institute in Manteo, NC. President Ross will attend a session on January 15 and Mr. Lucas encouraged all board members to think strategically about how to use that time in the most beneficial way.

ADJOURNMENT

Mr. Lucas adjourned the meeting at 12:15 p.m.

Respectfully Submitted,

Megan Ayers
Office of the ECU Board of Trustees

BOT Remarks
November 30, 2012

Thank you very much, Chairman Lucas.

Tuition and Fees

We've had excellent discussions recently regarding increases in tuition and fees, so I'll try not to repeat that information. I do recognize how difficult these decisions are, especially following four years of base budget cuts and the loss of many excellent faculty. We can always use more money – we are \$20M behind since '08-'09.

I do ask you to keep increases to a minimum. I have been a strong proponent of our access and affordability missions over the past 9 years and I remain so. Indeed, these two values have been central to all public and land grant universities across the country. If worthy students cannot afford to come to ECU, or if they leave after one or two semesters, we are failing in our fundamental mission of achieving student success that is goal # 1.

In addition, I'd like you to keep in mind that nationally, every dollar increase we require of students is, on average, an additional dollar of debt for the average student. While we need more funding, the data indicate to me that students are not the best source of new funding.

Also, we will soon be asking our students to pay a sizeable debt service fee for student centers, and the system might well be asking them to pay more for student health insurance... so the fixed cost of higher education will continue to rise, regardless of what we do.

So, I think the administrative proposal for tuition and fees is about right. Let's keep the student cost as reasonable as we can.

Strategic Planning

As you know, Dr. Catherine Rigsby and I both sit on President Ross' Advisory Committee for Strategic Planning. Phase 1 of our work is completed with the recommendation that North Carolina increase the percentage of our state population with a college (4-year) degree from 28% to 32%, over the next 5 years.

Obviously, if this goal is accepted by the Board of Governors and President Ross, it will have an impact on our graduation rates and how we think about producing more degrees. I think the answer to that is more about how each student is treated than it is about finding more students. We have to have a better batting average without lowering any standard or expectation of our students.

Certainly, all parts of the education system will have a responsibility if North Carolina is to meet this goal ECU has a process of continuous improvement in our strategic planning, so our work is never done. Fortunately, our institutional research office has

been aggressive in preparing us for re-accreditation and all the strategic planning that is required of that process.

In addition, several other aspects of strategic planning are underway. They include:

- I've asked Chief of Staff Rogers and all vice chancellors to evaluate the structure of "*ECU Tomorrow*" and determine if any major changes are necessary. Do we have the right self-definition, are we forward thinking enough to anticipate significant changes already underway, and are the 5 strategic directions appropriate for our next stage of development?
- In addition, excellent work is being done in Curriculum Mapping... essentially the task of determining what competencies must be learned in each program and each college, and then mapping those competencies by each course in the curriculum. Engineering, as one excellent example, has identified 12 core competencies expected of each student and then identified each course expected to enhance those competencies. A faculty team is assigned to each competency and each year that team evaluates how well the courses are meeting the competency goal. This is a useful model for each College.

In the not-too-distant future, in spite of the degree attainment goal, I believe we will be judged by how well we provide multiple competencies to every graduate, and it is not

too bold to predict that degrees will become secondary to measurable results related to competencies.

Recognizing and Celebrating our Successes

It is always good to recognize the quality of our students and programs. I'd like to mention 3 excellent examples today.

- Chantel Miller was recently recognized by the USA Network with the "2012 Characters Unite" Award. This recognition was given to just 10 individuals nation-wide from over 1000 nominations. This award recognizes those who proactively oppose hatred, prejudice, and discrimination.... And she is the youngest winner ever and the only college student to have received this award.
- Secondly, ECU recently received the Higher Education Excellence in Diversity Award, which recognizes US Colleges and Universities that have achieved excellence and an on-going commitment to diversity and inclusion. This award, by the way, is consistent with recognition by the Educational Trust data that show that the graduation rate of students of color is equal to the rate for Caucasian students... which is seldom the case across the nation.

Hundreds of people across the university contributed to this award, but I would especially like to thank LeKisha Alston, Virginia Hardy, and Marilyn Sheerer for their commitment to the success of every student.

- Thirdly, ECU and especially the College of Human Ecology was recently recognized for excellence by the most prestigious professional society of public education with their most prestigious award...the C. Peter McGrath Award for Excellence in Community Engagement. ECU was selected over strong proposals from NC State, Colorado State and Miami of Ohio. The award is based on the impact of the Lucille Gorham Intergenerational Center, directed by Deborah Moody, with large contributions from our partners at Pitt CC, the City of Greenville, and the Neighborhood. The award was presented at the annual award luncheon on November 11th in Denver. Please help me congratulate Chantel, all of our diversity programs, and the Intergenerational Center.

That concludes my remarks and I'm happy to take questions.

Chair of the Faculty Remarks to the ECU Board of Trustees
Mark W. Sprague
November 30, 2012

I bring greetings from the faculty! Right now the fall semester is coming to an end: Tuesday is the last day of class. Final exams are December 6 – 13, and fall commencement is on December 14.

It has been an eventful semester at ECU. We are implementing the new plus/minus grade system for undergraduate courses. Even though this was a result of a faculty-led initiative, change is difficult. Many faculty members and students are resistant to modifying course syllabi and grading scales to the new system, but they are doing it. It has taken considerable effort to identify every policy that depends on grades and adapt it to the plus/minus grade system. We have worked hard to overcome these difficulties, and I do not foresee any significant issues with grades

UNC President Tom Ross attended our October 2 Faculty Senate meeting and gave remarks about strategic planning and the role of the UNC system. President Ross stated that North Carolina will need half of a million new degree-holding citizens by 2018 and emphasized that we must be responsive to the changing demographics of the state in order to meet that need. I believe that ECU must play a major role in this effort.

Recently there has been considerable attention on unit codes. Unit codes are the governing documents for academic units at ECU, and the unit code is one of the most important documents for a faculty member. Unit codes contain definitions of voting faculty in the unit; criteria for evaluation, tenure, and promotion of faculty; definitions of the various unit committees; and descriptions of administrative positions in the unit. Unit codes must be written and revised to be consistent with the faculty manual and other university policies. I am pleased to report about significant progress on two unit codes. The School of Dental Medicine has submitted its code for approval by the Unit Code Screening Committee, and the College of Education will be voting on code revisions next week. Both of these documents are the result of many hours of effort by faculty members in those units.

To most faculty members, our day-to-day activities seem routine, but they are very important to our students and programs, which makes them remarkable. We prepare for and teach classes, advise students, conduct research and creative activities, evaluate tenure and promotion materials, serve our community, and much more.

At the last board meeting, I brought one of my colleagues from the Department of Physics and described some of his typical activities to demonstrate his commitment to teaching, both in the classroom and the research lab. Today, I brought a musician, Dr. Britton Theurer, from the ECU School of Music. Dr. Theurer's has been at ECU since 1992. His creative interests include finding and performing new pieces for

trumpet, composing for orchestral instruments alone and in chamber settings, and finding efficient and effective ways to help students master the languages of music, both written and improvised.

Teaching students to master music performance is labor-intensive, requiring hours and hours of one-on-one instruction. Dr. Theurer usually has about 20 trumpet majors, each of whom take a one-hour weekly lesson from him in addition to a studio class. His typical day begins with a 7 a.m. warm up on trumpet and ends with an hour of practice from 8-9 p.m. In between he spends about four hours working one-on-one with his students, one to two hours teaching classes including playing trumpet with larger groups of students, an office hour to meet with students, work on school and university committees (several of which he chairs), and assisting with the Four Seasons Chamber Festival. ECU Faculty members like Dr. Theurer are why we excel in the performing arts. We are dedicated to our students, our creative activities, and our professions. Thank you!

Athletics & Advancement Committee

November 29, 2012

Minutes

Committee members present were Danny Scott, Bob Lucas, Robert Brinkley, and Mark Tipton. Other board members present included Ken Chalk, Edwin Clark, Deborah Davis, Carol Mabe and Steve Jones.

University Advancement

Mr. Mickey Dowdy introduced three of the 80 ECU Ambassadors. Their purpose is promoting ECU through volunteer services by assisting the Alumni Association, the Chancellor, the Office of Admissions, the Department of Athletics, and the surrounding community. Last year over 13,000 community service hours were provided. Ambassadors Bruce Pittman, Chanel Williams and Zack Hawkins shared their backgrounds and ECU experiences with a brief question and answer session with our committee.

Mr. Mickey Dowdy presented a Naming Proposal for the Dorothy H. Clayton conference room in Joyner Library (documentation is included in your board material). The proposal was approved by the committee.

Mr. Dowdy also presented the recommendation from the ECU Foundation to designate the purpose of the Jim Talton Memorial Fund to be used for an Access Scholarship. At the time of the establishment of the Fund no designation was specified. The Foundation determined that added the existing funds to the corpus of the Jim and Myrtle Talton Access Fund would establish a perpetual memorial in Jim's honor. The proposal was approved by the committee.

Regarding the next fund raising initiative at ECU, after several meetings with Deans, Directors, Foundation Board members, admissions, the enrollment management team and others, it was concluded that the priority initiative for ECU should be geared toward scholarships. Mr. Dowdy emphasized scholarships focusing more on recruitment will continue to enhance our academic excellence and make our university more attractive to the top students who are competing for admission to other state schools. Our committee fully supports this new initiative and endorses the many various opportunities it will provide our constituents to support ECU.

Athletics

Each meeting the committee hears from a head coach from Athletics. Yesterday, Coach Jeff Lebo gave us an update from the Men's basketball team. Coach Lebo's team is off to an amazing start at 5-0, which is really exciting for the basketball program. Coach Lebo said that the culture of basketball at ECU is beginning to change. He believes that recruiting the right students, playing the right game and having University support are the keys to a successful program. Coach Lebo spoke a bit about the basketball facilities. When Minges is full, it's an

intimidating venue for opponents. In terms of recruitment, he reports that he primarily recruits from the southeast, NC, SC, VA, GA, MD. Coach Lebo is proud of his team academically. His staff checks class attendance and study halls. He did add that they are in constant need of resources that support athletes academically – study hall space, tutors, technology facilities. What is currently in place works, but can always be improved.

Lee Workman gave an athletic strategic planning update. ECU has engaged Todd Turner from Collegiate Sports Associates to assist with the strategic plan. Currently 77 different individuals from athletic staff and coaches, student athletes, administration, faculty, SGA, Pirate club, the BOT and the community are involved. The process started on September 27 with a meeting with Athletics, followed by a 1 ½ day workgroup retreat in which Dr. Ballard outlined his four top priorities for athletics: 1. Education opportunity and academic success, 2. Public trust, 3. Competitive success and 4. Fiscal stability.

The group has identified 7 priority areas for athletics to be focused on during the next steps.

Work on these 7 priorities are being done in work groups. They are:

1. increase brand awareness and institutional reputation,
2. student athlete well being
3. academic work group
4. resources and fiscal management
5. operations, organization and management efficiencies
6. integrity, accountability and compliance
7. competition

The charge of these work groups are to develop goals, strategies, action steps, accountability, resources, and timeframes to guide the future direction of athletics. The intent is to have a working roadmap with measurable metrics for Pirate athletics over the next 5 years. The target date for completion is March 15 with the desire to present results to the BOT in April.

The meeting ended with Coach Holland and Chancellor Ballard giving an update on the Big East Conference.

Motions:

There were two motions coming from committee that need Board approval:

I move approval of the proposal to name the new Office for Faculty Excellence Conference Room (10008 Joyner Library) in honor of Dr. Dorothy Clayton, founding director of the Center for Faculty Development. The committee approved with no negative votes.

I move that the Board approve the recommendation from the ECU Foundation that the money in the Jim Talton Memorial Fund be designated for an Access Scholarship and added to the corpus of the Him and Myrtle Talton Access Scholarship Endowment. The committee approved with no negative votes.

Dowdy, Michael

From: Gemperline, Paul
Sent: Friday, November 09, 2012 4:53 PM
To: Dowdy, Michael; SCB
Cc: Bland, Sondra
Subject: Naming proposal - Dorothy H. Clayton

Dear Mr. Dowdy and Chancellor Ballard,

The Chancellor's Advisory committee on Naming University Facilities met on Friday, November 9, 2012 at 3:30 PM to consider a proposal to name the new Office for Faculty Excellence Conference Room (10008 Joyner Library) in honor of Dr. Dorothy Howse Clayton, founding director of the Center for Faculty Development, in recognition of her outstanding service to the faculty, students, and staff of East Carolina University.

A majority of the committee members present in person and voting by proxy approved this request. In its deliberations, the committee considered Dr. Clayton's record of service to ECU faculty members, her curriculum vitae, and letters of recommendation from Janice Lewis, Interim Dean of Joyner Library, and William Banks, Director of the University Writing Program.

In their deliberations, committee members noted that Dr. Clayton is well known across campus for excellence in her efforts to support faculty development activities and programs. These activities include development and direction of the Kim Social Science Computing Lab from 1983-1992, development, organization and delivery of summer statistical workshops for faculty, and founding Director of the Office of Faculty Development from 1993 to 2007. In each of these activities Dr. Clayton has provided invaluable advice, mentoring and statistical consulting services to students and faculty across many departments and disciplines. Dr. Clayton has also been a passionate supporter of teaching excellence in on-campus and online courses. Her notable activities and accomplishments in this area include consulting and mentoring services for new faculty experiencing difficulties in their teaching, championing faculty teaching improvement grants and teaching recognition awards, and championing the early adoption of IT support services for faculty teaching online courses.

It is my pleasure to forward this recommendation to you with my enthusiastic support. A paper copy of this memo will be forthcoming early next week.

Sincerely,

Paul J. Gemperline, Ph.D.
Dean of Graduate Studies
113 Ragsdale Hall, Mail Stop 570
East Carolina University
Greenville, NC 27858

252-328-6073

PROPOSAL TO EAST CAROLINA UNIVERSITY BOARD OF TRUSTEES
COMMITTEE ON NAMING UNIVERSITY FACILITIES AND ACTIVITIES

Linner Ward Griffin
Name of Originator

Division of Academic Affairs 252-328-5358 GriffinL@ecu.edu
Department/Division Phone Email

Proposed Name(s) to Honor: Dr. Dorothy Howse Clayton

Address: Greenville NC 27858
City State Zip

Telephone: 252-756-4102 None
Home Business

Relationship to the University: Retired Faculty and First Center for Faculty Excellence Director

Proposed Object for Naming: New (Dec. 2012) Conference Room for Office for Faculty Excellence

Purpose for recommendation: XX Service Gift
Explanation (Attach background materials as appropriate to justify the recommendation)

See attached vita and background materials.

If related to a gift: N/A

Purpose of Gift: Annual Capital Endowment
Date of Original Commitment: _____
Amount of the Total Commitment: _____
Amount Paid: _____
Current Pledge Balance: _____
Status of Payments: _____
Was the gift part of a campaign: Yes No Define: _____
Was the project pre-approved: Yes No
Directed to: ECU Foundation Educational Foundation
 Medical Foundation Other

If the Gift was more than \$25,000:

1. Attach a copy of the signed Letter of Intent.
2. Define in detail any special arrangements or expectations the donor may have resulting from this Gift.
3. If the Gift is other than cash or cash equivalent, explain the method of valuation, and the plan for liquidation.

Linner W. Griffin
Signature of Originator

7-12-12
Date

Maureen Sheva
Senior Vice Chancellor for Academic Affairs

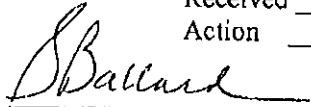
7-12-12
Date

PROPOSAL TO EAST CAROLINA UNIVERSITY BOARD OF TRUSTEES
TO NAME A FACILITY OR ACTIVITY

ROUTING SHEET

Chancellor's Office:

Received _____
Action _____ / _____


Chancellor's Signature

Forwarded or returned _____ Date 7-12-12
Date _____

Comments _____

Naming of Buildings, Facilities and Other Recognitions Committee:

Received _____
Action _____ / _____

Chair's Signature

Forwarded or returned _____ Date _____
Date _____

Comments _____

Board of Trustees:

Received _____
Action _____ / _____

Chair's Signature

Forwarded or returned _____ Date _____
Date _____

Comments _____

Clayton Naming Rationale

The Office of Academic Program Planning and Development, Division of Academic Affairs is requesting that the new Office for Faculty Excellence Conference Room (1008 Joyner Library) be named for Dorothy Howse Clayton, the founding director of the Center for Faculty Development, in recognition of her outstanding service to faculty and to the university as a whole.

Dr. Dorothy Howse Clayton was employed as an assistant professor by the Department of Political Science at East Carolina University (ECU) in 1981. She continued as a valued faculty member in the department until 1993, when she was appointed as the half-time Coordinator for the Office of Faculty Development, by Vice Chancellor for Academic Affairs Marlene Springer. In 1997, she was appointed Director of the Center for Faculty Development by Vice Chancellor Richard Ringeisen. She served as director of the center until 2006, when she became co-director of the Center for Faculty Excellence. Dr. Clayton retired from the University, with emerita status, on September 28, 2007. Her vitae lists many accomplishments; however, the items below warrant your special consideration:

1. As noted above, Dr. Clayton is the founding director of the Center for Faculty Development. She served as director of the program from 1993-2007.
2. Dr. Clayton was instrumental in developing the Kim Computing Lab for support of student and faculty research in the social and behavioral sciences. She also served as the first director of the Kim Lab.
3. From 1997 to 2006, Dr. Clayton served as an Ex-Officio member of the Teaching Awards Committee.
4. Dr. Clayton was a member and Treasurer of the Association of [UNC] Teaching Center Directors (2000-2007).
5. Dr. Clayton organized, developed, and taught in the ECU Summer Statistical Workshops for Faculty. These workshops have instructed and supported ECU faculty research since 1995.
6. Dr. Clayton was instrumental in large course redesign at East Carolina University and across the state of North Carolina.
7. Dr. Clayton served as ECU's representative to the CASTL Project, Building a Foundation for the Scholarship of Teaching and Learning: Collaboration in the University of North Carolina. This was a proposal to the Carnegie Foundation CASTL Leadership Program from the University of North Carolina.

8. Dr. Clayton served as a mentor to a countless number of junior and senior faculty, who experienced difficulty meeting the rigorous research and teaching expectations of their various academic units. This support was invaluable for faculty seeking tenure at this university.
9. Dr. Clayton facilitated the UNC Board of Governors Awards process for the ECU campus until her retirement. This responsibility involved supporting faculty portfolio development and presentations and the preparation of supporting documents from the Vice Chancellor for Academic Affairs and for the Chancellor of the university. Her efforts were instrumental in faculty successes at the state level. Examples of her successful efforts include the selection of Patricia Campbell and Judith Hunt as Lifetime Achievement Award winners and Randolph Chitwood's receipt of the O. Max Gardner Award.
10. Dr. Clayton was instrumental in developing Teaching Effectiveness Committees in all of the schools and colleges at ECU.
11. Working collaboratively with the Department of Continuing Studies, Dr. Clayton hired and supervised the first information technology consultants at ECU. The consultants were viewed as essential support for faculty who sought to enhance their knowledge of computers and their skills with computer software.

Dr. Clayton served East Carolina University and its faculty in numerous ways that cannot be fully addressed in this statement. Her full curriculum vitae is attached for your reference.

Dorothy Howse Clayton

Birth date: August 10, 1942

Married

Education:

1965-1973, University of California, Berkeley, Ph.D. (granted 1976), worked as graduate research assistant 1965-1966, 1967-1970, 1971-1972

1964-1965, University of Florida, M.A.

1960-1964, University of Florida, B.A. with high honors, Phi Beta Kappa, Pi Sigma Alpha (political science honorary), awarded Ford Foundation and Woodrow Wilson Fellowships for graduate study

Employment:

2006-2007, Co-Director, Center for Faculty Excellence

1997-2006, Director, Center for Faculty Development

1993-1997, Coordinator, Office of Faculty Development (½ time)

1981-1997, Assistant Professor, Department of Political Science, East Carolina University

1978-1981, Visiting Assistant Professor, Vanderbilt University

1974-1978, Assistant Professor, Denison University (Ohio)

Courses Taught at ECU:

POLS 1010, American National Government

POLS 2102, State and Local Government

POLS 3031, Introduction to Behavioral Methodology

POLS 3033, Voting Behavior and Public Opinion

POLS 3035, American Political Parties and Politics

POLS 3243, Comparative State Politics

POLS 4501, 4502, Independent Study in Political Science

POLS 4991, 4992, Internship in Public Administration

POLS 6250, Quantitative Methods for Public Administration

POLS 6260, Management of Public Information Technology

POLS 6199, Independent Research

Publications:

“Using Blackboard Creatively as a New Faculty Orientation Tool,” *Academic Leader*, 2007 article solicited by editor.

“Essential Collaborations for Large Enrollment Course Design,” project with Dr. Dorothy Muller, Dr. David White, Joyce Newman, Jennifer Raby, Dr. Larry Bolen, and Kathryn Weegar, **Conference Proceedings, UNC Teaching and Learning with Technology Conference 2007**, Raleigh, NC, <http://conference.unctlt.org/proceedings/2007Proceedings.htm>.

“More Students but Improved Learning: Large-enrollment Course Redesign,” project done with Dr. Dorothy Muller, Dr. Larry Bolen, Dr. John Childers, and Joyce Newman, **Conference**

Proceedings, Campus Technology [formerly Syllabus] 13th Annual Summer Conference on Education Technology: Blueprint for Change, Boston, MA,
<http://www.campustechnology.com/conferences/summer2006>, available until November 1, 2006

“Chemistry Online Laboratory Preparation,” co-author with Joyce Newman and Laurie Godwin, **Proceedings of ED-MEDIA 2005 World Conference on Educational Multimedia, Hypermedia and Telecommunications**, Montreal, Canada, June 27 - July 2, 2005

Technology Application Case Study: “Chemistry Online Laboratory Preparation, “ co-author with Joyce Newman and Laurie Godwin, **Proceedings of the Syllabus 2004 Conference**, San Francisco, CA, July 18-22, 2004

“East Carolina University Chemistry Preparation, “ co-author with Dr. Chia Li, Joyce Newman, and Laurie Godwin, Case Study for **eLearning Dialogue**, Wednesday, June 16, 2004, online electronic newsletter published by Syllabus, <http://www.syllabus.com/print.asp?ID=9467>

“CATT: Helping Colleagues Integrate Technology into Education,” co-author with Joyce Newman and Laurie Godwin, **Proceedings of SITE 2003**, March 24-29, 2003, Albuquerque, NM (CD-ROM), Association for the Advancement of Computing in Education, Norfolk, VA

“Reagan, Thatcher, and Social Welfare: Typical and Nontypical Behavior for Presidents and Prime Ministers,” coauthor Robert J. Thompson, *Presidential Studies Quarterly*, (Winter 1988).

“TVA and Its Cooperative Relations,” *West Tennessee Historical Society Papers*, 37 (December 1983).

Presentations:

- 7/31/2007 “Using Blackboard Creatively as a New Faculty Orientation Tool,”
Poster/Demonstration, **Campus Technology [formerly Syllabus] 14th Annual Summer conference on Education Technology: Roadmap to IT Leadership**, Washington, D.C.
- 3/22/2007 “Improved Learning Outcomes Through Course Redesign: Essentials of Planning, Preparation and Deployment,” with Ms. Hilarie Nickerson (UNC GA), Dr. Dorothy Muller (ECU), Dr. Ray Purdom (UNCG), and Dr. Robert Henshaw (UNC-CH), **UNC Teaching and Learning with Technology Conference, 2007**, Raleigh
- 3/22/2007 “Essential Collaborations for Large Enrollment Course Design” with Dr. Dorothy Muller, Dr. David White, Ms. Joyce Newman, Ms. Jennifer Raby, Dr. Larry Bolen, and Ms. Kathryn Weegar, **UNC Teaching and Learning with Technology Conference, 2007**, Raleigh
- 11/9/2006 “Using Blackboard Creatively as a New Faculty Orientation Tool,” **Teaching with Technology 2006: A Think-In of Best Practices**, Academic Outreach, ECU

- 8/2/2006 "More Students but Improved Learning: Large-enrollment Course Redesign," with Dr. Dorothy Muller, Dr. Larry Bolen, Dr. John Childers, and Joyce Newman, **Campus Technology 2006 [formerly Syllabus] 13th Annual Conference on Education Technology: Blueprint for Change**, Boston, MA
- 6/23/2006 "Final Report: Roadmap to Redesign at ECU," with Dr. Dorothy Muller and Joyce Newman, Roadmap to Redesign Workshop, sponsored by the National Center for Academic Transformation, Baltimore, MD
- 3/17/2006 "Using Blackboard Creatively as a New Faculty Orientation Tool," with Dorothy Muller, Joyce Newman, and Jennifer Raby, **UNC Teaching and Learning with Technology Conference, 2006**, Raleigh, NC
- 11/2/2005 "Using Technology to Enhance Learning in Large Enrollment Classes," with Dr. Dorothy Muller, Dr. John Childers, and Joyce Newman, **Teaching with Technology, 2005: A Think-In of Best Practices**, sponsored by Academic Outreach and ITCS, East Carolina University
- 6/29/2005 Poster/Demonstration: "Chemistry Online Laboratory Preparation," with Joyce Newman and Laurie Godwin, **ED-MEDIA 2005 World Conference on Educational Multimedia, Hypermedia, and Telecommunications**, Montreal Canada, June 27 - July 2, 2005
- 6/16/2005 "Roadmap to Redesign at ECU," with Dr. Dorothy Muller and Joyce Newman, Roadmap to Redesign Workshop, sponsored by the National Center for Academic Transformation, Baltimore, MD
- 6/6/2005 "Roadmap to Redesign: Psychology 1000 Project Report," UNC Large Enrollment Collaborative (UNC TLT), UNC Office of the President, UNC-Chapel Hill
- 3/2004 "Large Enrollment, Course Redesign, ECU's Experience," presentation at UNC A&T, one of two presentations, other by Sally Ives, center director, UNC Charlotte
- 4/2004 "Large Enrollment, Course Redesign, ECU's Experience," presentation at North Carolina Central University, one of two presentations, other by Sally Ives, center director, UNC Charlotte
- 7/22/2004 Technology Application Case Study: "Chemistry Online Laboratory Preparation," with Joyce Newman and Laurie Godwin, Syllabus 2004, San Francisco, CA July 18-22, 2004
- 3/27/2003 "CATT: Helping Colleagues Integrate Technology into Education" coauthors Joyce Newman and Laurie Godwin, **SITE 2003, Society for Information Technology & Teacher Education 14th International Conference**, Albuquerque, NM, March 24-29, 2003

- 9/26/2002 "CATT: Helping Colleagues Integrate Technology into Education" (exhibit) with Joyce Newman and Laurie Godwin, **EDTECH 2002**, McKimmon Center, NC State University, Raleigh, NC
- 1/26/1994 Sponsored and organized two workshops/presentations by Peter Seldin and Linda Annis on "Teaching Portfolios," one in morning for deans and chairs and one in afternoon for faculty members
- 3/26/1994 "Scholarly Writing Workshop: How to do it when you can't find the time," Faculty Development Programs co-sponsored with Office of Sponsored Programs and Faculty Senate Committee on Research/Creative Activity
- 3/16/1988 "Designing Social Science Research and Using the ICPSR," presented for Department of Health, Physical Education, Recreation and Safety Faculty Colloquium.
- 3/2/1988 "Women in Politics," Woman Studies Lunch Group, East Carolina University.
- 3/26/1988 Forum on Super Tuesday Primary, Panelist, sponsored by North Carolina Young Democrats State Convention, Greenville, North Carolina.
- 9/20/1988 "The Gender Gap," 1988-1989 Luncheon Series sponsored by ECU Committee on the Status of Women.
- 6/22/1988 "The 1988 National Democratic Convention," Pitt County Young Democrats, Greenville, N.C.
- 1/22/1986 Participant, Forum on Election District Changes in Greenville for Compliance with the 1965 Voting Rights Act, sponsored by the League of Women Voters.
- 11/14/1986 "Democrats, Republicans, Liberals, Conservatives – What are the important differences?" presented for Pitt County teachers of academically gifted students, Pitt County Office Building, Greenville, N.C.
- 3/20/1986 & 3/27/1986 "Introduction to SPSS-X Part I and Part II," two seminars on using SPSS-X with the new academic computing facilities, sponsored by Kim Lab, East Carolina University.
- 4/10/85 Speech before 1984-1985 Leadership Institute, Greenville, on historical and current political responsibilities of local, state, and national governments. Also moderator of panel discussion, "Local Government Process," same session.
- 8/8/1985 "Secure the Blessings of Liberty," for workshop on *The U.S. Constitution: A Summer Workshop for High School Studies Teacher*, organized by the Department of History, East Carolina University.

