

## **BOARD OF TRUSTEES**

East Carolina University

November 19, 2010

The Board of Trustees met in regular session Mendenhall Student Center. David Brody, chair of the Board, called the meeting to order and read the conflict of interest statement required by the State Government Ethics Act. No conflicts were identified.

Mr. Brody asked Secretary Redwine to call the roll.

### Members Present

Robert Brinkley  
David Brody  
Ken Chalk  
Bob Greczyn  
Steve Jones  
Bob Lucas  
Carol Mabe  
David Redwine  
Danny Scott  
Tremayne Smith  
Mark Tipton

### Members Absent

Bill Bodenhamer  
Joel Butler

## **APPROVAL OF MINUTES**

Mr. Brody asked for a motion approving the minutes from the Board meeting on September 17, 2010. Mrs. Mabe moved approval of the minutes. Mr. Lucas seconded the motion. The motion passed with no negative votes.

## **CHANCELLOR'S REPORT**

A text version of Chancellor Ballard's remarks to the Board is included as "Attachment A"

## **REPORT FROM THE CHAIR OF THE FACULTY**

A text version of Dr. Walker's remarks to the Board is included as "Attachment B."

## **REPORT FROM THE BOARD OF GOVERNORS**

Mr. Phil Dixon gave a report from the Board of Governors. He reported on the significant changes in the General Assembly and profiled a number of new members that could be "friends" of ECU and the UNC system. In addition, he discussed collaborative educational efforts between the United States and China.

## **REPORT FROM THE SGA**

SGA President Tremayne Smith gave remarks to the board. A text version of his comments is included as Attachment C. Mr. Brody commented that he had heard terrific things regarding the Student Focus Group. He also said that the Trustees would like to have that kind of dialogue with students on a more regular basis to gain a better understanding of student issues.

## **REPORT OF THE BOARD OF VISITORS**

Chair of the Board of Visitors, Mr. Reid Overcash, gave the report to the Board. He gave an update on the last Board of Visitors meeting on November 5, 2010. Danny Scott represented the Board of Trustees at that meeting. Mr. Overcash said that the Board of Visitors now supports three Access Scholarships and that \$4,500 was collected at the November meeting alone. The Board of Visitors will add a fourth scholarship this year. The Board of Visitors is reaching out to former members to contribute to Access Scholarships.

## **COMMITTEE REPORTS**

### **AUDIT COMMITTEE**

Mr. Ken Chalk gave the Audit report. A summary of his report is included as Attachment D. There were no action items.

### **HEALTH SCIENCES COMMITTEE**

Mr. Steve Jones, chair of the Health Sciences Committee, gave the report. A summary of the report is included as Attachment E. There were no action items.

### **UNIVERSITY AFFAIRS COMMITTEE**

Mr. Robert Lucas, chair of the University Affairs Committee, gave the report. A summary of the report is included as Attachment F. Mr. Lucas said there was one action item.

Mr. Lucas moved that the candidates for degrees, as approved by the Faculty Senate and the Chancellor, be authorized for conferral on Friday, December 17, 2010, at the annual Fall Commencement. The motion was approved with no negative votes.

### **FACILITIES & RESOURCES COMMITTEE**

Mr. David Redwine, chair of the Facilities and Resources Committee, gave the report. A summary of the report is included as Attachment G. There were several actions that required Board approval.

Mr. Redwine moved approval to move forward with the Student Union Project conceptually to the design phase, including a parking deck, and then return to the Board for discussion. After a brief discussion, the motion was approved with no negative votes.

Mr. Redwine moved that the Board approve the Parking Fee Proposal in accordance with the terms and conditions provided in the Board materials. This proposal is included in this document as Attachment H. The motion was approved with no negative votes.

Mr. Redwine moved that the Board approve the revised request to purchase +/- 1.9 acres of land for \$1.00 to site the Dental Clinic Training Center in Elizabeth City, NC, with a clear deed and a separate recorded agreement with stipulations. A summary of this request is included as Attachment I. The motion was approved with no negative votes.

Mr. Redwine moved that the Board approve the lease of clinical space in the Leo Jenkins Cancer Center to Pitt County Memorial Hospital in accordance with the terms and conditions provided in the Board materials. The motion was approved with no negative votes. In addition, Mr. Redwine moved that the Board approve the lease of space in the Leo Jenkins Cancer Center to NewCo Cancer Center, LLC in accordance with the terms and conditions provided in the Board materials. The motion was approved with no negative votes. The details of these leases are included as Attachment J.

#### **EXECUTIVE COMMITTEE**

Mr. David Redwine presented the motions from the Executive Committee.

Mr. Redwine moved that the Board approve the conferral of tenure for Dr. Jan Wong, Professor and Director of the Breast Cancer Center, Section of Surgical Oncology, Department of Surgery, Brody School of Medicine and Dr. Patricia Fazzino, Dean of the Honors College. The tenure recommendations are included as Attachment K. The motion was approved with no negative votes.

Mr. Redwine moved approval of the proposal of tuition and fees for 2011-2012 as presented in the board material. The proposal is included as Attachment L. The motion was approved with no negative votes.

## **REPORT FROM THE CHAIR**

Mr. Brody said that it is the consensus of the trustees to have student discussions on a regular basis so all trustees can participate. Mr. Brody said that he would work with Tremayne Smith and John Durham to schedule a time around Trustee meetings (either a breakfast discussion or Thursday evening discussion) to have a dialogue with the students so that the Board can get a better understanding of the issues affecting students.

Mr. Brody also said that he hopes that at the next lunch discussion the Board can discuss governance issues as it relates to the Board of Visitors and Pirate Club. Even though they are “outside of the University sphere,” they are still underneath the University and therefore the Board’s responsibility, he said. The Board needs to understand them better and make sure that the proper governance is indeed in place, he said..

## **UNFINISHED BUSINESS**

There was no unfinished business.

## **NEW BUSINESS**

There was no new business.

## **ADJOURNMENT**

The next meeting will be February 25, 2011. The meeting was adjourned at 11:15 a.m.

Respectfully Submitted,

John Durham  
Assistant Secretary to the Board

Chancellor's Remarks  
11/19/10

Welcome and thanks for all you do for ECU.

I want to start by recognizing two very good people. First, help me welcome Dean Rick Niswander as our Interim VC for Administration and Finance. He has some huge shoes to fill... literally, have you seen Kevin's feet? Seriously, Mr. Seitz has made a huge difference for ECU and I'd like to recognize both Kevin and Dr. Niswander at this time.

Both of these people have strong technical skills, but beyond that they are both first rate leaders ... with integrity, great organizational skills, and team behaviors. I am also happy to announce today that the Executive Council has made a donation of over \$600 to the Gail Jordan Scholarship Fund in the name of Kevin and Pat Seitz.

### Budget

Need to discuss Budget Planning. Speaking to our students and faculty....

### Tuition

Mr. Seitz led an excellent discussion yesterday on campus-based tuition and fees, so I won't repeat that. I will say that it pains me to recommend large increases in what students have to pay for their education because step # 1 in "Student success" is access and affordability. Our vision is:

... *delivering on the promise of opportunity* ...

and we cannot deliver on that promise if we can't get the students here or if they can't afford to stay. Today on a national level, more than 60% of prospective students say "they will have a difficult time affording a college education."

That said, we are in extraordinary fiscal times and we will do all we can to maintain the quality of our academic programs... that is step #2 in student success.

Regarding state budgets, I think that everyone knows that a revenue gap of about \$3.6 billion is predicted for next year and since education is a discretionary spending category, we could see large base budget cuts. For example:

- The current estimates are that each campus would lose between 10% and 18% of their base budget, depending on whether the temporary sales tax is renewed;
- If the cuts stay between 10-13 percent, ECU would lose 30 to \$40M;
- A big change will occur this year in the Board of Governors because half of its members are up for reappointment and we do not know how this will affect the System.
- We are forced to make decisions about revenues 6 to 8 months prior to knowing what state appropriations will be.

Because of the great job Mr. Seitz and all divisions have done, we think we are prepared for a 10% cut, but it won't be pretty. In rough terms, about 50% of the \$ 30M would come from "Kevin's savings bank" that he has been building for the past three years. The remaining 50% would come from:

- Supplemental tuition (about 25%);
- Our emergency fund (about 10%); and
- Unit reductions of less than 2%.

Base cuts above 13% or \$40 million will require a different approach to our university. We are working right now on the details, but cuts above 13% would certainly mean a smaller university, cutting services, consolidating units, losing vacant positions, large cuts to some colleges, a hard freeze on hiring, and evaluation of vertical program cuts. Also at that level, assuming we have the authority, we would have to consider more supplemental tuition increases. One thing for sure is that I will not allow the common approach of "letting everyone die a slow death"... also known as across the board cuts.

Two more elements to budget planning are important for the Board's understanding.

- First, it is almost certain that no planning for capital projects will be allowed for the coming year, so our Bio-science building will be further delayed. We do anticipate some funding for repairs and renovations, which is vital for older campuses like ours; and
- Enrollment growth funding remains the single biggest source of operating dollars and we will need your help to secure funding for enrollment growth for next year. This is a much more significant source of revenue, at least historically, than campus based tuition. This year, for example, we realized 14.9 million dollars from enrollment growth. ECU has an excellent opportunity for future growth. Plus, we currently meet all the BOG performance requirements. So, this source of legislative support is vital to us.

### Athletic Conferences

Everybody is interested in this question and recent expansion announcements by the Big East have caused a frenzy of activity. Coach Holland has made several public statements and I won't repeat his excellent analysis. I will summarize my perspective and ask for Board support:

1. Conference USA remains an excellent location for us, especially as the conference give serious consideration to expanding its teams and building regional sub-conferences. In addition, a chance exists for us to achieve automatic qualifier status if we find a mutually beneficial merger with the Mountain West. Many discussions are in the works and we just need to see where they end up;
2. Coach Holland has controlled all the variables he can control to this point...especially our revenues, our facilities, and our national exposure. All of this positions us well for the future, regardless of what conference we are in.
3. Last, in spite of his efforts and our success in CUSA, we do not have the TV market share that large cities like Dallas or Orlando have and that market share will continue to be a barrier for us.

### Strategic Priorities

We continue to fund and advance our strategic priorities in spite of tough budget times. The Honors College is a prime example, and I assure you that Dr. Sheerer will make that a success. In addition, I am very proud that we are finding more revenues for graduate education, thanks to the leadership and dogged perseverance of Vice Chancellor Mageean and Dean Gemperline. Over 1 million dollars in new permanent funding was given to graduate programs this year and now we are close to dedicating some additional revenue streams from pouring rights contracts to merit scholarships and to graduate stipends and tuition remissions. Graduate education has become vital in the job market of today and we expect the demand for strong graduate education to continue to increase. In addition, we are self funding nearly 8M in order to build vital research space on campus. This 8M will go towards the Heart Institute and virtually complete the plans for that building.

### Dr. Ross

Finally, I am about one month away from having a new boss, Dr. Tom Ross and I'm getting to know him all the time. He will visit our campus on February 15<sup>th</sup> and we will be inviting the Board to join us for some of the discussions. We hope to show him the same sort of quality, authenticity, and spirit that we showed the UNC Tomorrow Commission... as well as many others over the past few years.

Questions?



Chair of the Faculty Remarks

November 19, 2010

Good morning! I bring you greetings from the faculty. I would like to recognize my faculty leadership team – Vice Chair – Dr. Mark Sprague (Physics) , Secretary – Mr. Hunt McKinnon (Interior Design and Merchandising), and Parliamentarian – Dr. Brenda Killingsworth (Business).

A few years ago, the university was met with a budget crisis, which prompted emotional uncertainty from the faculty about the state of the academic core. They worried about the fate of fixed-term faculty and insecurity relating to under-productive programs, as defined by GA. As predicted, these feelings are being experienced again as we face renewed budget woes and unpredictability about the NC Legislature and changes to General Administration leadership. Amid this climate, the faculty remain cautious and look to the leadership of our university to provide guidance and transparency about the state of our budget and affects on our academic core. We have been fortunate that our financial and senior leadership, including Chancellor Ballard, has been transparent in decisions regarding our budget and how enrollment growth funding has contributed to our financial health. Many universities are not as transparent as ECU, in sharing its budget management as VC Seitz has done, with the faculty leadership and faculty senate. We look to our new leadership, under Interim Vice Chancellor Niswander, and his interaction with the University Budget Committee, in continuing to inform the faculty senate and general faculty about the state of financial affairs. Provost Sheerer and I have agreed to meet with this faculty senate committee throughout the year and to assist with the dissemination of budget updates with the general faculty. In all circles and committees, both at the university and UNC system level, faculty are concerned about our financial health and want to be involved in making decisions about possible faculty and program cuts. Concerns are mounting about possible program curtailment, with the establishment of a UNC system-wide committee on program curtailment, as chaired by our own Provost Sheerer. Speculations about the elimination of tenured faculty, in the event of program elimination, are growing. I ask the BOT and senior administration to continue to have open dialogues and discussions with faculty and faculty senate committees (EPPC) in the event of such decisions, to involve the faculty in such decisions, and to uphold the process as outlined the Faculty Manual, in the event of program elimination, which could potentially affect tenured and non-tenured faculty.

Now for more positive news, the Faculty Manual review and revision continues, and which will be 65% completed following our Faculty Senate meeting in two weeks. We have a 50+ page agenda, which 26 sections of the faculty manual. We have so much to discuss that the Agenda Committee is even timing my comments, so we can devote more time to our business – to get the Faculty Manual completed! Following the January Faculty Meeting, 75% of the manual will be completely reviewed! It has become a goal for all of us, especially the key Faculty Senate committees! My goal is to have the entire manual completely revised by April, and beginning

with the organization of the new Faculty Manual in the Summer of 2011. Again, I cannot overstate the time and effort that has gone into this process. By reviewing each section in the manual, we have uncovered not only outdated information, but have added new sections that pertain to contemporary issues such as training for Distance Education courses (a SACS requirement), updated information related to personnel records, and updated Academic Policies. Our matrix tells our story and I have a new one for Chair Brody and Mr. Greczyn, a member of our Faculty Manual Steering Committee, and of course, Chancellor Ballard. At the end of this year, we will have new language and an organizational outline for the ECU Faculty Manual. Thanks to our faculty and administrators who have been diligent in their work on this endeavor. We will have the best faculty manual in the state!

Lastly, I want to remind the BOT about the productivity of our faculty in the areas of teaching, research, and service. Many faculty, representing all academic units, have dedicated countless hours to university service, including work on the faculty senate and its committees, to SACS committees as we work towards reaffirmation of our accreditation, strategic action planning and the Baldrige Award, and participating in Foundations of Excellence –a self-study examining our first year program (freshman) and transfer student experiences, and ultimately - retention. Now keep in mind that these service activities (to the university, college, and department) are not counted toward the faculty workload, although service is an important aspect of the responsibilities of the tenured and tenure-track faculty member. Faculty are teaching larger classes, both face-to-face and online in their discipline with many teaching at multiple levels – undergraduate, master’s, and doctoral. Our online faculty are the same faculty in our face-to-face classrooms, which demonstrates the quality of our academic programs. In addition to higher teaching demands, the faculty must also be engaged in productive scholarly work, including the mentoring of students, in such areas as basic research, creative activity (as in the fine arts), engagement, outreach, and innovation. Also included in this area are the submission and management of external funding and grants, which are timely to both write and administer. Yes, and many of us also engage in patient care and clinical supervision of our students in clinical settings. Much of the data and outcomes representing student graduation and retention rates do not reflect the countless hours spent in the traditional roles of the faculty member. The faculty tirelessly and unselfishly share their knowledge with our students, to offer a quality education in a variety of disciplines, which teach them how to think, problem solve, be a leader in a field, and engage in inquiry at many different levels. Our dedication and roles know no boundaries. We are dedicated to our university and to the education of our students.

To close, let me thank each of you for your commitment to our university. The faculty truly appreciate your support and the stability you provide to East Carolina University.

## President's Report to the Board of Trustees

**Student Body President**  
Tremayne B. Smith  
**East Carolina University**

**Nov. 19, 2010**

Since our last meeting, the Student Government has been working very very hard and getting a lot of things done.

### **New Business**

#### Judicial

- The Judicial Branch has been steady working this semester having already done a couple of Constitutional Interpretations (NC State has requested information about how our elections system works)

#### Legislative

##### Passed

This week I signed into effect

- 1-Senate Resolution (SR-04)- "Increased Transparency of Meal Plans offered by ECU."  
2- Senate Resolution (SR-06)- "Resolution supporting the Pirate Tutoring Center".  
3-Senate Bill (SB-01)- "Organizational Representation in the Appropriation Committee".
- Athletics and Ed & Tech Fee Increase Resolution (PASSED)- Scheduled to be presented Nov. 1st, these two resolutions advocate for the proposed student fee increases of \$40 for Athletics and \$60 for the Education and Technology Fee.
- Resolution Against the Proposed Downtown Tax (PASSED)- This resolution was passed in the SGA Senate at the October 4th meeting. The resolution states our position that we do not currently advocate the 2,000 flat tax of the establishments in the downtown area.

##### Pending

- 25 ft Smoking Rule Resolution- seeing this rule enforced and also suggest the establishment of designated smoking areas on campus to help alleviate this problem
- SGA Senate will be crafting a Anti-Hate Resolution. This resolution will go to reinforce our stand for equality among all students at East Carolina University and to promote positive interactions among all individuals.

#### Executive

- The Executive branch firmly supports the Anti Hate resolution as we denounce, stand against and will not tolerate discrimination or hate on the basis of any grounds aimed at

any students. We have plans to send out a letter to the student body regarding this matter and highlighting our position.

- Continue to do the Weekly Presidential Radio Address -Fridays at 12 pm on 91.3 WZMB Pirate Radio
- Continuing to work for an Alternative Downtown Venue- non alcoholic environment
- SGA entered into a \$250,000 financial partnership with Student Transit for a Student Transit GPS Capability Upgrade-We expect 6-8 weeks lead time for the equipment. Meanwhile, the vendor is attempting to schedule the installs. Installation will take about 1.5 days per vehicle so about 5 weeks of steady installs. We are being kept up to date by Wood Davidson concerning information about the timeline. Because of SGA funds and support of this project there will be a major improvement in service and access to transit information for students
- Visits to AG Cox Middle school; speaking to students on education, motivation and future goals. More visits are being planned.

### **Upcoming Events**

- SGA Executives will be participating in the Patriot Run. A benefit to raise money for wounded warriors of the Armed Services
- Operation Pirates Give Back- SGA will be working with Community and Campus partners in a 2 semester endeavor to give back to local children.

### **Completed Tasks**

- SGA Execs continue to make a monthly appearance on Ch. 7 'Talk of the Town'
  - 2 SGA Town Halls in Oct- great student Feedback.
  - Chat with the Chancellor Oct.6<sup>th</sup>
  - SOSGA November 10<sup>th</sup> -The Constitution of the Student Government Association declares that once per semester the President shall give an address to the Student Congress concerning the State of the Student Government .This is the first address of its kind in the nearly 80 year history of the ECU Student Government Association
  - To conclude my report...The SGA will continue to operate to live out the motto of ECU which is Sevre- to serve. I've said it once before and I'll say it again, I believe **Slaves** sever because they want to...**employees** serve because they need to, put Pirates serve because they want to. We will continue to serve and to fulfill the motto of this years SGA Administration and that is **LET DO WORK**...and so we shall.
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**East Carolina University  
Report of Audit Committee Meeting  
11/18/10**

**Action Items**

- Approval of September 16, 2010
- Approval of revisions to the 2010/2011 Annual Audit Plan.

**Internal Audit Report**

- Dashboard/Metrics Update
  - 21% of audit plan has been completed
  - Direct audit hours = 75% (70% is the goal)
  - Management's corrective actions = 100%
- Internal Audit is getting ready for their five year quality assessment review (this is an audit of the auditors); A firm has been selected and this review should be completed by June of 2011.
- Internal Audit is required to follow the Institute of Internal Auditor's International Standards for the Professional Practice of Internal Auditing; a summary of those standards were shared with the audit committee.
- In order for the audit committee to have a better understanding of the Standards, the Director of Internal Audit is going to have a spotlight on IIA Standards at each Audit Committee Meeting; Yesterday's meeting focused on two standards:
  - Quality Assurance and Improvement Program
  - Proficiency and Due Professional Care

**ERM Report**

- Update on the members of the ERM Committee was presented.
- Update on ERM Committee themes was presented.
- Mr. Wiseman will be presenting at an ERM conference in California next month.

**Health Sciences Committee  
November 18, 2010**

PCMH Update:

- Brian Floyd, Executive Vice President of PCMH, reported on the fiscal year end budget and noted that the hospital is in good shape for moving forward in the new fiscal year.
- Dr. Ronald Perkin, Chair of the Department of Pediatrics, and Mr. Sanjay Saha, Senior Vice President for Operations for PCMH, gave an update on the progress of the Children's Hospital –a full service Children's Hospital which will provide care that is patient and family-centered. Construction to begin July 2011 and closeout and occupancy by July 2013.

BSOM Update:

- Dr. Cunningham reported on:
  - BSOM revenue sources and options for expanding the practice which included the opening of the Moye Medical II facility and the Rapid Access location on Main campus.
  - BSOM annual growth in extramural funding is higher than other colleges and returns in research expenditures is better compared to other colleges.
  - The BSOM enrolled the first patient nationally last week in the SPRINT (Systolic Blood Pressure Intervention Trial).
  - 40% of BSOM graduates now practice in NC; graduates who complete residency training at BSOM/PCMH – 75% practice in NC.
  - Medical School expansion is still a BSOM priority for this upcoming year. Will be working to promote the BSOM funding needs to our new legislators.
- Dr. Benson reported on:
  - Integrated Approach to Cancer Services – BSOM and PCMH are working collaboratively to strengthen cancer care services locally and regionally. The resources from both entities will complement each other. Limitations on reimbursement of Medicare, the present billing model constitutes significant portion of ECU Physicians' practice plan deficit, over \$2M annually. The integration, NewCo Cancer Services, will relieve this deficit. Projected impact of the joint venture – 5 Year cash flow to ECU-P – \$6.5M. The joint venture will provide ambulatory services in most clinical disciplines via a new, private corporation jointly owned by PCMH & BSOM which will be governed by a Board of Managers (PCMH/BSOM representation). Projected launch date is April 2011.
- Mr. Jowers reported on:
  - ECU Physicians financial performance and the steps that are being taken to improve performance – i.e., new clinic facilities, recruitment of physicians; new strategies to improve patients' clinical experience; stepping up billing compliance awareness and training; and working with Department Chairs to ensure timely invoicing of contract revenues and follow-up on outstanding receivables.
  - Retaining a consultant to review GME issues and reimbursement levels.

Dr. Horns shared from the Division:

- School of Dental Medicine - construction of the new building is progressing; accreditation site visit conducted with no recommendations – initial accreditation expected February 2011. School has received 400 student applications which are in the screening process for the class beginning in August 2011. Third modular unit will be delivered mid 2011 to house faculty & staff. Renovations of a portion of the BSOM are to begin soon to provide learning site and simulation facilities for students until the new building is ready.
- East Carolina Heart Institute had a very productive year even with no operating budget. Dr. Horns is working to advocate operating dollars for ECHI.

## University Affairs Committee

### Student Panel – The Topics we discussed included:

- What would you change at ECU?
- What do we do very well at ECU?
- Reputation as a Party School
- Access to Library/Computer Labs
- Retention Rates
- Student Apathy and Student Accountability
- Why did you choose ECU over other schools?
- Admission standards (raising them/essays/reputation)
- Marketing our successes and prioritizing our institutional stories to be told
- Student awareness of budgets, tuition, funding, technology and information
- Campus Safety
- How decisions are made at ECU
- Best kept secrets at ECU.

### Academic Affairs –

- **Bob Lucas made motion for the conferral of degrees. The motion was seconded and passed.**

### Research and Graduate Studies – Deirdre Magean

- Shared information from the 2009-10 annual report. There are increased efforts on campus for funding and grants. She talked about how the programs that need attention and funding.
- Deirdre said coastal issues have taken center stage with hurricanes and BP spill. She committed \$7,000 to do an ad in the Chronicle of Higher Education listing programs and services and from that we received some pretty good recognition and inquiries about our programs.
- She added that we are trying to showcase how the priorities in our region and state need to be addressed and what we have at ECU to address them. From there, we can market this to tell our story and be strategic with our intentions and plans and get it in front of legislators and important groups. By doing this, it enhances the entire experience.

### Athletics – Nick Floyd

- Facilities plan – the goal of \$15 million is at about \$8.4 million for the practice facility for basketball and they are moving forward.
- Olympic sports complex – there continues to be major work on the track and women's soccer complex and both are on track to be finished in the next couple months. There is also a team building that has gone to bid and is scheduled for completion for December 2011.



- Football – before the season most people wouldn't have thought that we would have six wins and be 5-1 in the conference, but we are. Our defensive front seven have had a bunch of injuries and so things have been tough once in a while. We are bowl eligible for a record fifth straight year. We are 44<sup>th</sup> in the country in attendance, which is higher than some schools at major conferences.
- Bob Lucas asked about possible bowl scenarios.
  - Nick said the Washington DC bowl and St. Petersburg locations are logical provided we don't go to the Liberty Bowl. That would be against ACC and Big East opponents, respectively.

**ECU Board of Trustees  
Facilities and Resources Committee  
November 19, 2010**

**Highlights**

The Facilities and Resources Committee met on November 18, 2010.

**University Advancement**

Due to time constraints Mr. Dowdy gave a very brief update and deviated from the agenda asking Clint Bailey, Assistant Vice Chancellor for University Marketing and Paul Clifford, Associate Vice Chancellor for Alumni Programs to make their presentations at the next meeting in February.

**Second Century Campaign Update Information**

**Discussion**

- Campaign total is \$185.4M which includes \$8.4M raised by the Pirate Club for the new basketball facility. It appears that we will have a strong year end in the area of fundraising.
- Planned Giving opportunities continue to surface securing funds for future needs at East Carolina.
- National Philanthropy Week is in full force with many student activities underway. All proceeds from the Purple Pig banks will benefit Joyner Library. Mr. Dowdy thanked Mr. Brinkley for bringing his pig back to campus full of change.
- The Women's Roundtable event was held on 10/14/10 and deemed very successful with over 350 attendees who enjoyed keynote speaker Jean Chatzky, bestselling author and financial editor of NBC's *Today* and luncheon speaker Jeanne Robertson, nationally-known humorist. Mr. Dowdy publicly thanked Mrs. Kay Chalk for chairing the Roundtable for the past several years..

**Other Advancement Highlights Information**

**Discussion**

- Mr. Dowdy shared with the committee that we have launched an initiative called Our Shared Direction: Building Partnerships for the East. This initiative will serve to reaffirm the role ECU plays as a national model for regional transformation. The initiative has included recent events in Rocky Mount, the Outer Banks and on December 1 the Chancellor and others will be in Jacksonville.

## **Administration and Finance**

### **ECU Student Centers**

The Committee reviewed a presentation of Student Centers by Dave Johnson of The Smith Group and Peter Isaac of Brailsford and Dunlavey. Dr. Hardy and Ms. Coleman presented information and were available for questions. The Committee approved a motion to recommend that the full Board approve moving the Student Union Centers Project forward conceptually to design phase, including a parking deck and returning to the Board for discussion.

### **Parking Fee Proposal**

The Committee reviewed a parking fee proposal from Parking and Transportation Services. Mr. Koch was available for questions. The Committee approved a motion to recommend that the full Board approve the request.

### **Elizabeth City Dental Site**

The Committee reviewed a request to purchase +/- 1.9 acres of land for the Dental School's Service Learning Center in Elizabeth City, NC. Ms. Payne and Mr. Buck were available to answer questions. The Committee approved a motion to recommend that the full Board approve the request with a clear deed and a separate recorded agreement with stipulations (summary attached).

### **Leases of Clinical Space**

The Committee reviewed a request to lease by disposition +/- 3,928 square feet of space in the Leon Jenkins Cancer Center to Pitt county memorial Hospital in support of the new cancer center joint venture. Mr. Buck was available for questions. The Committee approved a motion to recommend that the full Board approve the request.

The Committee reviewed a request to lease by disposition +/-32,353 square feet of space in the Leon Jenkins Cancer Center to NewCo Cancer Center LLC in support of the new cancer center joint venture. Mr. Buck was available for questions. The Committee approved a motion to recommend that the full Board approve the request.