- Fall/1984 "Campaign '84: Electoral Politics in the American and North Carolina Arena," Project Director, three election forums on 1984 presidential and North Carolina elections. Series jointly sponsored by Departments of History and Political Science with funding from North Carolina Humanities Council.
- 11/4/1983 "Conservatism and Social Welfare Policy in Great Britain and the United States: Thatcher and Reagan on the Dole," co-authored with Robert J. Thompson, Southern Political Science Association Annual Meeting.
- 12/6/1983 "The PACmen are Coming," East Carolina University for Rose High School social studies students.
- 11/1/1983 "Voting and Turnout in U.S. Elections," Tar River Civitan Club, Greenville, N.C.
- 3/5/1981 "TVA and Intergovernmental Relations," presented at conference on *The Tennessee Valley Authority in the Perspective of a Half Century*," Vanderbilt Institute for Public Policy Studies, Vanderbilt University, Nashville, TN.

Committees:

Department

- Member, Personnel Affairs Committee 1984-1986, 1991-1994
- Member, Search Committee for a new chair, Political Science Department, 1988
- Member, Search Committee for a new chair, Political Science Department, 1983
- Member, Research Committee, 1988-1989 and Chair, 1991-1992
- Member, [MPA] Graduate Executive Committee 1984-1992
- Member, MPA Site Visit Committee, revisions to self-study report to NASPAA for accreditation, September 1993 and participated in site visit.
- Member, MA Graduate Executive Committee, 1991-1992
- Member, Undergraduate Committee, 1984-1986
- Member, Honors Committee, 1988
- Member, Unit SACS Committee, 1990-1991

University

- Chair, Kim Social Science Computing Lab Committee, 1984-1992 and Director of Lab for most of that period
- Official Representative, Inter-university Consortium for Political and Social Research, 1984-present
- Faculty Computer Committee
 - Member 1987-1993
 - Chair, 1990-1991
 - Vice-Chair 1987-88 and 1991-1992
 - Member, Committee for Academic Mainframe Planning (a special subcommittee of the Faculty Computer Committee for selecting Academic Computing mainframe strategy), 1992-1993
- Faculty Senate Teaching Grants Committee, representative for Vice Chancellor for Academic Affairs, 1992-1994

Member, Ad Hoc Information Technology committee, appointed by Vice Chancellor for Academic Affairs, 1993-1994
Member and Chair (1997-1999), Student Computing and Technology Fee Committee, 1990-1999
Member, Computer Resources and Services Working committee (SACS self-study, Chair), 1990-1991
Member, Committee to select the firm to design and manage the installation of the University-wide network, 1992-1993
Member, Search committee for Faculty Computing Support Center person, 1992-1993
Member, Information Systems Advisory Committee, 1990-1991 and 1993-1994 (representative of Chair of Faculty)
Member, Southern Regional Faculty and Instruction Development Consortium, ECU's representative, 1993-1994
Chair, Committee on University-wide Mentoring Program, 1992-1993
Founding member and participant, StatLab, 1993-1998 and continue to place faculty members with consultants on an as-needed basis (StatLab is a volunteer group of faculty members who consult with colleagues on research design and statistical matters)
Member, Ad Hoc Committee on Sexual Harassment, 1988-1989, drafted proposed policy to revise ECU's policy and to establish mechanism for handling issues
Member, Ad Hoc Committee on Minorities, worked on a survey of faculty members' views, 1988-1989

University of North Carolina

Member, Search committee for UNC Vice-President for Academic Affairs (chose Dr. Betsy Brown)
Member and Treasurer, Association of [UNC] Teaching Center Directors, 2000 - present
Member, Carolina Colloquy, (ECU's representative on Executive Committee), 1992-2000
Member, Professional Development Advisory Committee, appointed by President Broad, met May 21 - October 21, 1998
Participant, small-group discussion leader and review/edit final report, *UNC Intercampus Dialogue on Peer Review of Teaching*, September 1996 (final document endorsed by Faculty Assembly April 18, 1997)

Student Professional Papers and Theses:

Public Administration Professional Papers (committee member, responsible for methods and analysis)

Charles Ellstrom, "Alternatives to Incarceration in North Carolina," Fall 1994
Kimberly Corcoran, "Assessment of Child Care Options Available to City of Greenville Employees," Fall 1994
Jeffery B. Bernstein, "Analyses of Site Selection for a Low-Level Nuclear Waste Disposal Facility," Spring 1994
Clyde B. Alexander, "Pharmaceutical Purchasing by State Pharmacy Agencies in North Carolina," Spring 1994

- Nancy Schell Scott, "Neighborhood Improvement Actions in the Tar River Area," Fall 1993
- Vonzella Etna McKinnon, "An Analysis of Employee Morale in the Income Maintenance Administration of the Prince George's County, Maryland, Department of Social Services," Fall 1993
- Mardee Lorenz, "Financing Options for Long-term Care," Fall 1993
- Kendra Curtis, "An Analysis of Municipal Golf Course Options in Greenville, North Carolina," Fall 1993
- David Schmidt, "Building Permits: City of Schenectady," Spring 1993
- Randy Heman, "Small Business Development in North Carolina: An Analysis of the Current and Potential Impact of the Small Business Technology Development Center," Spring 1993
- Debbie Hamill, "Richer Schools vs. Poorer Schools," Spring 1993
- Tony Conway, "Additional Funding Methods for the North Carolina Wildlife Resources Commission," Spring 1993
- Elwood Lee Padrich, "Alternative Strategies to Reduce Nonpoint Source Water Pollution in the Neuse River Basin," Fall 1992
- Linda Mayne, "An Analysis of Health Promotion Policy in North Carolina," Fall 1992
- Beryl Waters, "Cooperative Education at East Carolina University," Fall 1991
- Mark Sawyer, "The Herbert C. Bonner Bridge in Crisis," Fall 1991
- LuAnn Bryan, "Mid-East Counties: Solid Waste Dilemma," Spring 1991
- Deborah Albritton, "Policy Analysis of the Tobacco Problem: Strategies to Reduce Tobacco Consumption," Fall 1990
- John Buffington, "The Effects of the Human Element on the Development of Personnel Management," Spring 1988
- Public Administration Internship Paper (member of committee)
- Sven van Baars, "Financial Management in Non-profit Organizations: A United Way Experience," Spring 1988
- Political Science Honors Papers
- Sebrina M. White, "Appropriate Technology and Participative Development: A Winning Combination for Development in the Third World," Spring 1988
- Brian Burke, "The Relationship of Belief Systems to Political Attitudes of Evangelical Leaders," Spring 1988
- Thesis, Outside Field Member
- Marty Cherry Mentzer, "Effect of a Movement Poetry Program on Enhancing Creativity of Behaviorally-Emotionally Disturbed Children," Department of Health, Physical Education, Recreation, and Safety, Fall 1988
- Katrina Flint, "Bogue Banks, North Carolina: The Settlement and Development of a Barrier Island," Spring 1988
- Gregg Week, "A Spatial Analysis of the 1984 Helms-Hunt Senate Race," Spring 1985

Grants:

- Co-authored successful request for Foreign Languages and Literature's Master classroom from non-continuing budget monies, 1992-1993
- Author, Report for the renewal of a U.S. Department of Education grant to East Carolina University's International Studies Program on the development of computing skills by the

Foreign Languages Department faculty and on the progress toward a foreign languages computer lab, 1992

Authored successful proposals for Kim Computing Lab from Student Computing and Technology Fee monies, 1991-2000

Author, "Instructional Package to Develop Quantitative and Computing Skills of Masters in Public Administration Students," from Teaching Effectiveness Grant Committee (\$855), March 1989

Author, "Campaign '84: Electoral Politics in the American and North Carolina Arena," from North Carolina Humanities council (\$976), spring 1984

Not funded

Author, "State Responses to Federal Changes in Maternal and Child Health Care Policy," American Philosophical Society (\$1,450), 1983

Author, "State Responses to Federal Changes in Maternal and Child Health Care Policy," "Research/Creative Activity Summer Salary Stipend (\$3,000), 1983

Consultations:

Numerous consultations with faculty members concerning their research. Topics have ranged from basic research design to which statistics to use and why to how to interpret results to "what is this journal editor asking me to do?" While most of the research is for articles or books, some of the consultations have involved completion of dissertations for faculty members who must complete the degree to retain their position at ECU.

Many consultations with faculty members on teaching related matters. A number of the consultations arise from questions about SOIS scores and their meaning. Faculty members come, sometimes with the encouragement of their chairs, to discuss "problems" with their teaching. Some come to the center to discuss creative innovations in their teaching.

Consultations with faculty members on personnel issues. A number of the inquiries arise from peer classroom observation process. Others are directed at the Center because it is viewed as a "safe" place to ask questions and as being responsible about answers.

Conferences and Workshops Attended:

Attended "Effective College Teaching: A workshop for scientists, engineers, and mathematicians who teach," Richard Felder and Rebecca Brent, UNC Chapel Hill, October 14, 1995

Attended "Enhancing the Quality of Teaching in Colleges and Universities," co-sponsored by the University of South Carolina, South Carolina Commission on Higher Education, and the National Center on Postsecondary Teaching, Learning, and Assessment, February 7-9, 1993

Attended, 8th Annual Assessment conference and 1st Continuous Quality Improvement Conference, Chicago, Ill, June 9-12, 1993. Also attended two pre-conference workshops:

"Reliability, Validity, and Alternative Assessment" and "Classroom Assessment: a 'Hands-On' Introduction for Faculty and Administrators."

Attended, 13th Annual Lilly conference on College Teaching, Miami University, Oxford Ohio, concentrated on teaching portfolios, November 12-14, 1993

Participated in "Computer Resources Day," East Carolina University School of Medicine, spring 1993

Participated in "Carolina Colloquy for University Teaching," Western Carolina University, June 25-27, 1992

Attended IBM Academic Computing Conference [Theme: Multimedia: Today, Tomorrow, and Beyond], June 9-11, 1992

Helped organize a field trip to the Institute for Academic Technology, Research Triangle Park, for selected deans and faculty members, August 18, 1992

Participated in Academic Computing's "Computer Fair," Mendenhall, ECU, fall 1992

Member, Public Participation Technical Advisory Team for updating the city of Greenville's Comprehensive Land Use Policy, September, 1989

Attended first session ICPSR summer session, June 29-July 24, 1988. Took two workshops: American National Elections (Warren Miller) and Linear Models (Tim Daniels) and two classes: Mathematics for Social Scientists (matrix algebra and calculus, Jim Dowdy) and Use of Computers (Mike Hawthorne)

Participant, teleconference on sexual harassment in academic setting, produced by Old Dominion University, Norfolk, Virginia, October 21, 1988

Participant, Professional Development Advisory Committee, appointed by President Broad, May 21-October 21, 1998

Attended, inauguration of the Institute for College and University Teaching, Western Carolina University, October 28-29, 1998 (one of two ECU representatives)

Attended, "The Teaching Scholar in Transformation," Dr. William Graves, sponsored by Computing and Information Systems, East Carolina University, January 25, 1988

Participant, North Carolina Women's Legislative Agenda Conference, Greenville, October 12, 1988 and recorder for subcommittee on Family Law and Criminal Justice

Attended Biennial Meeting of Official Representatives, ICPSR, University of Michigan, Ann Arbor, November 15-17, 1985

Attended "Demonstrations of Microcomputer Applications: Research and Teaching," American Political Science Association, Washington, D.C., August 31-September 1, 1984

Participant, "College Teaching and the Development of Reasoning," workshop by Dr. Scott Stevens, University of Nebraska, sponsored by Departments of Psychology and Physics, June 17, 1983

Community Service:

Judge for Pitt County [High Schools] Quiz Bowl, 2002-2007

Many interviews for local television stations from 1983 to 1988 on subjects of voting, political parties, campaigns, and public opinion.

Co-president, Wahl-Coates PTA, Greenville, 1983-1984

Helped screen Greenville kindergarten students for visual and motor perception skills, March 13 and 15, 1984

Other:

Coordinated East Carolina University's participation in the "Survey on the Balance Between Undergraduate Teaching and Research," which is part of a national study funded by the Lilly Endowment and coordinated by Center for Instructional Development, Syracuse University, October, 1993



**University Writing
Program**

1008 Joyner Library
East Carolina University
Greenville, NC 27858-4353

252-328-2922 office
252-328-0500 fax

November 8, 2012

Dr. Linner Griffin, Associate Vice Chancellor
Academic Program Planning & Development
East Carolina University
200 Ragsdale Bldg.
Greenville, NC 27858

Dr. Griffin:

In June, we discussed by phone the opportunity to name the UWP/OFE shared conference room after Dr. Dorothy Clayton, the founding director of the Center for Faculty Development (now Office of Faculty Excellence). I am eager to lend my support for this project.

Dr. Clayton's excellent work on behalf of ECU faculty, staff, and students predates my tenure at ECU, but her legacy is strong: on many occasions, I have benefited from hearing about the hard work she put into developing a culture at ECU that prized exceptional teaching and faculty professional development.

This shared conference room will be used by the University Writing Program and the Office of Faculty Excellence for a shared mission: providing first-class professional development for ECU faculty. I can think of no better person to honor in this work than Dr. Clayton.

Thank you for making this suggestion and for soliciting my support. I do so without reservation. If I can be of any further help on this project, please let me know.

Sincerely,

A handwritten signature in blue ink, appearing to read 'W. Banks'.

William P. Banks, Director
University Writing Program



Academic Library Services
East Carolina University
Joyner Library • Greenville, NC 27858-4353
252-328-6514 office • 252-328-6892 fax

November 8, 2012

Linner Ward Griffin, Ed.D, ACSW
Professor and Associate Provost
Office of Academic Program Planning and Development
East Carolina University
536 Ragsdale Building 200-B
Greenville, NC 27858-4353

Dear Dr. Griffin,

I support the request to name a conference room located in Joyner Library, which will be shared by the Writing Center and the Office for Faculty Excellence, for Dr. Dorothy Clayton. Dr. Clayton, a faculty member in political science, was the founding director of the "Center for Faculty Development" (now the Office for Faculty Excellence) and served the university in that capacity from 1993 until her retirement in 2007. She provided advice, support and training for a multitude of faculty members during that time and is well-deserving of this recognition.

Sincerely,

A handwritten signature in cursive script that reads "Janice S. Lewis".

Janice S. Lewis
Interim Dean



**Recommendation to ECU Board of Trustees to Designate the Purpose of
The Jim Talton Memorial Fund**

History:

During fiscal year 2007 the ECU Board of Trustees and the ECU Foundation established the “Jim Talton Memorial Fund” to accumulate gifts in memory of Jim Talton and to honor his numerous contributions and immeasurable dedication to East Carolina University. At that time there was no purpose specified for the fund.

Current Status:

As of October 31, 2012 the fund has a balance of \$76,127.74

In 2011, his widow, Myrtle Talton, established the “Jim and Myrtle Talton Access Scholarship Endowment with a 5 year pledge of \$25,000.

Recommendation:

The ECU Foundation recommends that the Board of Trustees approve that the money in the Jim Talton Memorial Fund be designated for an Access Scholarship and added to the corpus of the Jim and Myrtle Talton Access Scholarship Endowment. This will establish a perpetual memorial to this significant friend, servant, and leader of East Carolina University.

Report of ECU Board of Trustees Audit Committee November 29, 2012

Action Item: Approval of September 20, 2012 minutes

Mr. Chalk announced that ECU Internal Audit received the North Carolina Internal Audit Award of Excellence, recognizing ECU as having one of the best Internal Audit operations among all state agencies in state government.

BSOM Compliance Report – Ms. Micki Jernigan

- CY 2012 BSOM Compliance workplan: 5 of 7 high-risk projects complete; 2 are deferred to 2013
- CY 2012 HIPAA Compliance workplan: 3 of 6 high-risk projects complete; 1 is complete pending final University PRR; 1 is tabled pending an IT solution; 1 is deferred to 2013
- To date, University has received 55 RAC audit requests; dollar amount of findings is not material, and 38 of these have been appealed. Most to date are small in scope, but very time-consuming for staff.
- CY 2013 BSOM Compliance and HIPAA Compliance workplans were presented.
 - **Action Item:** Both plans were approved, but the committee requested additional detail be added
- Significant Discussion on BSOM Compliance office staffing – 3 of 7 positions vacant as of today. This is a significant risk, but HR has approved a new salary banding structure which hopefully will enable successful recruitment and retention moving forward

ERM Report – Mr. Tim Wiseman

- The ERM list of activities for the previous three months and the next three months was presented
- The top nine (9) risks for the University have been finalized, and a mitigation plan for each has been developed. These were presented to the Executive Council this week, with good response. Each risk has been assigned to a VC-level “owner”. This is an important milestone in the University’s ERM process.
- Mr. Wiseman distributed an *Institutional Risk Management* book. ECU was surveyed by the authors during the preparation of this book. Useful tools include a consolidated risk reference list and best practices for Universities. These will be referred to by the Risk Management Committee regularly.

Internal Audit Report – Ms. Stacie Tronto

- The OSA Financial Audit report has been issued and ECU had no findings.
- The financial audits of the Alumni Association and the ECU Foundation and Real Estate Foundation have been issued and are “clean”. A management letter with two minor recommendations was issued for the ECU Foundation. Internal Audit does not intend to perform any follow-up on these items.
- The Internal Audit final “dashboard” for FY 2012-13 (as of 11/9/12) was presented.
 - 9% of audit plan completed; 38% in progress; 54% pending
 - 82% direct audit hours; target is 70% (staff members have been working long hours)
 - Consultations account for 24% of hours to date – due to EEO-related work and one lengthy investigation that began as a consultation. Also trained auditors at ECSU, UNC-P, NCCU.
- The Consolidated Regulatory Compliance Inventory is complete, including input from numerous offices on campus. Will be reviewed and updated annually.
- The internal audit of ECU’s compliance with the Clery Act is complete and “clean”. Report is pending.
- One staff member has passed the first portion of the CIA exam; another is now serving on the ACFE Central Carolina Chapter Board, and another is serving as the President of the UNC Auditors’ Assoc.

Other Business

- Mr. John Chinn reported that he will begin interviewing candidates for the Office of Research Compliance Administration Assistant Director position next week, and hopes the candidate will start work by Feb-March.

**ECU Board of Trustees
Finance and Facilities Committee Minutes
November 29, 2012**

Committee Members Attending: Carol Mabe, Chair, Joel Butler, Ken Chalk, Edwin Clark, and Justin Davis.

Others Attending: Chancellor Steve Ballard, Rick Niswander, Marilyn Sheerer, Virginia Hardy, Robert Brinkley, Steve Duncan, John Fields, Scott Buck, Bill Koch, Terry Holland, Nick Floyd, John Fletcher, Nance Mize, Bobby Woodard, Kelly Reed, Stacy Tronto, Philip Rogers, Stephanie Coleman, and Rhonda Jordan.

The Finance and Facilities Committee meeting was called to order at 1:30 p.m. by Chairman Mabe, who read the conflict of interest statement. No conflicts were identified. The minutes of the September 20, 2012, Finance and Facilities Committee meeting were approved.

Lease agreements

The Committee reviewed a request to lease Clinical Office Space at Vidant Medical Center. Mr. Buck was available for questions. The Committee approved a motion to recommend that the full Board approve the request.

The Committee reviewed a request to lease Clinical Office Space at 108 West Firetower Road. Mr. Buck was available for questions. The Committee approved a motion to recommend that the full Board approve the request.

The Committee reviewed a request to lease Two Clinical Office Space; one at 2280 Hemby Lane and the other at 402 Bowman Gray Drive. Mr. Buck was available for questions. The Committee approved a motion to recommend that the full Board approve the request.

The Committee reviewed a request to approve the Waterline Easement for the Coastal Studies Institute. Mr. Buck was available for questions. The Committee approved a motion to recommend that the full Board approve the request.

The Committee reviewed a request the Waterline Easement for Minges Coliseum. Mr. Buck was available for questions. The Committee approved a motion to recommend that the full Board approve the request.

The Committee reviewed a request the Waterline Easement for Health Sciences Campus. Mr. Buck was available for questions. The Committee approved a motion to recommend that the full Board approve the request.

Purchase of Property

The Committee reviewed a request to approve the Purchase of the Dental Clinic Site. Mr. Buck was available for questions. The Committee approved a motion to recommend that the full Board approve the request.

Designer Selection

The committee reviewed a request to approve the Belk Residence Hall Building Elevations. Mr. Bagnell was available for questions. The Committee approved a motion to recommend that the full Board approve the request.

Tuition & Fees

Dr. Niswander provided an update on the Tuition and Fees process, peer analysis data, and current 2013-14 comparison. He was available for questions. The committee approved a motion to approve all tuition as presented. The committee approved a motion to approve all the fees as presented except athletics. That fee was approved and increased by \$15.00 for a total of \$30.00.

Information

Dr. Niswander mentioned the Potential Bond Refunding. Mr. Buck was available for questions.

Dr. Niswander mentioned the updated information on the Women's & Children's Clinic Facility. Mr. Bagnell was available for questions.

Dr. Niswander discussed the Student Union updates. Bagnell was available for questions.

Dr. Niswander provided an update on the Hospitality Facilities Committee. He was available for questions.

The Committee meeting was adjourned at 3:30 p.m.



Associate Vice Chancellor for
Administration and Finance - Business Services

East Carolina University
224 Ragsdale Building • Greenville, NC 27858-4353
252-328-6910 office • 252-328-1558 fax

MEMORANDUM

TO: Rick Niswander

FROM: Scott Buck *Scott*

DATE: October 15, 2012

SUBJECT: Request ECU Board of Trustees Approval to Lease ± 1,185 SF of Clinical Office Space at Vidant Medical Center, Greenville, NC.

Request ECU Board of Trustees approval to enter into a strategic lease for ± 1,185 SF of clinical office space occupied by the billing coding staff of ECU Physicians clinical departments operating at Vidant Medical Center.

The lease rate shall be \$17.73 SF annually inclusive of janitorial and utilities. The lease term shall be for a term of three (3) years, with two (2), one (1) year renewal options. The lease agreement will allow for moderate adjustments in space requirements over the lease term.

This lease has been approved by the ECU Physicians Property Review Committee and the Dean, Brody School of Medicine.

Source of funds shall be Medical Faculty Practice Plan funds.


cc: P. Horns
P. Cunningham
N. Benson
B. Jowers
G. Vanderpool
C. Erwin



Associate Vice Chancellor for
Administration and Finance - Business Services

East Carolina University
224 Ragsdale Building • Greenville, NC 27858-4353
252-328-6910 office • 252-328-1558 fax

MEMORANDUM

TO: Rick Niswander
FROM: Scott Buck 
DATE: October 15, 2012
SUBJECT: Request ECU Board of Trustees Approval to Lease 2,880 SF of
Clinical/Office Space Located at 108 West Firetower Road

ECU Physicians Department of Pediatrics request ECU Board of Trustees approval to enter into a strategic lease for 2,880 SF of clinical/office space located at 108 West Firetower Road. The facility is adjacent to the UNC TEACCH Autism Center that will enhance professional collaboration and training opportunities for the Department of Pediatrics Family Autism Center and better enable us to leverage assets to help families in our region access autism resources from a central location.

The lease shall be at a rate of \$10.00/SF for an annual rate of \$28,800.00. ECU Physicians will pay for janitorial and utilities. Lease term shall be for three (3) years, with three (3), one (1) year renewal options.

This lease has been approved by the ECU Physicians Property Review Committee and the Dean, Brody School of Medicine.

Source of funds shall be Medical Faculty Practice Plan funding.

cc: P. Horns
P. Cunningham
G. Vanderpool
N. Benson
C. Erwin
B. Jowers
R. Perkin



Associate Vice Chancellor for
Administration and Finance - Business Services

East Carolina University
224 Ragsdale Building • Greenville, NC 27858-4353
252-328-6910 office • 252-328-1558 fax

MEMORANDUM

TO: Rick Niswander

FROM: Scott Buck *Scott*

DATE: October 15, 2012

SUBJECT: Request ECU Board of Trustees Approval to Enter Into Two (2)
Leases: (1) 23,368 SF of Office/Clinical Space at 2280 Hemby Lane
and (2) 4,650 SF MRI Facility at 402 Bowman Gray Drive

ECU Physicians request ECU Board of Trustees approval to enter into two (2) related strategic leases with Green Town Properties, Inc. The first lease request is for 23,368 SF of clinical/office space at 2280 Hemby Lane for \$19.60/SF. The annual lease rate is \$458,012.80. The second lease request is for a 4,650 SF MRI facility located at the 402 Bowman Gray Drive for \$19.60/SF. The annual lease rate is \$91,140.00.

Both leases shall be for a ten (10) year term, with one (1), 10 year renewal option with annual CPI rate adjustments. ECU Physicians shall be responsible for janitorial, utilities and interior updates.

These leases were prior approved by the ECU Physicians Property Review Committee and the Dean, Brody School of Medicine.

The source of funds shall be Medical Faculty Practice Plan funds.

cc: P. Horns
P. Cunningham
G. Vanderpool
N. Benson
C. Erwin
B. Jowers



Associate Vice Chancellor for
Administration and Finance - Business Services

East Carolina University
224 Ragsdale Building • Greenville, NC 27858-4353
252-328-6910 office • 252-328-1558 fax

MEMORANDUM

TO: Rick Niswander

FROM: Scott Buck *Scott*

DATE: October 15, 2012

SUBJECT: Request ECU Board of Trustees Approval to Grant Waterline
Easement on Coastal Studies Institute Campus to Dare County

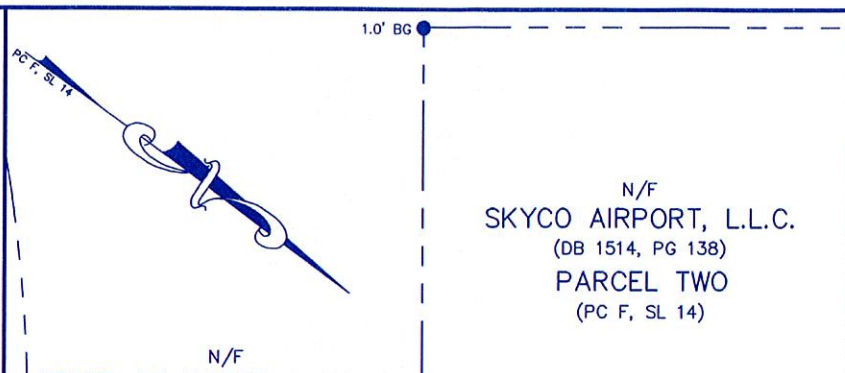
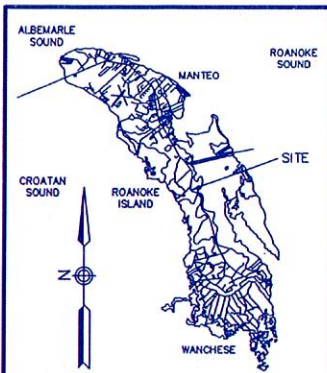
Request ECU Board of Trustees approval to grant a waterline easement on the Coastal Studies Institute campus to Dare County per the attached survey map and written metes and bounds.

The easement shall be for \$1.00 in consideration.

This easement approval is subject to UNC General Administration and Council of State approvals.

Attachments (2)

cc: N. White
B. Bagnell
J. Fields
T. Feravich



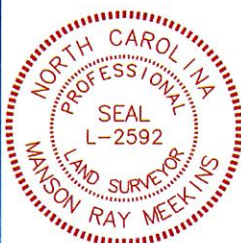
N/F
 SKYCO AIRPORT, L.L.C.
 (DB 1514, PG 138)
 PARCEL TWO
 (PC F, SL 14)

N/F
 STATE OF NORTH CAROLINA
 (DB 1802, PG 363)

N/F
 PARCEL ONE
 (PC F, SL 14)

- LEGEND**
- EX. PIPE
 - EX. 1/2" REBAR
 - 1/2" REBAR SET FLUSH
 - EX. CONC. MON.
 - CONC. MON. SET
 - ▲ EX. P/K NAIL
 - △ P/K NAIL SET
 - CALCUTATED POINT
 - WATER METER
 - PHONE PEDESTAL
 - C.A.T.V.
 - UTILITY POLE
 - GUY WIRE
 - FIRE HYDRANT
 - ELECT. TRANS.
 - AC - ABOVE GRADE
 - BG - BELOW GRADE
 - ⊠ - GATE VALVE

- NOTES:**
1. THIS SURVEY IS SUBJECT TO ANY FACTS THAT MAY BE DISCLOSED BY A FULL AND ACCURATE TITLE SEARCH.
 2. AREA BY COORDINATE COMPUTATION = 835.4 S.F.
 3. F.I.R.M. ZONE: AE; B.F.E.: 7.0' (PER F.I.R.M.) + 1.0' FREEBOARD
 4. PIN NO.: 11 978920 91 3043
 5. RECORDED REFERENCE: PC E, SL. 4 & 100; PC F, SL. 14
 6. MINIMUM BUILDING LINES (MBL) IF SHOWN HEREON ARE PER THE CURRENT LOCAL ZONING REGULATIONS. OTHER SETBACKS AND/OR RESTRICTIONS MAY APPLY AND MUST BE VERIFIED PRIOR TO CONSTRUCTION.
 7. ELEVATIONS (NAVD 1988): N/A



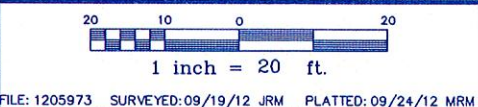
I, MANSON RAY MEEKINS, CERTIFY THAT THIS PLAT WAS DRAWN UNDER MY SUPERVISION FROM AN ACTUAL SURVEY MADE UNDER MY SUPERVISION (DEED DESCRIPTION RECORDED IN BOOK 1802 PAGE 363); THAT THE BOUNDARIES NOT SURVEYED ARE INDICATED AS DRAWN FROM (DEED DESCRIPTION RECORDED IN BOOK PAGE); THAT THE RATIO OF PRECISION AS CALCULATED IS 1/10,000+; THAT THIS PLAT MEETS THE REQUIREMENTS OF THE STANDARDS OF PRACTICE FOR LAND SURVEYING IN NORTH CAROLINA (21 NCAC 56.1600). THIS 1ST DAY OF OCTOBER, 2012.

NC 345
 (60' R/W)

CURVE TABLE					
CURVE	RADIUS	DELTA	LENGTH	CHORD	CHD.BRG.
C1	896.26	1°16'45"	20.01	20.01	S34°32'46"E
C2	896.26	12°10'25"	190.43	190.07	S27°49'11"E

Manson Ray Meekins
 SURVEYOR L-2592

EASEMENT SURVEY FOR
DARE COUNTY
 LOCATED WITHIN PARCEL 025877000 - SKYCO
 NAGS HEAD TOWNSHIP - DARE COUNTY - NORTH CAROLINA



SEABOARD SURVEYING & PLANNING, INC. C-1536
 103F W. WOOD HILL DR., P.O. BOX 58, NAGS HEAD, NC 27959
 OFFICE: (252) 480-9998 FAX: (252) 480-0571



Seaboard Surveying & Planning, Inc.

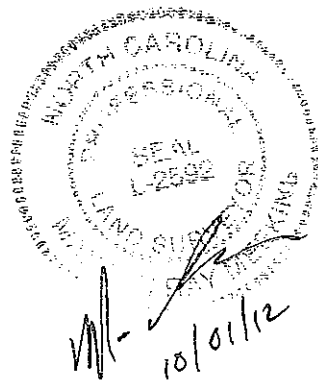
M. Ray Meekins, PLS
W.C. "Bill" Owen, PLS

October 1, 2012

Legal Description: Proposed 10' Waterline Easement

State of North Carolina to Dare County

Beginning at a point located at the Northeast corner of a proposed 10' Waterline Easement, said point being on the North line of the lands of the State of North Carolina as described in DB 1802, Page 363, Dare County parcel number 025877000, and in the South line of the lands of Skyco Airport, LLC as described in DB 1514, Page 138, same being Parcel Two as shown on plat entitled "Johnnie M. Robbins, Jr. & Penelope C. Robbins – Division of Land – Skyco", recorded in PC F, Slide 14; said point of beginning being located S53-35-39W, a distance of 558.97', from an existing ½" iron rebar located at the Southern right of way of NC 345 at the Northeast corner of the lands of the State of North Carolina, and the Southeast corner of the Skyco Airport, LLC parcel; running thence from the point of beginning, S41-52-15E, a distance of 83.06' to a point; thence S48-07-45W, a distance of 5.00' to a ½" iron rod set in the centerline of the proposed Waterline Easement; thence continuing S48-07-45W, a distance of 5.00' to a point; thence N41-52-15W, a distance of 84.02' to a point located on the North line of the lands of the State of North Carolina and the South line of the lands of Skyco Airport, LLC; thence N53-35-39E, a distance of 5.02' to a point located in the centerline of the proposed 10' Waterline Easement; thence N53-35-39E, a distance of 5.02' to the point of beginning, containing 835.4 sq. ft.





**Associate Vice Chancellor for
Administration and Finance - Business Services**

East Carolina University
224 Ragsdale Building • Greenville, NC 27858-4353
252-328-6910 office • 252-328-1558 fax

MEMORANDUM

TO: Rick Niswander

FROM: Scott Buck 

DATE: October 30, 2012

RE: Request ECU Board of Trustees Approval to Grant Waterline Easement to
Greenville Utilities Commission for Minges Coliseum

Request ECU Board of Trustees' approval to grant Greenville Utilities Commission a Waterline easement per the attached survey and written metes and bounds for the sum of \$1.00.

This easement will allow expansion of Minges Coliseum for the new basketball practice facility as the existing waterline conflicts with the new building footprint.

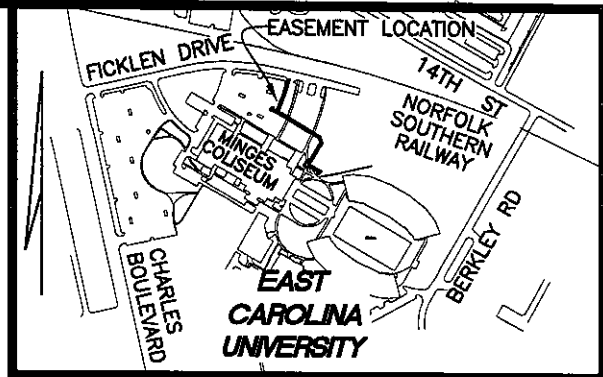
Subsequent to ECU Board of Trustees' approval, easement is contingent on approvals from UNC General Administration and Council of State.

Attachments (2)

Cc: B. Bagnell
J. Fields
R. Still
T. Feravich
T. Walton

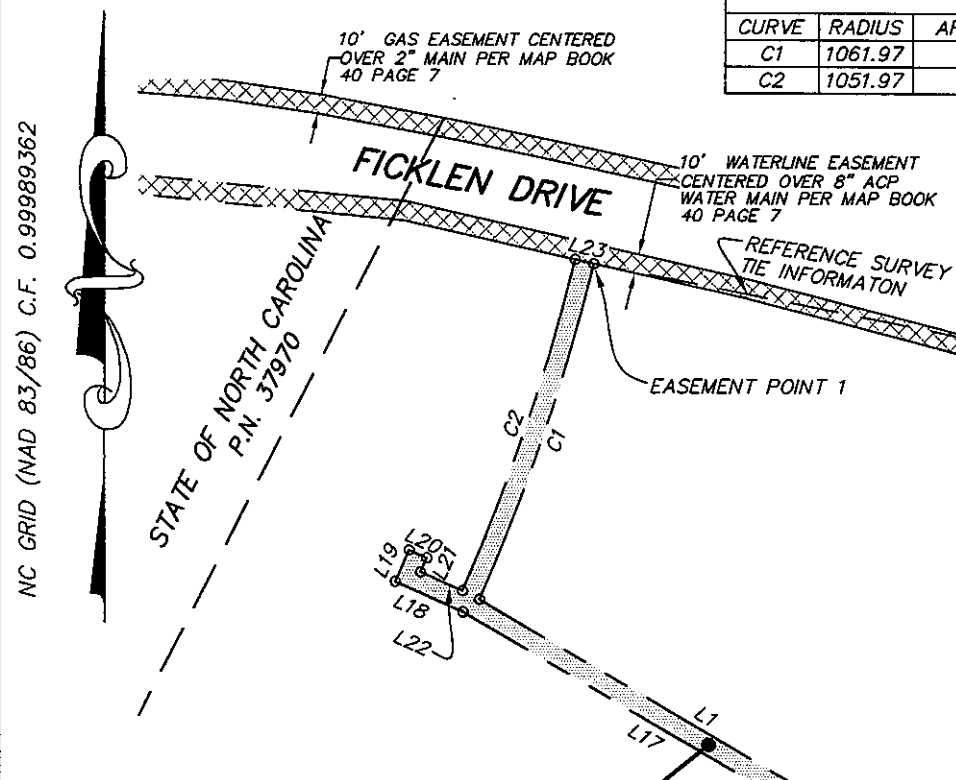
Notes:

1. ALL DISTANCES ARE HORIZONTAL GROUND MEASUREMENTS.
2. AREA DETERMINED BY COORDINATES.
3. PROPERTY IS SUBJECT TO ANY EASEMENTS, RIGHT-OF-WAYS, AND RESTRICTIVE COVENANTS WHICH MAY BE OF RECORD.
4. THIS SURVEY WAS COMPLETED WITHOUT THE BENEFIT OF A TITLE COMMITMENT REPORT. RIVERS AND ASSOCIATES, INC. DOES NOT CLAIM THAT ALL MATTERS OF RECORD WHICH MAY OR MAY NOT AFFECT THE SUBJECT PROPERTY ARE SHOWN HEREON.
5. THIS MAP WAS PREPARED FOR EASEMENT ACQUISITION ONLY AND IS NOT INTENDED TO BE A BOUNDARY SURVEY OF ANY PARCEL SHOWN HEREON.
6. NO POINTS SET UNLESS OTHERWISE INDICATED.



VICINITY MAP (NOT TO SCALE)

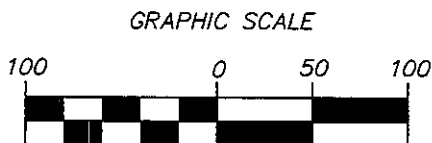
CURVE TABLE				
CURVE	RADIUS	ARC LENGTH	CH BEARING	CH. LENGTH
C1	1061.97	186.04	S 18°48'13" W	185.80
C2	1051.97	183.55	N 18°47'36" E	183.32



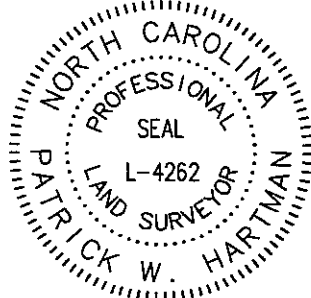
LINE TABLE		
LINE	BEARING	LENGTH
L1	S 59°38'02" E	265.83
L2	S 14°38'02" E	38.56
L3	S 30°21'58" W	136.85
L4	S 59°38'02" E	74.27
L5	S 30°21'58" W	19.19
L6	N 59°38'02" W	13.70
L7	N 30°21'58" E	9.19
L8	N 59°38'02" W	60.57
L9	S 30°21'58" W	12.30
L10	N 59°38'02" W	22.75
L11	N 30°21'58" E	22.30
L12	S 59°38'02" E	5.75
L13	N 30°21'58" E	21.41
L14	N 75°21'58" E	9.90
L15	N 30°21'58" E	104.29
L16	N 14°38'02" W	30.28
L17	N 59°38'02" W	265.82
L18	N 65°57'45" W	38.73
L19	N 24°02'15" E	17.97
L20	S 65°57'45" E	10.00
L21	S 24°02'15" W	7.97
L22	S 65°57'45" E	23.95
L23	S 77°14'44" E	10.00

PERMANENT G.U.C. WATERLINE/MAINTENANCE EASEMENT (AREA = 8,239.9 SF.+/-)

STATE OF NORTH CAROLINA
P.N. 28890



(IN FEET)
1 inch = 100 ft.



LEGEND

- M.B. MAP BOOK
- P.G. PAGE
- G.U.C. GREENVILLE UTILITIES COMMISSION
- P.N. PARCEL NUMBER

SURVEY TIE INFORMATION

- PRIMARY CONTROL AND TIES:
- NCGS FICKLEN (CONTROL/BENCHMARK) NAD 83/86
NORTHING: 676,571.773 FEET
EASTING: 2,486,874.462 FEET
ELEVATION 59.97 FEET (NGVD 29)
 - NCGS STADIUM (CONTROL) NAD83/86
NAD 83/86 COORDINATES
NORTHING: 676,906.353 US FEET
EASTING: 2,485,839.694 US FEET
 - NCGS FICKLEN TO NCGS STADIUM
S 72°04'55" E 1087.59' (GROUND TIE ONLY)
S 72°04'55" E 1087.51' (GRID PUBLISHED)
 - EASEMENT POINT 1 TO NCGS FICKLEN
S 78°50'45" E 1396.97' (GROUND TIE ONLY)

REFERENCE

- MAP BOOK 40 PAGE 7
- PARCEL NUMBER 50468
- RIVERS DRAWING E-295

DRAWING NO. E-499-X
SCALE 1"=100' DRAFT PH

REVISIONS:

NORTH CAROLINA

PITT COUNTY

I, PATRICK W. HARTMAN, CERTIFY THAT THIS MAP WAS DRAWN UNDER MY SUPERVISION FROM DEED DESCRIPTIONS RECORDED IN BOOKS REFERENCED HEREON; THAT THE BOUNDARIES NOT SURVEYED ARE SHOWN AS BROKEN LINES PLOTTED FROM INFORMATION FOUND IN BOOKS REFERENCED HEREON; THAT THE RATIO OF PRECISION IS 1:10,000+. I FURTHER CERTIFY PURSUANT TO G.S. 47-30 (f)(11)d. THAT THIS PLAT IS OF ANOTHER CATEGORY (EASEMENT PLAT). WITNESS MY ORIGINAL SIGNATURE, LICENSE NUMBER AND SEAL THIS 24th DAY OF OCTOBER, 2012.

PROFESSIONAL LAND SURVEYOR LICENSE NO. L-4262

Rivers & Associates, Inc.
Engineers
Planners
Surveyors
107 East Second Street
Greenville, NC 27858
(252) 752-4135
Rivers & Associates, Inc. License No. F-0334

EASEMENT MAP

PERMANENT GREENVILLE UTILITY COMMISSION
WATERLINE/MAINTENANCE EASEMENT

PROPERTY OWNER:

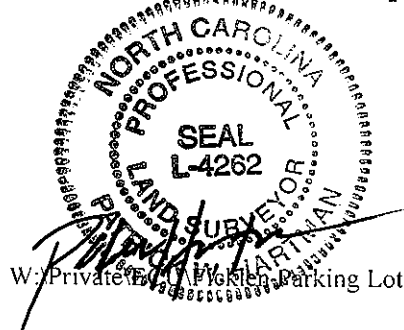
STATE OF NORTH CAROLINA
116 WEST JONES STREET
RALEIGH NC 27602

CITY OF GREENVILLE, GREENVILLE TWP. PITT CO., N.C.

LEGAL DESCRIPTION
STATE OF NORTH CAROLINA
GREENVILLE, NORTH CAROLINA

All that certain tract or strip of land lying and being situated in Greenville Township, Pitt County, North Carolina, being a Permanent G.U.C. Waterline/Maintenance Easement and being described by metes and bounds as follows:

BEGINNING at a point located in the southerly edge of an existing 10 foot Waterline Easement recorded in Map Book 40 Page 7, said point being located from North Carolina Geodetic Monument Ficklen S 78°50'45" E 1396.97 feet; thence from the POINT OF BEGINNING with a curve to the right, having a radius of 1061.97 feet, arc length of 186.04 feet and chord bearing of S 18°48'13" W 185.80 feet, S 59°38'02" E 265.83 feet to a point, S 14°38'02" E 38.56 feet to a point, S 30°21'58" W 136.85 feet to a point, S 59°38'02" E 74.27 feet to a point, S 30°21'58" W 19.19 feet to a point, N 59°38'02" W 13.70 feet to a point, N 30°21'58" E 9.19 feet to a point, N 59°38'02" W 60.57 feet to a point, S 30°21'58" W 12.30 feet to a point, N 59°38'02" W 22.75 feet to a point, N 30°21'58" E 22.30 feet to a point, S 59°38'02" E 5.75 feet to a point, N 30°21'58" E 21.41 feet to a point, N 75°21'58" E 9.90 feet to a point, N 30°21'58" E 104.29 feet to a point, N 14°38'02" W 30.28 feet to a point, N 59°38'02" W 265.82 feet to a point, N 65°57'45" W 38.73 feet to a point, N 24°02'15" E 17.97 feet to a point, S 65°57'45" E 10.00 feet to a point, S 24°02'15" W 7.97 feet to a point, S 65°57'45" E 23.95 feet to a point, with a curve to the left, having a radius of 1051.97 feet, arc length of 183.55 feet and chord bearing of N 18°47'36" E 183.32 feet to a point in the southerly line of the aforementioned existing 10 foot water line easement recorded in Map Book 40 Page 7, thence with the southerly line of the existing easement S 77°14'44" E 10.00 feet to the POINT OF BEGINNING, containing 8,239.9 square feet more or less and being a Permanent G.U.C. Water Line/Maintenance Easement located on a portion of the State of North Carolina property, Pitt County Parcel Number 28890, as shown on Rivers and Associates, Inc. drawing E-499-X entitled "Permanent Greenville Utility Commission Waterline/Maintenance Easement " dated October 24, 2012, which by reference is made a part hereof.





Associate Vice Chancellor for
Administration and Finance - Business Services

East Carolina University

224 Ragsdale Building • Greenville, NC 27858-4353

252-328-6910 office • 252-328-1558 fax

MEMORANDUM

TO: Rick Niswander

FROM: Scott Buck 

DATE: October 30, 2012

RE: Request ECU Board of Trustees Approval to Grant a Waterline Easement to Greenville Utilities Commission for Health Sciences Campus Grounds Department Relocation

Request ECU Board of Trustees approval to grant Greenville Utilities Commission a waterline easement per the attached survey and written metes and bounds for the sum of \$1.00.

This easement will allow for a new water main along Arlington Boulevard for fire hydrant and domestic water service for the Health Sciences Campus grounds facility. The original grounds facility complex was displaced due to construction of the Family Medicine Center.

Subsequent to ECU Board of Trustees' approval, easement is contingent on approval from UNC General Administration and Council of State.

Attachments (2)

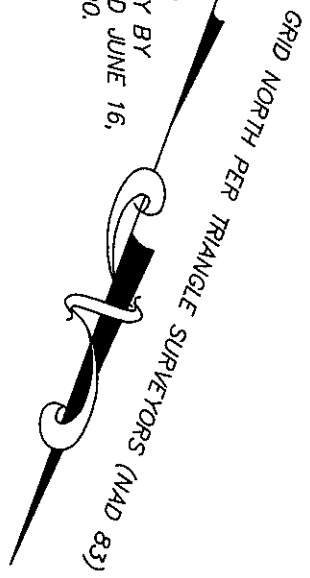
cc: B. Bagnell
J. Fields
R. Still
T. Feravich
T. Walton

Notes:

1. ALL DISTANCES ARE HORIZONTAL GROUND MEASUREMENTS.
2. AREA DETERMINED BY COORDINATES.
3. PROPERTY IS SUBJECT TO ANY EASEMENTS, RIGHT-OF-WAYS, AND RESTRICTIVE COVENANTS WHICH MAY BE OF RECORD.
4. THIS SURVEY WAS COMPLETED WITHOUT THE BENEFIT OF A TITLE COMMITMENT REPORT. RIVERS AND ASSOCIATES, INC. DOES NOT CLAIM THAT ALL MATTERS OF RECORD WHICH MAY OR MAY NOT AFFECT THE SUBJECT PROPERTY ARE SHOWN HEREON.
5. THIS MAP WAS PREPARED FOR EASEMENT ACQUISITION ONLY AND IS NOT INTENDED TO BE A BOUNDARY SURVEY OF ANY PARCEL SHOWN HEREON.
6. NO POINTS SET UNLESS OTHERWISE INDICATED.

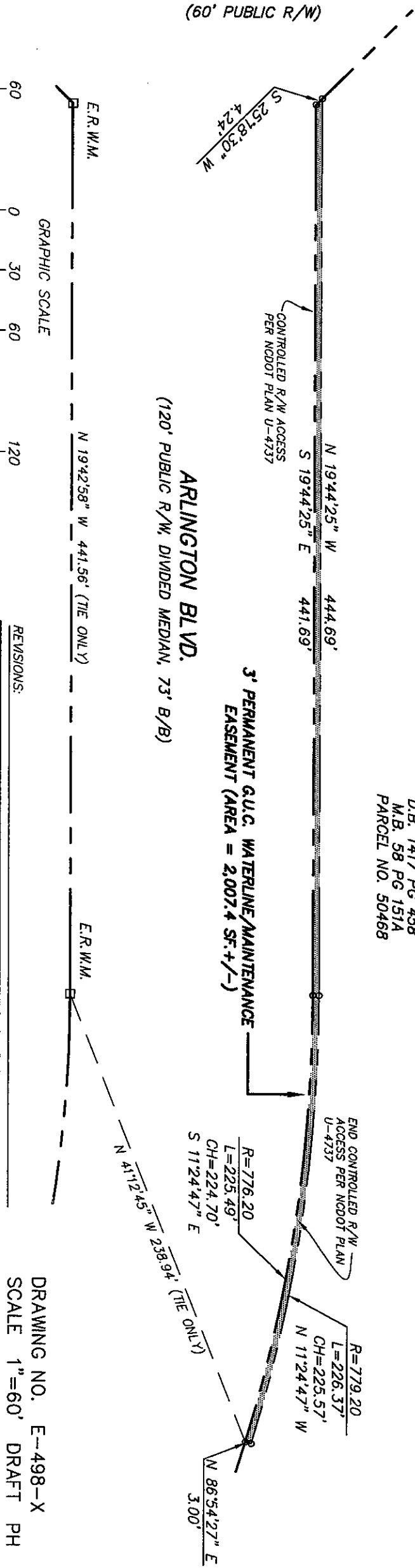
REFERENCE

DB. 1417 PG. 458
 M.B. 58 PG. 151
 N.C.D.O.T. PLANS U-5018B
 N.C.D.O.T. PLANS U-4737
 RIVERS DRAWING W-3286-B
 UNSIGNED/UNSEALED SURVEY BY
 TRIANGLE SURVEYORS, DATED JUNE 16,
 2008, JOB NUMBER 08073.00.



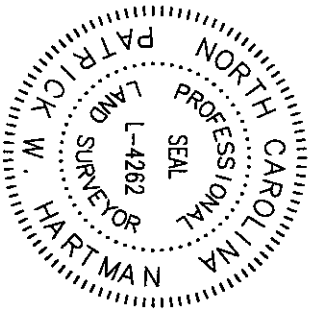
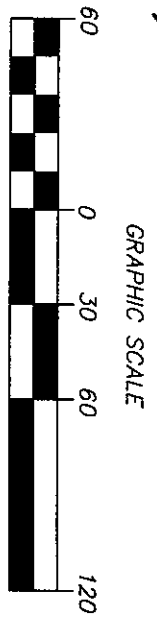
VICINITY MAP (NOT TO SCALE)

MACGREGOR DOWNS
 (60' PUBLIC R/W)



LEGEND

- M.B. MAP BOOK
- P.G. PAGE
- D.B. DEED BOOK
- E.R.W.M. EXISTING R/W MONUMENT
- R/W RIGHT OF WAY
- B/B BACK TO BACK
- NO. NUMBER
- G.U.C. GREENVILLE UTILITIES COMMISSION



ARLINGTON BLVD.
 (120' PUBLIC R/W, DIVIDED MEDIAN, 75' B/B)

REVISIONS:

NORTH CAROLINA
 PITT COUNTY

I, PATRICK W. HARTMAN, CERTIFY THAT THIS MAP WAS DRAWN UNDER MY SUPERVISION FROM DEED DESCRIPTIONS RECORDED IN BOOKS REFERENCED HEREON; THAT THE BOUNDARIES NOT SURVEYED ARE SHOWN AS BROKEN LINES PLOTTED FROM INFORMATION FOUND IN BOOKS REFERENCED HEREON; THAT THE RATIO OF PRECISION IS 1:10,000+. I FURTHER CERTIFY PURSUANT TO G.S. 47-30 (D)(11)d. THAT THIS PLAT IS OF ANOTHER CATEGORY (EASEMENT PLAT). WITNESS MY ORIGINAL SIGNATURE, LICENSE NUMBER AND SEAL THIS 24th DAY OF OCTOBER, 2012.

Patrick W. Hartman
 PROFESSIONAL LAND SURVEYOR

LICENSE NO. L-4262



Rivers & Associates, Inc.
 Since 1918
 107 East Second Street
 Greenville, NC 27838
 (252) 752-4135

EASEMENT MAP
 PERMANENT GREENVILLE UTILITY COMMISSION
 WATERLINE/MAINTENANCE EASEMENT
 PROPERTY OWNER:
 STATE OF NORTH CAROLINA
 116 WEST JONES STREET
 RALEIGH NC 27602

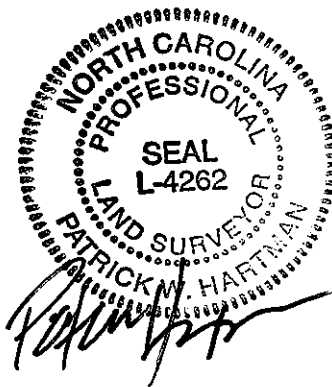
CITY OF GREENVILLE,
 FALKLAND/GREENVILLE TWP. PITT CO., N.C.

DRAWING NO. E-498-X
 SCALE 1"=60' DRAFT PH

LEGAL DESCRIPTION
STATE OF NORTH CAROLINA
GREENVILLE, NORTH CAROLINA

All that certain tract or strip of land lying and being situated in Greenville and Falkland Township, Pitt County, North Carolina, being a 3 foot wide Permanent Greenville Utilities Commission WaterLine/Maintenance Easement and being described by metes and bounds as follows:

BEGINNING at a point in the located in the westerly right of way of Arlington Boulevard, said point being located N 41°12'45" W 238.94 feet from an existing right of way monument in the easterly right of way of Arlington Boulevard; thence from the POINT OF BEGINNING with the westerly right of way of Arlington Boulevard, a curve to the left, having a radius of 776.20 feet, arc length of 225.49 feet, chord bearing and distance of S 11°24'47" E 224.70 feet; S 19°44'25" E 441.69 feet to the point of intersection of a sight distance right of way of Macgregor Downs and Arlington Boulevard; thence running with the sight distance right of way S 25°18'30" W 4.24 feet to a point; thence leaving the sight distance right of way N 19°44'25" W 444.69 to a point; thence with a curve to the right having a radius of 779.20 feet, arc length of 226.37 feet, chord bearing and distance of N 11°24'47" W 225.57 feet to a point; thence cornering N 86°54'27" E 3.00 feet to the POINT OF BEGINNING, being a 3 foot Permanent G.U.C. Waterline/Maintenance Easement located on the State of North Carolina Property, recorded in Deed Book 1417 page 458 and Map Book 58 Page 151A, containing 2,007.4 square feet and shown on Rivers and Associates, Inc. drawing E-498-X entitled "Easement Map Permanent Greenville Utility Commission Water/Maintenance Easement" dated October 24, 2012 which by reference is made a part hereof.

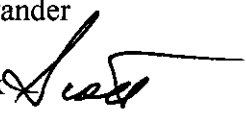




Associate Vice Chancellor for
Administration and Finance - Business Services

East Carolina University
224 Ragsdale Building • Greenville, NC 27858-4353
252-328-6910 office • 252-328-1558 fax

MEMORANDUM

TO: Rick Niswander
FROM: Scott Buck 
DATE: October 16, 2012
SUBJECT: Request ECU Board of Trustees Approval to Purchase ± 2.26 Acre
Dental Clinic Site Located at Davidson County Community College

Request ECU Board of Trustees approval to purchase ± 2.3 acres from Davidson County Community College (DCCC) to site a dental clinic in Davidson County on the campus of DCCC for the sum of \$1.00. DCCC is located on Road (SR 1929) in the southeast corner of the campus.

Attached is a survey map along with written metes and bounds depicting the site.

Subsequent to ECU Board of Trustees approval, purchase is contingent on approvals from the UNC-General Administration, Joint Commission on Governmental Operations and the Council of State.

Attachments (2)

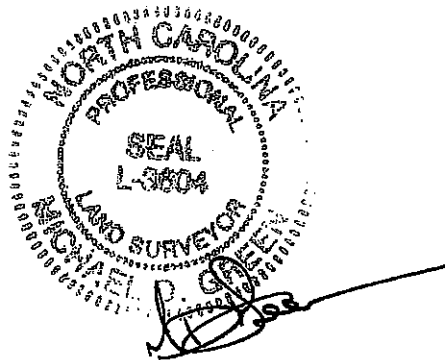
cc: G. Chadwick
G. Vanderpool
T. Feravich
T. Walton

LEGAL DESCRIPTION

Commencing at a 1" iron pipe found (having NC Grid coordinates, NAD 83, of N:772,033.86' and E:1,651,288.86') on the northern right of way of U.S. Highway 29-70, the southeast corner of Davidson County Community College; THENCE, with the northern right of way of U.S. Highway 29-70, South 69 degrees 00 minutes 12 seconds West for a distance of 230.12 feet to a 1.25" iron pipe set; THENCE, with the northern right of way of U.S. Highway 29-70, South 69 degrees 00 minutes 12 seconds West for a distance of 309.05 feet to a 1.25" iron pipe set in said right of way, the **POINT and PLACE of BEGINNING**, said iron pipe being located North 69 degrees 00 minutes 12 seconds East for a distance of 37.22 feet from a 1" iron pipe found; THENCE, a new line through DCCC, North 21 degrees 27 minutes 47 seconds West for a distance of 325.77 feet to a 1.25" iron pipe set; THENCE, a new line through DCCC, North 68 degrees 32 minutes 13 seconds East for a distance of 311.71 feet to a 1.25" iron pipe set; THENCE, a new line through DCCC, South 20 degrees 59 minutes 48 seconds East for a distance of 296.56 feet to a 1.25" iron pipe set; THENCE, a new line through DCCC, South 58 degrees 23 minutes 40 seconds West for a distance of 172.40 feet to a calculated point on the Northern right of way of U.S. Highway 29-70; THENCE, with the northern right of way of U.S. Highway 29-70, South 69 degrees 00 minutes 12 seconds West for a distance of 139.60 feet to the **Point and Place of Beginning**.