### **Purchase of Stratford Arms Apartments**

Mr. Seitz presented an update on Stratford Arms Apartments. Mr. Buck was available for questions.

### **University Debt**

Mr. Seitz mentioned the University's indebtedness document in the materials and distributed a draft of ECU's Debt Management Guidelines.

### **Other**

Mr. Seitz presented a summary of the pouring rights proposal from Coco-Cola Bottling Company. Mr. Buck and Mr. Lee were available for questions.

Mr. Seitz presented information on foreclosures in the adjacent university neighborhood.

**EAST CAROLINA UNIVERSITY**  
**Parking and Transportation Services**  
**2011-2012 Parking Fee Proposal**

### **Recent Parking Improvements**

- Deb Garfi was hired as the new Director of P&T in April 2010. She brings 15+ years of university parking experience to ECU, having worked at the University of Chicago and Northwestern University. Her background includes deck construction and management, alternative transportation and department process review and efficiency.
- Per recommendations from the Board of Trustees, additional available visitor parking has been researched on core campus. As part of the master plan study, P&T is continually monitoring campus to identify areas that require more visitor parking. With the placement of meters in higher traffic areas, revenues increased by 8% from FY 08/09 to FY 09/10.
- P&T has been working with the Master Plan consultant to identify areas for improvement and growth in the parking areas on campus. P&T continues to collect, interpret, and offer information to assist in the completion of the Master Plan.
- Restructuring, reorganization and training of the internal staff is continuing to provide improved customer service and efficient operation of the department.
- P&T has implemented alternative transportation programs to campus to introduce transportation demand management (TDM) concepts to the University.
  - Zipcar – a nationwide car sharing program.
  - Zimride - a ride sharing network based on Facebook. ECU community members only are able to access the site.
- Continued to receive contributions from Athletics regarding maintenance of the parking areas associated with events. P&T began reviewing other free uses of parking in relation to the maintenance and operational costs of these lots.
- Lot improvements continued and upgrades were completed or in process at:
  - Willis Building - completed
  - Belk Residence Hall - completed
  - Printing and Graphics (Harris Building) – completion by December 2010

### **Parking Fee Background**

- Parking is required by NC law to be self-supporting. Our primary goal is to keep fees as low as possible and base fee on paying for convenience. Commuting students using a Park and Ride option continue to pay the lowest fees (\$120 annually) in the UNC system.
- P&T made a payment of \$1.56 million to NC Public Schools based on the fine revenue lawsuit. This represents the first payment with a balance of \$2.6 million remaining to be transferred.

- P&T continues to transfer approximately \$180,000+ to the ECU police for lot security. P&T has received a request to again transfer funds to Transit to cover operational costs. P&T was transferring \$250,000/year, but costs have been estimated to be nearly \$900,000/year.

## Parking Fee Proposal

- To continue in the maintenance and upgrade of existing parking resources, and to plan for further parking demand, additional fee increases are necessary for the upcoming year. Due to expected growth of the university by 2019, annual increases are expected by P&T Administration and the Board of Trustees in order to provide the parking resources to support the Mission of East Carolina University.
- With the expected growth of ECU, additional parking assets will be required to provide service to meet this growth. Capital improvement and preventive maintenance plans have been developed to provide parking assets for a university on the rise like East Carolina University.
- P&T will actively support transportation demand management (TDM) principles and provide alternative transportation to the campus community. We will be developing Occasional Parking Program, Guaranteed Ride Home, and further development of Car Pools to make the TDM programs more effective and reduce the need for additional parking.
- P&T will continue to monitor, reallocate resources, recognize traffic patterns, and meet the parking requirements of East Carolina University.
- The Master Plan may reduce parking availability on core campus. Parking projects for the future are:
  - Moving freshman permit holders from the Dickinson Lot and increasing parking availability at the location they will be utilizing to also provide more park and ride spaces. Dickinson lot may be repurposed for vehicle storage and a new bus facility. New 1500 space lot - \$5 million.
  - Upgrade gravel lots on 14<sup>th</sup> Street and Reade Street – estimated at \$2 million.
  - Plans are being discussed for a parking deck in conjunction with new student union. The total cost for a 500 space deck is estimated at \$11 million with P&T contribution to be determined.
  - A new building is being planned for P&T, Police and Environmental Health and Safety. P&T contribution estimated at \$1.5 million.
- The proposal is for parking fees for faculty/staff to increase \$24 per year/\$1 per pay period. Reserved permit fees will not be increased because these fees were increased 43% in the last two years.

### Fee increases for FY 11/12 are proposed as follows:

- **A permits: \$336 to \$360**
- **B permits: \$156/\$168 to \$180**
- **C (commuter) Permits: \$96 to \$120**
- **D (freshman) Permits: \$240 to \$264**

## PERMIT FEE SCHEDULE

Permit Type	Usage Group	Average Permits Sold*	FY 11 Annual Fee	FY 11 Projected Permit Revenue	FY 12 Proposed Annual Fee	FY 12 Projected Permit Revenue	% Change	
<b>A1</b>	Fac/Staff	1336	\$336		\$360		7%	\$2 per mo.
<b>A2</b>	Student	586	\$336		\$360		7%	\$2 per mo.
<b>A3</b>	Fac/Staff	464	\$336		\$360		7%	\$2 per mo.
<b>A5</b>	Fac/Staff	209	\$336		\$360		7%	\$2 per mo.
<b>A7</b>	Fac/Staff	179	\$336		\$360		7%	\$2 per mo.
<b>Total A Zone</b>		<b>2774</b>		<b>\$932,064</b>		<b>\$998,640</b>		
<b>B1</b>	Fac/Staff	1506	\$156		\$180		15%	\$2 per mo.
<b>B2</b>	Student	715	\$168		\$180		7%	\$1 per mo.
<b>B3</b>	Fac/Staff	596	\$156		\$180		15%	\$2 per mo.
<b>B4</b>	Student	1402	\$168		\$180		7%	\$1 per mo.
<b>B5</b>	Fac/Staff	122	\$156		\$180		15%	\$2 per mo.
<b>B7</b>	Fac/Staff	0	\$156		\$180		15%	\$2 per mo.
<b>Total B Zone</b>		<b>4341</b>		<b>\$702,600</b>		<b>\$781,380</b>		
<b>C2</b>	Student	5083	\$96	<b>\$487,968</b>	\$120	<b>\$609,960</b>	25%	\$2 per mo.
<b>D1</b>	Student	753	\$240	<b>\$180,720</b>	\$264	<b>\$198,792</b>	10%	\$2 per mo.
<b>Reserved*</b>		55	\$480	<b>\$26,400</b>	\$480	<b>\$26,400</b>	0%	
<b>Motorcycle</b>		173	\$52	<b>\$8,996</b>	\$56	<b>\$9,688</b>	8%	\$.33 per mo.
<b>Vendor (B1)</b>		48	\$168	<b>\$8,064</b>	\$180	<b>\$8,640</b>	7%	\$2 per mo.
<b>Permits</b>		<b>13227</b>		<b>\$2,346,812</b>		<b>\$2,633,500</b>		
<p>*No increase in Reserved Spaces due to 43% increase in previous 2 years.</p>								

### University of North Carolina Institutions Annual Parking Fees

Permit Type	UNC-C	UNC-G	UNC-CH	NC State	UNC-W	2011-2012 Proposal
Reserved/Deck		\$420	\$676 - 1454	\$999	\$420	\$480
Faculty/Staff A Zone	\$335	\$285	\$546 - 1174	\$735	\$60 - 370	\$360
Faculty/Staff B Zone			\$312 - 889	\$408	\$235	\$180
Student/Resident A Zone	\$335		\$553	\$306	\$360	\$360
Student B Zone		\$285	\$421	\$292		\$180
Commuter - Faculty/Staff	\$295	\$165		\$90 - 312	\$235	N/A
Commuter – Student	\$335	\$165	\$318	\$306	\$277 - 300	\$120
Freshman				\$175		\$264
Motorcycle	\$335	\$165	\$174 - 371	\$60		\$56
Retired Faculty				\$30		B is Free
Vendor		\$285		\$366		\$180
Night Permit	\$80	\$165			\$75	
Temporary Staff/Faculty	\$315			\$252	\$165	
Summer	\$140	\$30/session			\$60	\$30
Day Permit		\$6	\$6-\$12	\$2	\$10	\$5

## Financial Plan

	FY 08-09 Actual	FY 09-10 Actual	Proposed 10-11	Proposed 11-12
<b>Operating Revenues</b>				
Vehicle Registration Revenue	2,118,363.72	2,248,018.00	2,346,120.00	2,633,500.00
Parking Fines	384,823.41	46,916.60	52,000.00	52,000.00
Parking Meter Revenue	159,516.10	171,773.69	165,000.00	165,000.00
Towing Fees	8,245.00	6,220.00	6,500.00	6,500.00
Service Fees Revenue	8,984.60	10,632.25	8,500.00	8,500.00
Returned Check Fee	515.00	175.00	250.00	250.00
Rent and Lease Income (Athletics)		25,000.00	25,000.00	25,000.00
Investment Income	54,002.10	57788.52	50,000.00	50,000.00
<b>Total Operating Revenues</b>	<b>2,413,695.30</b>	<b>2,566,524.06</b>	<b>2,653,370.00</b>	<b>2,940,750.00</b>
<b>Operating Expenses</b>				
EPA Salaries	14,718.28	35,769.57	102,762.00	106,872.48
SPA Salaries	680,233.14	648,937.90	718,006.00	746,726.24
Temporary Employee Wages	51,989.26	82,709.77	52,000.00	54,080.00
Benefits	194,956.39	249,921.60	264,326.00	274,899.04
Office Supplies	11,078.17	13,182.27	9,450.00	9,828.00
Carpentry/Hardware Supplies	15,256.55	16,731.05	16,500.00	17,160.00
Motor Vehicle Supplies	5,343.69	5,793.23	5,000.00	5,200.00
Clothing/Recreational Supplies	4,468.93	5,673.69	5,250.00	5,460.00
Other Supplies	13534.31	13,586.69	12,750.00	13,260.00
Other Contracted Services	13,650.27	10,392.38	22,000.00	22,000.00
Overage/Shortage	-2,051.25	-2472.25	-2,500.00	-2,500.00
Other Current Services	11,751.16	7038.64	5,000.00	5,000.00
Bank Charges	21,756.69	21,228.77	20,000.00	20,000.00
Travel	47,417.98	54,458.66	44,290.00	44,290.00
Communication	21,130.05	18,442.94	7,500.00	7,500.00
Repairs & Maintenance	30,790.29	157,093.64	200,000.00	200,000.00
Printing	25,838.11	39,594.64	30,000.00	30,000.00
Advertising	0	6,012.37	7,000.00	7,000.00
Insurance	2,602.68	3,686.17	1,900.00	1,900.00
Rental Plant, Property, Equip	384.5	375	400	400
Maintenance Contracts	44,611.74	58,714.58	67,500.00	67,500.00
Other Fixed Charges	830.00	1,018.00	2,000.00	2,000.00
Office Furniture		4,622.35	10,000.00	2,500.00
Computer Equipment		6,496.87	35,000.00	15,000.00
Building Misc Costs			5,000.00	5,000.00
<b>Total Operating Expenses</b>	<b>1,210,291.54</b>	<b>1,459,008.53</b>	<b>1,641,134.00</b>	<b>1,661,075.76</b>
<b>Net from Operations</b>	<b>1,203,403.76</b>	<b>1,107,515.53</b>	<b>1,012,236.00</b>	<b>1,279,674.24</b>



	FY 08-09 Actual	FY 09-10 Actual	Proposed 10-11	Proposed 11-12
<b>Non Operating Expenses</b>				
Equipment	182,854.73			
Motor Vehicles	25,700.20			
Debt Principal Payment	171,000.00			
Debt Interest Payment	2,450.87			
Transfer to Proprietary (Police/Admin)	479,302.33	197,329.50	205,222.68	213,431.59
<b>Total Nonoperating Expenses</b>	<b>861,308.13</b>	<b>197,329.50</b>	<b>205,222.68</b>	<b>213,431.59</b>
<b>Capital Expenditures</b>				
Land Purchase			1,000,000.00	
1,500 Surface Lot Design			525,000.00	
1,500 Space Surface Lot Construction				2,500,000.00
Building Design				150,000.00
Building Construction				
14th Street Design			100,000.00	
14th Street Construction				1,000,000.00
Reade Street Design				100,000.00
Reade Street Construcion				
Total Capital Expenditures*			<b>1,625,000.00</b>	<b>3,750,000.00</b>
Estimated Bond Payment**			<b>520,000.00</b>	<b>520,000.00</b>
<b>Total Net Income/(Loss)</b>	<b>342,095.63</b>	<b>910,186.03</b>	<b>287,013.32</b>	<b>546,242.65</b>

<b>P&amp;T Reserves</b>	FY 08-09 Actual	FY 09-10 Actual	Proposed 10-11	Proposed 11-12
P&T Reserves	2,775,277.07	2,883,740.70		
Fines Reserves	1,634,064.63	107,244.86		
Capital Reserves	2,611,505.96	2,650,327.77		
Motor Pool	132,176.31	232,143.06		
<b>Total Reserves</b>	<b>7,153,023.97</b>	<b>5,873,456.39</b>		
Civil Fines Liability to NC School***	-	-		
<b>Total</b>	<b>3,259,115.40</b>	<b>3,268,818.39</b>	<b>3,268,818.39</b>	<b>3,555,831.71</b>
Add Net Income/(Loss)			287,013.32	546,242.65
<b>Anticipated Reserves Balance</b>	<b>3,259,115.40</b>	<b>3,268,818.39</b>	<b>3,555,831.71</b>	<b>4,102,074.36</b>

\*Capital Expenditures are not included in Total Net Income/(loss) since they are taken from reserves

\*\*\$520,000/yr. principal payment on \$6 million 15-yr bond.

\*\*\*Balance remaining on \$3.89 million owed to NC Public Schools for fines forfeiture after \$1.56 million escrow payment.



Associate Vice Chancellor for  
Administration and Finance - Business Services

East Carolina University  
224 Ragsdale Building • Greenville, NC 27858-4353  
252-328-6910 office • 252-328-1558 fax

MEMORANDUM

TO: Kevin Seitz

FROM: Scott Buck *Scott Buck*

DATE: November 3, 2010

SUBJECT: Request ECU Board of Trustees Approval to Purchase +/- 1.9 Acres of Land for \$1.00 to Site the Dental Clinic Site in Elizabeth City, NC

Request ECU Board of Trustees approval to purchase +/- 1.9 acres of land to site the proposed dental clinic in Elizabeth City, NC.

The land shall be purchased from Pasquotank County for the sum of \$1.00 subject to the conditions below. The deed will contain no restrictions. The County and ECU will execute a separate agreement in which ECU commits to use the property for only dental clinical services and dental education and, so long as they are not in competition with the neighboring hospital, for the provision of any other public, nonprofit health services or education purposes. Failure to adhere will entitle the County to seek relief through civil court proceedings. If ECU decides to sell the property, the County shall be entitled to receive fair market value for the land only.

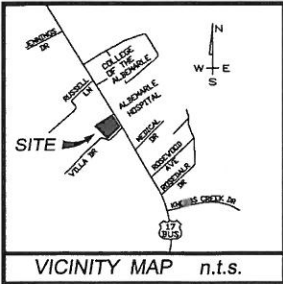
A Phase One Environmental Assessment was conducted with no evidence of recognized environmental conditions.

Currently, the County leases the buildings on site to a restaurant. Prior to closing, the property shall be vacated. Request approval to sever the buildings from the property after closing.

Subsequent to ECU Board of Trustees approval, purchase is contingent on approvals from UNC-General Administration, Joint Commission on Governmental Operations and Council of State.

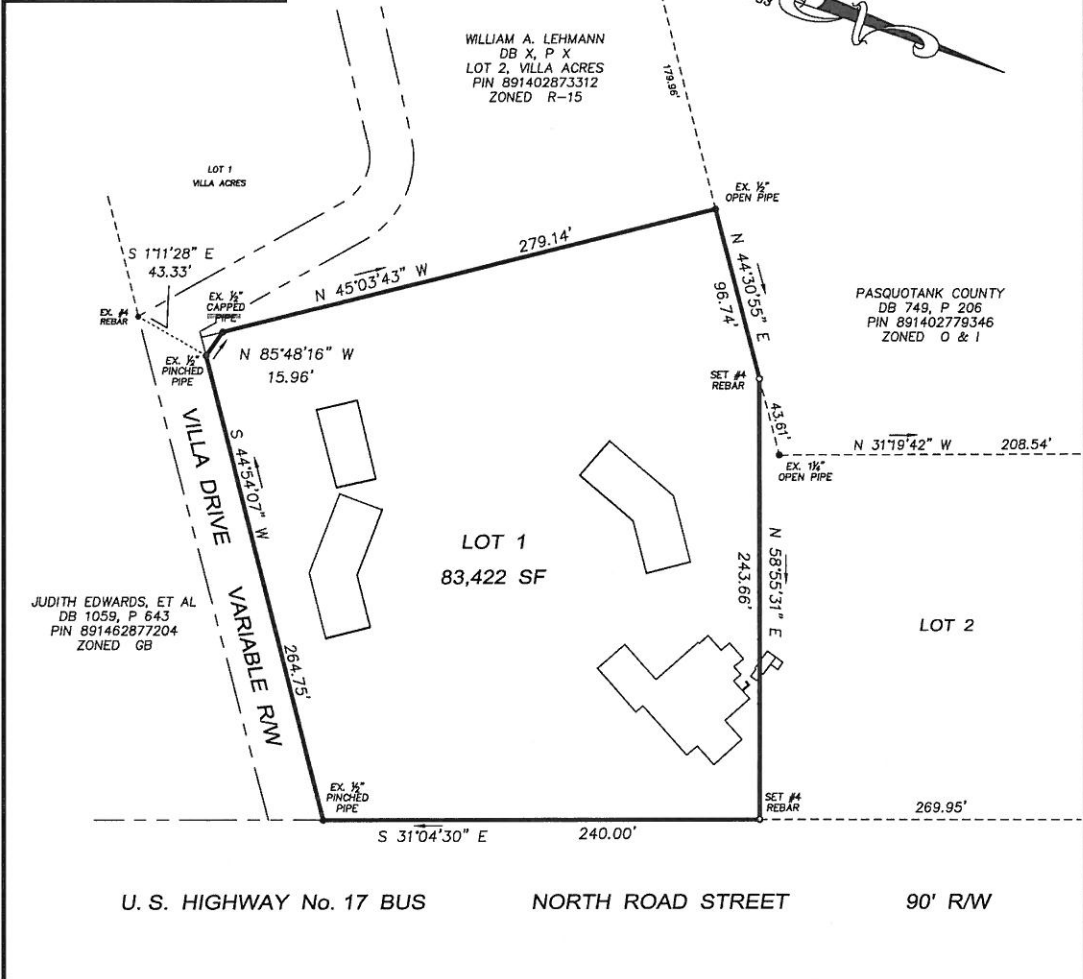
cc: J. Hupp  
T. Feravich  
J. Wayman  
G. Vanderpool  
G. Chadwick  
P. Horns  
B. Bagnell  
D. Gooden Payne

Attachment (Survey)



THE SURVEY SHOWN HEREON IS FOR A PARCEL OF LAND DEPICTED ON AN UN-RECORDED PLAT OF SUBDIVISION. THE CREATION OF THIS PARCEL IS SUBJECT TO APPROVAL BY THE OWNER, THE ELIZABETH CITY PLANNING DIRECTOR, & THE PASQUOTANK COUNTY REVIEW OFFICER.

THIS PLAT IS NOT PREPARED IN ACCORDANCE WITH G. S. 47-30 AND IS NOT FOR RECORDATION, SALES, OR CONVEYANCES.

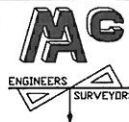


BOUNDARY SURVEY  
FOR  
**EAST CAROLINA UNIVERSITY**  
**DENTAL CLINIC**

PROVIDENCE TOWNSHIP PASQUOTANK COUNTY NORTH CAROLINA

I, RONNIE L. SPIVEY, CERTIFY THAT THIS PLAT WAS DRAWN FROM AN ACTUAL SURVEY MADE UNDER MY SUPERVISION, THAT THE DEED DESCRIPTION IS RECORDED IN DEED BOOK 749, PAGE 206; THAT THE RATIO OF PRECISION AS CALCULATED IS 1:10,000+; THAT THIS PLAT MEETS THE REQUIREMENTS OF THE STANDARDS OF PRACTICE FOR LAND SURVEYING IN NORTH CAROLINA (21)NCAC 56.1600. I FURTHER CERTIFY THAT THIS SURVEY CREATES A SUBDIVISION OF LAND WITHIN AN AREA OF A MUNICIPALITY THAT HAS AN ORDINANCE THAT REGULATES PARCELS OF LAND. WITNESS MY ORIGINAL SIGNATURE, REGISTRATION NUMBER AND SEAL THIS 20TH DAY OF OCTOBER, A.D., 2010.

RONNIE L. SPIVEY PROFESSIONAL LAND SURVEYOR L-2820



McDOWELL & ASSOCIATES, P.A.

POST OFFICE BOX 391  
1899 WEEKSVILLE ROAD  
ELIZABETH CITY, N.C. 27909  
PHONE (252) 338-4161  
FAX (252) 335-9585

SCALE: 1" = 80'	DRW BY: R.L.S.
PROJ. No. S03995	CAD No. J-995 LOT 1
DATE: 10/20/2010	REV.

The following description is for a parcel of land shown on an un-recorded plat of subdivision. The creation of this parcel is subject to approval by the owner, the Elizabeth City planning director, & the Pasquotank County review officer.

All that certain lot or parcel of land situated in Providence Township, Pasquotank County, North Carolina and more particularly described as follows:

Being that certain lot or parcel of land shown and delineated as 83,422 square feet, and designated as Lot 1 on that certain map or plat entitled "Minor Subdivision for Pasquotank County" dated October 12, 2010 by McDowell & Associates, P.A., and by reference incorporated herein for a more complete description of the aforesaid property.

Said lot or parcel of land is further described as follows: Beginning at a set no. 4 rebar situated on the western margin of U. S. Highway 17 Bus. at the southeast corner of Lot 2 as shown on said plat "Minor Subdivision for Pasquotank County". Said rebar is further located S 31°04'30" E a distance of 269.95 feet from an existing no. 4 rebar located at the southeast corner of other property owned by Pasquotank County. Thence from said point of beginning S 31°04'30" E a distance of 240.00 feet along the western margin of said highway to an existing 1/2" pinched pipe situated in the northern margin of Villa Drive; thence along the northern margin of Villa Drive S 44°54'07" W a distance of 264.75 feet to an existing 1/2" pinched pipe; thence N 85°48'16" W a distance of 15.96 feet to an existing 1/2" capped pipe situated in the eastern line of Lot 2 of Villa Acres; thence with the eastern line of Lot 2 of Villa Acres N 45°03'43" W a distance of 279.14 feet to an existing 1/2" open pipe located in the southern line of the Pasquotank County property; thence with said Pasquotank County property N 44°30'55" E a distance of 96.74 feet to a set no. 4 rebar; thence along the southern line of Lot 2 of the plat entitled "Minor Subdivision for Pasquotank County" N 58°55'31" E a distance of 243.66 feet to the said place and point of beginning.



Associate Vice Chancellor for  
Administration and Finance - Business Services  
East Carolina University  
224 Ragsdale Building • Greenville, NC 27858-4353  
252-328-6910 office • 252-328-1558 fax

Attachment J

MEMORANDUM

TO: Kevin Seitz

FROM: Scott Buck *Scott Buck*

DATE: November 2, 2010

SUBJECT: Seek ECU Board of Trustees Approval on the Following Action Items for the New Cancer Center Joint Venture.

Action Item #1 Lease By Disposition +/- 3,928 SF of Clinical Space in the Leo Jenkins Cancer Center to Pitt County Memorial Hospital in Support of the New Cancer Center Joint Venture

Action Item #2 Lease By Disposition +/- 32,353 SF in the Leo Jenkins Cancer Center to NewCo Cancer Center, LLC in Support of the New Cancer Center Joint Venture

ECU Physicians seeks ECU Board of Trustees approval on two action items related to the proposed cancer center joint venture.

The first requested action item is to lease by disposition +/- 3,928 SF of clinical space within the first and second floors of the Leo Jenkins Cancer Center, Brody School of Medicine to Pitt County Memorial Hospital (please see attached for specifics). The average lease rate shall be \$18.97/SF/Yr not including janitorial and utilities, which will be billed separately, for an annual lease rate of \$74,514. After the first year term, the lease may be increased annually in accordance with the Consumers Price Index. Lease term shall be for five (5) years with one (1), five (5) year renewal option.

The second action item requested is to lease by disposition +/-32,353 SF of clinical space within the first and second floors of the Leo Jenkins Cancer Center, Brody School of Medicine to NewCo Cancer Center, LLC (please see attached for specifics). The average lease rate shall be \$16.62/SF/Yr not inclusive of janitorial and utilities, which will be billed separately, for an annual lease rate of \$537,690. After the first year term, the lease may be increased annually in accordance with the Consumer Price Index. Lease term shall be for five (5) years with one (1), five (5) year renewal option.

The first floor of the Leo Jenkins Cancer was built with State funds and ECU Physicians is seeking legislative relief on having to revert the lease proceeds. The second floor was built with Medical Faculty Practice Plan (MFPP) funds and ECU Physicians shall retain those lease proceeds.

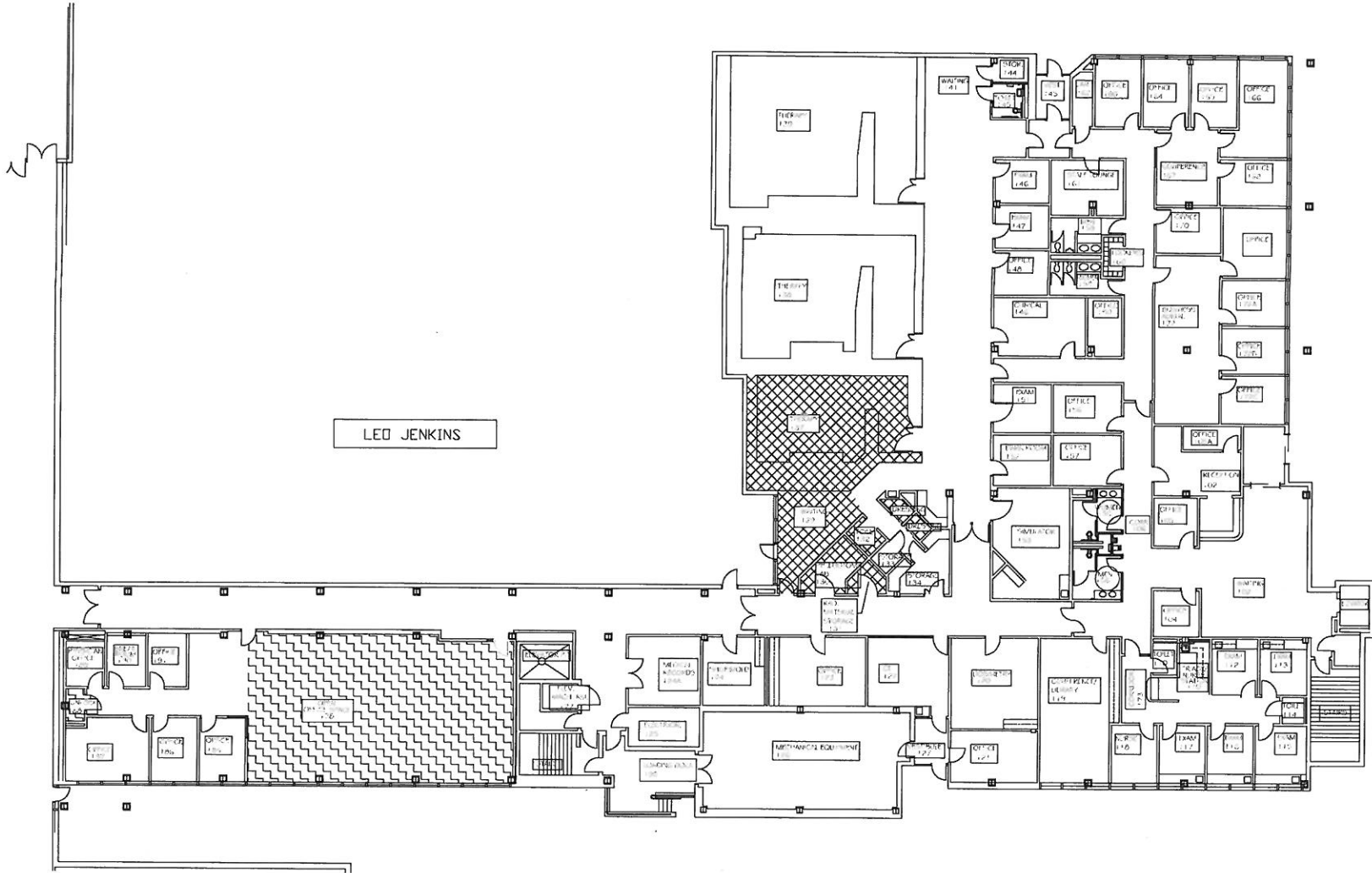





Due to the commingle of State and MFPP funded space, ECU Physicians delegated leasing authority shall not be utilized and the leases shall be handled via the State Property Office and they have expressed support of the proposed leasing plans.