Together with and subject to covenants, easements, and restrictions of record.

Said property contains 2.268 acres more or less. Being a portion of the Davidson County Community College property, as shown in Deed Book 415 Page 66, Deed Book 416 Page 420, Deed Book 422 Page 27 & 30, Deed Book 461 Page 202, Deed Book 476 Page 892, Deed Book 624 Page 746 & 747, Deed Book 869 Page 342. According to a survey by Michael Green Associates PA, dated 06-12-12 (revised 11/05/12), Job No. 3930, entitled "ECU Campus at DCCC".



ECU Board of Trustees
Finance and Facilities Committee
November 28, 2012

Agenda Item I.

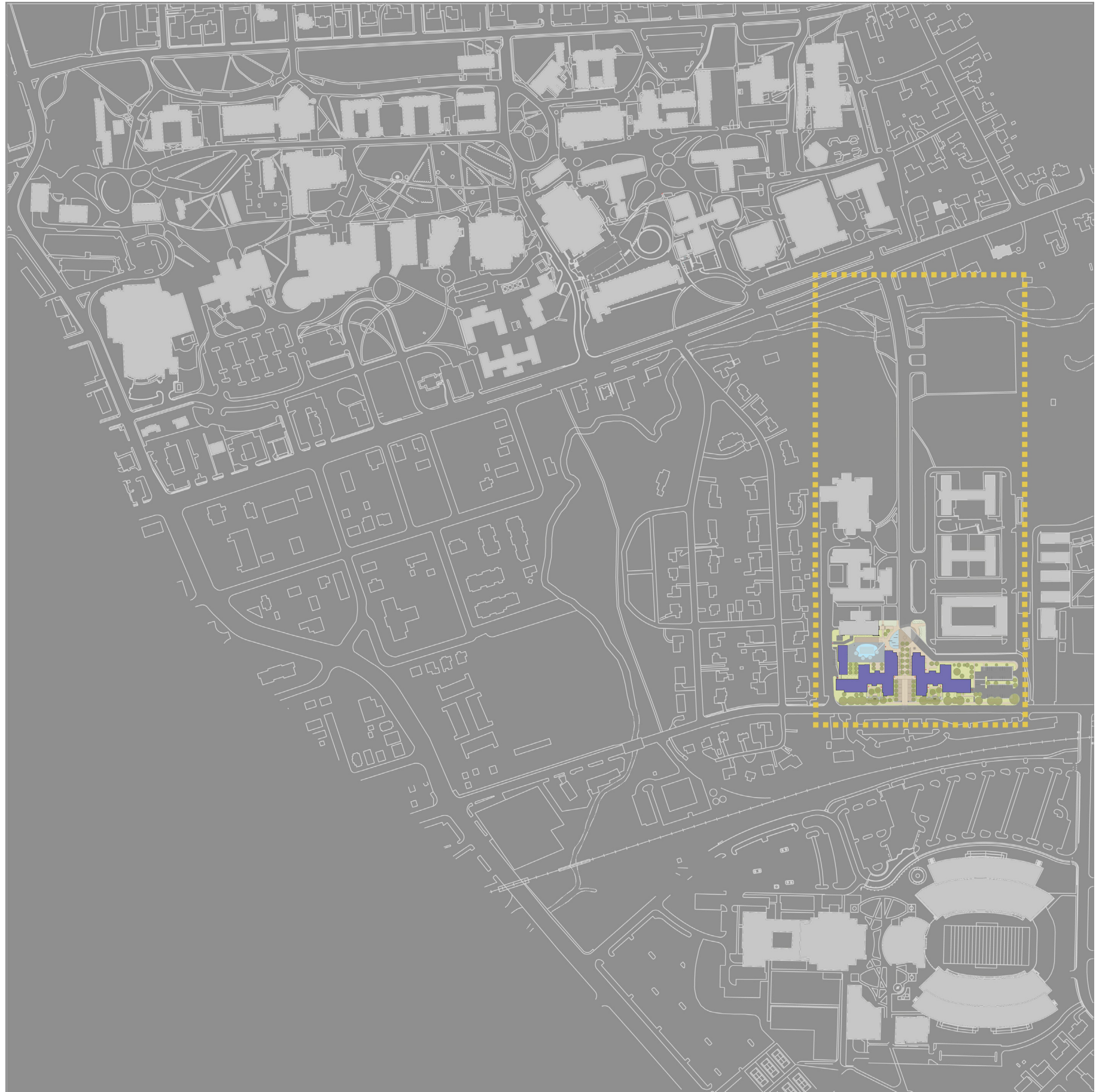
Belk Hall Building Elevations

On February 24, 2012 the Board of Trustees approved selection of the architectural firm of Ratio Architects for advanced planning and design of Belk Residence Hall Demolition and Replacement.

Images of the recommended building elevations have been developed and are attached. These designs are in keeping with the ECU Master Plan and are being presented to the Board of Trustees for review. Approval is requested.

EAST CAROLINA UNIVERSITY:

BELK RESIDENCE HALL REPLACEMENT



SITE PLAN & GROUND FLOOR PLAN:



- | | | | |
|---------------|-----------------------|-----------------------|--------------|
| A Entry Plaza | D Civic Courtyards | G Mechanical Building | J Scott Hall |
| B Civic Plaza | E Resident Courtyards | H Service | |
| C Belk Plaza | F Pool + Deck | I Tyler Hall | |

SITE PLAN



GROUND FLOOR PLAN

- | | | | |
|-----------------------------|---------------------------------|--------------------------------|------------------------|
| 1 Multipurpose Room | 11 Conference Room | 21 Main Electrical Room | 31 Public Restroom |
| 2 Pre-Function Space | 12 Kitchen | 22 Electrical Closet | 32 Janitor Closet |
| 3 Neighborhood Service Desk | 13 Staff Office | 23 Telecommunication Room | 33 Music Practice Room |
| 4 Mail Center | 14 Laundry | 24 Furniture Storage Room | 34 Vending |
| 5 Retail | 15 Hall Coordinator's Apartment | 25 Main Telecommunication Room | 35 Spa Bathroom |
| 6 Computer Lab | 16 Guest Apartment | 26 Studio Apartment | 36 Mechanical Yard |
| 7 Common Social Space | 17 Informal Gathering | 27 Trash Room | |
| 8 Lobby | 18 Additional Program Space | 28 Housekeeping | |
| 9 Living Room | 19 Mechanical Building | 29 Main Trash Room | |
| 10 Reading Area | 20 Quiet Reading Area | 30 Resident Advisor (RA) | |

- Apartments
- Traditionals
- Double Semi-Suites
- Support
- Social Space
- Community Program

ECU ARCHITECTURAL GUIDELINES REVIEW & COMPARISON:



Cotten Hall



Fleming Hall



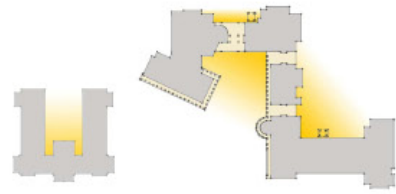
West End Dining



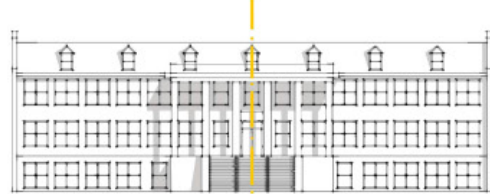
Jarvis Hall



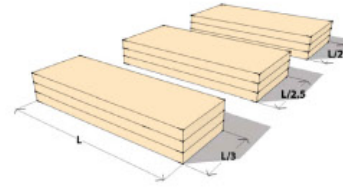
Croatan Building



Open Space



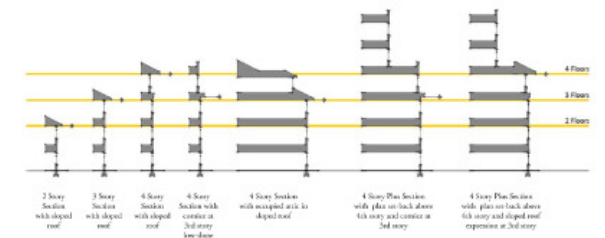
Symmetry & Balance



Proportion



Base, Middle, Top



Set-Back

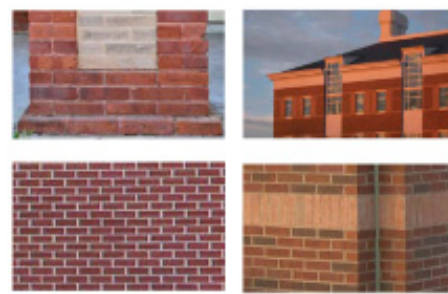
Design Guidelines



Repetition



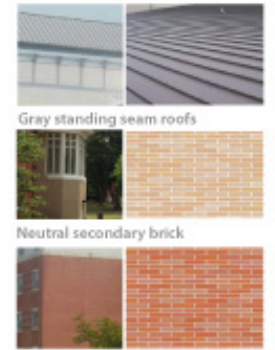
Roof Character



Material Palette



Window Language



Field brick

Proposed
Materials Palette



View along 14th Street



Exterior Elevation



View up College Hill



Entry Plaza

ELEVATIONS:



1. NORTH ELEVATION: EAST BUILDING



1. NORTH ELEVATION: WEST BUILDING



2. SOUTH ELEVATION: WEST BUILDING



2. SOUTH ELEVATION: EAST BUILDING

3. WEST ELEVATION



4. EAST ELEVATION





5. CENTRAL ELEVATION

PERSPECTIVES:

ENTRY PLAZA



VIEW OF COLLEGE HILL FROM BRIDGE



ENTRY PLAZA



VIEW UP COLLEGE HILL



VIEW OF THE ENTRY PLAZA AT NIGHT



VIEW ALONG 14TH STREET



BELK PLAZA





**BELK PLAZA:
BRIDGE WITH PITCHED ROOF**



**BELK PLAZA:
WITHOUT BRIDGE**

East Carolina University

EXECUTIVE SUMMARY ECU 2013-2014 Tuition/Fee Proposal

This report provides the ECU Board of Trustees with tuition and fee recommendations for Academic Year 2013-2014. These recommendations conform to guidance provided by the Board of Governors (BOG). The incremental funding generated from these recommendations will provide critical revenues to maintain current academic and operational standards. It also supports access and affordability for students as well as preserves the service mission of the University.

I. Process

The 2013/14 tuition and fee increase process began in September 2012 with the establishment of the Campus Based Tuition and Fee Committee (CBTFC). There are 37 members of this committee, consisting of students, faculty, and staff from across the university. Numerous meetings were held in September and October 2012. The CBTFC reviewed current tuition and fee policies, past rates and increases, peer institutions tuition and fees, and discussed approaches to tuition/fee increases for fall 2013.

The recommendations from the CBTFC were provided to the Chancellor's Executive Council along with the Student Government Association (SGA) and the Graduate and Professional Student Senate (GPSS). A student forum was conducted by the Student Government Association and electronic student feedback was solicited via a web-based survey with respect to fee recommendations. The fee increase proposals were presented to the GPSS and SGA Senate for their recommendations. In addition, the School of Dental Medicine, the Brody School of Medicine and other professional programs met with students within their respective program to discuss recommended increases. As in past years, we believe our process exceeds the standards for student input set forth by the BOG.

II. Background

The UNC Board of Governors tuition and fee guidelines [Attachment 1] were similar to prior years. The only substantive change was the removal of the required minimum set-aside of 25% for need-based financial aid. In September 2012, the BOG amended the Second Four-Year Plan on Tuition and Fee increases to remove the minimum set-aside aid requirement so that campuses could individually determine the set-aside to be included in the tuition increase proposal. [Attachment 2] The BOG also established a 6.5% maximum increase limit for tuition and a 6.5% maximum increase for general fees, not including debt-service fees.

Increase proposals for tuition and general fees (Athletics and Education-Technology) are presented below for the BOT's consideration. The recommended \$3 graduation fee increase is classified as a miscellaneous charge and is properly excluded from the 6.5% cap.

In addition to general tuition and fees that all students pay, there are additional tuition and fee recommendations in this year's proposal that are charged only to students who are participating in a specific program, course or activity.

Use of revenues generated with the proposed tuition and fee increases are described below.

III. Tuition Increase Proposals

The tuition increase recommendation includes a \$201 increase (5.35%) for undergraduate residents. This amount has already been approved by you last year and by the BOG in February 2012 as part of a multi-year proposal submitted during the 2012-2013 process. No action is needed on this amount. As noted, the BOG guidelines permit campuses to increase tuition for undergraduate residents up to 6.5%. Therefore, campuses can recommend an increase greater than the amount already approved. However, it is not encouraged. The BOG memo states that an increase beyond the amount already approved must be "...based on substantial need and a change in circumstances..." [page 3 of Attachment 1] We do not recommend a further increase.

The undergraduate non-resident increase recommended is \$500. This is a 2.85% increase and the dollar increase is more than double the amount for undergraduate residents. The recommended graduate increase for resident students of \$214 is the same percentage as for undergraduate residents. Currently, the nonresident graduate rate is less than the nonresident undergraduate rate which is an unusual pattern. Therefore, the recommendation is that the nonresident graduate rate increase by \$700 to narrow the gap between nonresident undergraduate and graduate tuition rates.

Campus-Based Tuition Increase Recommendations [Attachment 3] are as follows:

<u>Student Category</u>	<u>CBTI</u>	<u>Percent Increase</u>
• Resident Undergraduate	\$201	5.35%
• Nonresident Undergraduate	\$500	2.85%
• Resident Graduates	\$214	5.34%
• Nonresident Graduate	\$700	4.42%

The proposed CBTI increases will yield an estimated \$5.9 million for undergraduate and graduate students. [Attachment 4]

The proposed CBTI increases for undergraduates will yield approximately \$4.8 million. It is proposed that a minimum of 25% be allocated for need-based financial aid; thus, the amount allocated toward need-based financial aid would be approximately \$1.2 million. Revenues not applied to need-based financial aid will go towards (a) merit-based scholarships, (b) enhancement of the undergraduate student's academic experience, (c) creation of a salary increase pool for faculty and staff, and (d) to help offset possible future budget cuts. The enhancement of the undergraduate student's academic experience will focus on initiatives such as hiring additional faculty to teach additional sections, programs that increase student retention and graduation rates such as, and assist operational units of the university which support students and faculty. [Attachment 4]

The proposed CBTI for graduate students will yield an estimated \$1.1 million in revenue. The allocation plans are the following: 25% for merit-based financial aid (i.e. tuition remissions, graduate assistantships, scholar awards); with the remaining 75% towards enhancing the graduate student's academic experience in a manner similar to that noted for undergraduates as well as a faculty and staff salary pool and to help offset possible future budget cuts. [Attachment 4]

Medical and Dental

As professional schools, tuition increases for the Brody School of Medicine and the School of Dental Medicine are not subject to the same guidelines noted above for undergraduate and graduate students. The BOG has not established ceilings for these entities although "...campuses are encouraged to carefully review all revenue sources before recommending increases that are higher than the undergraduate rate increases."

These two schools have virtually no alternative revenue sources to pay for instructional costs. While both schools have clinical operations, the gross and net revenues from these clinical operations must be used to support those operations. Particularly in these times of increased pressures on clinical revenue sources, the use of clinical revenues for instructional purposes would be extremely poor fiscal and operational management and would put the clinical operations at significant risk. Thus, it is appropriate that the increased costs of instruction in these critically-important health-related areas be borne through an increase in tuition.

The Brody School of Medicine is proposing a tuition increase of \$1,873 per year. This increase would be in addition to any general graduate student CBTI of \$214. This represents a 15% increase for the Brody School plus the proposed \$214 general graduate student increase, for a total of 16.7%. [Attachment 3] The increase percentage is greater than the undergraduate increase but is justified for the reasons noted in the paragraph above. Further, the increase is consistent with the long-term goal of the Brody School to increase its tuition to the level charged by UNC-CH. Even after the increase, the Brody School will remain in the lowest 10% of all public medical schools in the United States.

The general CBTI revenue generated by graduate medical students will be allocated 25% towards student awards and remissions and 75% to enhancing the quality of student academic experience. The school-based tuition increase of \$1,873 per year will be allocated 25% towards student awards and remissions and 75% towards enhancing the quality of academic experiences in areas like medical simulation, academic advising, curriculum coordinators, and clinical faculty for "Problem Based Learning" and to help offset possible future budget cuts. [Attachment 4 and 5]

The School of Dental Medicine is proposing a 3% tuition increase of approximately \$685 per year. Again, this proposed increase would be in addition to any general graduate student CBTI. [Attachment 3]

Proposed dental school tuition increase revenue (both general graduate student CBTI as well as the dental-school-specific increase) will be allocated to 25% for merit-based financial aid and 75% to hire a full time academic counselor to support students during their dental education academically and personally, other general dental school needs, and to help offset possible future budget cuts. [Attachment 4 and 6]

Professional Programs

It is common to see some graduate professional programs which are high demand and/or which cost more to deliver charge additional tuition unique to the program (beyond the general graduate tuition rates). At ECU, the MBA and MSA (Masters of Accounting) degrees have been the only professional programs with a tuition differential. System-wide and nationwide additional program-based tuition is common in business and in many health-related disciplines.

There are seven professional programs recommended for tuition differentials. Six of them are requesting for the first time. The recommendation per credit hour ranges from \$20 to \$100 depending on the program. The MBA/MSA program is requesting an increase from \$100/credit hour to \$125/credit hour. [Attachment 7]

Revenues generated from these program-specific tuition differentials are maintained at the department level to directly support the respective programs. A consistent use of funds amongst almost all of the differential tuition recommendations is to increase faculty salaries to be nationally competitive and retain our outstanding faculty. [Attachment 8]

IV. Fee Proposals

Proposed fee increases for all students are: \$15 for Athletics, \$40 for Education-Technology, and \$3 for Graduation. [Attachment 9] Details on all these proposed increases are on Attachment 10. The proposed fee increases total \$58 and represent an approximate 2.5% increase of all fees. [Attachment 11] The graduation fee increase is included in that percentage calculation; however, the graduation fee is exempt from the 6.5% cap.

The projected increased revenues for Athletics would be \$318,000. The increased revenue will be used to offset annual maintenance and overhead expenses of new and improved facilities and to assist in funding the loss of out-of-state tuition waivers for student scholarship athletes. [Attachment 10]

The projected increased revenues would be about \$848,000 for Education-Technology. 75% of this revenue increase will support student-related technology needs including enhanced student support services and funds to address general fixed operating costs for new and existing smart classrooms and student computer labs. The remaining 25% will be used to provide general educational supplies and materials for courses across the university. [Attachment 10]

The graduation fee increase will generate \$63,600 to pay for increased costs for graduation regalia, student diplomas, and the graduation ceremony. For a number of years, graduation-related expenses have exceeded specifically-allocated revenue and the difference has been provided by general university funds. This increase will make the graduation activities fiscally self-supporting. [Attachment 10]

In addition to the traditional fees charged to all students, we propose to reestablish course-specific fees for SCUBA and Clinical Skills. These two types of courses are very expensive and specialized. In general, course-specific fees were eliminated at the request of President Bowles about two years ago and rolled into the education and technology allocation. These two areas account for almost 50% of the education component of the education and technology fee distribution. By eliminating the central funding for these two programs, we can allocate these funds across more units and enhance the student experience for the greater student body. [Attachment 12]

Dental Medicine is proposing to increase the dental electronic textbook fee and dental instrument lease fee by 3%. The proposed rate increases are \$18 for the electronic textbook fee and \$101.25 for the instrument lease fee. [Attachment 12]

Lastly, there is a request to increase the transcript fee by \$2, from \$5 to \$7 and the transfer orientation fee from \$70 to \$100. [Attachment 12]

V. Generated Tuition and Fee Revenue in Relation to the ECU Total Budget

Over the five fiscal years from 2006-07 to 2011-12, student tuition revenue increased from \$73.65 million, or 11% of total revenue, to \$105 million, or 13% of total revenue. [Attachment 13, two pages] State appropriations increased from almost \$245 million, or 37% of total revenue, to \$271 million, or 32% of total revenue. It is critically important to note that a considerable proportion of the increased appropriations was provided to fund additional programs or additional students such as the dental school, Coastal Wave Institute, and enrollment growth funding. In other words, the increase in appropriations was not new money for the same work but was new money for new work.

In the same time frame, required student fees increased from \$34 million to \$44 million, both 5% of total revenue. [Attachment 13] Total revenue generated from tuition and required fees in 2011-12 was \$150 million, which was about 18% of the \$844 million total ECU revenue. The revenue percentage from tuition plus required student fees in 2006-07 was 16%. Our experience is consistent with the general trend over time

throughout the state and nation wherein state-supported institutions receive a larger proportion of fiscal resources from tuition and fees and a smaller proportion from state appropriations.

VI. Financial Aid

Attachment 14 provides information over time relative to the number and proportion of students who receive financial aid as well as the total and average debt load for graduating students and all students. In virtually all cases, the proportion of students receiving financial aid is increasing and the average amount of graduating student debt is also increasing over the four or five years provided.

In AY 2008-09, ECU was able to meet 66% of the financial need of the undergraduate resident student population. [Attachment 15] The high water mark was in 2009-10 when we met 72% of undergraduate resident need. The trend has been generally downward since then. In AY 2010-11 we met 60%, in AY 11-12 we met 65%, and in AY 2012-13, we currently have met 63%.

Our recommendations to set aside funds for need-based financial aid are informed by these data.

VII. Other Miscellaneous Charges

Housing has proposed a rate increase of \$120 for residence halls. Annual rates will range from \$4,770 to \$5,320. Room rates differ per hall based on facility accommodations and demand. [Attachment 16]

Dining is planning to offer a completely new dining meal plan experience for residential students beginning in Fall 2013. [Attachment 16] These new meal plans offer students unlimited access and continuous dining in the dining halls from 10am- 10pm Sunday through Thursday and 10am through 8pm Friday and Saturday. Additionally, students will have the ability to eat 15, 40 or 70 meals a semester, depending on the plan selected, in any of the retail food outlets on campus at no additional expense. Other plan features include 5 free guest passes and the ability to invite faculty or staff to lunch in the dining halls at no cost during certain periods of the semester. The proposed annual cost of the meal plan is \$3,600. In addition to the residential meal plan changes, the commuter meal plans, which are for students, faculty or staff are recommended for small increases.

VIII. ECU Tuition Comparisons with UNC-System and Peer Institutions

UNC-System Institution comparisons

Attachment 17 provides data on our tuition relative to other UNC System universities. While rates for all universities are provided, the most-relevant comparisons are to UNC-Charlotte, UNC-Greensboro, and NC A&T State University, all schools with a similar Carnegie classification.

The following is an excerpt from Attachment 17. The rankings indicated are with respect to all 16-campuses. Since rankings are from high to low, lower rankings equate to higher tuition.

	Undergraduate-Resident			Undergraduate-Nonresident		
	2012-2013 Tuition Rank	5 year \$ Increase Rank	5-yr % Change Rank	2012-2013 Tuition Rank	5 year \$ Increase Rank	5-yr % Change Rank
East Carolina University	5	5	8	5	3	2
NC A&T State University	12	11	7	11	12	11
UNC Charlotte	9	15	16	7	9	9
UNC Greensboro	4	8	10	4	5	6
	Graduate- Resident			Graduate-Nonresident		
	2012-2013 Tuition Rank	5 year \$ Increase Rank	5-yr % Change Rank	2012-2013 Tuition Rank	5 year \$ Increase Rank	5-yr % Change Rank
East Carolina University	8	12	15	8	12	11
NC A&T State University	11	4	1	11	4	1
UNC Charlotte	9	15	16	6	8	7
UNC Greensboro	4	5	10	4	3	5

As the excerpt indicates, we compare very favorably against the other three schools in our UNC-System grouping with respect to current tuition levels as well as the five year change to tuition.

Attachment 18 provides data on all tuition and fees for all UNC-system universities. Again, the excerpt below provides data for ECU, UNCC, UNCG, and A&T for combined tuition and fees, with the rankings calculated with respect to all system universities.

	2012-2013 Tuition and Fee Rank	5 year \$ Increase Rank	5-yr % Change Rank	2012-2013 Tuition and Fee Rank	5 year \$ Increase Rank	5-yr % Change Rank
East Carolina University	7	8	10	6	2	1
NC A&T State University	13	12	9	11	11	10
UNC Charlotte	9	11	15	7	6	6
UNC Greensboro	5	4	1	4	3	3

	2012-2013 Tuition and Fee Rank	5 year \$ Increase Rank	5-yr % Change Rank	2012-2013 Tuition and Fee Rank	5 year \$ Increase Rank	5-yr % Change Rank
East Carolina University	10	14	16	9	12	12
NC A&T State University	12	5	1	11	4	1
UNC Charlotte	8	11	14	6	6	6
UNC Greensboro	4	4	3	4	2	2

As the excerpt indicates, for the total of tuition and fees we are roughly in the middle of all UNC-system schools and we compare very favorably with our UNC-system grouping.

Attachment 19 illustrates currently required student fees for all UNC-system universities. Overall, our fees rank in the middle of all sister institutions.

National peer university comparisons:

All UNC-system schools have a BOG-approved list of peer Universities from around the country. Attachment 20 provides tuition and fees data for all our peer schools for the current fiscal year. All data on this attachment was obtained directly from the cashier webpages of the respective schools.

As indicated on Attachment 20, our undergraduate resident tuition and fees is lowest of all peer schools, eighth lowest for undergraduate non-residents, second lowest for graduate residents, and seventh lowest for graduate non-residents.

On the second page of Attachment 20, we provide a comparison of our out-of-state tuition and fee rates versus the in-state residential tuition and fee rates for students at representative universities in New Jersey, Maryland, and Virginia. While at one time our out-of-state rates compared favorably with the in-state rates elsewhere, such is no longer the case.

IX. Other

In Attachment 21, we have provided some additional historical and comparative information.

The University of North Carolina

GENERAL ADMINISTRATION

POST OFFICE BOX 2688, CHAPEL HILL, NC 27515-2688

Charles E. Perusse – Vice President for Finance

Telephone: (919) 962-4598 • Fax: (919) 962-0008 • E-mail: ceperusse@northcarolina.edu



Constituent Universities
Appalachian State
University

East Carolina
University

Elizabeth City
State University

Fayetteville State
University

North Carolina
Agricultural and
Technical State
University

North Carolina
Central University

North Carolina
State University
at Raleigh

University of
North Carolina
at Asheville

University of
North Carolina
at Chapel Hill

University of
North Carolina
at Charlotte

University of
North Carolina
at Greensboro

University of
North Carolina
at Pembroke

University of
North Carolina
at Wilmington

University of
North Carolina
School of the Arts

Western Carolina
University

Winston-Salem
State University

Constituent High School
North Carolina
School of Science
and Mathematics

An Equal Opportunity/
Affirmative Action
Employer

September 17, 2012

MEMORANDUM

TO: Chancellors
Chief Academic Officers
Chief Fiscal Officers

FROM: Charles E. Perusse *Charles E. Perusse*

SUBJECT: Proposals for 2013-14 Campus-Initiated Tuition and Fee Adjustments

Overview

Attached are worksheets and guidelines for your use in submitting requests for changes in tuition and fee rates effective for the Fall Term 2013. Your proposals will be reviewed by the President and his staff and presented to the Board of Governors for its consideration in January and February 2013.

The campus-initiated tuition and fee increase guidelines outlined below are based upon UNC policy 1000.1.1 – *Establishing Tuition and Fees* (Attachment 1) and the Board of Governors *Tuition and Fee Increases – A Second Four-Year Plan* (Plan) approved on November 5, 2010 (Attachment 2a), with an amendment approved by the Board in September 2012, related to the required set-aside of new tuition revenue for need-based financial aid (Attachment 2b).

Tuition

Campuses should continue to follow the traditional process for recommending campus-initiated tuition increases. In accordance with the existing Plan, proposed tuition increases for undergraduate resident students are limited to 6.5% of current tuition rates. Combined tuition and fee rates for undergraduate residents shall continue to remain in the bottom quartile of an institution’s public peers. Combined rates for non-resident undergraduate students should be market driven and campuses are expected to submit rates that reflect the full cost of providing non-resident students with a quality education. All proposals for increasing tuition and fees must be accompanied by explicit plans for use of the increased funds. The allowable uses of new tuition revenue include need-based financial aid, faculty recruitment and retention and services that will improve the quality of the students’ academic experience.