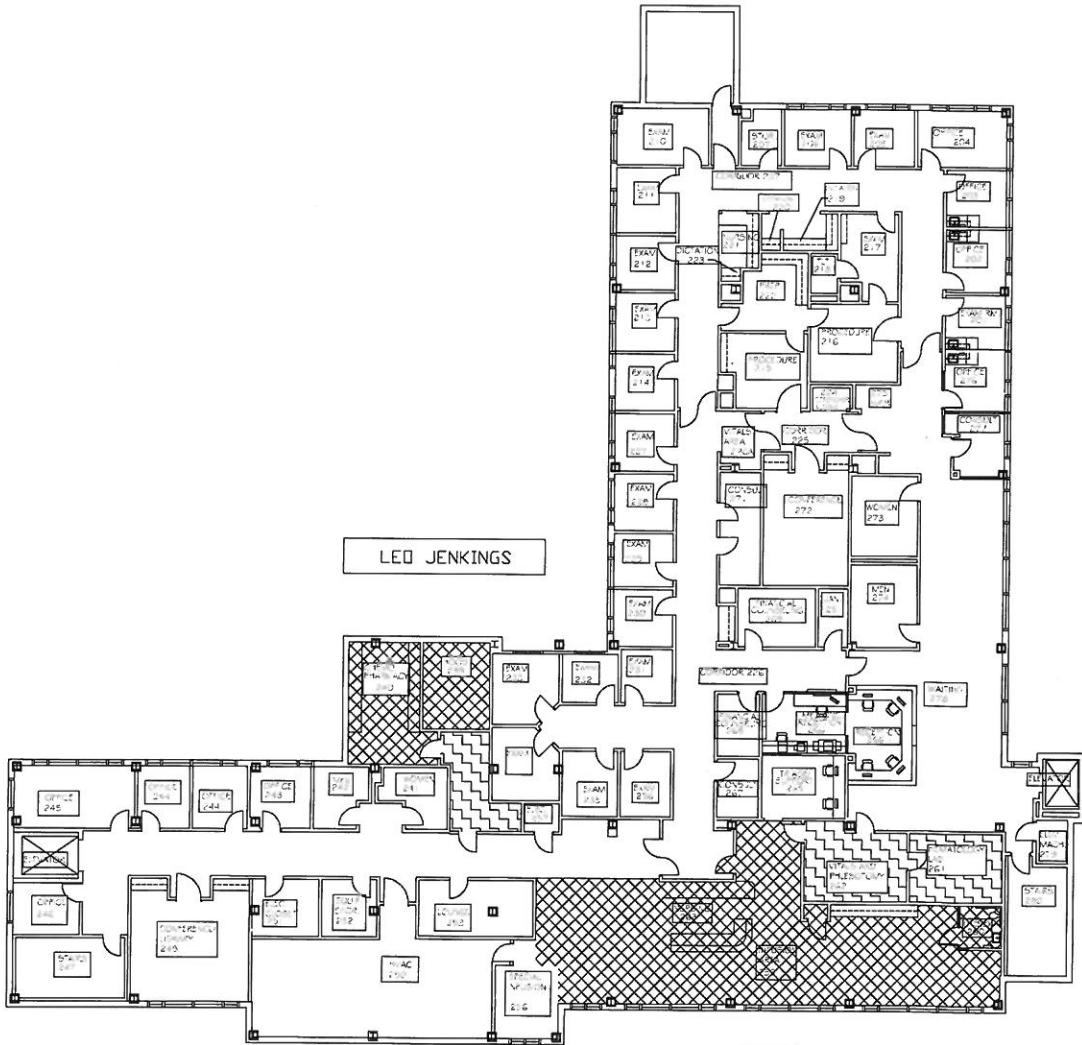
Subsequent approvals shall be the UNC Board of Governors, State Property Office and Council of State.

Cc: P. Horns  
P. Cunningham  
N. Benson  
B. Jowers  
P. Kragel  
C. Erwin  
D. Gooden Payne




Attachments

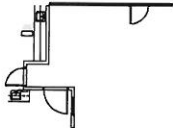


-  Space to be retained by ECU
-  Space to be leased by PCMH, Inc.
-  Space to be leased by NewCo Cancer Services



LED JENKINGS

-  Space to be retained by ECU
-  Space to be leased by PCMH, Inc.
-  Space to be leased by NewCo Caner Services





### 1st Floor - PCMH

<u>Room #</u>	<u>Room Description</u>	<u>Usable Square Footage</u>	<u>Common Area 38.90%</u>	<u>Total Square Footage</u>	<u>Base Lease Rate</u>		<u>Total</u>
129,130,131 132,135,136	Waiting room, dressing rooms, toilets and computer room	528	205	733	\$	15.00 \$	10,995.00
137	Cyberknife	504	196	700	\$	36.00 \$	25,200.00

### 1st Floor - ECU

<u>Room #</u>	<u>Room Description</u>	<u>Square Footage</u>	<u>38.90%</u>	<u>Square Footage</u>	<u>Lease Rate</u>	<u>Total</u>
178	Clinical Trials	1676	652	2328	N/A	N/A

### 1st Floor - JV

<u>Room #</u>	<u>Room Description</u>	<u>Square Footage</u>	<u>38.90%</u>	<u>Square Footage</u>	<u>Lease Rate</u>		<u>Total</u>
122	CT	253	98	351	\$	16.50 \$	5,791.50
153	Simulator	363	141	504	\$	16.50 \$	8,316.00
138	LineAc	818	318	1136	\$	36.00 \$	40,898.00
139	LineAc	932	363	1295	\$	36.00 \$	46,620.00
	Remainder of Space	11840	4606	16446	\$	15.00 \$	246,690.00

<b>TOTALS - 1st Floor</b>		16914	6579	23493		\$	384,510.50
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## 2nd Floor - PCMH

<u>Room #</u>	<u>Room Description</u>	<u>Usable Square Footage</u>	<u>Common Area 38.90%</u>	<u>Total Square Footage</u>	<u>Base Lease Rate</u>	<u>Total</u>
239, 240	Chemo Pharmacy	436	170	606	\$ 16.50	\$ 9,999.00
259,260,263	Chemotherapy	1360	529	1889	\$ 15.00	\$ 28,335.00

## 2nd Floor - ECU

<u>Room #</u>	<u>Room Description</u>	<u>Usable Square Footage</u>	<u>Common Area 38.90%</u>	<u>Total Square Footage</u>	<u>Base Lease Rate</u>	<u>Total</u>
261, 262	Laboratory Retail Pharmacy	393	153	546	N/A	N/A

## 2nd Floor - JV

<u>Room #</u>	<u>Room Description</u>	<u>Square Footage</u>	<u>38.90%</u>	<u>Square Footage</u>	<u>Lease Rate</u>	<u>Total</u>
	Remainder of Space	9087	3534	12621	\$ 15.00	\$ 189,315.00

## TOTALS - 2nd Floor

		11276	4386	15662	\$	227,649.00
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**TOTALS - Floors 1 and 2**

	<u>Total Square Footage</u>	<u>Square Footage Rate</u>	<u>Base Lease rate</u>
PCMH	3928	\$ 18.97	\$ 74,529.00
ECU	2874	N/A	N/A
JV	<u>32353</u>	\$ 16.62	<u>\$ 537,630.50</u>
TOTALS	39155		\$ 612,159.50

Office of the  
Vice Chancellor

Health Sciences Division

Phyllis N. Horns, RN, DSN, FAAN

AD-48 Brody Medical  
Sciences Building

600 Moye Boulevard

Mail Stop 600

East Carolina University

Greenville, NC 27834-4354

252-744-2984 office

252-744-3192 fax

September 15, 2010

Chancellor Steve Ballard  
East Carolina University  
Greenville, NC 27858

Dear Chancellor Ballard:

I would appreciate your consideration of the enclosed recommendation for initial appointment with permanent tenure on behalf of Dr. Jan H. Wong, Professor, Department of Surgery and Director of the Breast Care Center.

Jan H. Wong, MD, Professor and Director of the Breast Cancer Center, Section of Surgical Oncology, Department of Surgery, Brody School of Medicine (start date September 15, 2010)

Prior to joining East Carolina University, Brody School of Medicine, Dr. Wong held the rank of Professor of Surgery and Chief of Surgical Oncology at the Loma Linda University School of Medicine, Loma Linda, California. In addition to his academic appointment, Dr. Wong was also an attending surgeon at Loma Linda University Medical Center. Prior to his position at Loma Linda University, Dr. Wong held appointments as Chief, Section of Surgical Oncology, Sepulveda Veterans Medical Center, Sepulveda, California; Associate Professor of Surgery at UCLA School of Medicine, Los Angeles, California; Professor of Surgery, University of Hawaii at Manoa, Honolulu, Hawaii; Director, Program in Sentinel Node Surgery and Biology, University of Hawaii School of Medicine; and was a member of the Prevention and Control Program, Cancer Research Center of Hawaii, University of Hawaii, Honolulu, Hawaii. Dr. Wong has over 25 years of academic experience. His professional service on the national level includes memberships in numerous professional organizations and committees, including three national surgical oncology committees. In addition, Dr. Wong has received several academic teaching awards, obtained 10 grants and contributed 138 publications. Dr. Wong meets the guidelines for permanent tenure in the Department of Surgery, Brody School of Medicine.

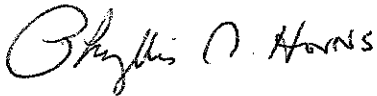
For your convenience, attached are the following:

- Dr. Wong's curriculum vitae
- *East Carolina Personnel Action Summary* Form for the Board of Trustees

Chancellor Steve Ballard  
September 15, 2010  
Page 2

If you approve, we will make arrangements for this recommendation to be placed on the agenda for the next Board of Trustees meeting.

Sincerely,

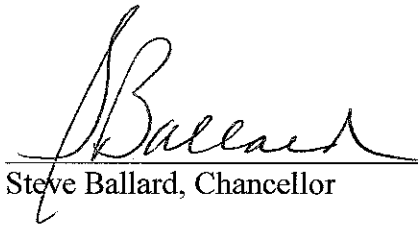


Phyllis N. Horns, RN, DSN, FAAN  
Vice Chancellor for Health Sciences Division

Enclosures

Approve

Do Not Approve

  
Steve Ballard, Chancellor

9-27-10  
Date



Office of the  
Vice Chancellor

Health Sciences Division

Phyllis N. Horns, RN, DSN, FAAN

AD-48 Brody Medical  
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East Carolina University  
Greenville, NC 27834-4354

252-744-2984 office

252-744-3192 fax

October 21, 2010

Chancellor Steve Ballard  
East Carolina University  
Greenville, NC 27858

Dear Chancellor Ballard:

I would appreciate your consideration of the enclosed recommendation for initial appointment with permanent tenure at the rank of Professor, in the College of Nursing, on behalf of Dr. Patricia Ann Fazzone, Dean of the Honors College, East Carolina University:

Patricia Ann Fazzone, DSNc, Dean of the Honors College, East Carolina University  
(start date August 16, 2010)

Dr. Fazzone previously held the title of Director, University Honors Program at Southern Illinois University Edwardsville, Edwardsville, Illinois. In addition to her administrative role as Director, Dr. Fazzone held a tenured academic appointment as Professor and Chair, Family Health and Community Health Nursing, School of Nursing, Southern Illinois University Edwardsville. Her prior academic appointments include Adjunct Clinical Associate Professor, Barnes College of Nursing, University of Missouri, St. Louis, Missouri; Assistant Professor, Kansas University School of Nursing, Kansas City, Kansas; Lecturer, University of Missouri, Kansas City School of Nursing, Kansas City, Missouri; Assistant Professor, School of Nursing, St. Xavier University, Chicago, Illinois; Lecturer, Maternal-Child Health/Administration, College of Nursing, University of Illinois at Chicago, Chicago, Illinois; and Assistant Professor, School of Nursing, State University of New York at Stony Brook, Stony Brook, New York. Dr. Fazzone has served over 30 years in the academic nursing field, maintains memberships in several professional organizations, has published 1 book chapter, 5 refereed journals, as well as additional journal articles and media presentations. Dr. Fazzone meets the guidelines for permanent tenure in the College of Nursing, East Carolina University.

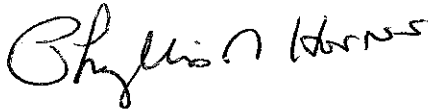
For your convenience, attached are the following:

- Dr. Fazzone's curriculum vitae
- *East Carolina Personnel Action Summary* Form for the Board of Trustees

Chancellor Steve Ballard  
October 21, 2010  
Page 2

If you approve, we will make arrangements for this recommendation to be placed on the agenda for the next Board of Trustees meeting.

Sincerely,

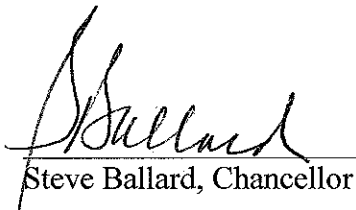


Phyllis N. Horns, RN, DSN, FAAN  
Vice Chancellor for Health Sciences Division

Enclosures

Approve

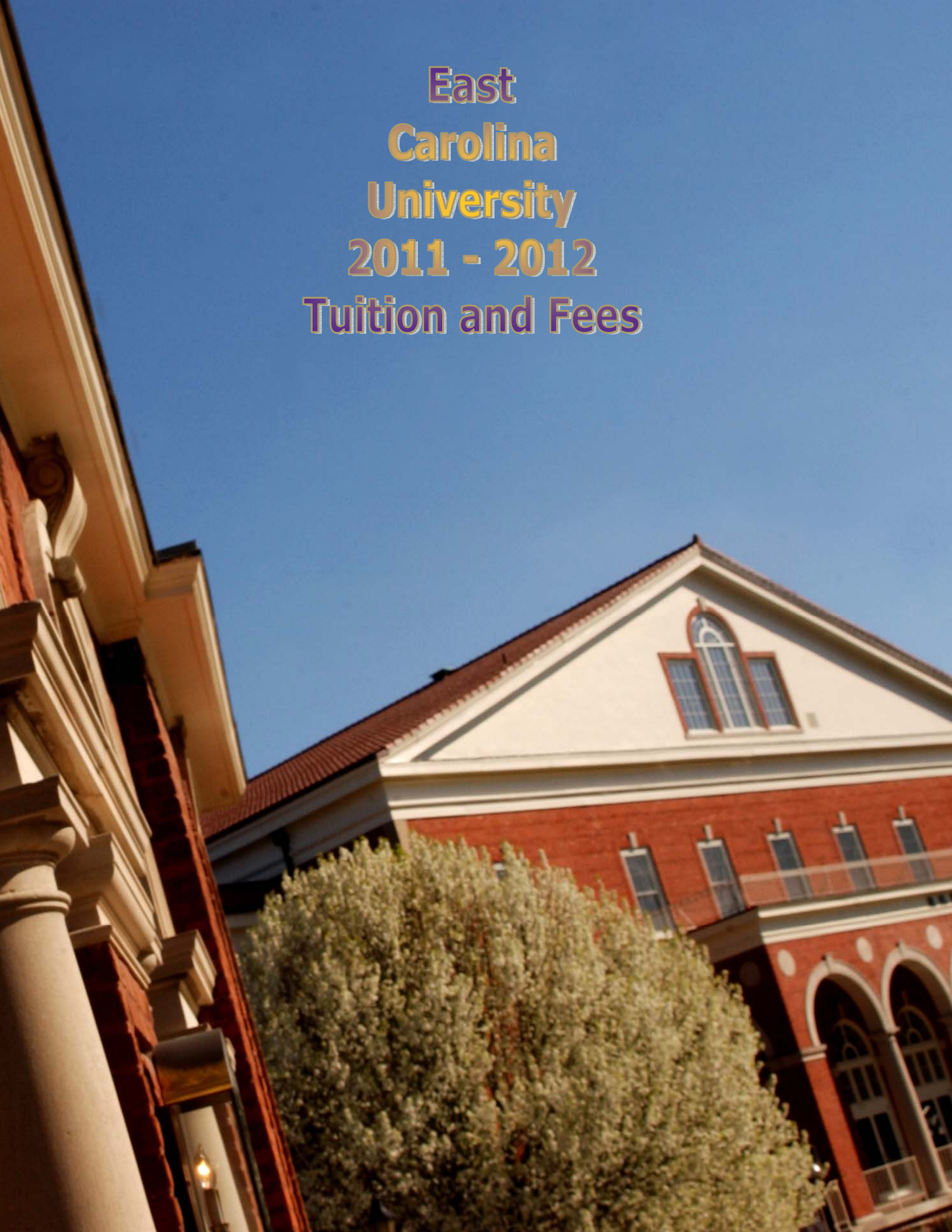
Do Not Approve



Steve Ballard, Chancellor

11-1-10  
Date

**East  
Carolina  
University  
2011 - 2012  
Tuition and Fees**





## EXECUTIVE SUMMARY

### ECU 2011-2012 Tuition/Fee Proposal

#### I. Process

The purpose of this report is to provide the ECU Board of Trustees with tuition and fee recommendations that maintain access and affordability for students, preserve the service mission of the University and provide critical revenues to operate the University. The 2011/12 tuition and fee increase process began in April 2010 with the establishment of the Campus Based Tuition and Fee Committee (CBTFC). Chancellor Ballard's charge to the CBTFC was to maintain tuition and fee increases at minimal rates. He further charged CBTFC to consider:

- Enhancing student financial aid resources.
- Enhancing student educational experiences, success, and retention.
- Maintaining faculty salary levels.
- Augmenting auxiliary units with stable operational revenue.
- Maintaining ECU's historic commitment to the underserved.

Meetings were held monthly to review current tuition and fee policies, to provide updates on past rates and increases, and to discuss approaches to tuition/fee increases for 2011-12. The Chancellor's Executive Council reviewed the proposals along with the Student Government Association (SGA) and the Graduate and Professional Student Senate (GPSS). Student forums were conducted by the respective governing organizations, and increase proposals were presented to the GPSS and SGA Senate for recommendations.

#### II. Background

President Bowles and UNC General Administration strongly support increasing access and affordability for all students in the UNC system. The UNC Board of Governors' (BOG) policy limits annual campus-based tuition increases (CBTI's) to 6.5% for undergraduate residents (Appendix Attachment 4). President Bowles and the BOG approved a phased-in Supplemental Tuition Increase (STI) from last year of \$263 for *resident undergraduates* and \$387 for *resident and nonresident graduates* which will be implemented in 2011-12. Revenue from this increase offsets budget reductions taken in 2010/11. For planning purposes, UNC-GA recommends a second STI of \$0 to \$500 for all students in 2011/12. Not until the General Assembly meets will we know if a supplemental tuition increase will be implemented and if so, what amount will be permitted.

The BOG has determined that the maximum limit for CBTI's and general fees for resident undergraduates will be 6.5% each, not including debt-service fees. The base for ECU for 2011-12 is the 2010-11 tuition rate plus the supplemental increase approved for 2011-12, which is referred to as the "adjusted base." Furthermore, BOG has determined that a minimum of the revenue generated from CBTI's must be used for need-based financial aid (25%) and the remainder for enhancement of the academic and student environment that improves student success and increases student retention and graduation rates (75%).

Increase proposals for tuition and general fees (Athletics and Education-Technology) are presented below for the BOT's consideration. There are also miscellaneous charges proposed for Housing, Dining and application fees. Use of revenues generated with the proposed increases are also described.

#### III. Tuition Increase Proposals

*Phase 2 of the Approved BOG Supplemental Tuition Increases (STIs) from 2010-11 that will be added in 2011-12 [See Attachment 1] are the following:*

<u>Student Category</u>	<u>STI</u>	<u>Percent Increase</u>
• Resident Undergraduate	\$263	9.13%
• Nonresident Undergraduate	\$0	0%
• Resident Graduate	\$387	12.36%
• Nonresident Graduate	\$387	2.80%
• Medical	\$0	0%

The Campus-Based Tuition Increases (CBTIs) [See Attachment 1] are the following:

<u>Student Category</u>	<u>CBTI</u>	<u>Percent Increase</u>
• Resident Undergraduate	\$204	7.08% (6.49% of adjusted base)
• Nonresident Undergraduate	\$972	6.50%
• Resident Graduates	\$40	1.28% (1.14% of adjusted base)
• Nonresident Graduate	\$147	1.06% (1.03% of adjusted base)
• Medical*	\$1,040	10.95%

\* [See Attachment 6]

The Approved Phase 2 of BOG Supplemental Tuition Increase (STI) from 2010-11 Plus Campus-Based Tuition Increases (CBTIs) [See Attachment 1] is the following:

<u>Student Category</u>	<u>STI + CBTI</u>	<u>Percent Increase</u>
• Resident Undergraduate	\$467	16.21%
• Nonresident Undergraduate	\$972	6.50%
• Resident Graduate	\$427	13.64%
• Nonresident Graduate	\$534	3.86%
• Medical*	\$1,040	10.95%

\* [See Attachment 6]

The proposed CBTi increases will yield an estimated \$6.8M for undergraduate and graduate students and approximately \$321,360 for medical students [Attachments 2 and 6].

The proposed CBTi increases for undergraduates will yield approximately \$6.5M. It is proposed that between 25% and 100% of this \$6.5M be allocated for financial aid; the precise amount is dependent upon the level of base budget cuts for next fiscal year as well as upon the availability of supplemental tuition to the University. Thus, the minimum that will be allocated toward need-based financial aid is approximately \$1.6M. Revenues not applied to need-based financial aid will either go towards merit-based scholarships, towards enhancement of the undergraduate student's academic experience or offset some of the budget cuts, if supplemental tuition is not available. The enhancement of the undergraduate student's academic experience will focus on program assessment and increases in student retention and graduation rates [Attachment 2].

The proposed CBTi for graduate students will yield an estimated \$309,199 in revenue. The allocation plans are the following: 25% (\$77,300) need-based financial aid; 62% (\$191,704) for merit-based financial aid (i.e. tuition remissions, graduate assistantships, scholar's awards); and 13% (\$40,196) towards enhancing the graduate student's academic experience [Attachment 2]. Dependent upon the level of base budget cuts and the availability of supplemental tuition, the University may need to adjust the above allocation to offset budget cuts.

The CBTi revenue generated by medical students will be allocated in two ways: 40% (\$128,544) towards need-based financial aid, and 60% (\$192,816) towards removing academic expenses from the ECU Physician's budget code or for covering anticipated State budget cuts [Attachment 6]. Dependent upon on budget cuts and the availability of supplemental tuition, the University may need to adjust the above allocation to offset budget cuts.

There is a possibility that the General Assembly will recommend that tuition increases will be used to offset the budget reductions at the respective UNC-system institutions. It is shown in Attachment 2 that with a \$100 increase in STI in all five student categories, there is a total revenue generated of approximately \$2.8M.

The possible tuition ranges (excerpted from Attachment 1) that would result with the proposed CBTI's plus the STI's (ranging from \$0 to \$500) are shown below:

Student Category	Possible 2011-12 Tuition Range	Possible 2011-12 Percent Total Tuition Increase Range
UG Resident	\$3,348 - \$3,848	16.21% - 33.56%
UG Nonresident	\$15,927-\$16,467	6.5% - 9.84%
GR Resident	\$3,557 - \$4,057	13.64% - 29.62%
GR Nonresident	\$14,351 - \$14,851	3.87% - 7.48%
Medical	\$10,537 - \$11,037	10.95% - 16.22%

#### IV. Fee Proposals

Proposed fee increases for all students are: \$40 for Athletics and \$60 for Education-Technology. The projected increased revenues include \$800,000 for Athletics and \$1,275,000 for Education-Technology (Attachment 3). The rationale for the increased revenue needs for Athletics is to offset annual maintenance and overhead expenses of new and improved facilities, and to assist in managing the loss of out-of-state tuition waivers for student scholarship athletes. Education and Technology fee increases will enhance student support services with the following: mobile versions of the Blackboard Learning Management System, lecture review and access, collaborative multiple use space classrooms with computers, software, video software and equipment, number of computer laboratories, and general educational supplies.

#### V. School of Dental Medicine

Fall 2011 will be the debut for the first dental medicine students. ECU is proposing to set tuition at \$21,000. In addition to the tuition, dental students will have specific fees that are unique to their professional school. These required fees total \$5,010/year (Attachment 7). A detailed narrative and supporting schedules are in appendix attachment 5.

#### VI. Combined Supplemental Tuition Increase (STI) Plus Campus-Based Tuition Increase Plus Total Fee Increase

The *Approved Supplemental Tuition Increases (STI's) + Campus-Based Tuition Increases (CBTI's) + Total Fee Increase [See Attachments 4 and 5]* is the following:

<u>Student Category</u>	<u>STI + CBTI</u>	<u>Required Fees</u>	<u>Total Costs</u>	<u>Percent Increase</u>
• Resident Undergraduate	\$467	\$100	\$567	11.46%
• Nonresident Undergraduate	\$972	\$100	\$1,072	6.30%
• Resident Graduate	\$427	\$100	\$527	10.14%
• Nonresident Graduate	\$534	\$100	\$634	3.99%
• Medical*	\$1,040	\$100	\$1,140	9.86%

\*[See Attachment 6]

#### VII. Generated Tuition-Fee Revenue in Relation to the ECU Total Budget

Over the last five years, student tuition revenue increased from \$65.6 million in 2005-06 to \$88.9 million in 2009-10 (Attachment 8), while state appropriations increased from almost \$219 million in 2005-06 (Attachment 9) to almost \$264 million in 2009-10 (Attachment 9). In the same time frame, required student fees increased from \$30 million to almost \$41 million (Attachment 8). With both other and required fees coupled with tuition, the total revenue generated in 2009-10 was \$134 million (Attachment 8), which is about 18% of the \$738 million (Attachment 10). The tuition-fee contributing percentage in 2004 was 15%.

## VIII. Financial Aid

In 2009-10, ECU was able to meet 72% of the financial need of the undergraduate resident student population. In the following year, 2010-11, ECU met 60% of the financial need of the undergraduate resident population. This was a 12% decrease from the previous year (Attachment 11).

## IX. Other Miscellaneous Charges

Undergraduate, Graduate and Medical Admissions have proposed a \$10 increase to the all application fees (Attachment 12).

Housing has proposed an increase of \$100 annually and Dining has proposed increases in meal plans between \$90 and \$150 annually (Attachment 12).

## X. ECU Tuition Comparisons with UNC-System and Peer Institutions

*UNC-System Institution tuition rate comparisons are the following: [See Attachment 13]*

### Undergraduate

- The ECU **undergraduate** 2010-11 tuition rates, both **resident** and **nonresident**, rank within the **middle sector** of the cohort of 16 institutions.
- The **ratio of nonresident/resident** tuition rates for **undergraduates** rank within the **upper sector** of the 16 institutions in the cohort [See Attachment 14].
- Over the last 5 years (2006-2010), the percent change in ECU **resident undergraduate** tuition rates have been **very low** compared to the other 15 cohort institutions and the percent change in the ECU **nonresident undergraduate** tuition-fee total has been **moderately high**.

### Graduate

- The ECU **graduate** 2010-11 tuition rates, both **resident** and **nonresident**, rank within the **middle sector** of the cohort of 16 institutions.
- The **ratio of nonresident/resident** tuition rates for **graduates** rank within the **upper sector** of the 16 institutions in the cohort [See Attachment 14].
- Over the last 5 years (2006-2010), the percent change in ECU **resident and nonresident graduate** tuition rates have been **very low** compared to the other 15 cohort institutions.

*Peer Institution tuition rate comparisons are the following: [See Attachment 15]*

### Undergraduate

- The ECU **undergraduate** 2010-11 tuition rates, both **resident** and **nonresident**, rank within the **bottom sector** of the cohort of 16 institutions.
- The **ratio of nonresident/resident** tuition rates for **undergraduates** is the **highest** of the 16 institutions in the cohort [Attachment 14].
- Over the last 5 years (2006-2010), the percent change in ECU **resident and nonresident undergraduate** tuition rates have been **moderately low** compared to the other 15 cohort institutions.

### Graduate

- The ECU 2010-11 **graduate** tuition rates, both **resident** and **nonresident**, rank within the **bottom sector** of the cohort of 16 institutions.
- The **ratio of nonresident/resident** tuition rates for **graduates** is the **highest** of the 16 institutions in the cohort [See Attachment 14].
- Over the last 5 years (2006-2010), the percent change in ECU **resident and nonresident graduate** tuition rates have been **very low** compared to the other 15 cohort institutions.

## XI. ECU Fee Comparisons with UNC-System and Peer Institutions

*UNC-System Institution total fee comparisons are the following:*

- **General** plus **debt service** fees, in comparison with the 15 other UNC System institutions, rank within the **lower middle sector** of the cohort [See Attachment 16].

*Peer Institution total fee comparisons are the following:*

- **General** fees plus **debt service** and **transit** fees in comparison with the 15 other peer institutions, rank within the **lower middle sector** of the cohort [See Attachment 17].

## XII. ECU Tuition + Fee Comparisons with UNC-System and Peer Institutions

*UNC-System Institution tuition + fee total comparisons are the following: [See Attachment 13]*

### Undergraduate

- The ECU **undergraduate** 2010-11 tuition-fee totals, both **resident** and **nonresident**, rank within the **middle sector** of the cohort of 16 institutions.
- Over the last 5 years (2006-2010), the percent change in ECU **resident undergraduate** tuition rates have been **very low** compared to the other 15 cohort institutions and the percent change in the ECU **nonresident undergraduate** tuition-fee total has been **moderately high**.

### Graduate

- The ECU **graduate** 2010-11 tuition-fee totals, both **resident** and **nonresident**, rank within the **middle sector** of the cohort of 16 institutions.
- Over the last 5 years (2006-2010), the percent change in ECU **resident and nonresident graduate** tuition rates have been **very low** compared to the other 15 cohort institutions.

*Peer Institution tuition+ fee total comparisons are the following: [See Attachment 15]*

### Undergraduate

- The ECU **undergraduate** 2010-11 tuition-fee totals, both **resident** and **nonresident**, rank within the **bottom sector** of the cohort of 16 institutions.
- Over the last 5 years (2006-2010), the percent change in ECU **resident and nonresident undergraduate** tuition rates have been **moderately low** compared to the other 15 cohort institutions.

### Graduate

- The ECU **graduate** 2010-11 tuition-fee totals, both **resident** and **nonresident**, rank within the **bottom sector** of the cohort of 16 institutions.
- Over the last 5 years (2006-2010), the percent change in ECU **resident and nonresident graduate** tuition rates have been **moderately** compared to the other 15 cohort institutions.

Attachment 1  
East Carolina University  
Possible Tuition Increases for 2011-2012

Approved Board of Governors Supplemental Tuition Increases (STIs)				
Student Category	2010-11 Tuition	Approved Phase 2 2010-11 STI	Approved 2011-12 Prior to CBTI increases	Approved 2011-12 Percent Tuition Increase Prior to CBTI
UG Resident	\$ 2,881	\$ 263	\$ 3,144	9.13%
UG Nonresident	\$ 14,955	\$ -	\$ 14,955	0.00%
GR Resident	\$ 3,130	\$ 387	\$ 3,517	12.36%
GR Nonresident	\$ 13,817	\$ 387	\$ 14,204	2.80%
Medical	\$ 9,497	\$ -	\$ 9,497	0.00%

Proposed Campus-Based Tuition Increases (CBTIs)				
Student Category	Adjusted Base for 2011-12 Tuition	Proposed 2011-12 CBTI	Proposed Tuition for 2011-12	Proposed 2011-12 Percent Tuition Increase Range
UG Resident	\$ 3,144	\$204	\$3,348	6.49%
UG Nonresident	\$ 14,955	\$972	\$15,927	6.50%
GR Resident	\$ 3,517	\$40	\$3,557	1.14%
GR Nonresident	\$ 14,204	\$147	\$14,351	1.03%
Medical	\$ 9,497	\$1,040	\$10,537	10.95%

Combined Proposed Campus Based Tuition Increases (CBTIs) Plus Possible 2011-12 Supplemental Tuition Increase (STIs)									
	2010-11 Tuition	Phase 2 2010-11 STI	Approved Tuition for 2011-12 Prior to CBTI	Proposed 2011-12 CBTI	Proposed Tuition for 2011-12	Possible 2011-12 STI Range	Possible 2011-12 Total Tuition Increase Range	Possible 2011-12 Tuition Range	Possible 2011-12 Percent Total Tuition Increase Range
UG Resident	\$ 2,881	\$ 263	\$ 3,144	\$204	\$3,348	\$0 - \$500	\$467 - \$967	\$3,348 - \$3,848	16.21% - 33.56%
UG Nonresident	\$ 14,955	\$ -	\$ 14,955	\$972	\$15,927	\$0 - \$500	\$972 - 1,472	\$15,927 - \$16,467	6.5% - 9.84%
GR Resident	\$ 3,130	\$ 387	\$ 3,517	\$40	\$3,557	\$0 - \$500	\$427 - \$927	\$3,557 - \$4,057	13.64% - 29.62%
GR Nonresident	\$ 13,817	\$ 387	\$ 14,204	\$147	\$14,351	\$0 - \$500	\$534 - \$1,034	\$14,351 - \$14,851	3.87% - 7.48%
Medical	\$ 9,497	\$ -	\$ 9,497	\$1,040	\$10,537	\$0 - \$500	\$1,040 - \$1,540	\$10,537 - \$11,037	10.95% - 16.22%

## Tuition Proposals Academic Affairs FY 2011-2012

			Illustration Purposes Only Supplemental Increase Request 2011- 2012**	Campus Based Tuition	Total Possible Tuition Increase for Student	Possible Tuition Rate	Total % increase	Revenue Generated from Phase 2 of 2010-2011 Increase	Revenue Generated from Supplemental Request**	Revenue Generated from CBTI	Total Additional Revenue Generated
<b>On Campus</b>	<b>FTE</b>	<b>Phase 2 of 2010 11 Increase*</b>									
UG-Resident	15,960	263	100	204	567	3,448	19.68%	\$ 4,197,480	\$ 1,596,000	\$ 3,255,840	\$ 9,049,320
UG-NR	2,615	-	100	972	1,072	16,027	7.17%	-	261,500	2,541,780	2,803,280
GR- Resident	2,182	387	100	40	527	3,657	16.84%	844,434	218,200	87,280	1,149,914
GR- Nonresident	517	387	100	147	634	14,451	4.59%	200,079	51,700	75,999	327,778
	<b>21,274</b>							<b>\$ 5,241,993</b>	<b>\$ 2,127,400</b>	<b>\$ 5,960,899</b>	<b>\$ 13,330,292</b>
<b>Distance Ed (DE)</b>	<b>SCH</b>	<b>Phase 2 of 2010 11 Increase*</b>	Illustration Purposes Only Supplemental Increase Request 2011- 2012**	Campus Based Tuition	Total Possible Tuition Increase for Student	Possible Tuition Rate	Total % increase	Revenue Generated from Phase 2 of 2010-2011 Increase	Revenue Generated from Supplemental Request**	Revenue Generated from CBTI	Total Additional Revenue Generated
UG-Resident	85,044	263	100	204	567	3,448	19.68%	\$ 755,627	\$ 287,311	\$ 586,114	\$ 1,629,052
UG-NR	3,873	-	100	972	1,072	16,027	7.17%	-	13,084	127,181	140,265
GR- Resident	62,325	387	100	40	527	3,657	16.84%	1,182,342	305,515	122,206	1,610,063
GR- Nonresident	3,291	387	100	147	634	14,451	4.59%	62,432	16,132	23,715	102,279
	<b>154,533</b>							<b>\$ 2,000,401</b>	<b>\$ 622,042</b>	<b>\$ 859,215</b>	<b>\$ 3,481,659</b>
<b>Totals for On Campus and DE UG and GR</b>								<b>\$ 7,242,394</b>	<b>\$ 2,749,442</b>	<b>\$ 6,820,114</b>	<b>\$ 16,811,951</b>

## Tuition Proposals - Health Affairs FY 2011-2012

			Illustration Purposes Only Supplemental Increase Request 2011- 2012**	Campus Based Tuition	Total Possible Tuition Increase for Student	Possible Tuition Rate	Total % increase	Revenue Generated from Phase 2 of 2010-2011 Increase	Revenue Generated from Supplemental Request**	Revenue Generated from CBTI	Total Additional Revenue Generated
<b>Scenario 1-BOG Tuition Plan 16066</b>	<b>FTE</b>	<b>Phase 2 of 2010 11 Increase*</b>									
Medical	309	-	100	1,040	1,140	10,637	12.00%	\$ -	\$ 30,900	\$ 321,360	\$ 352,260

\* Phase 2 of 2010-2011 increase are for the 2010-11 cuts; In 2010-11 these cuts are being covered by nonrecurring dollars.

\*\*Supplemental Increase of \$100 is shown here for purposes of showing the amount of revenue generated for every \$100 increase. A supplemental increase amount has not been determined

### Spending Plan for Tuition Revenue - Academic Affairs

Spending Category	Phase 2 of 2010-2011 Increase		Supplemental Increase 2011-2012		CBTI 2011-2012		Total Revenue from Possible Increases for 2011-2012	
Financial Aid - need based**	1,448,480	20%	549,888	20%	1,705,029	25%	3,703,397	22%
Merit Based Financial Aid		0%			402,704	6%	402,704	2%
Enhancing Student Success					4,712,382	69%	4,712,382	28%
Mitigate Budget Cuts	5,793,914	80%	2,199,554	80%		0%	7,993,468	48%
<b>Spending Category</b>	<b>7,242,394</b>	<b>100%</b>	<b>2,749,442</b>	<b>100%</b>	<b>6,820,114</b>	<b>100%</b>	<b>16,811,951</b>	<b>100%</b>

\* Phase 2 of 2010-2011 increase are for the 2010-11 cuts; In 2010-11 these cuts are being covered by nonrecurring dollars

\*\*Supplemental Increase of \$100 is shown here for purposes of showing the amount of revenue generated for every \$100 increase. A supplemental increase amount has not been determined

\*\*\* Minimum that will go towards need based Financial Aid

### Spending Plan for Tuition Revenue - Health Affairs

Spending Category	Phase 2 of 2010-2011 Increase		Supplemental Increase 2011-2012		CBTI 2011-2012		Total Increase FY 2012	
Financial Aid - need based	N/A	N/A	6,180	20%	128,544	40%	134,724	38%
Mitigate Budget Cuts	N/A	N/A	24,720	80%	-	0%	24,720	7%
Other Strategic Initiatives	N/A	N/A	-	0%	192,816	60%	192,816	55%
<b>Total</b>	<b>N/A</b>	<b>N/A</b>	<b>30,900</b>	<b>100%</b>	<b>321,360</b>	<b>100%</b>	<b>352,260</b>	<b>100%</b>

### Detail of Spending Plan per Student Classification

	Phase 2 of 2010-2011 Supplemental Increase			Supplemental Increase 2011-2012			CBTI 2011-2012				Total Possible Revenue Generated from All Tuition Increases
	Financial Aid - need based	Mitigate Budget Cuts	Total Revenue Generated from phase 2 of 2010-11 STI	Financial Aid - need based	Mitigate Budget Cuts	Total Revenue Generated from STI	Financial Aid - need based	Merit Based Financial Aid	Enhancing academic and student experience	Total Revenue Generated from CBTI	
Undergraduate	\$ 990,621	\$ 3,962,486	\$ 4,953,107	\$ 431,579	\$ 1,726,316	\$ 2,157,895	\$ 1,627,729	\$ 211,000	\$ 4,672,186	\$ 6,510,915	\$ 13,621,918
Graduate	457,857	1,831,429	2,289,287	118,309	473,238	591,547	77,300	119,704	40,196	309,199	3,190,033
<b>Total UG and GR</b>	<b>\$ 1,448,479</b>	<b>\$ 5,793,915</b>	<b>\$ 7,242,394</b>	<b>\$ 549,888</b>	<b>\$ 2,199,554</b>	<b>\$ 2,749,442</b>	<b>\$ 1,705,029</b>	<b>\$ 402,704</b>	<b>\$ 4,712,382</b>	<b>\$ 6,820,114</b>	<b>\$ 16,811,951</b>
Medical	-	-	-	6,180	24,720	30,900	128,544	192,816		321,360	352,260
<b>Total All Students</b>	<b>\$ 1,448,479</b>	<b>\$ 5,793,915</b>	<b>\$ 7,242,394</b>	<b>\$ 556,068</b>	<b>\$ 2,224,274</b>	<b>\$ 2,780,342</b>	<b>\$ 1,833,573</b>	<b>\$ 595,520</b>	<b>\$ 4,712,382</b>	<b>\$ 7,141,474</b>	<b>\$ 17,164,211</b>

\* Phase 2 of 2010-2011 increase are for the 2010-11 cuts; In 2010-11 these cuts are being covered by nonrecurring dollars

\*\*Supplemental Increase of \$100 is shown here for purposes of showing the amount of revenue generated for every \$100 increase. A supplemental increase amount has not been determined

\*\*\* Minimum that will go towards need based Financial Aid



**East Carolina University  
Proposed Fee Increases for 2011-2012**

**Proposed Increases to GENERAL FEES**

**Maximum Allowed based on 6.5% of General Fees \$100**

**Athletics**

- **\$40 increase                      Current Fee \$526.00                      Proposed Fee \$566.00**
- Help the Department manage the loss of the out-of-state waiver for full scholarship student athletes ( an annual loss of over \$1.25 million)
- Provide funds for annual maintenance and overhead expenses of the new facilities coming on line ( softball, track, and soccer )
- Offset cost of general escalation of costs associated with running a Division I athletic program
- Additional revenue generated \$850,000

**Ed and Tech**

- **\$60 increase                      Current Fee \$202.00                      Proposed Fee \$262.00**
- Creation of mobile versions of our learning environments, such as Blackboard.
- Maintaining and equalizing the classroom technology resources around campus.
- Increasing lecture capture capabilities to create more opportunities for review of lectures and access for distance education students.
- Supporting the distanced education technology infrastructure.
- Create a new multiple use space model which is a combination of smart classrooms, computers, and collaborative spaces.
- Renew and increase software available through the Virtual Computer Lab.
- Provide more advanced equipment such as video editing equipment and specialized software for all programs with technology incorporated.
- Provide additional services and support through increased staffing resources.
- Educational Supplies
- Additional revenue generated \$1,275,000

**EAST CAROLINA UNIVERSITY  
TUITION AND FEES FOR RESIDENT UNDERGRADUATE**

	Approved 2010-2011	Approved Phase 2 of 2010-11 Supp. Increase Plus Proposed CBTI	% Increase from 2010- 2011
<b>Tuition Resident Undergraduate</b>	\$2,881	\$3,348	16.21%
<b>Total General Fees</b>	1,551	1,651	6.45%
<b>Total Tuition and General Fees (base for cap)</b>	\$4,432	\$4,999	12.79%
<b>Total Debt Service Fees (excluded from cap)</b>	318	318	0.00%
<b>Total Tuition, General and Debt Service Fees Paid by Resident Undergraduate</b>	\$4,750	\$5,317	11.94%
<b>Total Special Fees (excluded from cap)</b>	50	50	0.00%
<b>Total Tuition, General, Debt and Special fees Paid by Resident Undergraduate</b>	\$4,800	\$5,367	11.81%
<b>Miscellaneous Fees (excluded from cap)</b>	147	147	0.00%
<b>Total Tuition and Fees Paid by Resident Undergraduate</b>	\$4,947	\$5,514	11.46%

Increases include: Tuition \$263 supplemental increase from 2010-11 phased in, \$204 CBTI, Athletics \$40, Ed and Tech \$60  
Debt service includes \$150 for MSC/LWCC that has already been approved

**EAST CAROLINA UNIVERSITY  
TUITION AND FEES FOR NONRESIDENT UNDERGRADUATE**

	Approved 2010-2011	Approved Phase 2 of 2010-11 Supp. Increase Plus Proposed CBTI	% Increase from 2010- 2011
<b>Tuition Nonresident Undergraduate</b>	\$14,955	\$15,927	6.50%
<b>Total General Fees</b>	1,551	1,651	6.45%
<b>Total Tuition and General Fees (base for cap)</b>	\$16,506	\$17,578	6.49%
<b>Total Debt Service Fees (excluded from cap)</b>	318	318	0.00%
<b>Total Tuition, General and Debt Service Fees Paid by Nonresident Undergraduate</b>	\$16,824	\$17,896	6.37%
<b>Total Special Fees (excluded from cap)</b>	50	50	0.00%
<b>Total Tuition, General, Debt and Special fees Paid by Nonresident Undergraduate</b>	\$16,874	\$17,946	6.35%
<b>Miscellaneous Fees (excluded from cap)</b>	147	147	0.00%
<b>Total Tuition and Fees Paid by Nonresident Undergraduate</b>	\$17,021	\$18,093	6.30%

Increases include: \$972 CBTI; Athletics \$40, Ed and Tech \$60  
Debt service includes \$150 for MSC/LWCC that has already been approved

**EAST CAROLINA UNIVERSITY  
TUITION AND FEES FOR RESIDENT GRADUATE**

	Approved 2010-2011	Approved Phase 2 of 2010-11 Supp. Increase Plus Proposed CBTI	% Increase from 2010- 2011
<b>Tuition Resident Graduate</b>	\$3,130	\$3,557	13.64%
<b>Total General Fees</b>	1,551	1,651	6.45%
<b>Total Tuition and General Fees (base for cap)</b>	\$4,681	\$5,208	11.26%
<b>Total Debt Service Fees (excluded from cap)</b>	318	318	0.00%
<b>Total Tuition, General and Debt Service Fees Paid by Resident Graduate</b>	\$4,999	\$5,526	10.54%
<b>Total Special Fees (excluded from cap)</b>	50	50	0.00%
<b>Total Tuition, General, Debt and Special fees Paid by Resident Graduate</b>	\$5,049	\$5,576	10.44%
<b>Miscellaneous Fees (excluded from cap)</b>	147	147	0.00%
<b>Total Tuition and Fees Paid by Resident Graduate</b>	\$5,196	\$5,723	10.14%

Increases include: Tuition \$387 supplemental increase from 2010-11 phased in, \$40 CBTI ; Athletics \$40, Ed and Tech \$60  
Debt service includes \$150 for MSC/LWCC that has already been approved

**EAST CAROLINA UNIVERSITY  
TUITION AND FEES FOR NONRESIDENT GRADUATE**

	Approved 2010-2011	Approved Phase 2 of 2010-11 Supp. Increase Plus Proposed CBTI	% Increase from 2010- 2011
<b>Tuition Nonresident Graduate</b>	\$13,817	\$14,351	3.86%
<b>Total General Fees</b>	1,551	1,651	6.45%
<b>Total Tuition and General Fees (base for cap)</b>	\$15,368	\$16,002	4.13%
<b>Total Debt Service Fees (excluded from cap)</b>	318	318	0.00%
<b>Total Tuition, General and Debt Service Fees Paid by Nonresident Graduate</b>	\$15,686	\$16,320	4.04%
<b>Total Special Fees (excluded from cap)</b>	50	50	0.00%
<b>Total Tuition, General, Debt and Special fees Paid by Nonresident Graduate</b>	\$15,736	\$16,370	4.03%
<b>Miscellaneous Fees (excluded from cap)</b>	147	147	0.00%
<b>Total Tuition and Fees Paid by Nonresident Graduate</b>	\$15,883	\$16,517	3.99%

Increases include: Tuition \$387 supplemental increase from 2010-11 phased in, \$147 CBTI; Athletics \$40, Ed and Tech \$60  
Debt service includes \$150 for MSC/LWCC that has already been approved

Attachment 5

East Carolina University  
Tuition and Fees Proposed  
2011-12

	2010-2011 Approved	2011-2012 Proposed*	Difference
<b>Tuition</b>			
<b>Instate</b>			
Undergraduate	\$2,881.00	\$3,348.00	\$467.00
Graduate	\$3,130.00	\$3,557.00	\$427.00
MSA/MBA (differential)	\$4,930.00	\$5,357.00	\$427.00
<b>Out of State</b>			
Undergraduate	\$14,955.00	\$15,927.00	\$972.00
Graduate	\$13,817.00	\$14,351.00	\$534.00
MSA/MBA	\$15,617.00	\$16,151.00	\$534.00
<b>School of Medicine</b>			
School of Medicine	\$9,497.00	\$10,537.00	\$1,040.00
<b>General Fees</b>			
Student Government Association	\$27.50	\$27.50	\$0.00
Media	30.00	30.00	\$0.00
Fine Arts	8.00	8.00	\$0.00
Campus Recreation and Wellness	226.00	226.00	\$0.00
Minges Operations	6.00	6.00	\$0.00
Student Activity Programs	65.50	65.50	\$0.00
MSC Operations	230.00	230.00	\$0.00
Athletics Fee	526.00	566.00	\$40.00
Student Health	230.00	230.00	\$0.00
Education & Technology	202.00	262.00	\$60.00
<b>Total General Fees</b>	<b>\$1,551.00</b>	<b>\$1,651.00</b>	<b>\$100.00</b>
<b>Debt Service</b>			
Student Recreation Center	\$63.00	\$63.00	\$0.00
Ficklen Stadium	15.00	15.00	\$0.00
Student Health Center	20.00	20.00	\$0.00
Student Union **	150.00	150.00	\$0.00
Athletic Facility	70.00	70.00	\$0.00
<b>Total Debt Service</b>	<b>\$318.00</b>	<b>\$318.00</b>	<b>\$0.00</b>
<b>Special Fees</b>			
SCT Banner Fee	\$50.00	\$50.00	\$0.00
<b>Total Special Fees</b>	<b>\$50.00</b>	<b>\$50.00</b>	<b>\$0.00</b>
<b>Miscellaneous Fees</b>			
Transit	\$140.00	\$140.00	\$0.00
Graduation	6.00	6.00	\$0.00
Association of Student Governments	1.00	1.00	\$0.00
<b>Total Miscellaneous Fees</b>	<b>\$147.00</b>	<b>\$147.00</b>	<b>\$0.00</b>
<b>Total Mandatory Student Fees</b>	<b>\$2,066.00</b>	<b>\$2,166.00</b>	<b>\$100.00</b>
<b>Total Cost to Resident- Undergraduate</b>	<b>\$4,947.00</b>	<b>\$5,514.00</b>	<b>\$567.00</b>
<b>Resident- Graduate</b>	<b>\$5,196.00</b>	<b>\$5,723.00</b>	<b>\$527.00</b>
<b>Nonresident- Undergraduate</b>	<b>\$17,021.00</b>	<b>\$18,093.00</b>	<b>\$1,072.00</b>
<b>Nonresident- Graduate</b>	<b>\$15,883.00</b>	<b>\$16,517.00</b>	<b>\$634.00</b>
<b>Medical</b>	<b>\$11,563.00</b>	<b>\$12,703.00</b>	<b>\$1,140.00</b>

\*Proposed tuition includes the Approved Phase 2 of 2010-11 Supplemental Increase and the CBTI proposed for 2011-12

**Brody School of Medicine**  
**Request for Campus Based Tuition Increase(CBTI) – FY 2011-2012**

- The Brody School of Medicine (BSOM) requests a \$1,000 increase in tuition for all medical students in FY 2011-2012 (in addition to any other increases approved for graduate students (\$40))
  - Current BSOM Annual Tuition: \$9,497
  - Proposed BSOM Tuition FY 2011-2012 including and CBTI (\$1,040): \$10,537
- The BSOM remains one of the least expensive medical schools in the US for tuition and fees. Summarized below are the tuition and fees for 2010, the most recent year of data available, published by the Association of American Medical Colleges (AAMC):

<b>RANK</b> (LOW TO HIGH)	<b>SCHOOL</b>	<b>RESIDENT TUITION</b>	<b>RESIDENT FEE</b>	<b>RESIDENT TUITION + FEES<sup>1</sup></b> (Not Including Health Insurance)
1	East Carolina-Brody	\$8,091	\$3,000	\$11,091
2	UT Houston	\$9,550	\$1,844	\$11,394
3	Puerto Rico	\$8,213	\$2,131	\$10,344
4	Texas A & M	\$9,775	\$1,265	\$11,040
5	LSU Shreveport	\$11,349	\$684	\$12,033
6	North Carolina	\$12,050	\$1,421	\$13,471
7	Texas Tech	\$12,400	\$1,870	\$14,270
8	Mississippi	\$12,970	\$2,200	\$15,170
9	UT Galveston	\$11,607	\$1,801	\$13,408
10	UT HSC San Antonio	\$13,649	\$0	\$13,649

<sup>1</sup>Excludes Health Insurance fees because some schools report no cost to students for health insurance.