MEMO: Proposals for 2013-14 Campus-Initiated Tuition and Fee Adjustments

Page Two

September 17, 2012

Fees

In accordance with UNC Board policy, the Board of Governors is responsible for establishing fees at the constituent institutions of the University consistent with the philosophy set forth in the North Carolina Constitution. Fees will be charged only for limited, dedicated purposes and shall not be used to defray the cost of general academic and administrative operations of campuses, including academic programs and faculty and administrative salaries and benefits. In approving proposed fee increases submitted by the campuses, the Board will make every effort to keep fees for students as low as possible while providing revenues needed to support the purposes for which the fees are charged. Consistent with the Plan, the total maximum allowable combined increase for General Fees (Athletics, Health Services, Student Activities, and Educational and Technology) for undergraduate resident students is 6.5%. This increase is separate and apart of the increase maximum of 6.5% for tuition. Debt service fees are generally applicable to all students and reflect the cost of servicing debt at the coverage levels required in Board resolutions and other documents authorizing the debt. While fees required for debt service are excluded from the calculation of the maximum percentage increase, funds required to operate facilities are to be included in the maximum.

Requests for fee increases must be accompanied by an expenditure plan showing how the additional revenues will directly benefit the fee-supported activity.

Special Fees

These fees are only applicable to students engaged in particular activities or courses of study and shall be established by the Board of Governors when needed. These fees will not be used to provide general academic revenues that will be provided from campus-initiated tuition increases. Any proposed increases in special fees must be submitted for review and approval by the Board.

Application Fees

Application fees shall be established for each institution. Specific programs within an institution may require an application fee different from the fee charged for most students and the Board may set different fees according to program needs.

2013-14 Ceilings for Tuition and Fees

The Second Four-Year Plan requires that if a campus receives a recurring increase in operating appropriations per FTE that is in excess of 6%, its maximum allowable campus-based tuition percentage increase in the subsequent year will be reduced by the percentage increase in operating appropriations above 6%.

MEMO: Proposals for 2013-14 Campus-Initiated Tuition and Fee Adjustments
Page Three
September 17, 2012

For 2013-14, the following rates for undergraduate residents were approved by the Board of Governors in February 2012:

Institution	2013-14 Tuition Increases Approved for Undergraduate Resident Students Only
Appalachian State University	\$184.33
East Carolina University	201.00
Elizabeth City State University	258.23
Fayetteville State University	0.00
North Carolina A & T State University	200.00
North Carolina Central University	100.00
North Carolina State University	290.00
UNC Asheville	190.00
UNC-Chapel Hill	600.00
UNC Charlotte	100.00
UNC Greensboro	153.00
UNC Pembroke	199.00
UNC Wilmington	283.00
UNC School of the Arts	600.00
Western Carolina University	272.00
Winston-Salem State University	337.00

Campuses may submit additional tuition increase requests based on substantial need and a change in circumstances for consideration by the Board, pursuant to the policies and procedures of the University.

Miscellaneous Service Charges

Each Chancellor is authorized to establish miscellaneous service charges for such items as transcripts, diplomas, caps and gowns, special examinations, late registrations, and replacement ID cards. A schedule of such charges shall be filed with the President prior to the beginning of each school year.

Graduate and Professional School Tuition

Campuses must use the Board's tuition and fee policy as a guideline in developing recommendations for increases in graduate and professional school tuition rates. The tuition and fee policy states, *"The Board will attempt to extend the principle that tuition be set as low as practicable to graduate and professional students as well as those at the undergraduate level."* Tuition for graduate and professional students will be set with an emphasis on maintaining and increasing the excellence of the campus' graduate and professional programs as well as ensuring access. Please do not submit requests for tuition increases for graduate programs that have not been approved by the Board of Governors.

MEMO: Proposals for 2013-14 Campus-Initiated Tuition and Fee Adjustments
Page Four
September 17, 2012

Five-Year Financial Plan

The Board of Governors' tuition and fee policy requires that all proposals for campus-initiated tuition increases include the campus' plan for other tuition increases for a prospective period of five years, including the year of current application. The five-year financial plans should include projections of revenues and expenditures reflecting all funds.

Student Involvement and Use of Funds

Campus-initiated tuition increases and fee proposals must also be accompanied by the attached document as outlined in the guidance provided related to *Student Involvement in the Tuition and Fee Setting Process* (Attachment 3). Additional information from your campus supporting your student involvement may be transmitted with your tuition and fee package.

Cost of Textbooks

Textbooks are another cost borne by students and their families. An institution must demonstrate satisfactory progress toward lowering the cost of textbooks. As recommended in the Board of Governors' Report on Implementation of Recommendations from the Subcommittee Studying the Cost of Textbooks in 2007, campuses must submit the following information during the tuition and fee review cycle.

- a. Calculations of average textbook costs for undergraduate students, using the standardized methodology;
- b. A progress report on the implementation of a guaranteed buyback or rental program for textbooks for introductory courses; and
- c. Calculations of on-time textbook adoptions rate by faculty.

Final instructions for submitting data on the cost of textbooks were communicated to campuses by separate correspondence in early September. For questions, please contact Erin Schwie Langston at 919-962-4609 or eslangston@northcarolina.edu. The information is due **Wednesday, November 14, 2012**.

Attachments

Please see listing on the following page of attachments needed for completion of the tuition and fee cycle for the 2013-14 academic year.

Completion Date

We appreciate your efforts in providing the requested information. Please make sure tuition and fee information is entered in the web-based system before sending the completed package to UNC-General Administration. Tuition and fee packages are due by **Monday, December 10, 2012**. In addition to any correspondence mailed to UNC-GA, please send a completed Adobe version of your tuition and fee package to

MEMO: Proposals for 2013-14 Campus-Initiated Tuition and Fee Adjustments
Page Five
September 17, 2012

Karen Russell at ktr@northcarolina.edu. If you have questions concerning the process, please contact Jonathan Pruitt at 919-962-4600 or Michael Vollmer at 919-843-5185.

Thank you for your assistance.

Att. 1: BOG Policy Establishing Tuition and Fees – UNC Policy Manual 1000.1.1

Att. 2a: Tuition & Fee Increases – A Second Four-Year Plan

Att. 2b: Amendment to Tuition Plan (approved by BOG in September 2012)

Att. 3: Student Involvement in the Tuition and Fee Setting Process

Other Attachments (emailed separately to the Budget Officers):

Excel Workbook Supporting Tuition and Fee Requests

Web-based Tuition and Fee System Instructions

cc: President Thomas W. Ross
Senior Vice President Suzanne Ortega
Associate Vice President Jonathan Pruitt
Assistant Vice President Michael Vollmer

Attachment 2

Recommendation for Tuition Instructions (Financial Aid Set-Aside) and Tuition Bill Statement

The Tuition and Fees Resolution approved by the Board of Governors (BOG) in February 2012 required the President to lead a conversation with the Board on tuition set-asides for need-based financial aid. Detailed presentations on need-based financial aid took place at the April and June BOG meetings. An additional discussion was held at the August BOG meeting. Information reviewed and discussed included a history and sources of funds; demographics of recipients; and recent state and federal changes to aid programs.

The Second Four-Year Plan on Tuition and Fee Increases, adopted by the BOG in November 2010, requires campuses to set-aside at least 25% of all new revenues from campus-initiated tuition increases for need-based financial aid. While practices have varied among the campuses, overall need-based financial aid set-asides accounted for approximately 35% of all new campus-initiated tuition increase revenues from 2000-01 through 2011-12.

For academic years 2013-14 and 2014-15, the President recommends that the Second Four-Year Plan on Tuition and Fee Increases be amended to remove the minimum set-aside requirement for this purpose. Instead, campuses are instructed to individually analyze the financial aid funds available to them from all sources and what might be needed, and after thorough campus discussion and review, shall recommend the amount the institution would set-aside from any tuition increase proposal. Financial aid set-asides shall be specifically designated on each tuition bill.

The current four-year plan expires at the end of that two-year period. As the Board of Governors develops its next four-year plan for tuition and fees, any requirements and/or limitations on set-asides from new tuition revenues for need-based financial aid will be incorporated into the new plan.

Attachment 2

To further increase transparency of the tuition process, it is also recommended that the underlined information below be added to the standardized statement that is already printed on each student bill. (The statement below is applicable for the 2012-13 bills and is updated annually.)

(Institution) is a publicly supported institution. Tuition payments and other required student fees meet only a part of the total cost of the education of students enrolled. On average, for each full-time student enrolled in an institution of The University of North Carolina, the State of North Carolina appropriated \$11,292 per year in public funds to support the educational programs offered.

The University of North Carolina Board of Governors adopted a Plan to make tuition and fee rates for undergraduate North Carolinians predictable and affordable. Pursuant to the Plan, the maximum rate of annual increase for undergraduate residents for campus-initiated tuition is 6.5% and the increase in general fees (Athletics, Health Services, Student Activities, and Educational and Technology Fees) is 6.5%. Exceptions to the Plan were allowed to help address academic quality, to partially remedy the cumulative negative impact of several years of state budget reductions, and to help the University protect the quality of a UNC education. Specific information, including maximum allowable increases in tuition and fees per academic year by UNC campuses is available at www.northcarolina.edu/finance/tuition/UG_Resident_projected_tuition.pdf.

G.S. 116-11(7) requires that the Board of Governors set tuition and required fees at the institutions, not inconsistent with actions of the General Assembly. Tuition and fee rates included in this bill ~~are based on rates~~ were approved by the Board of Governors in February 2012/2013. G.S. 116-11(7) requires that the Board of Governors set tuition and required fees at the institutions, not inconsistent with actions of the General Assembly. The tuition increases approved for 2013-14 of \$ (campus-specific amount) per resident undergraduate student, \$ (campus-specific amount) per nonresident undergraduate student, \$ (campus-specific amount) per resident graduate student, and \$ (campus-specific amount) per nonresident graduate student, will generate \$ (campus-specific total amount) in additional revenue. Those funds will be used to (list of institution-specific uses as approved by the Board of Governors).

Students and parents can also find detailed information ~~concerning the total cost of~~ on how to plan, apply, and pay for-college at www.cfnc.org.

It is recommended that these changes to the tuition instructions and the tuition bill statement be approved by the BOG and be applicable as related to campus tuition and fee proposals for the 2013-14 academic year.

Attachment 3

East Carolina University Tuition Proposal

Student Category	2012-13 Tuition	Proposed 2013-2014 CBTI	Proposed Tuition for 2013-2014	Proposed 2013-2014 Percent Tuition Increase
UG Resident *	\$ 3,758	\$ 201	\$3,959	5.35%
UG Nonresident	\$ 17,572	\$ 500	\$18,072	2.85%
GR Resident	\$ 4,009	\$ 214	\$4,223	5.34%
GR Nonresident	\$ 15,840	\$ 700	\$16,540	4.42%
Dental**	\$ 22,817	\$ 899	\$23,716	3.94%
Medical**	\$ 12,489	\$ 2,087	\$14,576	16.71%

*\$201 has already been approved by BOG

** includes \$214 of general Graduate CBTI

Attachment 4

East Carolina University Proposed Uses for Campus Based Tuition Increase

Undergraduate and Graduate

-Total Estimated Revenue Generated	\$	5,900,000
-Estimated Need Based Financial Aid (25%- UG revenue)	\$	1,200,000
-Estimated Merit Based Financial Aid (5% UG and 25% GR)	\$	500,000
-Remainder (\$4.2 million) to be used for:		
-Faculty retention		
-Hiring additional faculty to expand course offerings		
-Infrastructure and operational support		
-Compensation pools for faculty and staff		
-Student Services or Academic Support programs that enhance the student's academic experience that focuses on increasing student retention and graduation rates		
- Offset possible future budget cuts		

Proposed Uses for School Based Tuition Increase

Medical- CBTI and School Specific Increase

-Total Estimated Revenue Generated	\$	663,000
-Estimated Student Awards and Remissions (25%)	\$	165,917
-Remainder (\$497,083) to be used for:		
-Medical Simulation		
-Academic Advising		
-Curriculum Coordinators		
-Clinical Faculty for "Problem Based Learning"		
- Offset possible future budget cuts		

Dental- CBTI and School Specific Increase

-Total Estimated Revenue Generated	\$	139,000
-Estimated Merit Based Financial Aid (40%)	\$	55,600
-Remainder (\$83,400) to be used for:		
-Academic Counselor		
- Offset possible future budget cuts		

**Attachment 5
Brody School of Medicine**

Request for Campus and School Based Tuition Increase – FY 2013-2014

- The Brody School of Medicine (BSOM) requests a 15% increase in tuition for all medical students in FY 2013-2014 (in addition to any other increases approved for graduate students)
 - Current BSOM Annual Tuition: \$12,489
 - Proposed BSOM Tuition FY 2013-2014: \$14,576
 - Includes \$1,873 school-based request (15%)
 - Includes \$214 graduate student increase
 - Represents total increase of 16.71%
- If the proposed increase is approved, the Brody School of Medicine tuition will remain in the lowest decile of all public medical schools for tuition rates in FY 2013-2014
- The proposed 2013-2014 tuition rate will keep Brody’s tuition rate in the lowest quartile of all ECU peer institutions with medical schools (when compared to the 2012-2013 tuition rates of the peer institutions; see Table 1)
 - If Texas Tech raises tuition by \$533 in 2013-2014, the Brody School of Medicine will remain in the lowest decile of ECU peer institutions with medical schools

Table 1

**ECU Peer Institutions Medical School Resident Tuition
FY 2012-2013**

UNIVERSITY	RESIDENT TUITION	RANK OF RESIDENT TUITION
University of South Carolina	\$33,808	1
University of Louisville	\$31,512	2
Missouri - Kansas City	\$30,514	3
Wright State University	\$30,178	4
University at Buffalo	\$29,530	5
Virginia Commonwealth University	\$28,165	6
Florida International University	\$27,772	7
Southern Illinois University	\$27,768	8
East TN State University	\$27,488	9
University of North Dakota	\$25,340	10
University of Nevada-Reno	\$20,700	11
Texas Tech University	\$14,050	12
East Carolina University	\$12,489	13

Sources: Individual peer institution web sites for FY 2012-2013 tuition rates or university officials.

- The BSOM’s goal is to continue raising tuition until students at ECU and UNC-Chapel Hill pay the same tuition
 - UNC-Chapel Hill School of Medicine FY 2011-2012 tuition rate (NC Residents) is \$16,208
 - A lower tuition rate for the BSOM compared to UNC-Chapel Hill gives an unintended and negative connotation regarding the quality of the M.D. education at the BSOM

Projected Revenues and Uses

- **Campus-Based Tuition (CBT)**
 - Projected Revenue: CBT increase: \$68,052 (318 students X \$214)
 - Planned Uses
 - 25% Student awards and remissions (\$17,013)
 - 75% Enhancing the quality of student academic experience (\$51,039)

Attachment 5

- Allocating new operating budget within the BSOM Basic Sciences Departments responsible for foundational life sciences education in Years 1 and 2 of the medical school curriculum
- **School-Based Tuition (SBT)**
 - Projected Revenue: SBT increase: \$595,614 (318 students X \$1,873)
 - Planned Uses
 - 25% Student awards and remissions (\$148,904)
 - 75% Enhancing the quality of student academic experience (\$446,710)
 - 18% Medical Simulation (\$108,855)
 - ✓ Medical simulation has become a new standard in medical student education
 - Hire simulation technician to maintain 'smart' mannequins and to interact with students in varied simulation scenarios (salary and benefits)
 - 12% Academic Advising (\$73,800)
 - ✓ New academic counseling position needed due to increased class size and to restore funding lost in prior year budget cuts (salary and benefits)
 - 25% Curriculum Coordinators (\$147,600)
 - ✓ Two new curriculum coordinator positions (salaries and benefits)
 - One coordinator for M1-M2 curriculum
 - One coordinator for M3-M4 curriculum
 - ✓ As identified during its recent accreditation site visit, the BSOM must (1) revise its existing curriculum and (2) make the curriculum more dynamic depending upon changing developments in medical education. These coordinator positions will enable to medical school to meet these requirements.
 - 20% Clinical Faculty 'Buy-Out' (\$116,455)
 - ✓ Additional clinical physician faculty time is needed to enhance 'Problem-Based Learning,' an active learning component in the first two years of medical student education
 - These revenues will be used to buy-out time from the physician faculty's home clinical departments (salaries and benefits)

Attachment 6

East Carolina University School of Dental Medicine Proposed Tuition FY 2013-14

The ECU School of Dental Medicine is requesting an approximate 3.0% increase in Tuition for FY 2013-14. This increase would be \$685 annually. This is in addition to the Graduate Tuition increase proposed at \$214. Even with these increases in tuition, the ECU School of Dental Medicine still falls in the lowest quintile for Public Dental School Tuition. This tuition increase is needed for two purposes both related to improving our ability to support our students.

We would like to allocate 25% of this increase for merit based financial aid. 40% of the initial tuition of \$7,000 per term and 25% of the 2012-13 increase has been allocated for need-based financial assistance. As we recruit students, we need merit based financial aid to assist in this process. During our initial two years of recruiting dental students, we have lost a number of qualified students, including several minority students, to other dental schools because we were unable to offer merit-based financial scholarships and grants. As a new school, we have limited funds available for merit-based aid.

The second need is for student counseling services, in the areas of academic and personal counseling services. As part of the mission of the dental school, we are recruiting students that more equally represent the demographic population of North Carolina and have expressed an interest in establishing dental practices in under-served areas of North Carolina. With this emphasis, we are not basing our selection of students solely on traditionally utilized academic merits. Some of our students are at risk and we need to provide the appropriate academic and personal counseling services to support them. It is our intent to hire a full-time academic counselor to support our students during their dental education.

ECU School of Dental Medicine Administration including the Dean, Associate Dean for Student Affairs and the Executive Director for Business and Financial Services met with dental students at 5 PM on October 3, 2012 in Ross Hall to review proposed increases in tuition and fees. A notice of this meeting was distributed to the officers of the dental student classes inviting all students to attend the meeting. Approximately twenty percent of the two classes were present at the meeting. The Associate Dean for Student Affairs started the meeting by providing an overview of tuition and fees at the ECU School of Dental Medicine over the first two years. The Dean reviewed the need for additional tuition and fees and reminded the students that tuition and fees only covered a small portion of their educational cost. The Executive Director for Business and Financial Affairs provided a power-point presentation outlining the proposed increases in tuition and fees. A comparison of tuition and fees at other dental schools in North Carolina, Virginia, South Carolina and Florida was also presented. After the power-point presentation, the Dean opened the floor for questions and comments by the students. There were some concerns expressed that tuition and fees would continue to rise and the students had expected their tuition to remain the same during their four years of education. After some discussion, the students indicated their support for the minimal increases requested. The meeting ended at approximately 6 PM.

Attachment 7

East Carolina University Proposed Professional Program Differential In Tuition Assuming Full Time Status (18 SCH per year)

Professional Program	Current Annual Rate	Proposed Annual Increase	Proposed Professional Program Annual Tuition	Total Tuition for Full Time Resident Students	Rate per credit hour
College of Business-MBA/MSA	\$ 1,800	\$ 450	\$ 2,250	\$ 6,473	\$ 125
College of Nursing- MSN	\$ -	\$ 1,800	\$ 1,800	\$ 6,023	\$ 100
Department of Communication Sciences and Disorders- MS in CSDI	\$ -	\$ 900	\$ 900	\$ 5,123	\$ 50
Department of Communication Sciences and Disorders-AuD/PhD	\$ -	\$ 1,350	\$ 1,350	\$ 5,573	\$ 75
Occupational Therapy- MS OT	\$ -	\$ 360	\$ 360	\$ 4,583	\$ 20
Physical Therapy-DPT	\$ -	\$ 720	\$ 720	\$ 4,943	\$ 40
Physician Assistant Studies	\$ -	\$ 756	\$ 756	\$ 4,979	\$ 42

Attachment 8

East Carolina University Proposed Uses of the Professional Program Differential In Tuition

Professional Program	Purpose	Comparative Schools (annual rate)
College of Business- MBA/MSA	To add Graduate Office personnel and provide funds for expenses such as supplies/materials, marketing and branding, support COB career center; financial aid, graduate faculty teaching and research support	UNC CH \$ 27,400 NCSU \$ 16,608 UNCC \$ 8,929 UNCG \$ 8,206 ECU \$ 6,473 UNCW \$ 4,689
College of Nursing- MSN	Financial Aid; operational expenses, clinical site placement/travel; recruitment/retention for faculty	UNC CH \$ 11,134 WCU \$ 8,594 ECU \$ 6,023 UNCG \$ 4,366 UNCC \$ 3,929 UNCW \$ 3,880 UNCP \$ 3,111
Department of Communication Sciences and Disorders- MS in CSDI	Financial Aid; Graduate Assistantships to assist with teaching, research and administrative duties; improve faculty retention by increasing salaries that are currently below the national averages	UNC CH \$ 7,834 ECU \$ 5,123 WCU \$ 3,870 ASU \$ 3,279 UNCG \$ 3,100 NC Central \$ 1,630
Department of Communication Sciences and Disorders-AuD/PhD	Financial Aid; faculty retention by improving faculty to student ratio as well as expanding clinical and research educational opportunities for the student; in addition funds may be used to improve faculty retention by increasing salaries, currently ECU is substantially below the national average	UNC CH \$ 12,184 ECU \$ 5,573 WCU \$ 3,870 ASU \$ 3,279 UNCG \$ 3,100 NC Central \$ 1,630
Occupational Therapy- MS OT	Financial Aid; add graduate student assistantships to enhance research; improve faculty retention and recruitment by increasing salaries closer to the average salary range in NC, however, still below the non-specialty certified therapist	LRU \$ 13,859 UNC CH \$ 12,184 ECU \$ 4,583
Physical Therapy (PT)	Financial Aid; Graduate Assistantships to assist faculty in the teaching labs; improve faculty retention by increasing salaries that are currently below the national average; in addition some of the funds may be used to add a clinical faculty member which will free clinic scheduling and allow students to have full time clinical education in ECU's clinic	Wingate \$ 34,980 Methodist \$ 33,950 Campbell \$ 33,600 DUKE \$ 32,572 Wake \$ 29,185 Forest ECU \$ 4,943
Physician Assistant Studies (PA)	Financial Aid; improve faculty retention and recruitment by increasing current faculty compensation from below the 25th percentile to the 50th percentile; bring vacant salary positions into parity with current national salaries	Methodist \$ 33,950 Duke \$ 32,572 Wake \$ 29,185 Forest JMU \$ 28,554 Florida \$ 27,185 South \$ 22,809 Alabama UAB \$ 20,732 ECU \$ 4,979

* ECU tuition rates are the proposed 2013-2014 general graduate resident tuition plus proposed program differential tuition

* Tuition for other schools are the current 2012-13 tuition rates

* Comparative PT & PA rates are for the first year of program

Attachment 9

East Carolina University Fee Requests

Required Student Fee Requests

Unit	Current Fee	Increase Requested	Proposed Annual Fee
Athletics	\$ 601	\$15	\$616
Educational and Technology Fee	\$ 302	\$40	\$342
Graduation Fee	\$ 9	\$3	\$12

**East Carolina University
Uses of Proposed Fee Increases for 2013-2014**

Proposed Increases to GENERAL FEES

Maximum allowed based on 6.5% of General Fees: \$112

Total ECU General Fee request: \$55; 3.17%

Athletics

• **\$15 increase Current Fee \$601.00 Proposed Fee \$616.00**

- Help the department continue to fund the loss of out-of-state waivers (annual loss of \$1.5M)
- Provide funds for annual operating expenses of new facilities coming online (basketball and olympic sports)
- General escalation of operating costs

Education and Technology

• **\$40 increase Current Fee \$302.00 Proposed Fee \$342.00**

- Technology component includes student positions and increased wages for the ACE computer repair, Smart Classrooms, Lab Monitors, Student IT help desk, Lab Management and other student related areas; fixed costs including software in physical and virtual computer labs, MS Office and OS upgrades, statistical software, college specific software, blackboard, etc. printing in general purpose lab.
- Educational component includes internship liability insurance, departmental requests submitted for specific course fees for hospitality management, child development lab, and other departments.

Proposed Increases for Other Required Fees, not categorized as General Fees and excluded in cap

Graduation

• **\$3 increase Current Fee \$9.00 Proposed Fee \$12.00**

- Commencement expenses (such as regalia, diploma, and ceremony expenses).
- Fund has had annual deficit and has been covered by university state funds.

Attachment 11

East Carolina University Fees Paid by All Students

	Current Fee	Increase Requested	Proposed Annual Fee
General Fees			
SGA	\$ 27.50	\$ -	\$ 27.50
Media	30.00	-	30.00
Fine Arts	8.00	-	8.00
Campus Recreation and Wellness	226.00	-	226.00
Minges Operations	6.00	-	6.00
Student Activity Operations	71.50	-	71.50
MSC Operations	230.00	-	230.00
Athletics Fee	601.00	15.00	616.00
Student Health Fee	235.00	-	235.00
Education and Technology Fee	302.00	40.00	342.00
Total General Fees	\$ 1,737.00	\$ 55.00	\$ 1,792.00
Debt Service (excluded from cap)			
Student Recreation Center	\$ 63.00	\$ -	\$ 63.00
Ficklen Stadium	15.00	-	15.00
Student Health Center	20.00	-	20.00
Student Union Center (approved, not collecting)	150.00	-	150.00
Athletic Facility Debt	70.00	-	70.00
Total Debt Service	\$ 318.00	\$ -	\$ 318.00
TOTAL GENERAL STUDENT FEES & DEBT SERVICE	\$ 2,055.00	\$ 55.00	\$ 2,110.00
Special Fees (excluded from the cap)			
SCT Banner	\$ 50.00	\$ -	\$ 50.00
Total Special Fees	\$ 50.00	\$ -	\$ 50.00
Miscellaneous Charges (excluded from cap)			
Transit	\$ 146.00	\$ -	\$ 146.00
Graduation	9.00	3.00	12.00
Association of Student Governments	1.00	-	1.00
Total Miscellaneous Charges paid by all students	\$ 156.00	\$ 3.00	\$ 159.00
Total Mandatory Fees Paid by Each Student	\$ 2,261.00	\$ 58.00	\$ 2,319.00

Attachment 12

East Carolina University Miscellaneous Fees Requested for Specific Uses (does not affect all students)

Course Fees

Course Fees	Current Rate	Increase Requested	Per Class Fee
Clinical Skills	\$ -	\$ 95.00	\$ 95.00
Scuba	\$ -	\$250-\$500 (varies by course)	\$250-\$500 (varies by course)

Miscellaneous Fees

Miscellaneous Fees	Current Rate	Increase Requested	Annual Fee
Dental Electronic Textbook	\$ 618.00	\$ 18.00	\$ 636.00
Dental Instruments Lease Fee	\$ 3,321.75	\$ 101.25	\$ 3,423.00

Miscellaneous Charges

Miscellaneous Charges	Current Rate	Increase Requested	Per Use
Transcript Fee	\$ 5.00	\$ 2.00	\$ 7.00
Transfer Orientation Fee	\$ 70.00	\$ 30.00	\$ 100.00

Attachment 12
East Carolina University
Proposed Miscellaneous Charges

Dental Electronic Textbook

- **\$18.00 increase Current Fee \$618.00 Proposed Fee \$636.00**

The school requests an increase to the Dental Electronic Textbook Fee by 3.0% from \$618 to \$636 annually. The total costs of the electronic textbooks exceed \$2,500 for a four-year dental education. At \$212 per term for eleven terms, we will be recovering the majority of the costs associated with the electronic textbooks.

Dental Instruments Lease Fee

- **\$101.25 increase Current Fee \$3,321.75 Proposed Fee \$3,423.00**

The school requests an increase in the Dental Instrument Lease Fee by 3% from \$3,321.25 to \$3,423 annually. Part of the Dental Instrument Lease Fee includes disposable items to include plastic teeth, plaster, acrylic, wax, and other materials used in the pre-clinical simulation and technique labs. The current cost of disposable supplies exceeds the projected cost when the Dental Instrument Lease Fee was established.

Clinical Skills

- **\$95.00 increase Current Fee \$0 Proposed Fee \$95.00**

ECU proposes to reestablish the Clinical Skills fee. Several years ago at the direction of the President Bowles, we eliminated all of our course specific fees and covered those expenses from a campus wide education and technology fee. General Administration is now allowing course fees to be established if a particular course has unique, specialized supplies. By changing this fee back to a course fee, rather than covering across all students via the education and technology fee, we can allocate the education and technology fee further across the institution and provide supplies and technology to more of the student body. If approved, this fee will be used as described below:

The Office of Clinical Skills Assessment and Education ('Clinical Skills') is a crucial component in the education of health professions students. A primary goal of Clinical Skills is to promote and conduct high quality clinical skills teaching and assessment so that the health professions students develop the skills needed to effectively communicate with patients. The Clinical Skills office was initially created for use by medical students but has expanded to include nursing, allied health professions, and (soon) dental students. Using standardized patients (i.e., actors trained to portray the symptoms, personality, and life situation of actual patients), health professions students practice interviewing, problem solving, and diagnosing various health problems of the standardized patients. After completing a session with a standardized patient, the students receive feedback from a supervising faculty member and the standardized patient.

- The revenues from the fee will be used for two purposes:
 - Continue to move operating expenses for the Clinical Skills program off ECU Physicians funds, these expenses are course-related, not related to ECUP operations; and
 - Expand the scope of clinical skills experiences for HSD students

The next level of clinical skills education for health professions students is to integrate students from different degree programs into interactions with standardized patients (i.e., team-based experiences which more closely simulate real-world environments for the students). This course fee will support that expansion.