- The BSOM's goal is to continue raising tuition until students at ECU and UNC-Chapel Hill pay the same tuition
  - A lower tuition rate for the BSOM compared to UNC-Chapel Hill gives an unintended and negative connotation regarding the quality of the M.D. education
- Proposed revenue from CBTI increase: \$309,000 (309 students X \$1,040)
- Proposed uses of campus-based tuition revenue:
  - 40% for need-based financial aid (\$128,544)
  - 60% for moving expenses off ECU Physicians or covering state budget cuts (\$192,816)

**East Carolina University  
School of Dental Medicine  
Request for Tuition and Fees – 2011-2012**

- Costs for dental education are unlike any other professional degree program in higher education
  - In addition to costs for faculty, support staff, and materials, dental schools must fund the operations of teaching laboratories
  - Consequently, the costs for dental education are normally higher than the costs for medical education
    - In medical education, an affiliated hospital serves as part of the teaching laboratories
    - Costs for operating and maintaining hospitals are accounted separately from medical schools
- The School of Dental Medicine (SODM) requests an initial tuition rate of \$21,000 for the first entering class of dental students in 2011-2012
- The SODM requests Dental School specific fees of \$1,670 for the entering class of 2011-2012
  - American Student Dental Association (ASDA) National Dues: \$90
  - ASDA Local Dues \$60
  - Dental Materials \$75
  - Disability Insurance \$60
  - Risk Management \$150
  - Medical Insurance \$750
  - Electronic Textbooks \$600
  - Instrument Lease \$3,225
  - Total \$5,010

Note: These dental school specific fees are in addition to the projected \$2,066 of University Fees (Student Activities, Athletics, Indebtedness, and SCT Banner, Student Health, and Educational/Technology Fees)

- Combined requested tuition, university fees, and dental-school specific fees for SODM is \$28,076
- If approved, the SODM expects to be in the lowest quartile for tuition and fees of U.S. public dental schools
- Provided below is a table summarizing the most recently publicized tuition, fees, and other expenses associated with dental education in public dental schools

## Attachment 7

**Public U.S. Dental Schools  
Costs of Dental Education 2009-2010**

Rank (Low to High)	School	Tuition	Fees	Instruments, Books, & Supplies	Other Expenses	Total
1	Texas A&M, Baylor College	\$10,620	\$2,228	\$6,125	\$0	\$18,973
2	University of Mississippi	\$14,030	\$0	\$6,420	\$0	\$20,450
3	Univ of Texas, San Antonio	\$13,125	\$8,030	\$276	\$575	\$22,006
4	Louisiana State University	\$11,155	\$845	\$11,362	\$0	\$23,362
5	University of Puerto Rico	\$11,491	\$934	\$11,940	\$0	\$24,365
6	University of Texas, Houston	\$13,125	\$4,428	\$7,271	\$0	\$24,824
7	West Virginia University	\$13,223	\$1,742	\$12,500	\$0	\$27,465
8	University of North Carolina	\$18,991	\$2,511	\$7,029	\$0	\$28,531
9	Univ of Missouri - Kansas City*	\$23,698	\$4,138	\$700	\$0	\$28,536
10	Univ of Alabama at Birmingham	\$15,268	\$3,443	\$9,878	\$0	\$28,589
11	Medical College of Georgia	\$20,417	\$1,003	\$7,610	\$0	\$29,030
12	University of Louisville*	\$21,564	\$1,839	\$7,500	\$0	\$30,903
13	University of Washington	\$20,997	\$475	\$9,801	\$0	\$31,273
14	Ohio State University	\$27,570	\$318	\$5,112	\$0	\$33,000
15	University of Kentucky	\$23,910	\$1,089	\$9,014	\$0	\$34,013
16	SUNY - Buffalo*	\$19,650	\$1,607	\$12,998	\$0	\$34,255
17	University of Minnesota	\$23,896	\$5,727	\$4,980	\$0	\$34,603
18	University of Connecticut	\$19,592	\$7,987	\$7,372	\$0	\$34,951
19	University of Colorado	\$22,291	\$3,793	\$5,548	\$3,550	\$35,182
20	University of Nebraska	\$24,848	\$3,330	\$7,170	\$0	\$35,348
21	Indiana University	\$25,026	\$0	\$11,317	\$0	\$36,343
22	University of Florida	\$26,894	\$0	\$7,367	\$2,110	\$36,371
23	University of Michigan	\$29,268	\$189	\$7,295	\$0	\$36,752
24	SUNY - Stony Brook	\$19,650	\$6,465	\$8,200	\$2,691	\$37,006
25	Southern Illinois Univ	\$23,284	\$5,164	\$8,909	\$0	\$37,357
26	University of Oklahoma	\$16,336	\$5,587	\$15,587	\$0	\$37,510
27	University of Tennessee	\$20,200	\$1,919	\$16,145	\$0	\$38,264
28	University of Maryland	\$21,193	\$11,368	\$5,837	\$0	\$38,398
29	Univ of Illinois, Chicago	\$37,416	\$2,608	\$900	\$0	\$40,924
30	U of Medicine & Dentistry at NJ	\$26,227	\$3,632	\$11,139	\$0	\$40,998
31	Virginia Commonwealth Univ*	\$19,617	\$7,280	\$4,700	\$12,018	\$43,615
32	University of Iowa	\$31,187	\$0	\$13,066	\$0	\$44,253
33	Oregon Health & Science Univ	\$26,020	\$6,070	\$14,386	\$0	\$46,476
34	Univ of Calif, Los Angeles	\$0	\$29,069	\$19,078	\$0	\$48,147
35	Univ of Calif, San Francisco	\$0	\$30,762	\$17,412	\$0	\$48,174
36	Medical Univ of South Carolina	\$34,884	\$0	\$14,980	\$0	\$49,864
37	Univ of Nevada, Las Vegas	\$40,434	\$450	\$5,418	\$5,769	\$52,071

**Source:** 2010 American Dental Education Association Guide to Dental Schools (for Students entering Fall 201

**2010-2011**

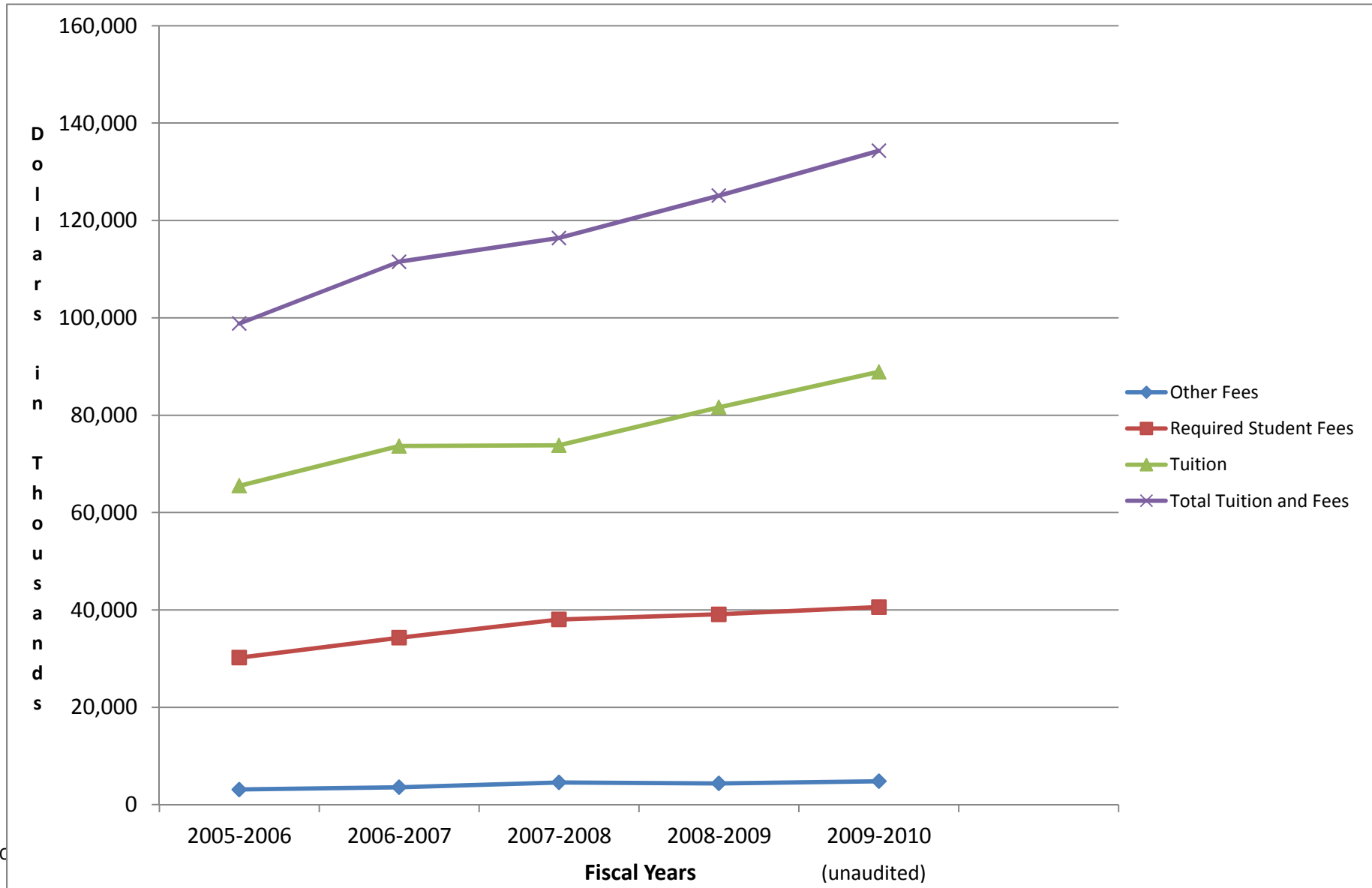
UNC-Chapel Hill	20,491	2,512	4,869	3,717	31,589
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**2011-2012 Proposed**

East Carolina University	\$ 21,000	\$ 2,066	\$ 5,090	\$ 3,120	\$31,276
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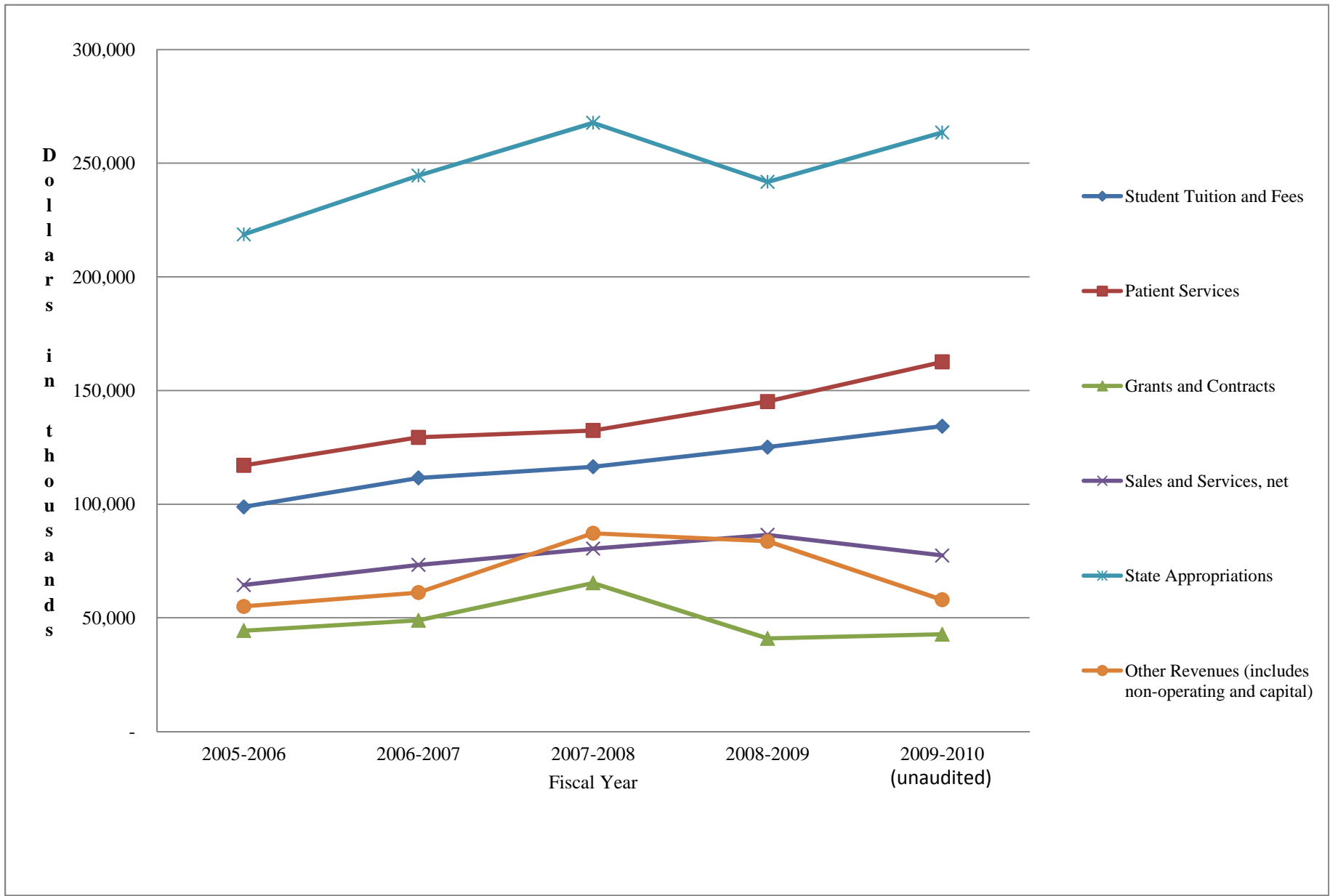
\* = ECU Peer University Group

Attachment 8  
 East Carolina University  
 Categorization of Tuition and Fee Revenues  
 Fiscal Year 2006-2010

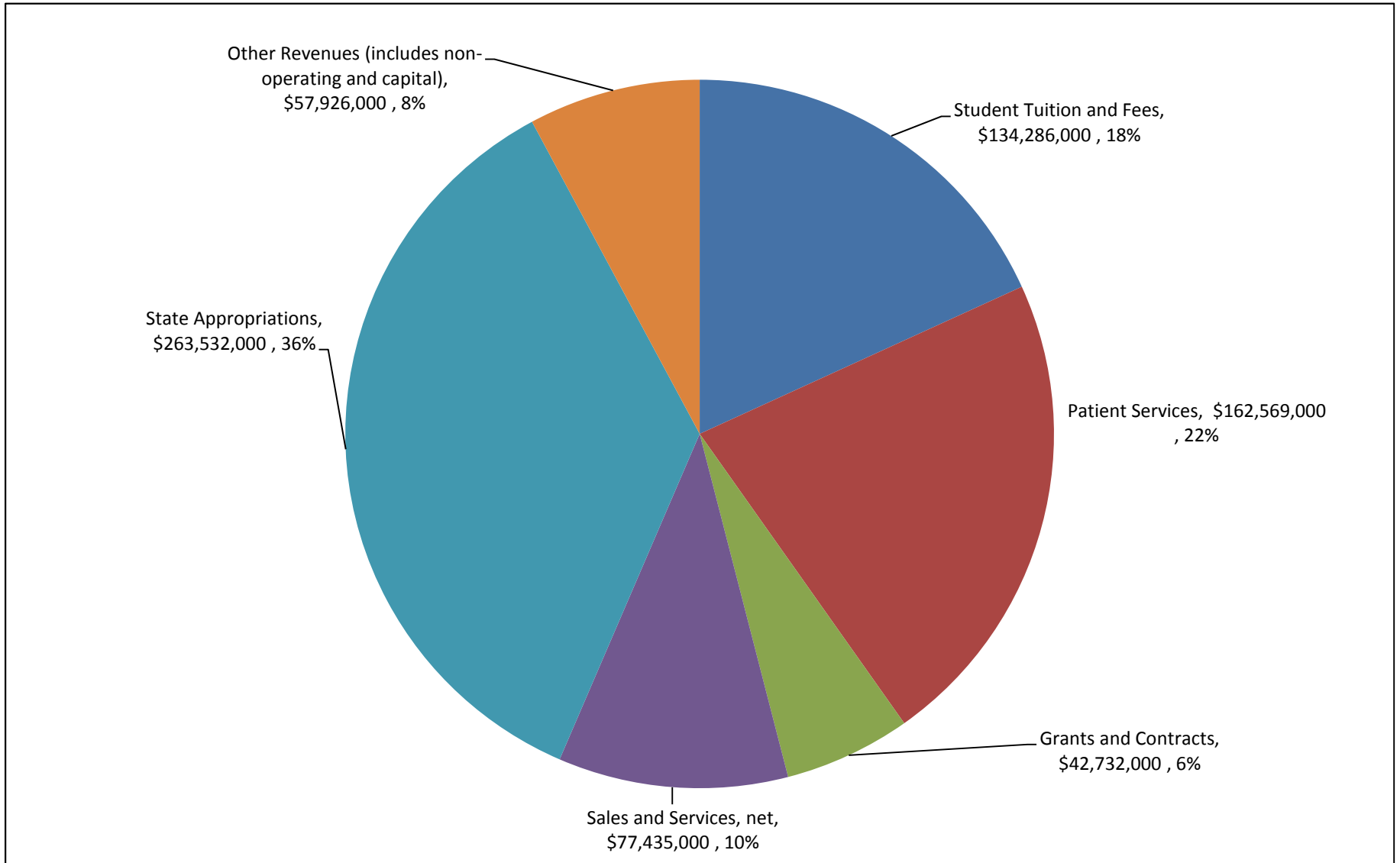




Attachment 9  
 East Carolina University  
 Total Revenues by Category  
 Fiscal Years 2006-2010



Attachment 10  
East Carolina University  
Total Revenues by Category  
2009-2010  
(unaudited)



East Carolina University  
Financial Aid Office

## 2010-2011 Student Need

	Headcount	Gross Need	Aid Awarded	% Need Met
Undergraduate				
Resident	17,131	\$185,421,778	\$110,507,393	60%
Non-Resident	2,903	\$ 40,309,411	\$13,506,983	33%
Graduate				
Resident	2,662	\$ 36,142,646	\$23,626,684	65%
Non-Resident	371	\$ 8,830,984	\$ 4,567,513	51%

## 2009-2010 Student Need

	Headcount	Gross Need	Aid Awarded	% Need Met
Undergraduate				
Resident	16,369	\$135,630,315	\$97,394,722	72%
Non-Resident	3,049	\$ 29,377,020	\$10,938,896	37%
Graduate				
Resident	2,429	\$ 22,814,150	\$17,346,724	76%
Non-Resident	348	\$ 6,509,294	\$ 3,745,633	57%

## 2008-2009 Student Need

	Headcount	Gross Need	Aid Awarded	% Need Met
Undergraduate				
Resident	15,220	\$119,600,721	\$79,413,613	66%
Non-Resident	2,864	\$ 28,279,659	\$10,219,209	36%
Graduate				
Resident	2,509	\$ 22,048,433	\$14,474,942	65%
Non-Resident	334	\$ 6,541,339	\$ 3,459,165	52%

For all years, these figures are a 'snapshot' taken as of September 30 of the given year.

## **Other Fees**

### **Application Fees**

#### **Undergraduate, Graduate, and Medical Application Fees**

- Proposing increase of \$10
- Current rate is \$60

#### **Justification**

The increase is needed to offset permanent state budget cuts and to offset the cumulative effect of years of inflationary trends in the costs for publications, postage, other office costs and travel expenses (which are necessary for the recruitment of prospective students).

#### **Dental School Application Fee**

- Proposing a new application fee of \$80

#### **Justification**

The processing of dental school applications provide an added expense to the operation of the dental school. This fee is intended to cover these additional costs.

### **Room and Board Rates**

#### **Dining Services**

Increase range from \$90 to \$130 annually depending on meal plan

- 9 meal plan \$2,560 to \$2,650; \$90 increase
- 14 meal plan \$2,900 to \$3,000; \$100 increase
- 19 meal plan \$3,250 to \$3,350; \$100 increase
- 9+ meal plan \$2,960 to \$3,100; \$90 increase
- 14+ meal plan \$3,250 to \$3,400; \$150 increase
- 19+ meal plan \$3,550 to \$3,700; \$150 increase

#### **Justification**

Dining Services needs the rate increase to fund the additional operating cost for the Croatan and to provide for the continuing increase in operating costs.

#### **Housing**

- Currently academic year halls are \$4,450 and College Hill Suites \$5,000 per year.
- Proposing to increase each rate \$100 annually.

#### **Justification**

Campus Living needs the \$100 increase to continue to fund the sprinkler projects, debt payments and the continued increase in operating costs.

The University of North Carolina  
Compare Tuition 2006-2007 to 2010-2011  
Tuition Full Time Undergraduates

Resident							
	2006-2007	2010-2011	5 yr \$ Change	5-yr % Change	2010-2011 Tuition Rank	5 year \$ Increase Rank	5-yr % Change Rank
NC State University	\$3,530	\$4,853	\$1,323	37.48%	16	15	10
UNC-Chapel Hill	\$3,455	\$4,815	\$1,360	39.36%	15	16	12
<b>East Carolina University</b>	<b>\$2,335</b>	<b>\$2,881</b>	<b>\$546</b>	<b>23.38%</b>	<b>9</b>	<b>3</b>	<b>3</b>
NC A&T State University	\$1,994	\$2,621	\$627	31.44%	5	6	6
UNC Charlotte	\$2,344	\$3,044	\$700	29.86%	12	7	5
UNC Greensboro	\$2,308	\$3,243	\$935	40.51%	13	13	14
Appalachian State University	\$2,221	\$2,961	\$740	33.31%	10	10	7
Fayetteville State University	\$1,746	\$2,129	\$383	21.94%	1	1	2
NC Central University	\$2,078	\$2,812	\$734	35.32%	7	9	8
UNC Pembroke	\$1,869	\$2,423	\$554	29.64%	4	4	4
UNC Wilmington	\$2,221	\$3,029	\$808	36.36%	11	11	9
Western Carolina University	\$1,904	\$2,816	\$912	47.89%	8	12	15
UNC Asheville	\$2,172	\$2,626	\$454	20.90%	6	2	1
Elizabeth City State University	\$1,490	\$2,204	\$714	47.94%	2	8	16
Winston-Salem State University	\$1,651	\$2,274	\$623	37.73%	3	5	11
NC School of the Arts	\$3,074	\$4,307	\$1,233	40.11%	14	14	13

Non-Resident							
	2006-2007	2010-2011	5 yr \$ Change	5 yr % Change	2010-2011 Tuition Rank	5 year \$ Increase Rank	5-yr % Change Rank
NC State University	\$15,728	\$17,388	\$1,660	10.55%	15	9	7
UNC-Chapel Hill	\$18,103	\$23,430	\$5,327	29.43%	16	16	16
<b>East Carolina University</b>	<b>\$12,849</b>	<b>\$14,955</b>	<b>\$2,106</b>	<b>16.39%</b>	<b>11</b>	<b>12</b>	<b>12</b>
NC A&T State University	\$11,436	\$12,063	\$627	5.48%	4	2	2
UNC Charlotte	\$12,756	\$14,091	\$1,335	10.47%	8	6	5
UNC Greensboro	\$13,576	\$15,004	\$1,428	10.52%	12	7	6
Appalachian State University	\$11,963	\$14,273	\$2,310	19.31%	10	13	13
Fayetteville State University	\$11,482	\$12,593	\$1,111	9.68%	6	4	4
NC Central University	\$11,822	\$13,385	\$1,563	13.22%	7	8	9
UNC Pembroke	\$11,129	\$11,630	\$501	4.50%	2	1	1
UNC Wilmington	\$12,156	\$14,128	\$1,972	16.22%	9	10	11
Western Carolina University	\$11,487	\$12,413	\$926	8.06%	5	3	3
UNC Asheville	\$12,297	\$15,398	\$3,101	25.22%	13	15	15
Elizabeth City State University	\$9,829	\$11,841	\$2,012	20.47%	3	11	14
Winston-Salem State University	\$10,291	\$11,420	\$1,129	10.97%	1	5	8
NC School of the Arts	\$14,354	\$16,665	\$2,311	16.10%	14	14	10

## Tuition Full Time Graduates

Resident							
	2006-2007	2010-2011	5 yr \$ Change	5-yr % Change	2010-2011 Tuition Rank	5 year \$ Increase Rank	5-yr % Change Rank
NC State University	\$4,038	\$5,358	\$1,320	32.69%	15	14	7
UNC-Chapel Hill	\$4,113	\$6,363	\$2,250	54.70%	16	16	16
<b>East Carolina University</b>	<b>\$2,816</b>	<b>\$3,130</b>	<b>\$314</b>	<b>11.15%</b>	<b>7</b>	<b>1</b>	<b>1</b>
NC A&T State University	\$2,066	\$2,908	\$842	40.76%	5	9	11
UNC Charlotte	\$2,719	\$3,464	\$745	27.40%	11	5	4
UNC Greensboro	\$2,692	\$3,727	\$1,035	38.45%	13	13	10
Appalachian State University	\$2,593	\$3,428	\$835	32.19%	10	8	6
Fayetteville State University	\$2,118	\$2,502	\$384	18.13%	2	2	2
NC Central University	\$2,550	\$3,518	\$968	37.96%	12	11	9
UNC Pembroke	\$1,941	\$2,522	\$581	29.93%	3	4	5
UNC Wilmington	\$2,522	\$3,420	\$898	35.59%	9	10	8
Western Carolina University	\$2,173	\$3,144	\$971	44.68%	8	12	14
UNC Asheville	\$2,530	\$3,110	\$580	22.92%	6	3	3
Elizabeth City State University	\$1,549	\$2,315	\$766	49.47%	1	6	15
Winston-Salem State University	\$2,010	\$2,843	\$833	41.44%	4	7	12
NC School of the Arts	\$3,486	\$4,946	\$1,460	41.88%	14	15	13

Ranked Low to High

Non-Resident							
	2006-2007	2010-2011	5 yr \$ Change	5 yr % Change	2010-2011 Tuition Rank	5 year \$ Increase Rank	5-yr % Change Rank
NC State University	\$16,086	\$17,406	\$1,320	8.21%	15	6	5
UNC-Chapel Hill	\$18,111	\$21,093	\$2,982	16.47%	16	15	12
<b>East Carolina University</b>	<b>\$13,132</b>	<b>\$13,817</b>	<b>\$685</b>	<b>5.22%</b>	<b>7</b>	<b>3</b>	<b>3</b>
NC A&T State University	\$11,651	\$12,493	\$842	7.23%	5	4	4
UNC Charlotte	\$12,926	\$14,297	\$1,371	10.61%	8	7	7
UNC Greensboro	\$13,742	\$15,207	\$1,465	10.66%	12	8	8
Appalachian State University	\$12,176	\$14,519	\$2,343	19.24%	11	13	13
Fayetteville State University	\$11,708	\$12,281	\$573	4.89%	4	2	2
NC Central University	\$12,131	\$14,500	\$2,369	19.53%	10	14	14
UNC Pembroke	\$11,348	\$11,849	\$501	4.41%	1	1	1
UNC Wilmington	\$12,359	\$14,349	\$1,990	16.10%	9	10	11
Western Carolina University	\$11,758	\$12,729	\$971	8.26%	6	5	6
UNC Asheville	\$12,469	\$15,706	\$3,237	25.96%	13	16	16
Elizabeth City State University	\$10,042	\$12,093	\$2,051	20.42%	2	11	15
Winston-Salem State University	\$10,503	\$12,129	\$1,626	15.48%	3	9	9
NC School of the Arts	\$14,920	\$17,253	\$2,333	15.64%	14	12	10

The University of North Carolina  
 Compare Sum of General Fees and Debt Service Fees 2006-2007 to 2010-2011  
 General Fees and Debt Service Undergraduates

Resident							
	2006-2007	2010-2011	5 yr \$ Change	5-yr % Change	2010-2011 Fee Rank	5 year \$ Increase Rank	5-yr % Change Rank
NC State University	\$ 1,120	\$ 1,540	\$420	37.53%	3	12	16
UNC-Chapel Hill	\$ 1,421	\$ 1,672	\$252	17.71%	6	4	3
<b>East Carolina University</b>	<b>\$ 1,481</b>	<b>\$ 1,869</b>	<b>\$388</b>	<b>26.20%</b>	<b>10</b>	<b>10</b>	<b>11</b>
NC A&T State University	\$ 1,354	\$ 1,699	\$345	25.48%	8	8	10
UNC Charlotte	\$ 1,497	\$ 2,020	\$523	34.94%	12	16	15
UNC Greensboro	\$ 1,454	\$ 1,682	\$228	15.68%	7	3	2
Appalachian State University	\$ 1,754	\$ 2,213	\$460	26.20%	15	14	12
Fayetteville State University	\$ 1,096	\$ 1,322	\$226	20.62%	1	2	6
NC Central University	\$ 1,317	\$ 1,667	\$350	26.61%	5	9	13
UNC Pembroke	\$ 1,372	\$ 1,636	\$264	19.24%	4	5	4
UNC Wilmington	\$ 1,860	\$ 2,293	\$434	23.32%	16	13	8
Western Carolina University	\$ 1,719	\$ 2,185	\$466	27.11%	14	15	14
UNC Asheville	\$ 1,639	\$ 2,052	\$413	25.21%	13	11	9
Elizabeth City State University	\$ 1,274	\$ 1,435	\$162	12.69%	2	1	1
Winston-Salem State University	\$ 1,457	\$ 1,743	\$286	19.64%	9	6	5
NC School of the Arts	\$ 1,605	\$ 1,948	\$343	21.37%	11	7	7

Non-Resident							
	2006-2007	2010-2011	5 yr \$ Change	5 yr % Change	2010-2011 Fee Rank	5 year \$ Increase Rank	5-yr % Change Rank
NC State University	\$1,120	\$1,540	\$420	37.53%	3	12	16
UNC-Chapel Hill	\$1,421	\$1,672	\$252	17.71%	6	4	3
<b>East Carolina University</b>	<b>\$ 1,481</b>	<b>\$ 1,869</b>	<b>\$388</b>	<b>26.20%</b>	<b>10</b>	<b>10</b>	<b>11</b>
NC A&T State University	\$1,354	\$1,699	\$345	25.48%	8	8	10
UNC Charlotte	\$1,497	\$2,020	\$523	34.94%	12	16	15
UNC Greensboro	\$1,454	\$1,682	\$228	15.68%	7	3	2
Appalachian State University	\$1,754	\$2,213	\$459	26.20%	15	14	12
Fayetteville State University	\$1,096	\$1,322	\$226	20.62%	1	2	6
NC Central University	\$1,317	\$1,667	\$350	26.61%	5	9	13
UNC Pembroke	\$1,372	\$1,636	\$264	19.24%	4	5	4
UNC Wilmington	\$1,860	\$2,293	\$434	23.32%	16	13	8
Western Carolina University	\$1,719	\$2,185	\$466	27.11%	14	15	14
UNC Asheville	\$1,639	\$2,052	\$413	25.21%	13	11	9
Elizabeth City State University	\$1,274	\$1,435	\$162	12.69%	2	1	1
Winston-Salem State University	\$1,457	\$1,743	\$286	19.64%	9	6	5
NC School of the Arts	\$1,605	\$1,948	\$343	21.37%	11	7	7