Scuba

- **\$250-500 increase per course Current Fee \$0 Proposed Fee \$250-500 depending on course**

ECU proposes to reestablish the Scuba course fee. Several years ago at the direction of the President Bowles, we had to eliminate all of our course specific fees and cover those expenses from a campus wide education and technology fee. General Administration is now allowing course fees to be established if a particular course has unique, specialized supplies. Scuba is an expensive course to provide due to equipment needs and the number of students enrolled in the courses is relatively small. By changing this fee back to a course fee, rather than covering across all students via the education and technology fee, we can allocate the education and technology fee further across the institution and provide supplies and technology for the benefit of the greater student body. If approved, this fee will be used as described below:

EXSS-2278 \$250.00

EXSS 2278 Basic Scuba Diving, is a NAUI Scuba Diver Certification course. Scuba Diver is the NAUI entry-level scuba certification. It provides the fundamental knowledge and skills to scuba dive. Upon successful completion of this course, all students receive an academic grade in the course. Students who are qualified and proficient may participate in the Open water dives, and then be eligible to receive a certification card. Students are required to complete five open water dives. Certified divers are considered competent to engage in open water diving activities without supervision, provided the diving activities and the areas dived approximate those of training.

EXSS-3278 \$400.00

EXSS 3278 Scuba Diving Leadership Program is a NAUI Divemaster Certification course. The NAUI Divemaster rating is the highest NAUI leadership-level certification with the exception of Instructor. The program is designed to train experienced and knowledgeable divers to organize and conduct enjoyable open water dives for certified divers. Some subject areas are a review and expansion of material from previous courses. Each subject area is a progression in study and not a definitive study in the particular diving activity. Upon successful completion of this course, all students will receive an academic grade in the course. Students are required to complete eight open water dives. Certified NAUI Divemasters are considered competent to lead and organize open water diving activities for certified divers.

EXSS-4278 \$500.00

EXSS 4278 Scuba Diving Instructor Training Program is a NAUI Scuba Instructor Certification Course. The NAUI Instructor rating is the highest NAUI leadership-level certification. The program is designed to train experienced, knowledgeable and qualified candidates to independently conduct NAUI sanctioned courses for certification. Some subject areas are a review and expansion of material from previous courses. Each subject area is a progression in study and not a definitive study in the particular diving activity. Upon successful completion of this course, all students will receive an academic grade in the course. Completion of this course prepares the individual to participate in an Instructor Qualification Program that must be completed before the Instructor rating may be awarded.

EXSS-5278 \$450.00

EXSS 5278 Advanced Scuba Diving is a NAUI Rescue Diver and NAUI Master Scuba Diver Certification course. Master SCUBA Diver is the highest NAUI non-leadership SCUBA

Attachment 12

certification. It is a continuing education course for divers wishing to increase their understanding and enjoyment of diving. Emphasis is on student participation and practical application of knowledge in open water after a classroom discussion of subjects. This course is an excellent progression toward NAUI leadership roles.

To facilitate the operation of the various sections of EXSS 2278, EXSS 3278, EXSS 4278 and EXSS 5278 the Department of Kinesiology maintains scuba equipment and support equipment worth an estimated \$200,000. This fee includes maintenance and replacement for all of the above listed equipment as well as various tools, parts, consumables and an offsite storage container. This equipment is necessary to conduct both confined water training in the pool at Minges Coliseum and open water training at various sites remote from campus. The equipment is replaced at various intervals and incurs periodic maintenance costs to remain safe and serviceable. In addition EXSS-4278 requires the involvement of two instructor trainers and a course director which all must be compensated at various levels. EXSS-4278 Instructor Training Program is necessary to the continuation of the SCUBA program.

Currently there is one full time position and one assisting instructor. In order to offer EXSS-4278 Instructor Training Program an additional assisting instructor must be added on a limited basis. It is essential that EXSS-4278 Instructor Training Program be offered to insure that as the program progresses there are sufficient assisting instructors to support enrollment.

Transcript Fee

- **\$2.00 increase** **Current Fee \$5.00** **Proposed Fee \$7.00**

ECU proposes to increase the transcript fee by \$2 to \$7. A fiscal analysis determined that a minimal increase was needed to cover the total costs of transcripts.

Transfer Orientation Fee

- **\$30.00 increase** **Current Fee \$70.00** **Proposed Fee \$100.00**

Currently transfer students attend a one day orientation. The requested fee increase of \$30, from \$70 to \$100, is for Transfer Student Services to offer a 1.5 day orientation. This fee will be consistent with the existing 1.5 day freshman orientation fee. The additional funding will support the cost of three additional meals (breakfast, lunch and dinner), an afternoon social, and a resource fair for students and family members.

An extended orientation for transfer students will be instrumental in starting students on the path to academic success through a more comprehensive orientation program. Transferring to a new campus is a challenging experience. Offering transfer students more time on campus during orientation will help ease the transition process. An extended orientation will provide them the same opportunity as our freshmen students - to become connected to campus early, encourage them to become more engaged during the semester, provide them with information regarding leadership opportunities, help students understand academic expectations. In addition, an extended orientation will help us address the specific and unique needs of transfer students as well as provide opportunity for transfer students to:

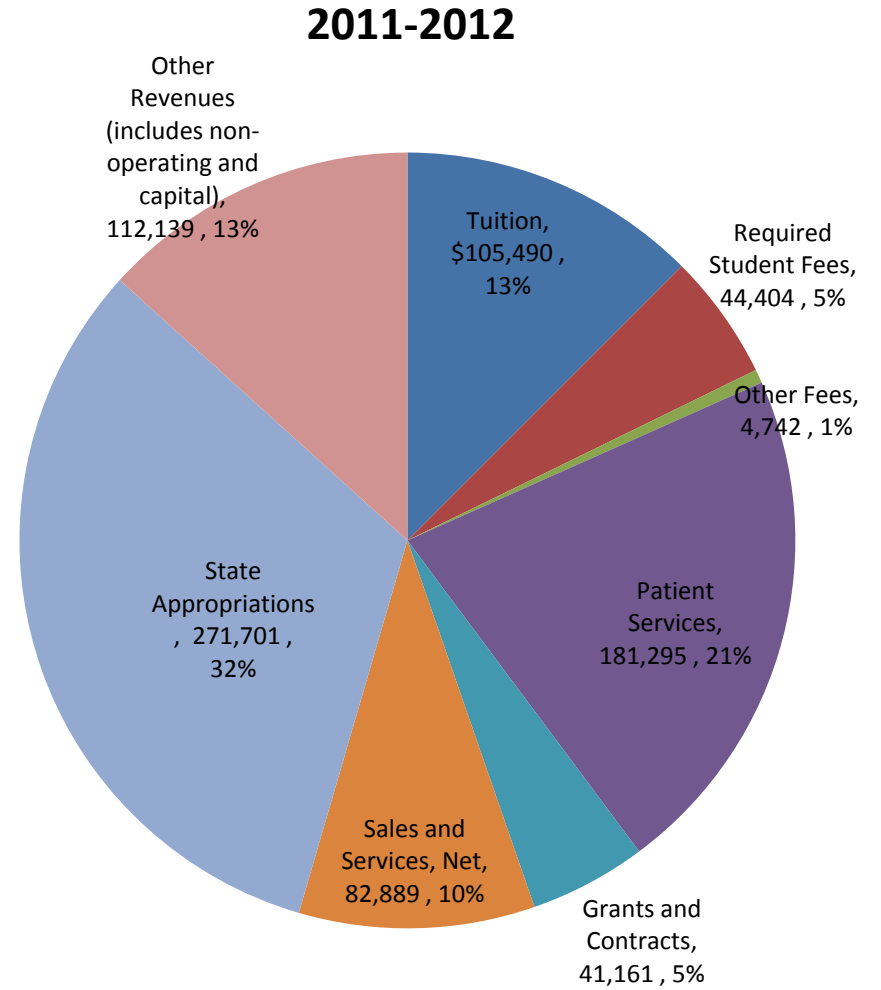
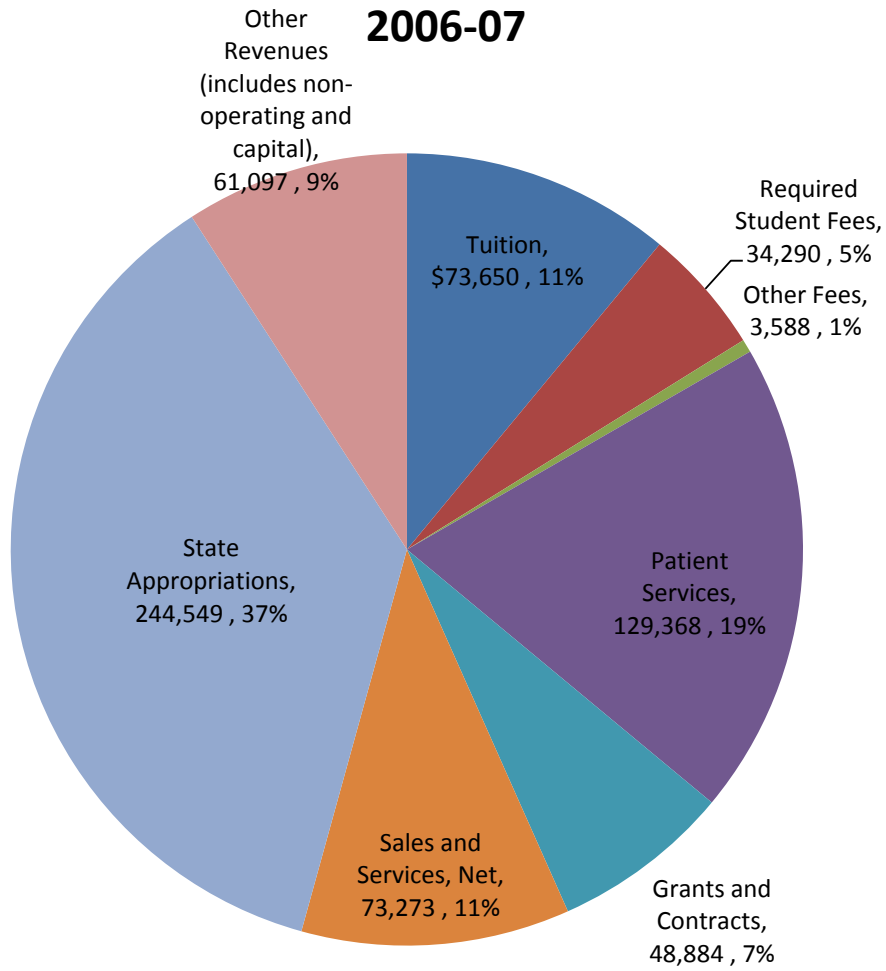
- Learn more about ECU's academic environment
- Explore ways to get involved in campus activities
- Meet ECU faculty, staff and administrators
- Discuss important college issues for new students
- Get questions answered about life as a Pirate
- Obtain information about the new Transitions Living Learning Community

Attachment 13

East Carolina University
Total Revenues by Category (in millions)
Comparing 2006-07 to 2011-12
(unaudited)

	<u>2006-2007</u>	<u>2011-2012</u>
Tuition	\$ 73,650	\$ 105,490
Required Student Fees	34,290	44,404
Other Fees	3,588	4,742
Patient Services	129,368	181,295
Grants and Contracts	48,884	41,161
Sales and Services, Net	73,273	82,889
State Appropriations	244,549	271,701
Other Revenues (includes non-operating and capital)	61,097	112,139
Total Revenues	\$ 668,699	\$ 843,821

Attachment 13
 East Carolina University
 Total Revenues by Category
 Fiscal Years 2007 and 2012



Attachment 14

East Carolina University
Financial Aid and Debt Load
AY 08/09 through AY 12/13 (last year is partial year)

	Resident Students			Non-Resident Students		
	Total Res. Students	Number Receiving Fin Aid	Percent Receiving	Total NR Students	Number Receiving Fin Aid	Percent Receiving
		Fin Aid	Fin Aid		Fin Aid	Fin Aid
AY 08/09	19,417	11,468	59.1%	3,119	1,625	52.1%
AY 09/10	19,360	12,237	63.2%	3,125	1,735	55.5%
AY 10/11	19,704	13,015	66.1%	3,099	1,757	56.7%
AY 11/12	19,587	13,336	68.1%	2,996	1,782	59.5%
AY 12/13 (partial)	18,331	12,356	67.4%	2,813	1,676	59.6%

	Resident Students			Non-Resident Students		
	Total Res. Students	Number Receiving Fin Aid	Percent Receiving	Total NR Students	Number Receiving Fin Aid	Percent Receiving
		Fin Aid	Fin Aid		Fin Aid	Fin Aid
AY 08/09	6,580	2,347	35.7%	782	363	46.4%
AY 09/10	6,293	2,601	41.3%	761	413	54.3%
AY 10/11	6,127	2,698	44.0%	798	477	59.8%
AY 11/12	5,793	2,670	46.1%	791	464	58.7%
AY 12/13 (partial)	4,822	2,114	43.8%	763	435	57.0%

All Students	All Students		
	Total Res. Students	Number Receiving Fin Aid	Percent Receiving
		Fin Aid	Fin Aid
AY 08/09	29,898	15,803	52.9%
AY 09/10	29,539	16,986	57.5%
AY 10/11	29,728	17,947	60.4%
AY 11/12	29,167	18,252	62.6%
AY 12/13 (partial)	26,729	16,581	62.0%

Debt Load of Graduating Students

Only includes debt that runs through Financial Aid (federal loans and Alt loans). It does NOT include private loans.
 Graduate debt includes any debt from undergraduate plus any new graduate debt

	Only Those Students With Debt			All Graduating Students			% of Graduating Students With Debt
	Number	Dollars	Debt per Student	Number	Dollars	Debt per Student	
AY 08/09							
Undergrad	2,139	41,724,583	19,507	4,172	41,724,583	10,001	51.3%
Grad	644	24,453,693	37,972	2,070	24,453,693	11,813	31.1%
AY 09/10							
Undergrad	2,237	46,043,761	20,583	3,811	46,043,761	12,082	58.7%
Grad	730	26,959,810	36,931	1,762	26,959,810	15,301	41.4%
AY 10/11							
Undergrad	2,214	49,388,878	22,308	3,923	49,388,878	12,590	56.4%
Grad	636	27,585,647	43,374	1,819	27,585,647	15,165	35.0%
AY 11/12							
Undergrad	2,690	64,099,334	23,829	4,244	64,099,334	15,104	63.4%
Grad	843	36,386,921	43,164	1,837	36,386,921	19,808	45.9%
Average undergraduate debt load in US			26,600	% of graduating seniors (UG) with debt in US			66%
Average undergraduate debt load in NC			20,800	% of graduating seniors (UG) with debt in NC			54%

Attachment 14

East Carolina University
Cost of Attendance, AY 09/10 vs AY 12/13

Undergraduate Resident	AY 12/13		AY 09/10		% Change AY 09/10 to 12/13
		%		%	
Tuition and fees	5,869	29.8%	4,407	26.9%	33.2%
Room & Board	8,300	42.2%	7,773	47.4%	6.8%
Books & Supplies	1,148	5.8%	1,075	6.6%	6.8%
Personal	2,125	10.8%	2,077	12.7%	2.3%
Transportation	1,126	5.7%	963	5.9%	16.9%
Med Insurance	1,000	5.1%	0	0.0%	N/M
Loan Fees	110	0.6%	110	0.7%	0.0%
Total	<u>19,678</u>	<u>100.0%</u>	<u>16,405</u>	<u>100.0%</u>	<u>20.0%</u>

Undergraduate Non-Resident	AY 12/13		AY 09/10		% Change AY 09/10 to 12/13
		%		%	
Tuition and fees	19,683	58.8%	15,241	56.0%	29.1%
Room & Board	8,300	24.8%	7,773	28.5%	6.8%
Books & Supplies	1,148	3.4%	1,075	3.9%	6.8%
Personal	2,125	6.3%	2,077	7.6%	2.3%
Transportation	1,126	3.4%	963	3.5%	16.9%
Med Insurance	1,000	3.0%	0	0.0%	N/M
Loan Fees	110	0.3%	110	0.4%	0.0%
Total	<u>33,492</u>	<u>100.0%</u>	<u>27,239</u>	<u>100.0%</u>	<u>23.0%</u>

Attachment 15

East Carolina University Financial Aid Office

2012-2013 Student Need				
	Headcount	Gross Need	Aid Awarded	% Need Met
Undergraduate				
Resident	16,147	\$189,570,369	\$120,268,037	63.4%
Non-Resident	3,012	\$42,156,190	\$13,826,914	32.8%
Graduate*				
Resident	2,376	\$35,575,497	\$20,321,010	57.1%
Non-Resident	486	\$11,615,206	\$6,479,971	55.8%
2011-2012 Student Need				
	Headcount	Gross Need	Aid Awarded	% Need Met
Undergraduate				
Resident	15,884	\$171,875,568	\$111,824,653	65.1%
Non-Resident	2,860	\$35,109,876	\$12,612,411	35.9%
Graduate*				
Resident	2,492	\$32,265,638	\$22,048,493	68.3%
Non-Resident	337	\$8,876,740	\$3,564,058	40.2%
2010-2011 Student Need				
	Headcount	Gross Need	Aid Awarded	% Need Met
Undergraduate				
Resident	17,131	\$185,421,778	\$110,507,393	59.6%
Non-Resident	2,903	\$40,309,411	\$13,506,983	33.5%
Graduate				
Resident	2,662	\$36,142,646	\$23,626,684	65.4%
Non-Resident	371	\$8,830,984	\$4,567,513	51.7%
2009-2010 Student Need				
	Headcount	Gross Need	Aid Awarded	% Need Met
Undergraduate				
Resident	16,369	\$135,630,315	\$97,394,722	71.8%
Non-Resident	3,049	\$29,377,020	\$10,938,896	37.2%
Graduate				
Resident	2,429	\$22,814,150	\$17,346,724	76.0%
Non-Resident	348	\$6,509,294	\$3,745,633	57.5%
2008-2009 Student Need				
	Headcount	Gross Need	Aid Awarded	% Need Met
Undergraduate				
Resident	15,220	\$119,600,721	\$79,413,613	66.4%
Non-Resident	2,864	\$28,279,659	\$10,219,209	36.1%
Graduate				
Resident	2,509	\$22,048,433	\$14,474,942	65.7%
Non-Resident	334	\$6,541,339	\$3,459,165	52.9%

For all years, these figures are a 'snapshot' taken as of September 30 of the given year.*Graduate figures do not include Medical or Dental students. Amounts are "offered" for the nine-month academic year and amounts paid.

Attachment 16

Other Miscellaneous Charges Housing and Dining

Housing	Current Rate	Increase Requested	New Annual Rate
College Hill Suites	\$ 5,200.00	\$ 120.00	\$ 5,320.00
Scott Hall	\$ 5,000.00	\$ 120.00	\$ 5,120.00
Fletcher/Tyler	\$ 4,850.00	\$ 120.00	\$ 4,970.00
All Other Halls	\$ 4,650.00	\$ 120.00	\$ 4,770.00

Dining	Current Rate	Increase Requested	New Annual Rate
Pirate 15 with \$450 in Pirate Bucks	*		\$ 3,600.00
Pirate 40 with \$350 in Pirate Bucks	*		\$ 3,600.00
Pirate 70 with \$250 in Pirate Bucks	*		\$ 3,600.00
40 Commuter Plans	\$ 600.00	\$ 15.00	\$ 615.00
80 Commuter Plans	\$ 750.00	\$ 45.00	\$ 795.00
100 Commuter Plans	\$ 850.00	\$ 40.00	\$ 890.00
120 Commuter Plans	\$ 950.00	\$ 30.00	\$ 980.00
<i>* Dining plans will be a completely different experience in FY 2013-14. Therefore, no current rate is provided.</i>			

Attachment 16
East Carolina University
Proposal for Housing and Dining Rates

Room and Board Rates

Dining Services

- Dining Services plans to offer the completely new dining meal plan experiences for residential students beginning Fall, 2013. The new plans are so completely different from past offerings that a price increase comparison does not apply. The three new plans which all cost \$3,600 annually are:
 - Pirate 15 with \$450 in Pirate Bucks
 - Pirate 40 with \$350 in Pirate Bucks
 - Pirate 70 with \$250 in Pirate Bucks

These new meal plans offer students unlimited access and continuous dining in the dining halls from 10am- 10pm Sunday through Thursday and 10am through 8pm Friday and Saturday. Additionally, students will have the ability to eat either 15, 40 or 70 meals a semester in any of the retail food outlets on campus at no additional expense. Other plan features include 5 free guest passes, the ability to invite faculty or staff to lunch in the dining halls at no cost during certain periods of the semester.

Commuter Meal Plans- (semester rates) The commuter meal plans are offered to students, faculty and staff that do not live in the residence halls.

40 Commuter Plan increase of \$15 from \$600 to \$615
80 Commuter Plan increase of \$45 from \$750 to \$770
100 Commuter Plan increase of \$40 from \$850 to \$870
120 Commuter Plan increase of \$30 from \$950 to \$975

- **Justification**
Dining needs to streamline and improve the on campus meal plan offerings to be more consistent with current student use patterns and to meet the growing desire of students to have a greater flexibility in choosing where and when to eat.

Housing

- Campus Living is requesting an increase in the current rates as detailed below. In addition, Campus Living is requesting a new room rate for newly renovated residence halls that have had a recent major renovations.
 - College Hill Suites from \$5,200 to \$5,320; \$120 increase
 - Scott Hall from \$5,000 to \$5,120; \$120 increase
 - Fletcher/Tyler from \$4,850 to \$4,970; \$120 increase
 - All Other Halls from \$4,650 to \$4,770; \$120 increase
- **Justification**
Campus Living requests the increases outlined above to offset the continued increases in operating costs, provide funds to maintain the facilities and improve the quality of life for its residences by renovating current residence halls and constructing new ones.

Attachment 17

The University of North Carolina Compare Tuition 2008-2009 to 2012-2013 Tuition Full Time Undergraduates

Resident							
	2008-2009	2012-2013	5 yr \$ Change	5-yr % Change	2012-2013 Tuition Rank	5 year \$ Increase Rank	5-yr % Change Rank
NC State University	\$3,860	\$5,748	\$1,888	48.91%	2	3	12
UNC-Chapel Hill	\$3,705	\$5,823	\$2,118	57.17%	1	1	5
East Carolina University	\$2,445	\$3,758	\$1,313	53.70%	5	5	8
NC A&T State University	\$1,994	\$3,070	\$1,076	53.96%	12	11	7
UNC Charlotte	\$2,516	\$3,453	\$937	37.24%	9	15	16
UNC Greensboro	\$2,507	\$3,779	\$1,272	50.74%	4	8	10
Appalachian State University	\$2,263	\$3,542	\$1,279	56.52%	7	7	6
Fayetteville State University	\$1,826	\$2,585	\$759	41.55%	15	16	15
NC Central University	\$2,218	\$3,244	\$1,026	46.26%	11	12	14
UNC Pembroke	\$2,007	\$3,012	\$1,005	50.07%	13	13	11
UNC Wilmington	\$2,459	\$3,743	\$1,284	52.22%	6	6	9
Western Carolina University	\$2,078	\$3,397	\$1,319	63.47%	10	4	2
UNC Asheville	\$2,339	\$3,476	\$1,137	48.61%	8	8	13
Elizabeth City State University	\$1,611	\$2,582	\$971	60.29%	16	14	4
Winston-Salem State University	\$1,701	\$2,807	\$1,106	65.02%	14	10	1
NC School of the Arts	\$3,224	\$5,270	\$2,046	63.46%	3	2	3

Non-Resident							
	2008-2009	2012-2013	5 yr \$ Change	5-yr % Change	2012-2013 Tuition Rank	5 year \$ Increase Rank	5-yr % Change Rank
NC State University	\$16,158	\$18,913	\$2,755	17.05%	2	10	12
UNC-Chapel Hill	\$20,603	\$26,575	\$5,972	28.99%	1	2	3
East Carolina University	\$12,959	\$17,572	\$4,613	35.60%	5	3	2
NC A&T State University	\$11,436	\$13,668	\$2,232	19.52%	11	12	11
UNC Charlotte	\$12,928	\$15,982	\$3,054	23.62%	7	9	9
UNC Greensboro	\$14,001	\$17,577	\$3,576	25.54%	4	5	6
Appalachian State University	\$12,322	\$15,590	\$3,268	26.52%	9	7	5
Fayetteville State University	\$12,008	\$13,289	\$1,281	10.67%	13	15	15
NC Central University	\$1,962	\$13,817	\$11,855	604.23%	10	1	1
UNC Pembroke	\$11,267	\$12,219	\$952	8.45%	15	16	16
UNC Wilmington	\$12,626	\$15,846	\$3,220	25.50%	8	8	7
Western Carolina University	\$11,661	\$12,994	\$1,333	11.43%	14	14	14
UNC Asheville	\$13,669	\$17,298	\$3,629	26.55%	6	4	4
Elizabeth City State University	\$10,625	\$13,300	\$2,675	25.18%	12	11	8
Winston-Salem State University	\$10,341	\$11,957	\$1,616	15.63%	16	13	13
NC School of the Arts	\$15,104	\$18,415	\$3,311	21.92%	3	6	10

Tuition Full Time Graduates

Resident							
	2008-2009	2012-2013	5 yr \$ Change	5-yr % Change	2012-2013 Tuition Rank	5 year \$ Increase Rank	5-yr % Change Rank
NC State University	\$4,268	\$6,883	\$2,615	61.27%	2	2	4
UNC-Chapel Hill	\$5,013	\$7,834	\$2,821	56.27%	1	1	7
East Carolina University	\$2,926	\$4,009	\$1,083	37.01%	8	12	15
NC A&T State University	\$2,066	\$3,805	\$1,739	84.17%	11	4	1
UNC Charlotte	\$2,919	\$3,929	\$1,010	34.60%	9	15	16
UNC Greensboro	\$2,899	\$4,366	\$1,467	50.60%	4	5	10
Appalachian State University	\$2,642	\$4,040	\$1,398	52.91%	7	8	8
Fayetteville State University	\$2,118	\$3,008	\$890	42.00%	15	16	13
NC Central University	\$2,757	\$4,070	\$1,313	47.62%	6	9	12
UNC Pembroke	\$2,079	\$3,111	\$1,032	49.64%	14	14	11
UNC Wilmington	\$2,769	\$3,880	\$1,111	40.11%	10	11	14
Western Carolina University	\$2,372	\$3,794	\$1,422	59.95%	12	7	5
UNC Asheville	\$2,743	\$4,181	\$1,438	52.42%	5	6	9
Elizabeth City State University	\$1,675	\$2,712	\$1,037	61.93%	16	13	3
Winston-Salem State University	\$2,142	\$3,384	\$1,242	57.98%	13	10	6
NC School of the Arts	\$3,797	\$6,196	\$2,399	63.18%	3	3	2

Non-Resident							
	2008-2009	2012-2013	5 yr \$ Change	5-yr % Change	2012-2013 Tuition Rank	5 year \$ Increase Rank	5-yr % Change Rank
NC State University	\$16,316	\$18,931	\$2,615	16.03%	3	11	13
UNC-Chapel Hill	\$19,411	\$23,924	\$4,513	23.25%	1	1	8
East Carolina University	\$13,242	\$15,840	\$2,598	19.62%	8	12	11
NC A&T State University	\$11,651	\$15,238	\$3,587	30.79%	11	4	1
UNC Charlotte	\$13,126	\$16,216	\$3,090	23.54%	6	8	7
UNC Greensboro	\$14,170	\$17,815	\$3,645	25.72%	4	3	5
Appalachian State University	\$12,541	\$15,852	\$3,311	26.40%	7	6	3
Fayetteville State University	\$11,708	\$13,639	\$1,931	16.49%	13	13	12
NC Central University	\$12,578	\$15,719	\$3,141	24.97%	10	7	6
UNC Pembroke	\$11,486	\$12,438	\$952	8.29%	16	16	16
UNC Wilmington	\$12,829	\$15,781	\$2,952	23.01%	9	10	9
Western Carolina University	\$11,957	\$13,379	\$1,422	11.89%	14	15	15
UNC Asheville	\$13,949	\$17,626	\$3,677	26.36%	5	2	4
Elizabeth City State University	\$10,855	\$13,852	\$2,997	27.61%	12	9	2
Winston-Salem State University	\$10,975	\$12,680	\$1,705	15.54%	15	14	14
NC School of the Arts	\$15,670	\$19,003	\$3,333	21.27%	2	5	10

Attachment 18

The University of North Carolina Compare Sum of Tuition, General Fees and Debt Service Fees 2008-2009 to 2012-2013: Tuition and Required Fees Full Time Undergraduates

Resident							
	2008-2009	2012-2013	5 yr \$ Change	5-yr % Change	2012- 2013 Tuition and Fee Rank	5 year \$ Increase Rank	5-yr % Change Rank
NC State University	\$ 5,143	\$ 7,644	\$2,501	48.62%	1	1	2
UNC-Chapel Hill	\$ 5,228	\$ 7,500	\$2,272	43.45%	2	3	6
East Carolina University	\$ 4,149	\$ 5,813	\$1,664	40.11%	7	8	10
NC A&T State University	\$ 3,512	\$ 4,952	\$1,440	41.00%	13	12	9
UNC Charlotte	\$ 4,226	\$ 5,777	\$1,551	36.70%	9	11	15
UNC Greensboro	\$ 4,084	\$ 6,085	\$2,001	49.00%	5	4	1
Appalachian State University	\$ 4,274	\$ 5,962	\$1,688	39.49%	6	5	11
Fayetteville State University	\$ 3,020	\$ 4,394	\$1,374	45.49%	15	14	5
NC Central University	\$ 3,729	\$ 5,119	\$1,390	37.28%	11	13	14
UNC Pembroke	\$ 3,527	\$ 4,786	\$1,259	35.70%	14	15	16
UNC Wilmington	\$ 4,441	\$ 6,122	\$1,681	37.84%	4	7	13
Western Carolina University	\$ 4,086	\$ 5,772	\$1,687	41.28%	10	6	8
UNC Asheville	\$ 4,174	\$ 5,807	\$1,632	39.10%	8	9	12
Elizabeth City State University	\$ 2,921	\$ 4,150	\$1,229	42.09%	16	16	7
Winston-Salem State University	\$ 3,338	\$ 4,960	\$1,622	48.59%	12	10	3
NC School of the Arts	\$ 5,015	\$ 7,351	\$2,336	46.58%	3	2	4

Non-Resident							
	2008-2009	2012-2013	5 yr \$ Change	5-yr % Change	2012- 2013 Tuition and Fee Rank	5 year \$ Increase Rank	5-yr % Change Rank
NC State University	\$17,441	\$20,809	\$3,368	19.31%	2	9	11
UNC-Chapel Hill	\$22,126	\$28,252	\$6,126	27.69%	1	1	2
East Carolina University	\$14,663	\$19,627	\$4,964	33.85%	6	2	1
NC A&T State University	\$12,954	\$15,550	\$2,596	20.04%	11	11	10
UNC Charlotte	\$14,638	\$18,306	\$3,668	25.06%	7	6	6
UNC Greensboro	\$15,578	\$19,883	\$4,305	27.64%	4	3	3
Appalachian State University	\$14,333	\$18,010	\$3,677	25.65%	9	5	5
Fayetteville State University	\$13,202	\$15,098	\$1,896	14.36%	13	14	14
NC Central University	\$13,473	\$15,692	\$2,219	16.47%	10	12	13
UNC Pembroke	\$12,787	\$13,993	\$1,206	9.43%	16	16	16
UNC Wilmington	\$14,608	\$18,224	\$3,616	24.76%	8	7	7
Western Carolina University	\$13,669	\$15,369	\$1,701	12.44%	12	15	15
UNC Asheville	\$15,504	\$19,629	\$4,124	26.60%	5	4	4
Elizabeth City State University	\$11,935	\$14,868	\$2,933	24.58%	14	10	8
Winston-Salem State University	\$11,978	\$14,110	\$2,132	17.80%	15	13	12
NC School of the Arts	\$16,895	\$20,496	\$3,601	21.31%	3	8	9

Sum of Tuition General Fees and Debt Service Fees Full Time Graduates

Resident							
	2008-2009	2012-2013	5 yr \$ Change	5-yr % Change	2012- 2013 Tuition and Fee Rank	5 year \$ Increase Rank	5-yr % Change Rank
NC State University	\$5,551	\$8,779	\$3,228	58.14%	2	1	2
UNC-Chapel Hill	\$6,524	\$9,499	\$2,975	45.60%	1	2	6
East Carolina University	\$4,630	\$6,064	\$1,434	30.97%	10	14	16
NC A&T State University	\$3,584	\$5,687	\$2,103	58.67%	12	5	1
UNC Charlotte	\$4,629	\$6,253	\$1,624	35.08%	8	11	14
UNC Greensboro	\$4,476	\$6,672	\$2,196	49.06%	4	4	3
Appalachian State University	\$4,653	\$6,460	\$1,807	38.84%	6	7	11
Fayetteville State University	\$3,312	\$4,817	\$1,505	45.43%	15	13	7
NC Central University	\$4,242	\$5,873	\$1,631	38.44%	11	10	12
UNC Pembroke	\$3,599	\$4,885	\$1,286	35.73%	14	16	13
UNC Wilmington	\$4,751	\$6,258	\$1,507	31.72%	7	12	15
Western Carolina University	\$4,380	\$6,169	\$1,790	40.86%	9	8	10
UNC Asheville	\$4,578	\$6,512	\$1,933	42.22%	5	6	9
Elizabeth City State University	\$2,985	\$4,280	\$1,295	43.40%	16	15	8
Winston-Salem State University	\$3,779	\$5,537	\$1,758	46.52%	13	9	5
NC School of the Arts	\$5,588	\$8,277	\$2,689	48.12%	3	3	4

Non-Resident							
	2008-2009	2012-2013	5 yr \$ Change	5-yr % Change	2012- 2013 Tuition and Fee Rank	5 year \$ Increase Rank	5-yr % Change Rank
NC State University	\$17,599	\$20,827	\$3,228	18.34%	3	11	13
UNC-Chapel Hill	\$20,922	\$25,589	\$4,667	22.31%	1	1	9
East Carolina University	\$14,946	\$17,895	\$2,949	19.73%	9	12	12
NC A&T State University	\$13,169	\$17,120	\$3,951	30.00%	11	4	1
UNC Charlotte	\$14,836	\$18,540	\$3,704	24.97%	6	6	6
UNC Greensboro	\$15,747	\$20,121	\$4,374	27.78%	4	2	2
Appalachian State University	\$14,552	\$18,272	\$3,720	25.56%	7	5	5
Fayetteville State University	\$12,902	\$15,448	\$2,546	19.73%	13	13	11
NC Central University	\$14,063	\$17,522	\$3,459	24.59%	10	8	7
UNC Pembroke	\$13,006	\$14,212	\$1,206	9.27%	16	16	16
UNC Wilmington	\$14,811	\$18,160	\$3,349	22.61%	8	9	8
Western Carolina University	\$13,965	\$15,754	\$1,790	12.81%	12	15	15
UNC Asheville	\$15,784	\$19,957	\$4,172	26.43%	5	3	4
Elizabeth City State University	\$12,165	\$15,420	\$3,255	26.76%	14	10	3
Winston-Salem State University	\$12,612	\$14,833	\$2,221	17.61%	15	14	14
NC School of the Arts	\$17,461	\$21,084	\$3,623	20.75%	2	7	10

Ranked high to low

Attachment 19

EAST CAROLINA UNIVERSITY																		
Comparison of General Fees and Debt Service Fees by UNC system																		
approved for academic year 2012-13																		
			Student			Student		Educational and			Total			Debt				
			Activity	Athletic		Health	Technology				General	Service		Total	Transit			
			Fee	R a n k	Fee	R a n k	Fee	R a n k	Fee	R a n k	Fees	R a n k	Fee	R a n k	General Fees and Debt Service	R a n k	Fee	R a n k
UNIVERSITY																		
Appalachian State University			581.00	6	649.00	4	268.00	5	420.00	4	1,918.00	3	502.00	5	2,420.00	1	96.00	5
UNC - Wilmington			664.15	2	438.55	13	190.50	13	397.50	8	1,690.70	10	688.00	2	2,378.70	2	76.00	8
Western Carolina University			530.00	9	688.00	1	260.00	8	510.00	1	1,988.00	2	387.00	7	2,375.00	3	80.00	7
UNC - Asheville			683.15	1	660.00	3	293.00	3	384.35	10	2,020.50	1	310.00	9	2,330.50	4	58.60	9
UNC - Charlotte			542.00	7	615.00	5	181.00	14	401.00	7	1,739.00	7	585.00	3	2,324.00	5	30.00	13
UNC - Greensboro			384.00	15	589.00	9	265.00	7	361.00	12	1,599.00	11	707.00	1	2,306.00	6	50.00	11
Winston Salem State University			460.70	13	579.00	10	247.00	9	406.46	5	1,693.16	9	460.00	6	2,153.16	7	55.00	10
North Carolina School of the Arts			663.00	3	-	16	765.00	1	453.00	2	1,881.00	4	200.00	12	2,081.00	8	111.00	4
East Carolina University			599.00	4	601.00	6	235.00	11	302.00	13	1,737.00	8	318.00	8	2,055.00	9	146.00	1
North Carolina State University			494.43	11	227.00	15	267.62	6	394.50	9	1,383.55	16	512.00	4	1,895.55	10	143.00	2
North Carolina A & T State University			495.50	10	600.00	7	268.50	4	379.50	11	1,743.50	6	138.00	14	1,881.50	11	81.00	6
North Carolina Central University			451.65	14	674.38	2	227.85	12	401.15	6	1,755.03	5	120.00	15	1,875.03	12	50.00	11
Fayetteville State University			463.00	12	550.00	11	141.00	16	275.00	15	1,429.00	15	285.00	10	1,714.00	14	0.00	14
UNC - Pembroke			537.00	8	595.00	8	146.00	15	276.00	14	1,554.00	13	210.00	11	1,764.00	13	0.00	14
UNC - Chapel Hill			352.20	16	274.50	14	429.00	2	435.26	3	1,490.96	14	185.85	13	1,676.81	15	122.24	3
Elizabeth City State University			596.88	5	525.15	12	238.35	10	207.00	16	1,567.38	12	-	16	1,567.38	16	0.00	14
* Includes \$150 for MSC/LWCC																		
Ranked High to Low																		

Attachment 20

Approved Tuition and Fees 2012-13 Comparison for ECU Peers

Undergraduate- Resident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
Northern Illinois University	\$ 8,894	\$ 3,126	\$ 12,019	6	1
Southern Illinois University-Carbondale	\$ 8,169	\$ 3,359	\$ 11,528	8	2
University of South Carolina-Columbia	\$ 10,088	\$ 400	\$ 10,488	1	3
University of Wisconsin-Milwaukee	\$ 9,187	\$ 1,096	\$ 10,282	2	4
Ohio University-Main Campus	\$ 8,960	\$ 1,322	\$ 10,282	5	5
Western Michigan University	\$ 9,138	\$ 844	\$ 9,982	3	6
Virginia Commonwealth University	\$ 7,860	\$ 2,025	\$ 9,885	10	7
University of Louisville	\$ 9,062	\$ 404	\$ 9,466	4	8
University of Missouri-Kansas City	\$ 7,968	\$ 1,331	\$ 9,299	9	9
Texas Tech University	\$ 6,077	\$ 2,857	\$ 8,934	13	10
Old Dominion University	\$ 8,190	\$ 260	\$ 8,450	7	11
Wright State University-Main Campus	\$ 7,254	\$ 1,100	\$ 8,354	11	12
University at Buffalo	\$ 5,570	\$ 2,419	\$ 7,989	17	13
University of North Dakota	\$ 5,938	\$ 1,316	\$ 7,254	14	14
East Tennessee State University	\$ 5,922	\$ 1,075	\$ 6,997	15	15
University of Nevada-Reno	\$ 5,745	\$ 858	\$ 6,603	16	16
University of Southern Mississippi	\$ 6,336	\$ 130	\$ 6,466	12	17
Florida International University	\$ 4,668	\$ 1,565	\$ 6,234	18	18
East Carolina University	\$ 3,758	\$ 2,055	\$ 5,813	19	19

Ranked High to Low

Undergraduate- Nonresident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
University of South Carolina-Columbia	\$ 27,244	\$ 400	\$ 27,644	1	1
Virginia Commonwealth University	\$ 21,275	\$ 2,637	\$ 23,912	6	2
Southern Illinois University-Carbondale	\$ 20,423	\$ 3,359	\$ 23,781	8	3
Old Dominion University	\$ 23,070	\$ 260	\$ 23,330	2	4
Western Michigan University	\$ 22,418	\$ 844	\$ 23,262	4	5
University of Louisville	\$ 22,546	\$ 404	\$ 22,950	3	6
East Tennessee State University	\$ 21,294	\$ 1,075	\$ 22,369	5	7
University of Missouri-Kansas City	\$ 20,502	\$ 1,331	\$ 21,833	7	8
Northern Illinois University	\$ 17,788	\$ 3,126	\$ 20,913	12	9
University of Nevada-Reno	\$ 19,655	\$ 858	\$ 20,513	9	10
University of Wisconsin-Milwaukee	\$ 18,915	\$ 1,096	\$ 20,011	10	11
East Carolina University	\$ 17,572	\$ 2,055	\$ 19,627	13	12
Texas Tech University	\$ 16,607	\$ 2,857	\$ 19,464	14	13
Ohio University-Main Campus	\$ 17,924	\$ 1,322	\$ 19,246	11	14
University at Buffalo	\$ 16,190	\$ 2,419	\$ 18,609	16	15
Florida International University	\$ 16,477	\$ 1,565	\$ 18,042	15	16
University of North Dakota	\$ 15,854	\$ 1,316	\$ 17,170	17	17
Wright State University-Main Campus	\$ 15,082	\$ 1,100	\$ 16,182	18	18
University of Southern Mississippi	\$ 14,448	\$ 130	\$ 14,578	19	19

Ranked High to Low

Graduate- Resident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
Southern Illinois University-Carbondale	\$ 11,256	\$ 3,353	\$ 14,609	4	1
Northern Illinois University	\$ 12,082	\$ 2,062	\$ 14,144	1	2
University of Wisconsin-Milwaukee	\$ 11,482	\$ 1,096	\$ 12,578	2	3
Wright State University-Main Campus	\$ 11,140	\$ 1,100	\$ 12,240	5	4
University of South Carolina-Columbia	\$ 11,272	\$ 400	\$ 11,672	3	5
Virginia Commonwealth University	\$ 9,530	\$ 1,991	\$ 11,521	7	6
University at Buffalo	\$ 9,370	\$ 1,862	\$ 11,232	8	7
University of Louisville	\$ 9,870	\$ 404	\$ 10,274	6	8
Ohio University-Main Campus	\$ 8,188	\$ 1,322	\$ 9,510	10	9
Western Michigan University	\$ 8,632	\$ 844	\$ 9,476	9	10
East Tennessee State University	\$ 6,804	\$ 1,025	\$ 7,829	12	11
University of North Dakota	\$ 6,388	\$ 1,316	\$ 7,704	13	12
Florida International University	\$ 6,037	\$ 1,430	\$ 7,467	15	13
Old Dominion University	\$ 7,074	\$ 260	\$ 7,334	11	14
Texas Tech University	\$ 4,546	\$ 2,437	\$ 6,983	18	15
University of Missouri-Kansas City	\$ 5,972	\$ 963	\$ 6,935	16	16
University of Southern Mississippi	\$ 6,336	\$ 130	\$ 6,466	14	17
East Carolina University	\$ 4,009	\$ 2,055	\$ 6,064	19	18
University of Nevada-Reno	\$ 4,752	\$ 590	\$ 5,342	17	19

Ranked High to Low

Graduate- Nonresident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
Southern Illinois University-Carbondale	\$ 28,140	\$ 3,353	\$ 31,493	1	1
University of Wisconsin-Milwaukee	\$ 23,948	\$ 1,096	\$ 25,044	3	2
University of South Carolina-Columbia	\$ 24,196	\$ 400	\$ 24,596	2	3
Virginia Commonwealth University	\$ 19,594	\$ 2,603	\$ 22,197	6	4
University of Louisville	\$ 20,974	\$ 404	\$ 21,378	4	5
Wright State University-Main Campus	\$ 19,692	\$ 1,100	\$ 20,792	5	6
East Tennessee State University	\$ 18,900	\$ 1,025	\$ 19,925	7	7
University of Nevada-Reno	\$ 18,662	\$ 590	\$ 19,252	8	8
Western Michigan University	\$ 18,284	\$ 844	\$ 19,128	9	9
University at Buffalo	\$ 16,680	\$ 1,862	\$ 18,542	12	10
University of North Dakota	\$ 17,055	\$ 1,316	\$ 18,371	11	11
Old Dominion University	\$ 17,946	\$ 260	\$ 18,206	10	12
East Carolina University	\$ 15,840	\$ 2,055	\$ 17,895	14	13
Ohio University-Main Campus	\$ 16,180	\$ 1,322	\$ 17,502	13	14
University of Missouri-Kansas City	\$ 15,417	\$ 963	\$ 16,380	15	15
Florida International University	\$ 14,678	\$ 1,430	\$ 16,109	16	16
University of Southern Mississippi	\$ 14,448	\$ 130	\$ 14,578	17	17
Northern Illinois University	\$ 12,082	\$ 2,062	\$ 14,144	18	18
Texas Tech University	\$ 10,864	\$ 2,437	\$ 13,301	19	19

Ranked High to Low

Source: Institution's website

*Undergraduate is calculated at 30 credit hours

*Graduate is calculated at 18 credit hours

Attachment 20

ECU Out-of-State Tuition and Fee Rates Compared to other State's In-State Tuition and Fee Rates

UNDERGRADUATE	Resident In-State Tuition and Fees	ECU Out-of-State Tuition and Fees	Difference
New Jersey Resident			
Rutgers University	\$ 13,073	\$ 19,627	\$ 6,554
Maryland Resident			
Towson University	\$ 8,132	\$ 19,627	\$ 11,495
Salisbury University	\$ 7,700	\$ 19,627	\$ 11,927
University of Maryland	\$ 8,909	\$ 19,627	\$ 10,718
Virginia Resident			
Virginia Tech	\$ 10,923	\$ 19,627	\$ 8,704
Virginia Commonwealth University	\$ 9,885	\$ 19,627	\$ 9,742
George Mason University	\$ 9,620	\$ 19,627	\$ 10,007
Old Dominion University	\$ 8,450	\$ 19,627	\$ 11,177
James Madison University	\$ 8,808	\$ 19,627	\$ 10,819
Average Amount Extra			\$ 10,127

GRADUATE	Resident In-State Tuition and Fees	ECU Out-of-State Tuition and Fees	Difference
New Jersey Resident			
Rutgers University	\$ 13,183	\$ 17,895	\$ 4,712
Maryland Resident			
Towson University	\$ 8,091	\$ 17,895	\$ 9,804
Salisbury University	\$ 7,146	\$ 17,895	\$ 10,749
University of Maryland	\$ 11,331	\$ 17,895	\$ 6,564
Virginia Resident			
Virginia Tech	\$ 12,413	\$ 17,895	\$ 5,482
Virginia Commonwealth University	\$ 11,521	\$ 17,895	\$ 6,374
George Mason University	\$ 8,818	\$ 17,895	\$ 9,077
Old Dominion University	\$ 7,334	\$ 17,895	\$ 10,561
James Madison University	\$ 7,038	\$ 17,895	\$ 10,857
Average Amount Extra			\$ 8,242

Attachment 21

TUITION											
Proposed Changes for 2013-2014											
			<u>Approved 2007-2008</u>	<u>Approved 2008-2009</u>	<u>Approved 2009-2010</u>	<u>Approved 2010-2011</u>	<u>Approved 2011-12</u>	<u>Approved 2012-2013</u>	<u>Proposed Increase 2013-2014</u>	<u>Proposed Rates 2013-2014</u>	<u>Percentage Increase 2012-13 to 2013-14</u>
TUITION:											
In-state	Undergraduate		2,431	2,445.00	2,491	2,881	3,348	3,758	201	3,959	5.35%
	Graduate		2,912	2,926.00	2,995	3,130	3,557	4,009	214	4,223	5.34%
	MSA/MBA (Differential)		3,992	4,006.00	4,795	4,930	5,357	5,809	664	6,473	11.43%
Out-of-state	Undergraduate		12,945	12,959.00	13,325	14,955	15,927	17,572	500	18,072	2.85%
	Graduate		13,228	13,242.00	13,311	13,817	14,351	15,840	700	16,540	4.42%
	MSA/MBA (Differential)		14,308	14,322.00	15,111	15,617	16,151	17,640	1,150	18,790	6.52%
	School of Dental Medicine						21,000	22,817	899	23,716	3.94%
	School of Medicine - (Historical all M classes)										
	School of Medicine - (M1 in Fall 2004)		5,730	0.00	-	-					
	School of Medicine - (M1 in Fall 2005)		6,430	6,444.00	-	-					
	School of Medicine - (M1 in Fall 2006, 2007, 2008, 2009, 2010)		7,130	7,144.00	8,213	9,497	10,537	12,489	2,087	14,576	16.71%

Attachment 21

EAST CAROLINA UNIVERSITY										
MANDATORY STUDENT FEES (PAID BY ALL STUDENTS)										
Proposed Changes for 2013-2014										
		<u>Approved</u> <u>2007-2008</u>	<u>Approved</u> <u>2008-2009</u>	<u>Approved</u> <u>2009-2010</u>	<u>Approved</u> <u>2010-2011</u>	<u>Approved</u> <u>Rates 2011-12</u>	<u>Approved</u> <u>2012-2013</u>	<u>Proposed</u> <u>Increase</u> <u>2013-2014</u>	<u>Proposed</u> <u>Rates</u> <u>2013-2014</u>	<u>Percentage</u> <u>Increase</u> <u>2012-13 to</u> <u>2013-14</u>
MANDATORY STUDENT FEES:										
GENERAL FEES:										
SGA		26.50	27.50	27.50	27.50	27.50	27.50		27.50	0.00%
MEDIA		30.00	30.00	30.00	30.00	30.00	30.00		30.00	0.00%
FINE ARTS		8.00	8.00	8.00	8.00	8.00	8.00		8.00	0.00%
CAMPUS RECREATION AND WELLNESS		221.00	226.00	226.00	226.00	226.00	226.00		226.00	0.00%
MINGES OPERATIONS		6.00	6.00	6.00	6.00	6.00	6.00		6.00	0.00%
STUDENT ACTIVITY PROGRAMS		65.50	65.50	65.50	65.50	65.50	71.50		71.50	0.00%
MSC OPERATIONS		230.00	230.00	230.00	230.00	230.00	230.00		230.00	0.00%
ATHLETIC FEE		481.00	481.00	496.00	526.00	566.00	601.00	15.00	616.00	2.50%
STUDENT HEALTH FEE		220.00	220.00	230.00	230.00	230.00	235.00		235.00	0.00%
EDUCATION AND TECHNOLOGY FEE		144.00	162.00	162.00	202.00	262.00	302.00	40.00	342.00	13.25%
TOTAL GENERAL STUDENT FEES		1,432.00	1,456.00	1,481.00	1,551.00	1,651.00	1,737.00	55.00	1,792.00	3.17%
DEBT SERVICE(excluded from cap):										
STUDENT REC. CENTER		63.00	63.00	63.00	63.00	63.00	63.00		63.00	0.00%
FICKLEN STADIUM		15.00	15.00	15.00	15.00	15.00	15.00		15.00	0.00%
RECREATION FIELDS		0.00	0.00	-	-	-	-		-	
MINGES COLISEUM IMPROVEMENTS		70.00	0.00		-	-	-		-	
STUDENT HEALTH CENTER		20.00	20.00	20.00	20.00	20.00	20.00		20.00	0.00%
STUDENT UNION DEBT (appr in 2006-07, not collecting)		150.00	150.00	150.00	150.00	150.00	150.00		150.00	0.00%
ATHLETIC FACILITY DEBT			0.00	70.00	70.00	70.00	70.00		70.00	0.00%
TOTAL DEBT SERVICE		318.00	248.00	318.00	318.00	318.00	318.00	-	318.00	0.00%
TOTAL GENERAL STUDENT FEES & DEBT SERVICE		1,750.00	1,704.00	1,799.00	1,869.00	1,969.00	2,055.00	55.00	2,110.00	2.68%
SPECIAL FEES (excluded from cap):										
SCT BANNER		50.00	50.00	50.00	50.00	50.00	50.00		50.00	0.00%
TOTAL SPECIAL FEES		50.00	50.00	50.00	50.00	50.00	50.00	-	50.00	0.00%
MISCELLANEOUS CHARGES (excluded from cap)										
TRANSIT		130.00	130.00	130.00	140.00	140.00	146.00		146.00	0.00%
GRADUATION		6.00	6.00	6.00	6.00	6.00	9.00	3.00	12.00	33.33%
ASSOCIATION OF STUDENT GOVERNMENTS		1.00	1.00	1.00	1.00	1.00	1.00		1.00	0.00%
TOTAL MISCELLANEOUS CHARGES PAID BY ALL STUD		137.00	137.00	137.00	147.00	147.00	156.00	3.00	159.00	1.92%
Total Mandatory Fees Paid by Each Student		1,937.00	1,891.00	1,986.00	2,066.00	2,166.00	2,261.00	58.00	2,319.00	2.57%

Attachment 21

EAST CAROLINA UNIVERSITY										
MISCELLANEOUS CHARGES, SPECIAL AND APPLICATION FEES (CHARGED ONLY IF APPLICABLE)										
Proposed Changes for 2013-2014										
		<u>Approved 2007-2008</u>	<u>Approved 2008-2009</u>	<u>Approved 2009-2010</u>	<u>Approved 2010-2011</u>	<u>Approved Rates 2011-12</u>	<u>Approved 2012-2013</u>	<u>Proposed Increase 2013-2014</u>	<u>Proposed Rates 2013-2014</u>	<u>Increase 2012-13 to 2013-14</u>
APPLICATION FEES										
	APPLICATION FEE -- UNDERGRAD	60.00	60.00	60.00	60.00	70.00	70.00		70.00	0.00%
	APPLICATION FEE -- GRAD	60.00	60.00	60.00	60.00	70.00	70.00		70.00	0.00%
	APPLICATION FEE -- MEDICAL SCHOOL	60.00	60.00	60.00	60.00	70.00	70.00		70.00	0.00%
	APPLICATION FEE- HOUSING 1ST TIME APPLICANTS	100.00	100.00	100.00	100.00	100.00	100.00		100.00	0.00%
	STUDY ABROAD APPLICATION	75.00	75.00	75.00	75.00	75.00	75.00		75.00	0.00%
	APPLICATION FEE -- DENTAL					80.00	80.00		80.00	0.00%
									-	
SPECIAL FEES										
	PRIVATE MUSIC (PER CR. HOUR)								-	
	Applied Music Classes (private only charge fee beg 2011-	35.00	35.00	35.00	35.00	35.00	35.00		35.00	0.00%
									-	
MISCELLANEOUS CHARGES:										
	TRANSCRIPT	5.00	5.00	5.00	5.00	5.00	5.00	2.00	7.00	40.00%
	RETURNED CHECK	30.00	30.00	30.00	30.00	30.00	30.00		30.00	0.00%
	LATE PAYMENT	25.00	25.00	25.00	25.00	25.00	25.00		25.00	0.00%
	STUDENT PARKING	72.00 to 288.00	72.00 to 288.00	.00 to 312.00	.00 to 336.00	.00 to 360.00	.00 to 360.00		-	0.00%
	ORIENTATION	70.00	70.00	70.00	100.00	100.00	100.00		100.00	0.00%
									-	
									-	
MISCELLANEOUS CHARGES:										
	P.E. 1060, INTRODUCTION TO SAILING	150.00	150.00	150.00	150.00	disc	disc		-	0.00%
	P.E. SCUBA	450.00								
	EXSS 2278		235.00	235.00	235.00	disc	disc	250.00	250.00	New
	EXSS 3278		400.00	400.00	400.00	disc	disc	400.00	400.00	New
	EXSS 4278		450.00	450.00	450.00	disc	disc	500.00	500.00	New
	EXSS 5278		400.00	400.00	400.00	disc	disc	450.00	450.00	New
									-	
									-	
NURSE PRACTICUM										
	Undergraduates (3021, 3211, 3271, 3331, 3341,3371, 3851, 3852, 4011, 4021, 4211, 4511)	85.00	125.00	125.00	125.00	125.00	125.00		125.00	0.00%
	Graduates (6016, 6017, 6018, 6019, 6115, 6116, 6117, 6330, 6331, 6421, 6423, 6425, 6819, 6820, 6821, 6822, 6823, 6908, 6960, 6961, 6962, 6968, 6969, 6977, 6978, 6618, 6619, 6620, 6112, 6113, 6905, 6622, 6623)	125.00	150.00	150.00	150.00	150.00	150.00		150.00	0.00%