Sum of General Fees and Debt Service Fees Full Time Graduates

Resident							
	2006-2007	2010-2011	5 yr \$ Change	5-yr % Change	2010-2011 Fee Rank	5 year \$ Increase Rank	5-yr % Change Rank
NC State University	\$1,120	\$1,540	\$420	37.53%	3	12	16
UNC-Chapel Hill	\$1,409	\$1,661	\$251	17.84%	6	4	3
<b>East Carolina University</b>	<b>\$ 1,481</b>	<b>\$ 1,869</b>	<b>\$388</b>	<b>26.20%</b>	<b>10</b>	<b>10</b>	<b>12</b>
NC A&T State University	\$1,354	\$1,699	\$345	25.48%	8	9	11
UNC Charlotte	\$1,497	\$2,020	\$523	34.94%	12	16	15
UNC Greensboro	\$1,454	\$1,682	\$228	15.68%	7	3	2
Appalachian State University	\$1,754	\$2,213	\$460	26.20%	15	14	13
Fayetteville State University	\$1,096	\$1,322	\$226	20.62%	1	2	6
NC Central University	\$1,293	\$1,604	\$311	24.08%	4	7	9
UNC Pembroke	\$1,372	\$1,636	\$264	19.24%	5	5	4
UNC Wilmington	\$1,860	\$2,293	\$434	23.32%	16	13	8
Western Carolina University	\$1,719	\$2,185	\$466	27.11%	14	15	14
UNC Asheville	\$1,639	\$2,052	\$413	25.21%	13	11	10
Elizabeth City State University	\$1,274	\$1,435	\$162	12.69%	2	1	1
Winston-Salem State University	\$1,457	\$1,743	\$286	19.64%	9	6	5
NC School of the Arts	\$1,605	\$1,948	\$343	21.37%	11	8	7

Non-Resident							
	2006-2007	2010-2011	5 yr \$ Change	5 yr % Change	2010-2011 Fee Rank	5 year \$ Increase Rank	5-yr % Change Rank
NC State University	\$1,120	\$1,540	\$420	37.53%	3	12	16
UNC-Chapel Hill	\$1,409	\$1,661	\$251	17.84%	6	4	3
<b>East Carolina University</b>	<b>\$ 1,481</b>	<b>\$ 1,869</b>	<b>\$388</b>	<b>26.20%</b>	<b>10</b>	<b>10</b>	<b>12</b>
NC A&T State University	\$1,354	\$1,699	\$345	25.48%	8	9	11
UNC Charlotte	\$1,497	\$2,020	\$523	34.94%	12	16	15
UNC Greensboro	\$1,454	\$1,682	\$228	15.68%	7	3	2
Appalachian State University	\$1,754	\$2,213	\$459	26.20%	15	14	13
Fayetteville State University	\$1,096	\$1,322	\$226	20.62%	1	2	6
NC Central University	\$1,293	\$1,604	\$311	24.08%	4	7	9
UNC Pembroke	\$1,372	\$1,636	\$264	19.24%	5	5	4
UNC Wilmington	\$1,860	\$2,293	\$434	23.32%	16	13	8
Western Carolina University	\$1,719	\$2,185	\$466	27.11%	14	15	14
UNC Asheville	\$1,639	\$2,052	\$413	25.21%	13	11	10
Elizabeth City State University	\$1,274	\$1,435	\$162	12.69%	2	1	1
Winston-Salem State University	\$1,457	\$1,743	\$286	19.64%	9	6	5
NC School of the Arts	\$1,605	\$1,948	\$343	21.37%	11	8	7

Ranked Low to High

The University of North Carolina

Compare Sum of Tuition, General Fees and Debt Service Fees 2006-2007 to 2010-2011

Tuition and Required Fees Full Time Undergraduates

Resident							
	2006-2007	2010-2011	5 yr \$ Change	5-yr % Change	2010-2011 Tuition Rank	5 year \$ Increase Rank	5-yr % Change Rank
NC State University	\$ 4,650	\$6,393	\$1,743	37.49%	15	16	15
UNC-Chapel Hill	\$ 4,876	\$6,487	\$1,612	33.05%	16	15	13
<b>East Carolina University</b>	<b>\$ 3,816</b>	<b>\$4,750</b>	<b>\$934</b>	<b>24.48%</b>	<b>8</b>	<b>6</b>	<b>3</b>
NC A&T State University	\$ 3,348	\$4,320	\$972	29.03%	5	7	5
UNC Charlotte	\$ 3,841	\$5,064	\$1,223	31.84%	11	11	11
UNC Greensboro	\$ 3,762	\$4,925	\$1,163	30.91%	9	9	9
Appalachian State University	\$ 3,975	\$5,174	\$1,199	30.17%	12	10	7
Fayetteville State University	\$ 2,842	\$3,451	\$609	21.43%	1	1	1
NC Central University	\$ 3,395	\$4,479	\$1,084	31.94%	6	8	12
UNC Pembroke	\$ 3,241	\$4,059	\$818	25.24%	4	2	4
UNC Wilmington	\$ 4,081	\$5,322	\$1,241	30.41%	13	12	8
Western Carolina University	\$ 3,623	\$5,001	\$1,378	38.03%	10	13	16
UNC Asheville	\$ 3,811	\$4,678	\$867	22.75%	7	3	2
Elizabeth City State University	\$ 2,764	\$3,639	\$876	31.69%	2	4	10
Winston-Salem State University	\$ 3,108	\$4,017	\$909	29.25%	3	5	6
NC School of the Arts	\$ 4,679	\$6,255	\$1,576	33.68%	14	14	14

Non-Resident							
	2006-2007	2010-2011	5 yr \$ Change	5 yr % Change	2010-2011 Tuition Rank	5 year \$ Increase Rank	5-yr % Change Rank
NC State University	\$16,848	\$18,928	\$2,080	12.35%	15	9	7
UNC-Chapel Hill	\$19,524	\$25,102	\$5,579	28.57%	16	16	16
<b>East Carolina University</b>	<b>\$14,330</b>	<b>\$16,824</b>	<b>\$2,494</b>	<b>17.40%</b>	<b>12</b>	<b>12</b>	<b>12</b>
NC A&T State University	\$12,790	\$13,762	\$972	7.60%	4	2	2
UNC Charlotte	\$14,253	\$16,111	\$1,858	13.04%	8	7	8
UNC Greensboro	\$15,030	\$16,686	\$1,656	11.02%	11	6	5
Appalachian State University	\$13,717	\$16,486	\$2,769	20.19%	10	14	14
Fayetteville State University	\$12,578	\$13,915	\$1,337	10.63%	5	3	4
NC Central University	\$13,139	\$15,052	\$1,913	14.56%	7	8	9
UNC Pembroke	\$12,501	\$13,266	\$765	6.12%	2	1	1
UNC Wilmington	\$14,016	\$16,421	\$2,405	17.16%	9	11	11
Western Carolina University	\$13,206	\$14,598	\$1,392	10.54%	6	4	3
UNC Asheville	\$13,936	\$17,450	\$3,514	25.22%	13	15	15
Elizabeth City State University	\$11,103	\$13,276	\$2,174	19.58%	3	10	13
Winston-Salem State University	\$11,748	\$13,163	\$1,415	12.05%	1	5	6
NC School of the Arts	\$15,959	\$18,613	\$2,654	16.63%	14	13	10

Sum of Tuition General Fees and Debt Service Fees Full Time Graduates

Resident							
	2006-2007	2010-2011	5 yr \$ Change	5-yr % Change	2010-2011 Tuition Rank	5 year \$ Increase Rank	5-yr % Change Rank
NC State University	\$5,158	\$6,898	\$1,740	33.74%	15	14	12
UNC-Chapel Hill	\$5,522	\$8,024	\$2,501	45.30%	16	16	16
<b>East Carolina University</b>	<b>\$4,297</b>	<b>\$4,999</b>	<b>\$702</b>	<b>16.34%</b>	<b>6</b>	<b>2</b>	<b>1</b>
NC A&T State University	\$3,420	\$4,607	\$1,187	34.71%	5	7	13
UNC Charlotte	\$4,216	\$5,484	\$1,268	30.08%	11	9	6
UNC Greensboro	\$4,146	\$5,409	\$1,263	30.46%	10	8	8
Appalachian State University	\$4,347	\$5,641	\$1,294	29.78%	12	11	5
Fayetteville State University	\$3,214	\$3,824	\$610	18.98%	2	1	2
NC Central University	\$3,843	\$5,122	\$1,279	33.29%	7	10	11
UNC Pembroke	\$3,313	\$4,158	\$845	25.51%	3	3	4
UNC Wilmington	\$4,382	\$5,713	\$1,331	30.38%	13	12	7
Western Carolina University	\$3,892	\$5,329	\$1,437	36.92%	9	13	15
UNC Asheville	\$4,169	\$5,162	\$993	23.82%	8	5	3
Elizabeth City State University	\$2,823	\$3,750	\$928	32.88%	1	4	10
Winston-Salem State University	\$3,467	\$4,586	\$1,119	32.28%	4	6	9
NC School of the Arts	\$5,091	\$6,894	\$1,803	35.42%	14	15	14

Non-Resident							
	2006-2007	2010-2011	5 yr \$ Change	5 yr % Change	2010-2011 Tuition Rank	5 year \$ Increase Rank	5-yr % Change Rank
NC State University	\$17,206	\$18,946	\$1,740	10.11%	14	7	5
UNC-Chapel Hill	\$19,520	\$22,754	\$3,233	16.56%	16	15	11
<b>East Carolina University</b>	<b>\$14,613</b>	<b>\$15,686</b>	<b>\$1,073</b>	<b>7.34%</b>	<b>7</b>	<b>3</b>	<b>3</b>
NC A&T State University	\$13,005	\$14,192	\$1,187	9.13%	5	4	4
UNC Charlotte	\$14,423	\$16,317	\$1,894	13.13%	9	8	8
UNC Greensboro	\$15,196	\$16,889	\$1,693	11.14%	12	6	7
Appalachian State University	\$13,930	\$16,732	\$2,802	20.12%	11	14	15
Fayetteville State University	\$12,804	\$13,603	\$799	6.24%	3	2	2
NC Central University	\$13,424	\$16,104	\$2,680	19.97%	8	13	14
UNC Pembroke	\$12,720	\$13,485	\$765	6.01%	1	1	1
UNC Wilmington	\$14,219	\$16,642	\$2,423	17.04%	10	11	12
Western Carolina University	\$13,477	\$14,914	\$1,437	10.66%	6	5	6
UNC Asheville	\$14,108	\$17,758	\$3,650	25.87%	13	16	16
Elizabeth City State University	\$11,316	\$13,528	\$2,213	19.55%	2	10	13
Winston-Salem State University	\$11,960	\$13,872	\$1,912	15.99%	4	9	9
NC School of the Arts	\$16,525	\$19,201	\$2,676	16.19%	15	12	10

Ranked Low to High

## Ratio of Nonresident Tuition Rates to Resident Tuition Rates : UNC-System Institutions

Institution	Undergraduate Resident Tuition	Undergraduate Nonresident Tuition	Ratio: Nonresident to Resident	Rank	Institution	Graduate Resident Tuition	Graduate Nonresident Tuition	Ratio: Nonresident to Resident	Rank
ECU	\$ 2,881	\$ 14,955	5.19	13	ECU	\$ 3,130	\$ 13,817	4.41	12
NCSU	\$ 4,853	\$ 17,388	3.58	1	NCSU	\$ 5,358	\$ 17,406	3.25	1
UNC-CH	\$ 4,815	\$ 23,430	4.87	11	UNC-CH	\$ 6,363	\$ 21,093	3.31	2
UUNCA(1)	\$ 4,307	\$ 16,665	3.87	2	UUNCA(1)	\$ 4,946	\$ 17,253	3.49	3
UNCG	\$ 3,243	\$ 15,004	4.63	6	UNCG	\$ 3,727	\$ 15,207	4.08	5
UNCC	\$ 3,044	\$ 14,091	4.63	7	UNCC	\$ 3,464	\$ 14,297	4.13	7
UNCW	\$ 3,029	\$ 14,128	4.66	8	UNCW	\$ 3,420	\$ 14,349	4.20	8
ASU	\$ 2,961	\$ 14,273	4.82	10	ASU	\$ 3,428	\$ 14,519	4.24	9
WCU	\$ 2,816	\$ 12,413	4.41	3	WCU	\$ 3,144	\$ 12,729	4.05	4
NCCU	\$ 2,812	\$ 12,593	4.48	4	NCCU	\$ 3,518	\$ 14,500	4.12	6
UNCA	\$ 2,626	\$ 15,398	5.86	15	UNCA	\$ 3,110	\$ 15,706	5.05	15
NCA&T	\$ 2,621	\$ 12,063	4.60	5	NCA&T	\$ 2,908	\$ 12,493	4.30	11
UNCP	\$ 2,423	\$ 11,630	4.80	9	UNCP	\$ 2,522	\$ 11,849	4.70	13
WSSU	\$ 2,274	\$ 11,420	5.02	12	WSSU	\$ 2,843	\$ 12,129	4.27	10
ECSU	\$ 2,204	\$ 11,841	5.37	14	ECSU	\$ 2,315	\$ 12,093	5.22	16
FSU	\$ 2,129	\$ 12,593	5.91	16	FSU	\$ 2,502	\$ 12,281	4.91	14

Ranked Low to High



## Ratio of Nonresident Tuition Rates to Resident Tuition Rates : Peer Institutions

Institution	Undergraduate Resident Tuition	Undergraduate Nonresident Tuition	Ratio: Nonresident to Resident	Rank
East Carolina Univ.	\$ 2,881	\$ 14,955	5.19	16
Florida International Univ.	\$ 3,530	\$ 15,339	4.35	15
Northern Illinois Univ.	\$ 7,950	\$ 15,900	2.00	3
Ohio University	\$ 9,537	\$ 18,501	1.94	1
Old Dominion Univ.**	\$ 7,470	\$ 20,910	2.80	10
Texas Tech Univ.	\$ 4,811	\$ 14,670	3.05	13
State Univ. of NY-Buffalo	\$ 4,970	\$ 13,380	2.69	9
Univ. of Louisville	\$ 8,424	\$ 20,424	2.42	5
Univ. of Missouri-Kan. City	\$ 7,368	\$ 18,957	2.57	7
Univ. of Nevada-Reno	\$ 5,063	\$ 17,933	3.54	14
Univ.of North Dakota	\$ 5,652	\$ 15,845	2.80	11
Univ. of So.Carolina	\$ 9,386	\$ 24,962	2.66	8
Univ. of Wisc. -Milwaukee	\$ 8,151	\$ 17,880	2.19	4
Virg. Commonwealth Univ.	\$ 6,885	\$ 19,604	2.85	12
Western Michigan Univ.	\$ 8,182	\$ 20,070	2.45	6
Wright State Univ.	\$ 7,599	\$ 15,105	1.99	2

Institution	Graduate Resident Tuition	Graduate Nonresident Tuition	Ratio: Nonresident to Resident	Rank
East Carolina Univ.	\$ 3,130	\$ 13,817	4.41	16
Florida International Univ.	\$ 7,435	\$ 18,955	2.55	13
Northern Illinois Univ.	\$ 7,200	\$ 14,400	2.00	4
Ohio University	\$ 9,432	\$ 17,424	1.85	3
Old Dominion Univ.**	\$ 6,444	\$ 16,254	2.52	12
Texas Tech Univ.	\$ 4,122	\$ 9,702	2.35	10
State Univ. of NY-Buffalo	\$ 8,370	\$ 13,780	1.65	1
Univ. of Louisville	\$ 8,942	\$ 20,826	2.33	9
Univ. of Missouri-Kan. City	\$ 5,522	\$ 14,256	2.58	14
Univ. of Nevada-Reno	\$ 4,437	\$ 17,727	4.00	15
Univ.of North Dakota	\$ 7,139	\$ 16,948	2.37	11
Univ. of So.Carolina	\$ 10,490	\$ 22,550	2.15	7
Univ. of Wisc. -Milwaukee	\$ 10,447	\$ 23,734	2.27	8
Virg. Commonwealth Univ.	\$ 8,616	\$ 17,883	2.08	5
Western Michigan Univ.	\$ 10,304	\$ 21,672	2.10	6
Wright State Univ.	\$ 11,316	\$ 19,221	1.70	2

Ranked Low to High

Peer Institutions

Compare 2006-07 to 2010-11

Tuition: Full-Time Undergraduates

Undergraduate Resident							
Institution	Tuition* 06-07	Tuition 10 11**	5-Yr \$ Change	5-Yr % Change	10-11 Tuition Rank	5-Yr \$ Change Rank	5-Yr % Change Rank
East Carolina Univ.	\$ 2,335	\$ 2,881	\$ 546	23%	1	1	6
Florida International Univ.	\$ 2,211	\$ 3,530	\$ 1,319	60%	2	7	15
Northern Illinois Univ.	\$ 5,550	\$ 7,950	\$ 2,400	43%	11	15	12
Ohio University	\$ 8,727	\$ 9,537	\$ 810	9%	16	5	2
Old Dominion Univ.**	\$ 5,910	\$ 7,470	\$ 1,560	26%	9	8	7
Texas Tech Univ.	\$ 3,240	\$ 4,811	\$ 1,571	48%	3	9	13
State Univ. of NY-Buffalo	\$ 4,350	\$ 4,970	\$ 620	14%	4	3	4
Univ. of Louisville	\$ 6,252	\$ 8,424	\$ 2,172	35%	14	13	10
Univ. of Missouri-Kan. City	\$ 6,819	\$ 7,368	\$ 549	8%	8	2	1
Univ. of Nevada-Reno	\$ 3,278	\$ 5,063	\$ 1,785	54%	5	10	14
Univ. of North Dakota	\$ 4,786	\$ 5,652	\$ 866	18%	6	6	5
Univ. of So. Carolina	\$ 7,408	\$ 9,386	\$ 1,978	27%	15	11	8
Univ. of Wisc. -Milwaukee	\$ 5,868	\$ 8,151	\$ 2,283	39%	12	14	11
Virg. Commonwealth Univ.	\$ 4,270	\$ 6,885	\$ 2,615	61%	7	16	16
Western Michigan Univ.	\$ 6,176	\$ 8,182	\$ 2,006	32%	13	12	9
Wright State Univ.	\$ 7,018	\$ 7,797	\$ 779	11%	10	4	3

Undergraduate Nonresident							
Institution	Tuition* 06-07	Tuition 10 11**	5-Yr \$ Change	5-Yr % Change	10-11 Tuition Rank	5-Yr \$ Change Rank	5-Yr % Change Rank
East Carolina Univ.	\$ 12,849	\$ 14,955	\$ 2,106	16%	3	5	6
Florida International Univ.	\$ 16,231	\$ 15,339	\$ (892)	-5%	5	1	1
Northern Illinois Univ.	\$ 11,100	\$ 15,900	\$ 4,800	43%	7	14	15
Ohio University	\$ 17,691	\$ 18,501	\$ 810	5%	10	2	2
Old Dominion Univ.**	\$ 16,470	\$ 20,910	\$ 4,440	27%	15	12	12
Texas Tech Univ.	\$ 9,840	\$ 14,670	\$ 4,830	49%	2	15	16
State Univ. of NY-Buffalo	\$ 10,610	\$ 13,380	\$ 2,770	26%	1	7	11
Univ. of Louisville	\$ 16,072	\$ 20,424	\$ 4,352	27%	14	11	13
Univ. of Missouri-Kan. City	\$ 17,070	\$ 18,957	\$ 1,887	11%	11	4	4
Univ. of Nevada-Reno	\$ 13,189	\$ 17,933	\$ 4,744	36%	9	13	14
Univ. of North Dakota	\$ 12,780	\$ 15,845	\$ 3,065	24%	6	8	8
Univ. of So. Carolina	\$ 19,836	\$ 24,962	\$ 5,126	26%	16	16	10
Univ. of Wisc. -Milwaukee	\$ 15,470	\$ 17,880	\$ 2,410	16%	8	6	5
Virg. Commonwealth Univ.	\$ 15,947	\$ 19,604	\$ 3,657	23%	12	9	7
Western Michigan Univ.	\$ 16,116	\$ 20,070	\$ 3,954	25%	13	10	9
Wright State Univ.	\$ 13,744	\$ 15,105	\$ 1,361	10%	4	3	3

Tuition: Full-Time Graduates

Graduate Resident							
Institution	Tuition* 06-07	Tuition 10 11**	5-Yr \$ Change	5-Yr % Change	10-11 Tuition Rank	5-Yr \$ Change Rank	5-Yr % Change Rank
East Carolina Univ.	\$ 2,816	\$ 3,130	\$ 314	11%	1	2	3
Florida International Univ.	\$ 5,321	\$ 7,435	\$ 2,114	40%	8	11	14
Northern Illinois Univ.	\$ 4,896	\$ 7,200	\$ 2,304	47%	7	15	15
Ohio University	\$ 9,198	\$ 9,432	\$ 234	3%	12	1	1
Old Dominion Univ.**	\$ 5,130	\$ 6,444	\$ 1,314	26%	5	5	7
Texas Tech Univ.	\$ 3,330	\$ 4,122	\$ 792	24%	2	4	6
State Univ. of NY-Buffalo	\$ 6,900	\$ 8,370	\$ 1,470	21%	9	6	5
Univ. of Louisville	\$ 6,786	\$ 8,942	\$ 2,156	32%	11	12	11
Univ. of Missouri-Kan. City	\$ 4,975	\$ 5,522	\$ 547	11%	4	3	2
Univ. of Nevada-Reno	\$ 2,768	\$ 4,437	\$ 1,669	60%	3	7	16
Univ. of North Dakota	\$ 5,148	\$ 7,139	\$ 1,991	39%	6	10	13
Univ. of So. Carolina	\$ 8,288	\$ 10,490	\$ 2,202	27%	15	13	9
Univ. of Wisc. -Milwaukee	\$ 8,164	\$ 10,447	\$ 2,283	28%	14	14	10
Virg. Commonwealth Univ.	\$ 6,826	\$ 8,616	\$ 1,790	26%	10	8	8
Western Michigan Univ.	\$ 7,776	\$ 10,304	\$ 2,528	33%	13	16	12
Wright State Univ.	\$ 9,403	\$ 11,316	\$ 1,913	20%	16	9	4

Graduate Nonresident							
Institution	Tuition* 06-07	Tuition 10 11**	5-Yr \$ Change	5-Yr % Change	10-11 Tuition Rank	5-Yr \$ Change Rank	5-Yr % Change Rank
East Carolina Univ.	\$ 13,132	\$ 13,817	\$ 685	5%	3	2	2
Florida International Univ.	\$ 16,842	\$ 18,955	\$ 2,113	13%	11	7	6
Northern Illinois Univ.	\$ 9,792	\$ 14,400	\$ 4,608	47%	5	13	16
Ohio University	\$ 17,190	\$ 17,424	\$ 234	1%	8	1	1
Old Dominion Univ.**	\$ 12,870	\$ 16,254	\$ 3,384	26%	6	10	13
Texas Tech Univ.	\$ 8,280	\$ 9,702	\$ 1,422	17%	1	5	7
State Univ. of NY-Buffalo	\$ 10,920	\$ 13,780	\$ 2,860	26%	2	8	12
Univ. of Louisville	\$ 17,348	\$ 20,826	\$ 3,478	20%	12	11	8
Univ. of Missouri-Kan. City	\$ 12,847	\$ 14,256	\$ 1,409	11%	4	4	4
Univ. of Nevada-Reno	\$ 12,679	\$ 17,727	\$ 5,048	40%	9	15	15
Univ. of North Dakota	\$ 13,746	\$ 16,948	\$ 3,202	23%	7	9	9
Univ. of So. Carolina	\$ 17,916	\$ 22,550	\$ 4,634	26%	15	14	11
Univ. of Wisc. -Milwaukee	\$ 22,530	\$ 23,734	\$ 1,204	5%	16	3	3
Virg. Commonwealth Univ.	\$ 15,947	\$ 17,883	\$ 1,936	12%	10	6	5
Western Michigan Univ.	\$ 17,524	\$ 21,672	\$ 4,148	24%	13	12	10
Wright State Univ.	\$ 16,129	\$ 21,825	\$ 5,696	35%	14	16	14

\*IPEDS - Self-Reported - Sept 2010

\*\*Web Site - Calculated - Sept 2010

## Peer Institutions

Compare 2006-07 to 2010-11

Fees: Full-Time Undergraduates

Undergraduate Resident							
Institution	Fees 2006-07	Fees 2010-11*	5-Yr \$ Change	5-Yr % Change	10-11 Fees Rank	5-Yr \$ Change Rank	5-Yr % Change Rank
East Carolina Univ.	\$ 1,818	\$ 2,066	\$ 248	14%	12	10	6
Florida International Univ.	\$ 1,213	\$ 1,399	\$ 186	15%	10	8	7
Northern Illinois Univ.	\$ 2,321	\$ 2,404	\$ 83	4%	14	6	5
Ohio University	\$ -	\$ -	\$ -	0%	2	4	3
Old Dominion Univ.**	\$ 1,865	\$ 2,479	\$ 614	33%	15	16	13
Texas Tech Univ.	\$ 2,136	\$ 2,674	\$ 538	25%	16	15	11
State Univ. of NY-Buffalo	\$ 1,778	\$ 2,166	\$ 388	22%	13	13	9
Univ. of Louisville	\$ 70	\$ -	\$ (70)	-100%	2	3	1
Univ. of Missouri-Kan. City	\$ 773	\$ 1,234	\$ 461	60%	8	14	14
Univ. of Nevada-Reno	\$ 298	\$ 497	\$ 199	67%	6	9	15
Univ. of North Dakota	\$ 1,006	\$ 1,282	\$ 276	27%	9	11	12
Univ. of So.Carolina	\$ 400	\$ 400	\$ -	0%	5	4	3
Univ. of Wisc. -Milwaukee	\$ 758	\$ -	\$ (758)	-100%	2	1	1
Virg. Commonwealth Univ.	\$ 1,549	\$ 1,932	\$ 383	25%	11	12	10
Western Michigan Univ.	\$ 690	\$ 824	\$ 134	19%	7	7	8
Wright State Univ.	\$ -	\$ (198)	\$ (198)	100%	1	2	16

Undergraduate Nonresident							
Institution	Fees 2006-07	Fees 2010-11*	5-Yr \$ Change	5-Yr % Change	10-11 Fees Rank	5-Yr \$ Change Rank	5-Yr % Change Rank
East Carolina Univ.	\$ 1,818	\$ 2,066	\$ 248	14%	13	11	9
Florida International Univ.	\$ 1,913	\$ 1,989	\$ 76	4%	12	9	8
Northern Illinois Univ.	\$ 2,321	\$ 2,871	\$ 550	24%	16	14	12
Ohio University	\$ -	\$ -	\$ -	-	2	6	16
Old Dominion Univ.**	\$ 1,905	\$ 1,632	\$ (273)	-14%	11	4	5
Texas Tech Univ.	\$ 2,136	\$ 255	\$ (1,881)	-88%	5	1	3
State Univ. of NY-Buffalo	\$ 1,778	\$ 2,166	\$ 388	22%	14	12	11
Univ. of Louisville	\$ 70	\$ -	\$ (70)	-100%	2	5	2
Univ. of Missouri-Kan. City	\$ 773	\$ 1,234	\$ 461	60%	10	13	14
Univ. of Nevada-Reno	\$ 298	\$ 918	\$ 620	208%	9	15	15
Univ. of North Dakota	\$ 1,006	\$ 528	\$ (478)	-48%	7	3	4
Univ. of So.Carolina	\$ 400	\$ 400	\$ -	0%	6	6	6
Univ. of Wisc. -Milwaukee	\$ 758	\$ (1)	\$ (759)	-100%	1	2	1
Virg. Commonwealth Univ.	\$ 1,669	\$ 2,345	\$ 676	41%	15	16	13
Western Michigan Univ.	\$ 690	\$ 824	\$ 134	19%	8	10	10
Wright State Univ.	\$ -	\$ -	\$ -	0%	2	6	6