Attachment 21

EAST CAROLINA UNIVERSITY										
MISCELLANEOUS CHARGES, SPECIAL AND APPLICATION FEES (CHARGED ONLY IF APPLICABLE)										
Proposed Changes for 2013-2014										
		<u>Approved 2007-2008</u>	<u>Approved 2008-2009</u>	<u>Approved 2009-2010</u>	<u>Approved 2010-2011</u>	<u>Approved Rates 2011-12</u>	<u>Approved 2012-2013</u>	<u>Proposed Increase 2013-2014</u>	<u>Proposed Rates 2013-2014</u>	<u>Percentage Increase 2012-13 to 2013-14</u>
CLINICAL SKILLS EDUCATION/ASSESSMENT PROGRAM										
	Allied Health Students, Nursing, Medical Students, Denta	50.00	50.00	50.00	50.00	disc	disc	95.00	95.00	New
CONSTRUCTION MANAGEMENT										
	CGMT 4699	135.00	155.00	155.00	155.00	155.00	disc	-	-	0.00%
REMEDIAL MATH (based on PCC rate)										
	MATH 0045, 0001	126.00	126.00	150.00	150.00	199.50	207.00	-	207.00	0.00%
COLLEGE ALC										
	online education program for infractions	-	7.50	7.50	7.50	7.50	7.50	-	7.50	0.00%
EXSS 1000										
	Golf EXSS 1120	35.00	35.00	35.00	35.00	35.00	35.00	-	35.00	0.00%
	Bowling EXSS 1139	35.00	35.00	35.00	35.00	35.00	35.00	-	35.00	0.00%
	Ice Skating EXSS 1001	100.00	100.00	100.00	100.00	100.00	100.00	-	100.00	0.00%
Dental School Fees										
	Dental Comp Risk Management Fee	-	-	-	-	150.00	150.00	-	150.00	0.00%
	Dental Disability Insurance	-	-	-	-	60.00	60.00	-	60.00	0.00%
	Dental Materials (approved as a Special Fee)	-	-	-	-	75.00	75.00	-	75.00	0.00%
	Dental Electronic Textbooks	-	-	-	-	600.00	618.00	18.00	636.00	2.91%
	Dental Instrument Lease (approved as Special Fee)	-	-	-	-	3,225.00	3,321.75	101.25	3,423.00	3.05%
	ASDA Fee	-	-	-	-	150.00	150.00	-	150.00	0.00%
	Total Dental School Fees	-	-	-	-	4,260.00	4,374.75	119.25	4,494.00	2.73%

Attachment 21

Data: East Carolina University

	Fall 2012*	Fall 2011	Fall 2010	Fall 2009
<u>Headcount</u>				
Undergraduate Headcount	21,287*	21,590	21,663	21,458
Graduate Headcount	5124*	5,345	5,812	5,892
Professional Headcount	523*	454	308	304
Total Headcount	26,934*	27,389	27,783	27,654
Full-time Undergraduate #	18,307*	18,606	18,734	18,392
Part-time Undergraduate #	2,980*	2,983	2,929	3,066
<u>FTE Students</u>				
Undergraduate FTE	19,738*	20,060	2,097	19,742
Graduate FTE	3,929*	4,090	4,402	4,502
Professional FTE	522*	453	397	300
Total Full-Time Equivalent Students	24,189*	24,612	24,896	24,548
<u>Admissions Information</u>				
Freshman Applications	15,536*	15,432	15,085	15,221
Freshman Acceptances	9,659*	9,414	10,489	10,196
Freshman Matriculants	4,015*	3,851	4,210	3,956
Graduate Applicants **	3417*	3,819	3,016	3,386
Graduate Acceptances **	2043*	1,811	1,805	2,192
Graduate Matriculants **	1800**	1,395	1,199	1,524
Transfer Applicants	3148*	3,022	2,991	2,925
Transfer Acceptances	2108*	1,967	1,788	2,185
Transfer Matriculants	1,428*	1,359	1,185	1,415
<u>Student Characteristics</u>				
Retention Rate	79.4*	81	81.2	78.8
Graduation Rate (within 5 yrs)	51.8*	53.2	53.8	50.8
Pct In-State Students	87.6*	87.8	88.5	88.3
Average SAT Score	1,050*	1,057	1,039	1,046
<u>Faculty¹</u>				
Full-Time Faculty	1687*	1702	1740	1,727
Part-Time Faculty	346*	302	314	259
Total Faculty	2033*	2004	2,054	1,986
Pct Tenured ²	56.7*	60.1	59.2	60.6
Pct Holding Doctorates ³	77.6*	78.2	76.6	77.4
<u>Student Charges - whole \$'s (annual)</u>				
Tuition: Resident (includes fees)	5869	5364	4797	4,327
Tuition: Non-Resident (includes fees)	19683	17943	16871	15,161
Room & Board (20 meals)	8350	7900	7700	7,500
Total Student Charges - Resident	14219	13264	12497	11,827.0
Total Student Charges - Non-Resident	28033	25843	24571	22,661.0

* all numbers preliminary

** original entries includes masters, doctoral, PM certificates and non-degree
2011 and 2010 include masters only

	Fall 2012*	Fall 2011	Fall 2010	Fall 2009
Graduate Applicants	3417*	3,308	3,414	3,386
Graduate Acceptances	2043*	2,007	2,089	2,192
Graduate Matriculants	1800**	1,713	1,985	2,016

Note 1: Faculty headcount includes BSOM, School of Dental Medicine, and temporary positions; but does not include ROTC faculty, faculty on leave without pay, or faculty serving as administrators.

Note 2: Pct Tenured includes tenured faculty and faculty on tenure track.

Note 3: Pct Holding Doctorates includes faculty holding doctorate degrees or other terminal degrees.

**Enrollment Summary
Out-of-State Enrollment & Tuition Rate
2008-2012**

Category	Out-of-State Enrollment				
	2008	2009	2010	2011	2012
Undergraduate Students:					
On Campus					
Full-Time	2,552	2,549	2,645	2,556	2,534
Pat-Time	59	44	55	66	61
Total On Campus	2,611	2,593	2,700	2,622	2,595
Distance Education Only					
Full-Time	6	40	37	76	50
Pat-Time	36	39	45	64	71
Total DE Only	42	79	82	140	121
Total Undergraduate Out-of-State	2,653	2,672	2,782	2,762	2,716
Graduate Students:					
On Campus					
Full-Time	285	306	352	340	342
Part-Time	32	46	27	26	34
Total On Campus	317	352	379	366	376
Distance Education Only					
Full-Time	29	42	31	27	43
Pat-Time	168	162	190	175	220
Total DE Only	197	204	221	202	263
Total Graduate	514	556	600	568	639
	Tuition Rates				
Undergraduate					
On Campus	\$ 12,959	\$ 13,325	\$ 14,955	\$ 15,927	\$ 17,572
Distance Education (per SCH)	\$ 439	\$ 451	\$ 506	\$ 538	\$ 594
Graduate					
On Campus	\$ 13,242	\$ 13,311	\$ 13,817	\$ 14,351	\$ 15,840
Distance Education (per SCH)	\$ 650	\$ 653	\$ 678	\$ 730	\$ 777

Attachment 21

The University of North Carolina Total Tuition and Fees Applicable to All Regular Full-Time Undergraduate Students-Resident

	2007-2008	RANK	2008-2009	RANK	2009-2010	RANK	2010-2011	RANK	2011-2012	RANK	2012-2013	RANK
NC State University	\$ 4,974	2	\$ 5,143	2	\$ 5,396	2	\$ 6,393	2	\$ 6,874	1	\$ 7,644	1
UNC-Chapel Hill	\$ 5,176	1	\$ 5,228	1	\$ 5,450	1	\$ 6,487	1	\$ 6,840	2	\$ 7,500	2
East Carolina University	\$ 4,181	6	\$ 4,219	7	\$ 4,220	8	\$ 4,750	9	\$ 5,317	8	\$ 5,813	7
NC A&T State University	\$ 3,429	12	\$ 3,512	12	\$ 3,600	13	\$ 4,320	12	\$ 4,567	13	\$ 4,952	12
UNC Charlotte	\$ 4,091	7	\$ 4,226	6	\$ 4,356	6	\$ 5,064	6	\$ 5,360	7	\$ 5,777	9
UNC Greensboro	\$ 3,978	9	\$ 4,084	10	\$ 4,186	10	\$ 4,925	8	\$ 5,445	6	\$ 6,085	5
Appalachian State University	\$ 4,184	5	\$ 4,274	5	\$ 4,424	5	\$ 5,174	5	\$ 5,456	5	\$ 5,962	6
Fayetteville State University	\$ 3,020	15	\$ 3,020	15	\$ 3,152	15	\$ 3,451	16	\$ 4,084	15	\$ 4,299	15
NC Central University	\$ 3,605	11	\$ 3,690	11	\$ 3,861	11	\$ 4,479	11	\$ 4,720	11	\$ 5,119	11
UNC Pembroke	\$ 3,396	13	\$ 3,497	13	\$ 3,655	12	\$ 4,059	13	\$ 4,587	12	\$ 4,776	14
UNC Wilmington	\$ 4,312	4	\$ 4,441	4	\$ 4,873	4	\$ 5,322	4	\$ 5,595	4	\$ 6,122	4
Western Carolina University	\$ 3,950	10	\$ 4,086	9	\$ 4,214	9	\$ 5,001	7	\$ 5,250	10	\$ 5,772	10
UNC Asheville	\$ 4,044	8	\$ 4,174	8	\$ 4,329	7	\$ 4,678	10	\$ 5,284	9	\$ 5,807	8
Elizabeth City State University	\$ 2,897	16	\$ 2,921	16	\$ 3,031	16	\$ 3,639	15	\$ 3,829	16	\$ 4,150	16
Winston-Salem State University	\$ 3,274	14	\$ 3,338	14	\$ 3,471	14	\$ 4,017	14	\$ 4,513	14	\$ 4,850	13
NC School of the Arts	\$ 4,918	3	\$ 5,015	3	\$ 5,227	3	\$ 6,255	3	\$ 6,686	3	\$ 7,351	3

Ranked high to low

Attachment 21

The University of North Carolina Total Tuition and Fees Applicable to All Regular Full-Time Undergraduate Students- Nonresident

	2007-2008	RANK	2008-2009	RANK	2009-2010	RANK	2010-2011	RANK	2011-2012	RANK	2012-2013	RANK
NC State University	\$17,172	2	\$17,441	2	\$17,881	2	\$18,928	2	\$19,709	2	\$20,809	2
UNC-Chapel Hill	\$20,824	1	\$22,126	1	\$23,338	1	\$25,102	1	\$26,665	1	\$28,252	1
East Carolina University	\$14,695	6	\$14,733	6	\$15,054	7	\$16,824	5	\$17,896	6	\$19,627	6
NC A&T State University	\$12,871	13	\$12,954	13	\$13,042	13	\$13,762	13	\$14,201	13	\$15,550	11
UNC Charlotte	\$14,503	7	\$14,638	7	\$14,968	9	\$16,111	9	\$17,125	9	\$18,306	7
UNC Greensboro	\$15,246	4	\$15,578	4	\$15,947	5	\$16,686	6	\$17,970	5	\$19,883	4
Appalachian State University	\$13,926	9	\$14,333	9	\$15,045	8	\$16,486	7	\$17,504	7	\$18,010	9
Fayetteville State University	\$13,202	12	\$13,202	12	\$13,495	12	\$13,915	12	\$14,696	12	\$15,003	13
NC Central University	\$13,349	11	\$13,434	11	\$13,930	10	\$15,052	10	\$15,293	10	\$15,692	10
UNC Pembroke	\$12,656	14	\$12,757	14	\$12,862	14	\$13,266	15	\$13,794	14	\$13,983	16
UNC Wilmington	\$14,275	8	\$14,608	8	\$15,755	6	\$16,421	8	\$17,415	8	\$18,224	8
Western Carolina University	\$13,533	10	\$13,669	10	\$13,811	11	\$14,598	11	\$14,847	11	\$15,369	12
UNC Asheville	\$15,034	5	\$15,504	5	\$16,046	4	\$17,450	4	\$18,916	4	\$19,629	5
Elizabeth City State University	\$11,778	16	\$11,935	16	\$12,080	16	\$13,276	14	\$13,572	16	\$14,868	14
Winston-Salem State University	\$11,914	15	\$11,978	15	\$12,457	15	\$13,163	16	\$13,626	15	\$14,000	15
NC School of the Arts	\$16,348	3	\$16,895	3	\$17,173	3	\$18,613	3	\$19,635	3	\$20,496	3

Ranked high to low

Attachment 21

The University of North Carolina Total Tuition and Fees Applicable to All Regular Full-Time Graduate Students-Resident

	2007-2008	RANK	2008-2009	RANK	2009-2010	RANK	2010-2011	RANK	2011-2012	RANK	2012-2013	RANK
NC State University	\$ 5,482	2	\$ 5,551	3	\$ 5,851	3	\$ 6,898	2	\$ 7,679	1	\$ 8,779	2
UNC-Chapel Hill	\$ 6,073	1	\$ 6,524	1	\$ 6,986	1	\$ 8,024	1	\$ 6,791	3	\$ 9,499	1
East Carolina University	\$ 4,662	4	\$ 4,700	5	\$ 4,724	8	\$ 4,999	11	\$ 5,526	10	\$ 6,064	10
NC A&T State University	\$ 3,501	13	\$ 3,584	13	\$ 3,872	13	\$ 4,607	12	\$ 5,173	12	\$ 5,687	12
UNC Charlotte	\$ 4,485	7	\$ 4,629	7	\$ 4,759	7	\$ 5,484	6	\$ 5,807	7	\$ 6,253	8
UNC Greensboro	\$ 4,362	9	\$ 4,476	9	\$ 4,640	9	\$ 5,409	7	\$ 5,960	5	\$ 6,672	4
Appalachian State University	\$ 4,556	6	\$ 4,653	6	\$ 4,862	5	\$ 5,641	5	\$ 5,954	6	\$ 6,460	6
Fayetteville State University	\$ 3,312	15	\$ 3,312	15	\$ 3,502	15	\$ 3,824	15	\$ 4,481	15	\$ 4,722	15
NC Central University	\$ 4,053	11	\$ 4,203	11	\$ 4,482	11	\$ 5,122	10	\$ 5,428	11	\$ 5,873	11
UNC Pembroke	\$ 3,468	14	\$ 3,569	14	\$ 3,754	14	\$ 4,158	14	\$ 4,686	14	\$ 4,875	14
UNC Wilmington	\$ 4,613	5	\$ 4,751	4	\$ 5,257	4	\$ 5,713	4	\$ 6,012	4	\$ 6,258	7
Western Carolina University	\$ 4,236	10	\$ 4,380	10	\$ 4,522	10	\$ 5,329	8	\$ 5,600	9	\$ 6,169	9
UNC Asheville	\$ 4,442	8	\$ 4,578	8	\$ 4,771	6	\$ 5,162	9	\$ 5,798	8	\$ 6,512	5
Elizabeth City State University	\$ 2,960	16	\$ 2,985	16	\$ 3,135	16	\$ 3,750	16	\$ 3,947	16	\$ 4,280	16
Winston-Salem State University	\$ 3,633	12	\$ 3,779	12	\$ 3,930	12	\$ 4,586	13	\$ 5,020	13	\$ 5,427	13
NC School of the Arts	\$ 5,330	3	\$ 5,588	2	\$ 5,866	2	\$ 6,894	3	\$ 7,416	2	\$ 8,277	3

Ranked high to low

Attachment 21

The University of North Carolina Total Tuition and Fees Applicable to All Regular Full-Time Graduate Students- Nonresident

	2007-2008	RANK	2008-2009	RANK	2009-2010	RANK	2010-2011	RANK	2011-2012	RANK	2012-2013	RANK
NC State University	\$ 17,530	2	\$ 17,599	2	\$ 17,899	2	\$ 18,946	3	\$ 19,727	3	\$ 20,827	3
UNC-Chapel Hill	\$ 20,071	1	\$ 20,922	1	\$ 21,384	1	\$ 22,754	1	\$ 24,164	1	\$ 25,589	1
East Carolina University	\$ 14,978	6	\$ 15,016	6	\$ 15,040	9	\$ 15,686	10	\$ 16,320	10	\$ 17,895	9
NC A&T State University	\$ 13,086	12	\$ 13,169	12	\$ 13,457	12	\$ 14,192	12	\$ 15,381	11	\$ 17,120	11
UNC Charlotte	\$ 14,692	7	\$ 14,836	7	\$ 15,166	8	\$ 16,317	8	\$ 17,344	8	\$ 18,540	6
UNC Greensboro	\$ 15,412	4	\$ 15,747	5	\$ 16,120	5	\$ 16,889	5	\$ 18,186	5	\$ 20,121	4
Appalachian State University	\$ 14,139	9	\$ 14,552	9	\$ 15,276	7	\$ 16,732	6	\$ 17,766	6	\$ 18,272	7
Fayetteville State University	\$ 12,902	13	\$ 12,902	14	\$ 13,189	13	\$ 13,603	14	\$ 14,896	13	\$ 15,353	14
NC Central University	\$ 13,634	11	\$ 14,024	10	\$ 14,941	10	\$ 16,104	9	\$ 17,077	9	\$ 17,522	10
UNC Pembroke	\$ 12,875	14	\$ 12,976	13	\$ 13,081	15	\$ 13,485	16	\$ 14,013	16	\$ 14,202	16
UNC Wilmington	\$ 14,478	8	\$ 14,811	8	\$ 15,970	6	\$ 16,642	7	\$ 17,650	7	\$ 18,160	8
Western Carolina University	\$ 13,821	10	\$ 13,965	11	\$ 14,107	11	\$ 14,914	11	\$ 15,185	12	\$ 15,754	12
UNC Asheville	\$ 15,306	5	\$ 15,784	4	\$ 16,335	4	\$ 17,758	4	\$ 19,244	4	\$ 19,957	5
Elizabeth City State University	\$ 12,005	16	\$ 12,165	16	\$ 12,315	16	\$ 13,528	15	\$ 14,074	15	\$ 15,420	13
Winston-Salem State University	\$ 12,126	15	\$ 12,612	15	\$ 13,116	14	\$ 13,872	13	\$ 14,316	14	\$ 14,723	15
NC School of the Arts	\$ 16,914	3	\$ 17,461	3	\$ 17,739	3	\$ 19,201	2	\$ 20,223	2	\$ 21,084	2

Ranked High to Low

Attachment 21

EAST CAROLINA UNIVERSITY TUITION AND FEES FOR RESIDENT UNDERGRADUATE **PROPOSED**

	Approved 2012-2013	Proposed CBTI and Fee Increases	% Increase from 2012- 2013
Tuition Resident Undergraduate	\$3,758	\$3,959	5.35%
Total General Fees	1,737	1,792	3.17%
Total Tuition and General Fees (base for cap)	\$5,495	\$5,751	4.66%
Total Debt Service Fees (excluded from cap)	318	318	0.00%
Total Tuition, General and Debt Service Fees Paid by Resident Undergraduate	\$5,813	\$6,069	4.40%
Total Special Fees (excluded from cap)	50	50	0.00%
Total Tuition, General, Debt and Special fees Paid by Resident Undergraduate	\$5,863	\$6,119	4.37%
Miscellaneous Fees (excluded from cap)	156	159	1.92%
Total Tuition and Fees Paid by Resident Undergraduate	\$6,019	\$6,278	4.30%

Increases include: \$201 CBTI, General Fees \$55; Miscellaneous Charges \$3
Debt service includes \$150 for MSC/LWCC that has already been approved but not collecting

EAST CAROLINA UNIVERSITY TUITION AND FEES FOR NONRESIDENT UNDERGRADUATE **PROPOSED**

	Approved 2012-2013	Proposed CBTI and Fee Increases	% Increase from 2012- 2013
Tuition Nonresident Undergraduate	\$17,572	\$18,072	2.85%
Total General Fees	1,737	1,792	3.17%
Total Tuition and General Fees (base for cap)	\$19,309	\$19,864	2.87%
Total Debt Service Fees (excluded from cap)	318	318	0.00%
Total Tuition, General and Debt Service Fees Paid by Nonresident Undergraduate	\$19,627	\$20,182	2.83%
Total Special Fees (excluded from cap)	50	50	0.00%
Total Tuition, General, Debt and Special fees Paid by Nonresident Undergraduate	\$19,677	\$20,232	2.82%
Miscellaneous Fees (excluded from cap)	156	159	1.92%
Total Tuition and Fees Paid by Nonresident Undergraduate	\$19,833	\$20,391	2.81%

Increases include: \$500 CBTI, General Fees \$55; Miscellaneous Charges \$3
Debt service includes \$150 for MSC/LWCC that has already been approved but not collecting

EAST CAROLINA UNIVERSITY

Attachment 21

TUITION AND FEES FOR RESIDENT GRADUATE PROPOSED

	Approved 2012-2013	Proposed CBTI and Fee Increases	% Increase from 2012- 2013
Tuition Resident Graduate	\$4,009	\$4,223	5.34%
Total General Fees	1,737	1,792	3.17%
Total Tuition and General Fees (base for cap)	\$5,746	\$6,015	4.68%
Total Debt Service Fees (excluded from cap)	318	318	0.00%
Total Tuition, General and Debt Service Fees Paid by Resident Graduate	\$6,064	\$6,333	4.44%
Total Special Fees (excluded from cap)	50	50	0.00%
Total Tuition, General, Debt and Special fees Paid by Resident Graduate	\$6,114	\$6,383	4.40%
Miscellaneous Fees (excluded from cap)	156	159	1.92%
Total Tuition and Fees Paid by Resident Graduate	\$6,270	\$6,542	4.34%

Increases include: \$214 CBTI, General Fees \$55; Miscellaneous Charges \$3
Debt service includes \$150 for MSC/LWCC that has already been approved but not collecting

EAST CAROLINA UNIVERSITY TUITION AND FEES FOR NONRESIDENT GRADUATE PROPOSED

	Approved 2012-2013	Proposed CBTI and Fee Increases	% Increase from 2012- 2013
Tuition Nonresident Graduate	\$15,840	\$16,540	4.42%
Total General Fees	1,737	1,792	3.17%
Total Tuition and General Fees (base for cap)	\$17,577	\$18,332	4.30%
Total Debt Service Fees (excluded from cap)	318	318	0.00%
Total Tuition, General and Debt Service Fees Paid by Nonresident Graduate	\$17,895	\$18,650	4.22%
Total Special Fees (excluded from cap)	50	50	0.00%
Total Tuition, General, Debt and Special fees Paid by Nonresident Graduate	\$17,945	\$18,700	4.21%
Miscellaneous Fees (excluded from cap)	156	159	1.92%
Total Tuition and Fees Paid by Nonresident Graduate	\$18,101	\$18,859	4.19%

Increases include: \$700 CBTI, General Fees \$55; Miscellaneous Charges \$3
Debt service includes \$150 for MSC/LWCC that has already been approved but not collecting

Health Sciences Committee
November 29, 2012

Dr. Horns reported:

- College of Nursing fall enrollment is 1,271 students, the largest class ever.
- On December 3rd, the Sylva Community Service Learning Center groundbreaking will be held.
- School of Public Health Planning - actively working on proposals to submit a plan to establish a PhD in Epidemiology and DrPH with focus areas in Health Administration & Biostatistics. Will be in the planning phase for the next 3-4 years.
- Major intraprofessional education initiatives are ongoing in the Health Sciences Division with the Health Sciences Student Leadership Council working with faculty across the division to strengthen intraprofessional education. Planning academic, social and recreational activities. 140 students/faculty came together for a Crossing Borders event October 25 to watch a film on diversity and then gather in small groups to talk about the diversity in the work they do as teams.
- Two endowments in the Health Sciences Division were recently funded and matched by the State. In the BSOM - the Monk Endowment and the College of Allied Health Sciences - Bremer Endowment .

Vidant Health Update:

- Dr. Dave Herman, CEO of Vidant Health, gave an update on the work that has been ongoing with the Affiliation Agreement between the BSOM and Vidant Medical Center.
- Clinical Governance Physicians Group has been developed to make decisions that govern practice at Vidant Medical, other Vidant hospitals and clinics.
- November 15th – submitted a 65 bed certificate of need (CON) for a new \$181M cancer hospital that will occupy 96 beds and 130,000 square ft. outpatient facility for cancer care. Final word of the CON should be in June 2013; bidding in December 2013; and occupancy in 2017.
- Best financial year for Vidant Health - \$126M (includes Vidant Medical Center and other Vidant facilities in the region).

CAHS Update:

- Dr. Thomas shared that the 45th Anniversary Celebration of the School was held in October and several other recognitions will be held throughout next year. He gave an update on strategic growth in education and enrollment: MS in Health Informatics and Information Management will begin in Fall 2013 with 10 full-time students; MS in Physician's Assistant Studies has grown to 35 students; Doctor of Physical Therapy program is projected to increase enrollment in fall 2013; and The Doctor of Physical Therapy and AuD degrees are now included in the Early Assurance program through the Honors College.

BSOM Update:

- Dr. Cunningham shared the physicians that were chosen by their peers for inclusion in the 2012-2013 "Best Doctors in America" list. The work of LCME accreditation review is ongoing and LCME should be back next summer to re-look at the program. Searches are on-going for the Department Chairs of the Cardiovascular Sciences and Obstetrics & Gynecology. The search for the Department Chair of Oncology will be launched in the next few weeks.
- Dr. Benson gave an update on the work of the Affiliation Agreement between the BSOM and VMC. Plans are to have the agreement to the ECU Board of Trustees by the February 2013 meeting.
- Mr. Jowers reported on ECU Physicians financial performance as of October 2012 FYTD. There has been a huge growth in pro-fee collections, outpatient visits, and wRVu's. Met actual budget for October 2012 with a net income of \$1.8M. Have 90 days of operating cash in today's funds, which is a major improvement. ECU-P is close to breaking even.

Action Item:

The Health Sciences Committee reviewed two initial appointment tenure recommendations. A motion was made to approve the conferral of the initial appointment of tenure for both candidates approved by the Chancellor as presented in the Board materials. Motion passed unanimously.

University Affairs Committee – Nov. 29th – Talking Points

Student Affairs – (Virginia Hardy)

- **Student Centers Update** – We heard a briefing about the two new student centers including how some of the square footage will be used for student organization space, the bookstore, cultural center and dining space. Additionally, we learned about the 700 spot parking deck as well as the expected cost per square foot (about \$500/sq. ft) and a \$298 estimated fee cost per student (\$150 was already approved and \$148 is additional fee – the fee doesn't start for students immediately).
- **Belk Building Update** – We also saw a presentation about the Belk Building plans. It is planned for demolition and an amazing new design, which will include a walking plaza, a swimming pool, two separate buildings with numerous community/common spaces for students.
- **SGA Service Efforts (Justin Davis)**
 - Justin shared some of the SGA efforts dealing with philanthropy including Operation Christmas Child and Relay for Life. They shipped 97 boxes to other countries for kids. The Relay for Life project has been recognized with awards for its efforts. Justin introduced Justine Williams who is the campus student ambassador with Restore One, which focuses on fighting human trafficking. She worked this past summer in Thailand with those impacted by human trafficking. North Carolina is 7th or 8th for labor and/or sex trafficking because of our cities and major highways. Charlotte is a major hub for trafficking between Atlanta and New York. Restore One works to help victims who have been made to be prostitutes or into slavery. Justine said that about 75% of the volunteer base right now at Restore One in Greenville is ECU students. Justine is an amazing example of the wonderful service work our students are doing to impact locally and globally.

Academic Affairs (Marilyn Sheerer) –

- **Conferral of Degrees (Action Item)**
- **Retention Presentation from Dr. Jayne Geissler**
 - We heard that everyone is accountable and has a role and responsibility for student retention. Defined as first time, full time freshman returning to ECU for the second year of college. Some of the critical factors include cost of attendance, societal importance of a college degree, and providing a return on the student's investment.
 - Jayne talked about four major categories:
 - **Student success** – Cognitive (GPA and SAT scores) vs. Non-Cognitive factors (maturity, academic preparation, tenacity, etc.). She said ECU is focused on advising, teaching, student affairs services and relationships with parents to be more proactive.
 - **What are we doing at ECU?** – We continue to try innovative, new ideas to help our students inside and outside the classroom.
 - **Are we successful?** – We saw our retention numbers from 2006 – 2014. ECU raised its minimum GPA requirements this past year and UNC GA gave us some leeway for only retaining 79%. We did learn there is a trend that white males are struggling (at ECU and nationally). The gap continues to widen and we are looking to explore the reasons and options to reverse the trend.
 - **Challenges** - Shifting concerns include financial stress/burden, entrance to majors, transfer populations, student development and conduct, academic preparation and the male dilemma.
- **Student Assessment Data**
 - That led us into a report from Kathy Hill, Director of Student Affairs Assessment who shared some of the great progress in the last two years for assessment data and strategies in Student Affairs.
 - Student Affairs has build a scholarship of assessment through outcomes, research initiatives, external program reviews, accreditation, and strategic planning. It has a fully functioning strategic plan with five priorities: (1) Enhance inclusion and success for all students, (2) Advance Leadership Discussion, (3) Foster Student Development through Innovative Programs and Services, (4) Strengthen Professional and Personal Development and (5) Increase and Responsibly Manage Resources for Sustainability.

Prayer and Pledge Discussion

- From our last BOT meeting, it was asked for this committee to discuss adding prayer and the pledge of allegiance to our meetings/committees. Donna Payne discussed the constitutionality of prayer and things to consider such as not forcing involvement and being of a non-denominational, non-sectarian message. There needs to be some process determined for how and who is delivering the prayers before approval. Some of the issues identified including asking people to stand. Another option would be having a moment of silence. She said there are religious discrimination possibilities too that could come up as well as possible legal actions. UNC Board of Governors does open with prayer. They are each invited away from the board meeting and they are given the option to pray, but they must follow the parameters.
- Donna said there are few limitations on having the pledge at meetings.
- UA decided to carry this discussion forward for more conversation to be held between meetings.