Tuition + Fees: Full-Time Graduates

Graduate Resident							
Institution	Fees 2006-07	Fees 2010-11*	5-Yr \$ Change	5-Yr % Change	10-11 Fees Rank	5-Yr \$ Change Rank	5-Yr % Change Rank
East Carolina Univ.	\$ 1,818	\$ 2,066	\$ 248	14%	13	11	6
Florida International Univ.	\$ 1,205	\$ 1,485	\$ 280	23%	11	12	9
Northern Illinois Univ.	\$ 2,300	\$ 2,372	\$ 72	3%	14	7	5
Ohio University	\$ -	\$ 66	\$ 66	100%	3	6	15
Old Dominion Univ.**	\$ 188	\$ 238	\$ 50	27%	6	5	10
Texas Tech Univ.	\$ 1,779	\$ 2,418	\$ 639	36%	15	15	11
State Univ. of NY-Buffalo	\$ 1,319	\$ 1,608	\$ 289	22%	12	13	8
Univ. of Louisville	\$ 70	\$ 202	\$ 132	189%	4	8	16
Univ. of Missouri-Kan. City	\$ 595	\$ 888	\$ 293	49%	10	14	12
Univ. of Nevada-Reno	\$ 298	\$ 458	\$ 160	54%	8	10	13
Univ. of North Dakota	\$ 1,006	\$ 223	\$ (783)	-78%	5	1	2
Univ. of So.Carolina	\$ 400	\$ 400	\$ -	0%	7	3	3
Univ. of Wisc. -Milwaukee	\$ 758	\$ -	\$ (758)	-100%	1	2	1
Virg. Commonwealth Univ.	\$ 1,515	\$ 2,438	\$ 923	61%	16	16	14
Western Michigan Univ.	\$ 690	\$ 824	\$ 134	19%	9	9	7
Wright State Univ.	\$ -	\$ -	\$ -	0%	1	3	3

Graduate Nonresident							
Institution	Fees 2006-07	Fees 2010-11*	5-Yr \$ Change	5-Yr % Change	10-11 Fees Rank	5-Yr \$ Change Rank	5-Yr % Change Rank
East Carolina Univ.	\$ 1,818	\$ 2,066	\$ 248	14%	13	11	8
Florida International Univ.	\$ 2,047	\$ 2,063	\$ 16	1%	12	6	6
Northern Illinois Univ.	\$ 2,300	\$ 2,372	\$ 72	3%	15	9	7
Ohio University	\$ -	\$ 66	\$ 66	100%	4	8	16
Old Dominion Univ.**	\$ 188	\$ 238	\$ 50	27%	5	7	10
Texas Tech Univ.	\$ 1,779	\$ 2,418	\$ 639	36%	16	15	11
State Univ. of NY-Buffalo	\$ 1,319	\$ 1,608	\$ 289	22%	11	13	9
Univ. of Louisville	\$ 70	\$ -	\$ (70)	-100%	2	4	1
Univ. of Missouri-Kan. City	\$ 595	\$ 888	\$ 293	49%	9	14	14
Univ. of Nevada-Reno	\$ 298	\$ 458	\$ 160	54%	7	10	15
Univ. of North Dakota	\$ 1,006	\$ 567	\$ (439)	-44%	8	3	4
Univ. of So.Carolina	\$ 400	\$ 400	\$ -	0%	6	5	5
Univ. of Wisc. -Milwaukee	\$ 758	\$ -	\$ (758)	-100%	2	2	1
Virg. Commonwealth Univ.	\$ 1,635	\$ 2,311	\$ 676	41%	14	16	12
Western Michigan Univ.	\$ 690	\$ 975	\$ 285	41%	10	12	13
Wright State Univ.	\$ -	\$ (2,604)	\$ (2,604)	-100%	1	1	1

\*IPEDS - Self-Reported - Sept 2010; \*\*Web Site - Calculated - Sept 2010

Ranked Low to High

Attachment 15

Peer Institutions

Compare 2006-07 to 2010-11

Tuition + Fees: Full-Time Undergraduates

Undergraduate Resident							
Institution	Tuition* + Fees 06-07	Tuition + Fees 10- 11**	5-Yr \$ Change	5-Yr % Change	10-11 Tuit. + Fees Rank	5-Yr \$ Change Rank	5-Yr % Change Rank
East Carolina Univ.	\$ 4,153	\$ 4,947	\$ 794	19%	2	2	5
Florida International Univ.	\$ 3,424	\$ 4,929	\$ 1,505	44%	1	7	14
Northern Illinois Univ.	\$ 7,871	\$ 10,354	\$ 2,483	32%	16	15	11
Ohio University	\$ 8,727	\$ 9,537	\$ 810	9%	13	3	2
Old Dominion Univ.**	\$ 7,775	\$ 9,949	\$ 2,174	28%	15	14	9
Texas Tech Univ.	\$ 5,376	\$ 7,485	\$ 2,109	39%	6	12	13
State Univ. of NY-Buffalo	\$ 6,128	\$ 7,136	\$ 1,008	16%	5	4	4
Univ. of Louisville	\$ 6,322	\$ 8,424	\$ 2,102	33%	9	11	12
Univ. of Missouri-Kan. City	\$ 7,592	\$ 8,602	\$ 1,010	13%	10	5	3
Univ. of Nevada-Reno	\$ 3,576	\$ 5,560	\$ 1,984	55%	3	10	16
Univ. of North Dakota	\$ 5,792	\$ 6,934	\$ 1,142	20%	4	6	6
Univ. of So. Carolina	\$ 7,808	\$ 9,786	\$ 1,978	25%	14	9	8
Univ. of Wisc. -Milwaukee	\$ 6,626	\$ 8,151	\$ 1,525	23%	8	8	7
Virg. Commonwealth Univ.	\$ 5,819	\$ 8,817	\$ 2,998	52%	11	16	15
Western Michigan Univ.	\$ 6,866	\$ 9,006	\$ 2,140	31%	12	13	10
Wright State Univ.	\$ 7,018	\$ 7,599	\$ 581	8%	7	1	1

Undergraduate Nonresident							
Institution	Tuition* + Fees 06-07	Tuition + Fees 10- 11**	5-Yr \$ Change	5-Yr % Change	10-11 Tuit. + Fees Rank	5-Yr \$ Change Rank	5-Yr % Change Rank
East Carolina Univ.	\$ 14,667	\$ 17,021	\$ 2,354	16%	5	6	6
Florida International Univ.	\$ 18,144	\$ 17,328	\$ (816)	-4%	6	1	1
Northern Illinois Univ.	\$ 13,421	\$ 18,771	\$ 5,350	40%	9	15	16
Ohio University	\$ 17,691	\$ 18,501	\$ 810	5%	8	2	2
Old Dominion Univ.**	\$ 18,375	\$ 22,542	\$ 4,167	23%	15	11	8
Texas Tech Univ.	\$ 11,976	\$ 14,925	\$ 2,949	25%	1	8	11
State Univ. of NY-Buffalo	\$ 12,388	\$ 15,546	\$ 3,158	25%	3	9	13
Univ. of Louisville	\$ 16,142	\$ 20,424	\$ 4,282	27%	12	12	14
Univ. of Missouri-Kan. City	\$ 17,843	\$ 20,191	\$ 2,348	13%	11	5	5
Univ. of Nevada-Reno	\$ 13,487	\$ 18,851	\$ 5,364	40%	10	16	15
Univ. of North Dakota	\$ 13,786	\$ 16,373	\$ 2,587	19%	4	7	7
Univ. of So. Carolina	\$ 20,236	\$ 25,362	\$ 5,126	25%	16	14	12
Univ. of Wisc. -Milwaukee	\$ 16,228	\$ 17,879	\$ 1,651	10%	7	4	4
Virg. Commonwealth Univ.	\$ 17,616	\$ 21,949	\$ 4,333	25%	14	13	10
Western Michigan Univ.	\$ 16,806	\$ 20,894	\$ 4,088	24%	13	10	9
Wright State Univ.	\$ 13,744	\$ 15,105	\$ 1,361	10%	2	3	3

Tuition + Fees: Full-Time Graduates

Graduate Resident							
Institution	Tuition* + Fees 06-07	Tuition + Fees 10- 11**	5-Yr \$ Change	5-Yr % Change	10-11 Tuit. + Fees Rank	5-Yr \$ Change Rank	5-Yr % Change Rank
East Carolina Univ.	\$ 4,634	\$ 5,196	\$ 562	12%	2	2	2
Florida International Univ.	\$ 6,526	\$ 8,920	\$ 2,394	37%	7	14	15
Northern Illinois Univ.	\$ 7,196	\$ 9,572	\$ 2,376	33%	10	13	13
Ohio University	\$ 9,198	\$ 9,498	\$ 300	3%	9	1	1
Old Dominion Univ.**	\$ 5,318	\$ 6,682	\$ 1,364	26%	5	5	9
Texas Tech Univ.	\$ 5,109	\$ 6,540	\$ 1,431	28%	4	6	10
State Univ. of NY-Buffalo	\$ 8,219	\$ 9,978	\$ 1,759	21%	11	8	7
Univ. of Louisville	\$ 6,856	\$ 9,144	\$ 2,288	33%	8	12	14
Univ. of Missouri-Kan. City	\$ 5,570	\$ 6,410	\$ 840	15%	3	3	3
Univ. of Nevada-Reno	\$ 3,066	\$ 4,895	\$ 1,829	60%	1	9	16
Univ. of North Dakota	\$ 6,154	\$ 7,362	\$ 1,208	20%	6	4	5
Univ. of So. Carolina	\$ 8,688	\$ 10,890	\$ 2,202	25%	13	11	8
Univ. of Wisc. -Milwaukee	\$ 8,922	\$ 10,447	\$ 1,525	17%	12	7	4
Virg. Commonwealth Univ.	\$ 8,341	\$ 11,054	\$ 2,713	33%	14	16	12
Western Michigan Univ.	\$ 8,466	\$ 11,128	\$ 2,662	31%	15	15	11
Wright State Univ.	\$ 9,403	\$ 11,316	\$ 1,913	20%	16	10	6

Graduate Nonresident							
Institution	Tuition* + Fees 06-07	Tuition + Fees 10- 11**	5-Yr \$ Change	5-Yr % Change	10-11 Tuit. + Fees Rank	5-Yr \$ Change Rank	5-Yr % Change Rank
East Carolina Univ.	\$ 14,950	\$ 15,883	\$ 933	6%	4	3	3
Florida International Univ.	\$ 18,889	\$ 21,018	\$ 2,129	11%	13	6	4
Northern Illinois Univ.	\$ 12,092	\$ 16,772	\$ 4,680	39%	6	15	15
Ohio University	\$ 17,190	\$ 17,490	\$ 300	2%	7	1	1
Old Dominion Univ.**	\$ 13,058	\$ 16,492	\$ 3,434	26%	5	12	14
Texas Tech Univ.	\$ 10,059	\$ 12,120	\$ 2,061	20%	1	5	10
State Univ. of NY-Buffalo	\$ 12,239	\$ 15,388	\$ 3,149	26%	3	10	13
Univ. of Louisville	\$ 17,418	\$ 20,826	\$ 3,408	20%	12	11	9
Univ. of Missouri-Kan. City	\$ 13,442	\$ 15,144	\$ 1,702	13%	2	4	5
Univ. of Nevada-Reno	\$ 12,977	\$ 18,185	\$ 5,208	40%	9	16	16
Univ. of North Dakota	\$ 14,752	\$ 17,515	\$ 2,763	19%	8	8	7
Univ. of So. Carolina	\$ 18,316	\$ 22,950	\$ 4,634	25%	15	14	12
Univ. of Wisc. -Milwaukee	\$ 23,288	\$ 23,734	\$ 446	2%	16	2	2
Virg. Commonwealth Univ.	\$ 17,582	\$ 20,194	\$ 2,612	15%	11	7	6
Western Michigan Univ.	\$ 18,214	\$ 22,647	\$ 4,433	24%	14	13	11
Wright State Univ.	\$ 16,129	\$ 19,221	\$ 3,092	19%	10	9	8

\*IPEDS - Self-Reported - Sept 2010; \*\*Web Site - Calculated - Sept 2010

Ranked Low to High

EAST CAROLINA UNIVERSITY																	
Comparison of General Fees and Debt Service Fees by UNC system																	
for academic year 2010-11																	
		Student			Student		Educational		Total		Debt		Total		Transit		
		Activity		Athletic	Health		Technology		General		Service		Total		Transit		
		Fee	R a n k	Fee	R a n k	Fee	R a n k	Fee	R a n k	Fees	R a n k	Fee	R a n k	General Fees and Debt Service	R a n k	Fee	R a n k
<b>UNIVERSITY</b>																	
North Carolina State University		421.18	6	159.00	2	245.62	12	394.50	13	1,220.30	1	320.00	12	1,540.30	3	135.00	15
UNC - Chapel Hill		337.38	1	271.00	3	421.00	15	435.26	16	1,464.64	5	207.85	8	1,672.49	6	106.75	13
<b>East Carolina University</b>		<b>593.00</b>	<b>13</b>	<b>526.00</b>	<b>9</b>	<b>230.00</b>	<b>9</b>	<b>202.00</b>	<b>2</b>	<b>1,551.00</b>	<b>10</b>	<b>318.00</b>	<b>11</b>	<b>1,869.00</b>	<b>10 *</b>	<b>140.00</b>	<b>16</b>
North Carolina A & T State University		443.00	7	532.00	10	227.00	8	336.00	7	1,538.00	8	161.00	4	1,699.00	8	75.00	11
UNC - Charlotte		534.00	11	489.00	6	170.00	3	342.00	8	1,535.00	7	485.00	14	2,020.00	12	0.00	1
UNC - Greensboro		368.00	2	489.00	6	252.00	13	301.00	6	1,410.00	3	272.00	10	1,682.00	7	47.00	7
Appalachian State University		534.88	12	569.00	11	256.00	14	363.00	10	1,722.88	13	502.00	15	2,224.88	15	76.00	12
Fayetteville State University		411.00	4	450.00	5	115.00	1	251.00	4	1,227.00	2	95.00	2	1,322.00	1	0.00	1
North Carolina Central University		407.93	3	583.88	13	203.94	6	351.67	9	1,547.42	9	120.00	3	1,667.42	5	50.00	8
UNC - Pembroke		527.00	9	595.00	14	128.00	2	216.00	3	1,466.00	6	170.00	5	1,636.00	4	0.00	1
UNC - Wilmington		593.15	14	433.75	4	181.00	4	397.50	14	1,605.40	12	688.00	16	2,293.40	16	73.00	10
Western Carolina University		526.00	8	617.00	15	245.00	11	363.00	10	1,751.00	15	434.00	13	2,185.00	14	60.00	9
UNC - Asheville		683.15	16	620.00	16	244.00	10	284.35	5	1,831.50	16	220.00	9	2,051.50	13	43.60	6
Elizabeth City State University		532.00	10	493.10	8	213.00	7	197.00	1	1,435.10	4	-	1	1,435.10	2	0.00	1
Winston Salem State University		420.70	5	579.00	12	187.00	5	366.46	12	1,553.16	11	190.00	6	1,743.16	9	40.00	5
North Carolina School of the Arts		647.00	15	-	1	701.00	16	400.00	15	1,748.00	3	200.00	10	1,948.00	11	111.00	14
* Includes \$150 for MSC/LWCC																	
Ranked low to high																	

Attachment 17  
 Comparison of Total Fees by Peer Institutions  
 For acadmic year 2010-11

**Undergraduate Resident**

Institution	Fees 10 -11	Rank
East Carolina Univ.	\$ 2,066	9
Florida International Univ.	\$ 1,399	7
Northern Illinois Univ.	\$ 2,404	11
Ohio University	\$ -	1
Old Dominion Univ.**	\$ 2,479	12
Texas Tech Univ.	\$ 2,674	13
State Univ. of NY-Buffalo	\$ 2,166	10
Univ. of Louisville	\$ -	1
Univ. of Missouri-Kan. City	\$ 1,234	5
Univ. of Nevada-Reno	\$ 497	3
Univ.of North Dakota	\$ 1,282	6
Univ. of So.Carolina	\$ 400	2
Univ. of Wisc. -Milwaukee	\$ -	1
Virg. Commonwealth Univ.	\$ 1,932	8
Western Michigan Univ.	\$ 824	4
Wright State Univ.	\$ -	1

**Undergraduate Nonresident**

Institution	Fees 10 -11	Rank
East Carolina Univ.	\$ 2,066	10
Florida International Univ.	\$ 1,989	9
Northern Illinois Univ.	\$ 2,871	13
Ohio University	\$ -	1
Old Dominion Univ.**	\$ 1,632	8
Texas Tech Univ.	\$ 255	2
State Univ. of NY-Buffalo	\$ 2,166	11
Univ. of Louisville	\$ -	1
Univ. of Missouri-Kan. City	\$ 1,234	7
Univ. of Nevada-Reno	\$ 918	6
Univ.of North Dakota	\$ 528	4
Univ. of So.Carolina	\$ 400	3
Univ. of Wisc. -Milwaukee	\$ -	
Virg. Commonwealth Univ.	\$ 2,345	12
Western Michigan Univ.	\$ 824	5
Wright State Univ.	\$ -	1

**Graduate Resident**

Institution	Fees 10 -11	Rank
East Carolina Univ.	\$ 2,066	12
Florida International Univ.	\$ 1,485	10
Northern Illinois Univ.	\$ 2,372	13
Ohio University	\$ 66	2
Old Dominion Univ.**	\$ 238	5
Texas Tech Univ.	\$ 2,418	14
State Univ. of NY-Buffalo	\$ 1,608	11
Univ. of Louisville	\$ 202	3
Univ. of Missouri-Kan. City	\$ 888	9
Univ. of Nevada-Reno	\$ 458	7
Univ.of North Dakota	\$ 223	4
Univ. of So.Carolina	\$ 400	6
Univ. of Wisc. -Milwaukee	\$ -	1
Virg. Commonwealth Univ.	\$ 2,438	15
Western Michigan Univ.	\$ 824	8
Wright State Univ.	\$ -	1

**Gradute Nonresident**

Institution	Fees 10 -11	Rank
East Carolina Univ.	\$ 2,066	11
Florida International Univ.	\$ 2,063	10
Northern Illinois Univ.	\$ 2,372	13
Ohio University	\$ 66	2
Old Dominion Univ.**	\$ 238	3
Texas Tech Univ.	\$ 2,418	14
State Univ. of NY-Buffalo	\$ 1,608	9
Univ. of Louisville	\$ -	1
Univ. of Missouri-Kan. City	\$ 888	7
Univ. of Nevada-Reno	\$ 458	5
Univ.of North Dakota	\$ 567	6
Univ. of So.Carolina	\$ 400	4
Univ. of Wisc. -Milwaukee	\$ -	1
Virg. Commonwealth Univ.	\$ 2,311	12
Western Michigan Univ.	\$ 975	8
Wright State Univ.	\$ 2,604	15

Ranked low to high

# **Appendix Attachments**

**The University of North Carolina  
Tuition Applicable to All Regular Full-Time Undergraduate Students-Resident**

	2006-2007	RANK	2007-2008	RANK	2008-2009	RANK	2009-2010	RANK	2010-2011	RANK
NC State University	\$ 3,530	16	\$ 3,760	16	\$ 3,860	16	\$ 3,953	16	\$ 4,853	16
UNC-Chapel Hill	\$ 3,455	15	\$ 3,705	15	\$ 3,705	15	\$ 3,865	15	\$ 4,815	15
<b>East Carolina University</b>	<b>\$ 2,335</b>	<b>12</b>	<b>\$ 2,431</b>	<b>11</b>	<b>\$ 2,445</b>	<b>10</b>	<b>\$ 2,491</b>	<b>10</b>	<b>\$ 2,881</b>	<b>9</b>
NC A&T State University	\$ 1,994	6	\$ 1,994	5	\$ 1,994	4	\$ 1,994	4	\$ 2,621	5
UNC Charlotte	\$ 2,344	13	\$ 2,461	13	\$ 2,516	13	\$ 2,516	11	\$ 3,044	12
UNC Greensboro	\$ 2,308	11	\$ 2,458	12	\$ 2,507	12	\$ 2,590	13	\$ 3,243	13
Appalachian State University	\$ 2,221	9	\$ 2,221	8	\$ 2,263	8	\$ 2,341	8	\$ 2,961	10
Fayetteville State University	\$ 1,746	3	\$ 1,826	3	\$ 1,826	3	\$ 1,905	3	\$ 2,129	1
NC Central University	\$ 2,078	7	\$ 2,218	7	\$ 2,218	7	\$ 2,264	7	\$ 2,812	7
UNC Pembroke	\$ 1,869	4	\$ 1,949	4	\$ 2,007	5	\$ 2,060	5	\$ 2,423	4
UNC Wilmington	\$ 2,221	9	\$ 2,413	10	\$ 2,459	11	\$ 2,565	12	\$ 3,029	11
Western Carolina University	\$ 1,904	5	\$ 2,028	6	\$ 2,078	6	\$ 2,106	6	\$ 2,816	8
UNC Asheville	\$ 2,172	8	\$ 2,307	9	\$ 2,339	9	\$ 2,389	9	\$ 2,626	6
Elizabeth City State University	\$ 1,490	1	\$ 1,587	1	\$ 1,611	1	\$ 1,681	1	\$ 2,204	2
Winston-Salem State University	\$ 1,651	2	\$ 1,701	2	\$ 1,701	2	\$ 1,769	2	\$ 2,274	3
NC School of the Arts	\$ 3,074	14	\$ 3,224	14	\$ 3,224	14	\$ 3,357	14	\$ 4,307	14

Ranked low to high



**The University of North Carolina**  
**Total Fees\* Applicable to All Regular Full-Time Undergraduate Students-Resident**

	2006-2007	RANK	2007-2008	RANK	2008-2009	RANK	2009-2010	RANK	2010-2011	RANK
NC State University	\$ 1,120	2	\$ 1,214	2	\$ 1,283	2	\$ 1,443	3	\$ 1,540	3
UNC-Chapel Hill	\$ 1,421	7	\$ 1,471	7	\$ 1,523	7	\$ 1,585	4	\$ 1,672	6
<b>East Carolina University</b>	<b>\$ 1,481</b>	<b>10</b>	<b>\$ 1,750</b>	<b>13</b>	<b>\$ 1,774</b>	<b>11</b>	<b>\$ 1,729</b>	<b>10</b>	<b>\$ 1,869</b>	<b>10</b>
NC A&T State University	\$ 1,354	5	\$ 1,435	5	\$ 1,518	6	\$ 1,606	8	\$ 1,699	8
UNC Charlotte	\$ 1,497	11	\$ 1,630	10	\$ 1,710	10	\$ 1,840	11	\$ 2,020	12
UNC Greensboro	\$ 1,454	8	\$ 1,520	8	\$ 1,577	8	\$ 1,596	6	\$ 1,682	7
Appalachian State University	\$ 1,754	15	\$ 1,963	16	\$ 2,011	16	\$ 2,083	14	\$ 2,213	15
Fayetteville State University	\$ 1,096	1	\$ 1,194	1	\$ 1,194	1	\$ 1,247	1	\$ 1,322	1
NC Central University	\$ 1,317	4	\$ 1,387	4	\$ 1,472	4	\$ 1,597	7	\$ 1,667	5
UNC Pembroke	\$ 1,372	6	\$ 1,447	6	\$ 1,490	5	\$ 1,595	5	\$ 1,636	4
UNC Wilmington	\$ 1,860	16	\$ 1,899	14	\$ 1,982	14	\$ 2,308	16	\$ 2,293	16
Western Carolina University	\$ 1,719	14	\$ 1,922	15	\$ 2,008	15	\$ 2,108	15	\$ 2,185	14
UNC Asheville	\$ 1,639	13	\$ 1,737	12	\$ 1,835	13	\$ 1,940	13	\$ 2,052	13
Elizabeth City State University	\$ 1,274	3	\$ 1,310	3	\$ 1,310	3	\$ 1,350	2	\$ 1,435	2
Winston-Salem State University	\$ 1,457	9	\$ 1,573	9	\$ 1,637	9	\$ 1,702	9	\$ 1,743	9
NC School of the Arts	\$ 1,605	12	\$ 1,694	11	\$ 1,791	12	\$ 1,870	12	\$ 1,948	11

\*Includes Athletics, Student Health, Student Activities, Education & Technology, Debt Service

Ranked low to high

**The University of North Carolina**  
**Total Tuition and Fees Applicable to All Regular Full-Time Undergraduate Students-Resident**

	2006-2007	RANK	2007-2008	RANK	2008-2009	RANK	2009-2010	RANK	2010-2011	RANK
NC State University	\$ 4,650	14	\$ 4,974	15	\$ 5,143	15	\$ 5,396	15	\$ 6,393	15
UNC-Chapel Hill	\$ 4,876	16	\$ 5,176	16	\$ 5,228	16	\$ 5,450	16	\$ 6,487	16
<b>East Carolina University</b>	<b>\$ 3,816</b>	<b>10</b>	<b>\$ 4,181</b>	<b>11</b>	<b>\$ 4,219</b>	<b>10</b>	<b>\$ 4,220</b>	<b>9</b>	<b>\$ 4,750</b>	<b>8</b>
NC A&T State University	\$ 3,348	5	\$ 3,429	5	\$ 3,512	5	\$ 3,600	4	\$ 4,320	5
UNC Charlotte	\$ 3,841	11	\$ 4,091	10	\$ 4,226	11	\$ 4,356	11	\$ 5,064	11
UNC Greensboro	\$ 3,762	8	\$ 3,978	8	\$ 4,084	7	\$ 4,186	7	\$ 4,925	9
Appalachian State University	\$ 3,975	12	\$ 4,184	12	\$ 4,274	12	\$ 4,424	12	\$ 5,174	12
Fayetteville State University	\$ 2,842	2	\$ 3,020	2	\$ 3,020	2	\$ 3,152	2	\$ 3,451	1
NC Central University	\$ 3,395	6	\$ 3,605	6	\$ 3,690	6	\$ 3,861	6	\$ 4,479	6
UNC Pembroke	\$ 3,241	4	\$ 3,396	4	\$ 3,497	4	\$ 3,655	5	\$ 4,059	4
UNC Wilmington	\$ 4,081	13	\$ 4,312	13	\$ 4,441	13	\$ 4,873	13	\$ 5,322	13
Western Carolina University	\$ 3,623	7	\$ 3,950	7	\$ 4,086	8	\$ 4,214	8	\$ 5,001	10
UNC Asheville	\$ 3,811	9	\$ 4,044	9	\$ 4,174	9	\$ 4,329	10	\$ 4,678	7
Elizabeth City State University	\$ 2,764	1	\$ 2,897	1	\$ 2,921	1	\$ 3,031	1	\$ 3,639	2
Winston-Salem State University	\$ 3,108	3	\$ 3,274	3	\$ 3,338	3	\$ 3,471	3	\$ 4,017	3
NC School of the Arts	\$ 4,679	15	\$ 4,918	14	\$ 5,015	14	\$ 5,227	14	\$ 6,255	14

**The University of North Carolina**  
**Tuition Applicable to All Regular Full-Time Undergraduate Students- Nonresident**

	2006-2007	RANK	2007-2008	RANK	2008-2009	RANK	2009-2010	RANK	2010-2011	RANK
NC State University	\$ 15,728	15	\$ 15,958	15	\$ 16,158	15	\$ 16,438	15	\$ 17,388	15
UNC-Chapel Hill	\$ 18,103	16	\$ 19,353	16	\$ 20,603	16	\$ 21,753	16	\$ 23,430	16
<b>East Carolina University</b>	<b>\$ 12,849</b>	<b>12</b>	<b>\$ 12,945</b>	<b>11</b>	<b>\$ 12,959</b>	<b>11</b>	<b>\$ 13,325</b>	<b>10</b>	<b>\$ 14,955</b>	<b>11</b>
NC A&T State University	\$ 11,436	4	\$ 11,436	4	\$ 11,436	4	\$ 11,436	4	\$ 12,063	4
UNC Charlotte	\$ 12,756	11	\$ 12,873	10	\$ 12,928	10	\$ 13,128	9	\$ 14,091	8
UNC Greensboro	\$ 13,576	13	\$ 13,726	13	\$ 14,001	13	\$ 14,351	13	\$ 15,004	12
Appalachian State University	\$ 11,963	8	\$ 11,963	7	\$ 12,322	8	\$ 12,962	8	\$ 14,273	10
Fayetteville State University	\$ 11,482	5	\$ 12,008	8	\$ 12,008	7	\$ 12,248	6	\$ 12,593	6
NC Central University	\$ 11,822	7	\$ 11,962	6	\$ 11,962	6	\$ 12,333	7	\$ 13,385	7
UNC Pembroke	\$ 11,129	3	\$ 11,209	3	\$ 11,267	3	\$ 11,267	3	\$ 11,630	2
UNC Wilmington	\$ 12,156	9	\$ 12,376	9	\$ 12,626	9	\$ 13,447	11	\$ 14,128	9
Western Carolina University	\$ 11,487	6	\$ 11,611	5	\$ 11,661	5	\$ 11,703	5	\$ 12,413	5
UNC Asheville	\$ 12,297	10	\$ 13,297	12	\$ 13,669	12	\$ 14,106	12	\$ 15,398	13
Elizabeth City State University	\$ 9,829	1	\$ 10,468	2	\$ 10,625	2	\$ 10,730	1	\$ 11,841	3
Winston-Salem State University	\$ 10,291	2	\$ 10,341	1	\$ 10,341	1	\$ 10,755	2	\$ 11,420	1
NC School of the Arts	\$ 14,354	14	\$ 14,654	14	\$ 15,104	14	\$ 15,303	14	\$ 16,665	14

Ranked low to high

**The University of North Carolina**  
**Total Fees\* Applicable to All Regular Full-Time Undergraduate Students- Nonresident**

	2006-2007	RANK	2007-2008	RANK	2008-2009	RANK	2009-2010	RANK	2010-2011	RANK
NC State University	\$1,120	2	\$1,214	2	\$1,283	2	\$1,443	3	\$1,540	3
UNC-Chapel Hill	\$1,421	7	\$1,471	7	\$1,523	7	\$1,585	4	\$1,672	6
<b>East Carolina University</b>	<b>\$1,481</b>	<b>10</b>	<b>\$1,750</b>	<b>13</b>	<b>\$1,774</b>	<b>11</b>	<b>\$1,729</b>	<b>10</b>	<b>\$1,869</b>	<b>10</b>
NC A&T State University	\$1,354	5	\$1,435	5	\$1,518	6	\$1,606	8	\$1,699	8
UNC Charlotte	\$1,497	11	\$1,630	10	\$1,710	10	\$1,840	11	\$2,020	12
UNC Greensboro	\$1,454	8	\$1,520	8	\$1,577	8	\$1,596	6	\$1,682	7
Appalachian State University	\$1,754	15	\$1,963	16	\$2,011	16	\$2,083	14	\$2,213	15
Fayetteville State University	\$1,096	1	\$1,194	1	\$1,194	1	\$1,247	1	\$1,322	1
NC Central University	\$1,317	4	\$1,387	4	\$1,472	4	\$1,597	7	\$1,667	5
UNC Pembroke	\$1,372	6	\$1,447	6	\$1,490	5	\$1,595	5	\$1,636	4
UNC Wilmington	\$1,860	16	\$1,899	14	\$1,982	14	\$2,308	16	\$2,293	16
Western Carolina University	\$1,719	14	\$1,922	15	\$2,008	15	\$2,108	15	\$2,185	14
UNC Asheville	\$1,639	13	\$1,737	12	\$1,835	13	\$1,940	13	\$2,052	13
Elizabeth City State University	\$1,274	3	\$1,310	3	\$1,310	3	\$1,350	2	\$1,435	2
Winston-Salem State University	\$1,457	9	\$1,573	9	\$1,637	9	\$1,702	9	\$1,743	9
NC School of the Arts	\$1,605	12	\$1,694	11	\$1,791	12	\$1,870	12	\$1,948	11

Ranked low to high

\*Includes Athletics, Student Health, Student Activities, Education & Technology, Debt Service

**The University of North Carolina  
Total Tuition and Fees Applicable to All Regular Full-Time Undergraduate Students- Nonresident**

	2006-2007	RANK	2007-2008	RANK	2008-2009	RANK	2009-2010	RANK	2010-2011	RANK
NC State University	\$16,848	15	\$17,172	15	\$17,441	15	\$17,881	15	\$18,928	15
UNC-Chapel Hill	\$19,524	16	\$20,824	16	\$22,126	16	\$23,338	16	\$25,102	16
<b>East Carolina University</b>	<b>\$14,330</b>	<b>12</b>	<b>\$14,695</b>	<b>11</b>	<b>\$14,733</b>	<b>11</b>	<b>\$15,054</b>	<b>10</b>	<b>\$16,824</b>	<b>12</b>
NC A&T State University	\$12,790	5	\$12,871	4	\$12,954	4	\$13,042	4	\$13,762	4
UNC Charlotte	\$14,253	11	\$14,503	10	\$14,638	10	\$14,968	8	\$16,111	8
UNC Greensboro	\$15,030	13	\$15,246	13	\$15,578	13	\$15,947	12	\$16,686	11
Appalachian State University	\$13,717	8	\$13,926	8	\$14,333	8	\$15,045	9	\$16,486	10
Fayetteville State University	\$12,578	4	\$13,202	5	\$13,202	5	\$13,495	5	\$13,915	5
NC Central University	\$13,139	6	\$13,349	6	\$13,434	6	\$13,930	7	\$15,052	7
UNC Pembroke	\$12,501	3	\$12,656	3	\$12,757	3	\$12,862	3	\$13,266	2
UNC Wilmington	\$14,016	10	\$14,275	9	\$14,608	9	\$15,755	11	\$16,421	9
Western Carolina University	\$13,206	7	\$13,533	7	\$13,669	7	\$13,811	6	\$14,598	6
UNC Asheville	\$13,936	9	\$15,034	12	\$15,504	12	\$16,046	13	\$17,450	13
Elizabeth City State University	\$11,103	1	\$11,778	1	\$11,935	1	\$12,080	1	\$13,276	3
Winston-Salem State University	\$11,748	2	\$11,914	2	\$11,978	2	\$12,457	2	\$13,163	1
NC School of the Arts	\$15,959	14	\$16,348	14	\$16,895	14	\$17,173	14	\$18,613	14

Ranked low to high

**The University of North Carolina  
Tuition Applicable to All Regular Full-Time Graduate Students-Resident**

	2006-2007	RANK	2007-2008	RANK	2008-2009	RANK	2009-2010	RANK	2010-2011	RANK
NC State University	\$ 4,038	15	\$ 4,268	15	\$ 4,268	15	\$ 4,408	15	\$ 5,358	15
UNC-Chapel Hill	\$ 4,113	16	\$ 4,613	16	\$ 5,013	16	\$ 5,413	16	\$ 6,363	16
<b>East Carolina University</b>	<b>\$ 2,816</b>	<b>13</b>	<b>\$ 2,912</b>	<b>13</b>	<b>\$ 2,926</b>	<b>13</b>	<b>\$ 2,995</b>	<b>12</b>	<b>\$ 3,130</b>	<b>7</b>
NC A&T State University	\$ 2,066	4	\$ 2,066	4	\$ 2,066	2	\$ 2,266	5	\$ 2,908	5
UNC Charlotte	\$ 2,719	12	\$ 2,855	12	\$ 2,919	12	\$ 2,919	9	\$ 3,464	11
UNC Greensboro	\$ 2,692	11	\$ 2,842	11	\$ 2,899	11	\$ 3,044	13	\$ 3,727	13
Appalachian State University	\$ 2,593	10	\$ 2,593	7	\$ 2,642	7	\$ 2,779	7	\$ 3,428	10
Fayetteville State University	\$ 2,118	5	\$ 2,118	5	\$ 2,118	4	\$ 2,255	4	\$ 2,502	2
NC Central University	\$ 2,550	9	\$ 2,690	8	\$ 2,757	9	\$ 2,936	10	\$ 3,518	12
UNC Pembroke	\$ 1,941	2	\$ 2,021	2	\$ 2,079	3	\$ 2,159	2	\$ 2,522	3
UNC Wilmington	\$ 2,522	7	\$ 2,714	10	\$ 2,769	10	\$ 2,949	11	\$ 3,420	9
Western Carolina University	\$ 2,173	6	\$ 2,314	6	\$ 2,372	6	\$ 2,414	6	\$ 3,144	8
UNC Asheville	\$ 2,530	8	\$ 2,705	9	\$ 2,743	8	\$ 2,831	8	\$ 3,110	6
Elizabeth City State University	\$ 1,549	1	\$ 1,650	1	\$ 1,675	1	\$ 1,785	1	\$ 2,315	1
Winston-Salem State University	\$ 2,010	3	\$ 2,060	3	\$ 2,142	5	\$ 2,228	3	\$ 2,843	4
NC School of the Arts	\$ 3,486	14	\$ 3,636	14	\$ 3,797	14	\$ 3,996	14	\$ 4,946	14

Ranked low to high

Appendix Attachment 1

**The University of North Carolina  
Total Fees\* Applicable to All Regular Full-Time Graduate Students-Resident**

	2006-2007	RANK	2007-2008	RANK	2008-2009	RANK	2009-2010	RANK	2010-2011	RANK
NC State University	\$ 1,120	2	\$ 1,214	2	\$ 1,283	2	\$ 1,443	3	\$ 1,540	3
UNC-Chapel Hill	\$ 1,409	7	\$ 1,460	7	\$ 1,511	6	\$ 1,573	5	\$ 1,661	6
<b>East Carolina University</b>	<b>\$ 1,481</b>	<b>10</b>	<b>\$ 1,750</b>	<b>13</b>	<b>\$ 1,774</b>	<b>11</b>	<b>\$ 1,729</b>	<b>10</b>	<b>\$ 1,869</b>	<b>10</b>
NC A&T State University	\$ 1,354	5	\$ 1,435	5	\$ 1,518	7	\$ 1,606	8	\$ 1,699	8
UNC Charlotte	\$ 1,497	11	\$ 1,630	10	\$ 1,710	10	\$ 1,840	11	\$ 2,020	12
UNC Greensboro	\$ 1,454	8	\$ 1,520	8	\$ 1,577	8	\$ 1,596	7	\$ 1,682	7
Appalachian State University	\$ 1,754	15	\$ 1,963	16	\$ 2,011	16	\$ 2,083	14	\$ 2,213	15
Fayetteville State University	\$ 1,096	1	\$ 1,194	1	\$ 1,194	1	\$ 1,247	1	\$ 1,322	1
NC Central University	\$ 1,293	4	\$ 1,363	4	\$ 1,446	4	\$ 1,546	4	\$ 1,604	4
UNC Pembroke	\$ 1,372	6	\$ 1,447	6	\$ 1,490	5	\$ 1,595	6	\$ 1,636	5
UNC Wilmington	\$ 1,860	16	\$ 1,899	14	\$ 1,982	14	\$ 2,308	16	\$ 2,293	16
Western Carolina University	\$ 1,719	14	\$ 1,922	15	\$ 2,008	15	\$ 2,108	15	\$ 2,185	14
UNC Asheville	\$ 1,639	13	\$ 1,737	12	\$ 1,835	13	\$ 1,940	13	\$ 2,052	13
Elizabeth City State University	\$ 1,274	3	\$ 1,310	3	\$ 1,310	3	\$ 1,350	2	\$ 1,435	2
Winston-Salem State University	\$ 1,457	9	\$ 1,573	9	\$ 1,637	9	\$ 1,702	9	\$ 1,743	9
NC School of the Arts	\$ 1,605	12	\$ 1,694	11	\$ 1,791	12	\$ 1,870	12	\$ 1,948	11

Ranked low to high

\*Includes Athletics, Student Health, Student Activities, Education & Technology, Debt Service

**The University of North Carolina**  
**Total Tuition and Fees Applicable to All Regular Full-Time Graduate Students-Resident**

	2006-2007	RANK	2007-2008	RANK	2008-2009	RANK	2009-2010	RANK	2010-2011	RANK
NC State University	\$ 5,158	15	\$ 5,482	15	\$ 5,551	14	\$ 5,851	14	\$ 6,898	15
UNC-Chapel Hill	\$ 5,522	16	\$ 6,073	16	\$ 6,524	16	\$ 6,986	16	\$ 8,024	16
<b>East Carolina University</b>	<b>\$ 4,297</b>	<b>11</b>	<b>\$ 4,662</b>	<b>13</b>	<b>\$ 4,700</b>	<b>12</b>	<b>\$ 4,724</b>	<b>9</b>	<b>\$ 4,999</b>	<b>6</b>
NC A&T State University	\$ 3,420	4	\$ 3,501	4	\$ 3,584	4	\$ 3,872	4	\$ 4,607	5
UNC Charlotte	\$ 4,216	10	\$ 4,485	10	\$ 4,629	10	\$ 4,759	10	\$ 5,484	11
UNC Greensboro	\$ 4,146	8	\$ 4,362	8	\$ 4,476	8	\$ 4,640	8	\$ 5,409	10
Appalachian State University	\$ 4,347	12	\$ 4,556	11	\$ 4,653	11	\$ 4,862	12	\$ 5,641	12
Fayetteville State University	\$ 3,214	2	\$ 3,312	2	\$ 3,312	2	\$ 3,502	2	\$ 3,824	2
NC Central University	\$ 3,843	6	\$ 4,053	6	\$ 4,203	6	\$ 4,482	6	\$ 5,122	7
UNC Pembroke	\$ 3,313	3	\$ 3,468	3	\$ 3,569	3	\$ 3,754	3	\$ 4,158	3
UNC Wilmington	\$ 4,382	13	\$ 4,613	12	\$ 4,751	13	\$ 5,257	13	\$ 5,713	13
Western Carolina University	\$ 3,892	7	\$ 4,236	7	\$ 4,380	7	\$ 4,522	7	\$ 5,329	9
UNC Asheville	\$ 4,169	9	\$ 4,442	9	\$ 4,578	9	\$ 4,771	11	\$ 5,162	8
Elizabeth City State University	\$ 2,823	1	\$ 2,960	1	\$ 2,985	1	\$ 3,135	1	\$ 3,750	1
Winston-Salem State University	\$ 3,467	5	\$ 3,633	5	\$ 3,779	5	\$ 3,930	5	\$ 4,586	4
NC School of the Arts	\$ 5,091	14	\$ 5,330	14	\$ 5,588	15	\$ 5,866	15	\$ 6,894	14

Ranked low to high



**The University of North Carolina  
Tuition Applicable to All Regular Full-Time Graduate Students- Nonresident**

	<b>2006-2007</b>	<b>RANK</b>	<b>2007-2008</b>	<b>RANK</b>	<b>2008-2009</b>	<b>RANK</b>	<b>2009-2010</b>	<b>RANK</b>	<b>2010-2011</b>	<b>RANK</b>
NC State University	\$ 16,086	15	\$ 16,316	15	\$ 16,316	15	\$ 16,456	15	\$ 17,406	15
UNC-Chapel Hill	\$ 18,111	16	\$ 18,611	16	\$ 19,411	16	\$ 19,811	16	\$ 21,093	16
<b>East Carolina University</b>	<b>\$ 13,132</b>	<b>12</b>	<b>\$ 13,228</b>	<b>11</b>	<b>\$ 13,242</b>	<b>11</b>	<b>\$ 13,311</b>	<b>8</b>	<b>\$ 13,817</b>	<b>7</b>
NC A&T State University	\$ 11,651	4	\$ 11,651	4	\$ 11,651	4	\$ 11,851	4	\$ 12,493	5
UNC Charlotte	\$ 12,926	11	\$ 13,062	10	\$ 13,126	10	\$ 13,326	9	\$ 14,297	8
UNC Greensboro	\$ 13,742	13	\$ 13,892	13	\$ 14,170	13	\$ 14,524	13	\$ 15,207	12
Appalachian State University	\$ 12,176	8	\$ 12,176	7	\$ 12,541	7	\$ 13,193	7	\$ 14,519	11
Fayetteville State University	\$ 11,708	5	\$ 11,708	5	\$ 11,708	5	\$ 11,942	5	\$ 12,281	4
NC Central University	\$ 12,131	7	\$ 12,271	8	\$ 12,578	8	\$ 13,395	10	\$ 14,500	10
UNC Pembroke	\$ 11,348	3	\$ 11,428	3	\$ 11,486	3	\$ 11,486	3	\$ 11,849	1
UNC Wilmington	\$ 12,359	9	\$ 12,579	9	\$ 12,829	9	\$ 13,663	11	\$ 14,349	9
Western Carolina University	\$ 11,758	6	\$ 11,899	6	\$ 11,957	6	\$ 11,999	6	\$ 12,729	6
UNC Asheville	\$ 12,469	10	\$ 13,569	12	\$ 13,949	12	\$ 14,395	12	\$ 15,706	13
Elizabeth City State University	\$ 10,042	1	\$ 10,695	2	\$ 10,855	1	\$ 10,965	1	\$ 12,093	2
Winston-Salem State University	\$ 10,503	2	\$ 10,553	1	\$ 10,975	2	\$ 11,414	2	\$ 12,129	3
NC School of the Arts	\$ 14,920	14	\$ 15,220	14	\$ 15,670	14	\$ 15,869	14	\$ 17,253	14

Ranked Low to High

**The University of North Carolina**  
**Total Fees\* Applicable to All Regular Full-Time Graduate Students- Nonresident**

	2006-2007	RANK	2007-2008	RANK	2008-2009	RANK	2009-2010	RANK	2010-2011	RANK
NC State University	\$ 1,120	2	\$ 1,214	2	\$ 1,283	2	\$ 1,443	3	\$ 1,540	3
UNC-Chapel Hill	\$ 1,409	7	\$ 1,460	7	\$ 1,511	6	\$ 1,573	5	\$ 1,661	6
<b>East Carolina University</b>	<b>\$ 1,481</b>	<b>10</b>	<b>\$ 1,750</b>	<b>13</b>	<b>\$ 1,774</b>	<b>11</b>	<b>\$ 1,729</b>	<b>10</b>	<b>\$ 1,869</b>	<b>10</b>
NC A&T State University	\$ 1,354	5	\$ 1,435	5	\$ 1,518	7	\$ 1,606	8	\$ 1,699	8
UNC Charlotte	\$ 1,497	11	\$ 1,630	10	\$ 1,710	10	\$ 1,840	11	\$ 2,020	12
UNC Greensboro	\$ 1,454	8	\$ 1,520	8	\$ 1,577	8	\$ 1,596	7	\$ 1,682	7
Appalachian State University	\$ 1,754	15	\$ 1,963	16	\$ 2,011	16	\$ 2,083	14	\$ 2,213	15
Fayetteville State University	\$ 1,096	1	\$ 1,194	1	\$ 1,194	1	\$ 1,247	1	\$ 1,322	1
NC Central University	\$ 1,293	4	\$ 1,363	4	\$ 1,446	4	\$ 1,546	4	\$ 1,604	4
UNC Pembroke	\$ 1,372	6	\$ 1,447	6	\$ 1,490	5	\$ 1,595	6	\$ 1,636	5
UNC Wilmington	\$ 1,860	16	\$ 1,899	14	\$ 1,982	14	\$ 2,307	16	\$ 2,293	16
Western Carolina University	\$ 1,719	14	\$ 1,922	15	\$ 2,008	15	\$ 2,108	15	\$ 2,185	14
UNC Asheville	\$ 1,639	13	\$ 1,737	12	\$ 1,835	13	\$ 1,940	13	\$ 2,052	13
Elizabeth City State University	\$ 1,274	3	\$ 1,310	3	\$ 1,310	3	\$ 1,350	2	\$ 1,435	2
Winston-Salem State University	\$ 1,457	9	\$ 1,573	9	\$ 1,637	9	\$ 1,702	9	\$ 1,743	9
NC School of the Arts	\$ 1,605	12	\$ 1,694	11	\$ 1,791	12	\$ 1,870	12	\$ 1,948	11

Ranked Low to High

\*Includes Athletics, Student Health, Student Activities, Education & Technology, Debt Service

**The University of North Carolina**  
**Total Tuition and Fees Applicable to All Regular Full-Time Graduate Students- Nonresident**

	2006-2007	RANK	2007-2008	RANK	2008-2009	RANK	2009-2010	RANK	2010-2011	RANK
NC State University	\$ 17,206	15	\$ 17,530	15	\$ 17,599	15	\$ 17,899	15	\$ 18,946	14
UNC-Chapel Hill	\$ 19,520	16	\$ 20,071	16	\$ 20,922	16	\$ 21,384	16	\$ 22,754	16
<b>East Carolina University</b>	<b>\$ 14,613</b>	<b>12</b>	<b>\$ 14,978</b>	<b>11</b>	<b>\$ 15,016</b>	<b>11</b>	<b>\$ 15,040</b>	<b>8</b>	<b>\$ 15,686</b>	<b>7</b>
NC A&T State University	\$ 13,005	5	\$ 13,086	5	\$ 13,169	5	\$ 13,457	5	\$ 14,192	5
UNC Charlotte	\$ 14,423	11	\$ 14,692	10	\$ 14,836	10	\$ 15,166	9	\$ 16,317	9
UNC Greensboro	\$ 15,196	13	\$ 15,412	13	\$ 15,747	12	\$ 16,120	12	\$ 16,889	12
Appalachian State University	\$ 13,930	8	\$ 14,139	8	\$ 14,552	8	\$ 15,276	10	\$ 16,732	11
Fayetteville State University	\$ 12,804	4	\$ 12,902	4	\$ 12,902	3	\$ 13,189	4	\$ 13,603	3
NC Central University	\$ 13,424	6	\$ 13,634	6	\$ 14,024	7	\$ 14,941	7	\$ 16,104	8
UNC Pembroke	\$ 12,720	3	\$ 12,875	3	\$ 12,976	4	\$ 13,081	2	\$ 13,485	1
UNC Wilmington	\$ 14,219	10	\$ 14,478	9	\$ 14,811	9	\$ 15,970	11	\$ 16,642	10
Western Carolina University	\$ 13,477	7	\$ 13,821	7	\$ 13,965	6	\$ 14,107	6	\$ 14,914	6
UNC Asheville	\$ 14,108	9	\$ 15,306	12	\$ 15,784	13	\$ 16,335	13	\$ 17,758	13
Elizabeth City State University	\$ 11,316	1	\$ 12,005	1	\$ 12,165	1	\$ 12,315	1	\$ 13,528	2
Winston-Salem State University	\$ 11,960	2	\$ 12,126	2	\$ 12,612	2	\$ 13,116	3	\$ 13,872	4
NC School of the Arts	\$ 16,525	14	\$ 16,914	14	\$ 17,461	14	\$ 17,739	14	\$ 19,201	15

Ranked Low to High

Appendix Attachment 2

<b>TUITION</b>										
<b>2011-12 Proposed</b>										
			<u>Approved 2006-2007</u>	<u>Approved 2007-2008</u>	<u>Approved 2008-2009</u>	<u>Approved 2009-2010</u>	<u>Approved 2010-2011</u>	<u>Proposed Increase 2011-12*</u>	<u>Proposed Rates 2011-12</u>	<u>Percentage Increase</u>
<b>TUITION:</b>										
In-state	Undergraduate		2,335	2,431	2,445	2,491	2,881	467	3,348	16.21%
	Graduate		2,816	2,912	2,926	2,995	3,130	427	3,557	13.64%
	MSA/MBA (Differential)		3,896	3,992	4,006	4,795	4,930	427	5,357	8.66%
Out-of-state	Undergraduate		12,849	12,945	12,959	13,325	14,955	972	15,927	6.50%
	Graduate		13,132	13,228	13,242	13,311	13,817	534	14,351	3.86%
	MSA/MBA (Differential)		14,212	14,308	14,322	15,111	15,617	534	16,151	3.42%
	School of Medicine - (Historical all M classes)		5,134							
	School of Medicine - (M1 in Fall 2004)		5,634	5,730	0	-	-			
	School of Medicine - (M1 in Fall 2005)		6,334	6,430	6,444	-	-			
	School of Medicine - (M1 in Fall 2006, 2007, 2008, 2009, 2010)		7,034	7,130	7,144	8,213	9,497	1,040	10,537	10.95%
* Includes Supplemental Phase in from 2010-11 and CBTI										

EAST CAROLINA UNIVERSITY									
MANDATORY STUDENT FEES (PAID BY ALL STUDENTS)									
2011-12 Proposed									
		<u>Approved</u> <u>2006-2007</u>	<u>Approved</u> <u>2007-2008</u>	<u>Approved</u> <u>2008-2009</u>	<u>Approved</u> <u>2009-2010</u>	<u>Approved</u> <u>2010-2011</u>	<u>Proposed</u> <u>Increase</u> <u>2011-12*</u>	<u>Proposed</u> <u>Rates 2011-12</u>	<u>Percentage</u> <u>Increase</u>
<b>MANDATORY STUDENT FEES:</b>									
<b>GENERAL FEES:</b>									
SGA		20.50	26.50	27.50	27.50	27.50	-	27.50	0.00%
MEDIA		27.50	30.00	30.00	30.00	30.00	-	30.00	0.00%
FINE ARTS		8.00	8.00	8.00	8.00	8.00	-	8.00	0.00%
CAMPUS RECREATION AND WELLNESS		178.00	221.00	226.00	226.00	226.00	-	226.00	0.00%
MINGES OPERATIONS		6.00	6.00	6.00	6.00	6.00	-	6.00	0.00%
STUDENT ACTIVITY PROGRAMS		64.00	65.50	65.50	65.50	65.50	-	65.50	0.00%
MSC OPERATIONS		215.00	230.00	230.00	230.00	230.00	-	230.00	0.00%
ATHLETIC FEE		436.00	481.00	481.00	496.00	526.00	40.00	566.00	7.60%
STUDENT HEALTH FEE		200.00	220.00	220.00	230.00	230.00	-	230.00	0.00%
EDUCATION AND TECHNOLOGY FEE		137.00	144.00	162.00	162.00	202.00	60.00	262.00	29.70%
<b>TOTAL GENERAL STUDENT FEES</b>		<b>1,292.00</b>	<b>1,432.00</b>	<b>1,456.00</b>	<b>1,481.00</b>	<b>1,551.00</b>	<b>100.00</b>	<b>1,651.00</b>	<b>6.45%</b>
<b>DEBT SERVICE(excluded from cap):</b>									
STUDENT REC. CENTER		76.00	63.00	63.00	63.00	63.00	-	63.00	0.00%
FICKLEN STADIUM		15.00	15.00	15.00	15.00	15.00	-	15.00	0.00%
RECREATION FIELDS		8.00	0.00	0.00	-	-	-	-	
MINGES COLISEUM IMPROVEMENTS		70.00	70.00	0.00	-	-	-	-	
STUDENT HEALTH CENTER		20.00	20.00	20.00	20.00	20.00	-	20.00	0.00%
STUDENT UNION DEBT (appr in 2006-07, not collecting)		150.00	150.00	150.00	150.00	150.00	-	150.00	0.00%
ATHLETIC FACILITY DEBT				0.00	70.00	70.00	-	70.00	0.00%
<b>TOTAL DEBT SERVICE</b>		<b>339.00</b>	<b>318.00</b>	<b>248.00</b>	<b>318.00</b>	<b>318.00</b>	<b>0.00</b>	<b>318.00</b>	<b>0.00%</b>
<b>TOTAL GENERAL STUDENT FEES &amp; DEBT SERVICE</b>		<b>1,631.00</b>	<b>1,750.00</b>	<b>1,704.00</b>	<b>1,799.00</b>	<b>1,869.00</b>	<b>100.00</b>	<b>1,969.00</b>	<b>5.35%</b>
<b>SPECIAL FEES (excluded from cap):</b>									
SCT BANNER		50.00	50.00	50.00	50.00	50.00	-	50.00	0.00%
<b>TOTAL SPECIAL FEES</b>		<b>50.00</b>	<b>50.00</b>	<b>50.00</b>	<b>50.00</b>	<b>50.00</b>	<b>0.00</b>	<b>50.00</b>	<b>0.00%</b>
<b>MISCELLANEOUS CHARGES (excluded from cap)</b>									
TRANSIT		130.00	130.00	130.00	130.00	140.00	-	140.00	0.00%
GRADUATION		6.00	6.00	6.00	6.00	6.00	-	6.00	0.00%
ASSOCIATION OF STUDENT GOVERNMENTS		1.00	1.00	1.00	1.00	1.00	-	1.00	0.00%
<b>TOTAL MISCELLANEOUS CHARGES PAID BY ALL STUDENTS</b>		<b>137.00</b>	<b>137.00</b>	<b>137.00</b>	<b>137.00</b>	<b>147.00</b>	<b>-</b>	<b>147.00</b>	<b>0.00%</b>
<b>Total Mandatory Fees Paid by Each Student</b>		<b>1,818.00</b>	<b>1,937.00</b>	<b>1,891.00</b>	<b>1,986.00</b>	<b>2,066.00</b>	<b>100.00</b>	<b>2,166.00</b>	<b>4.84%</b>

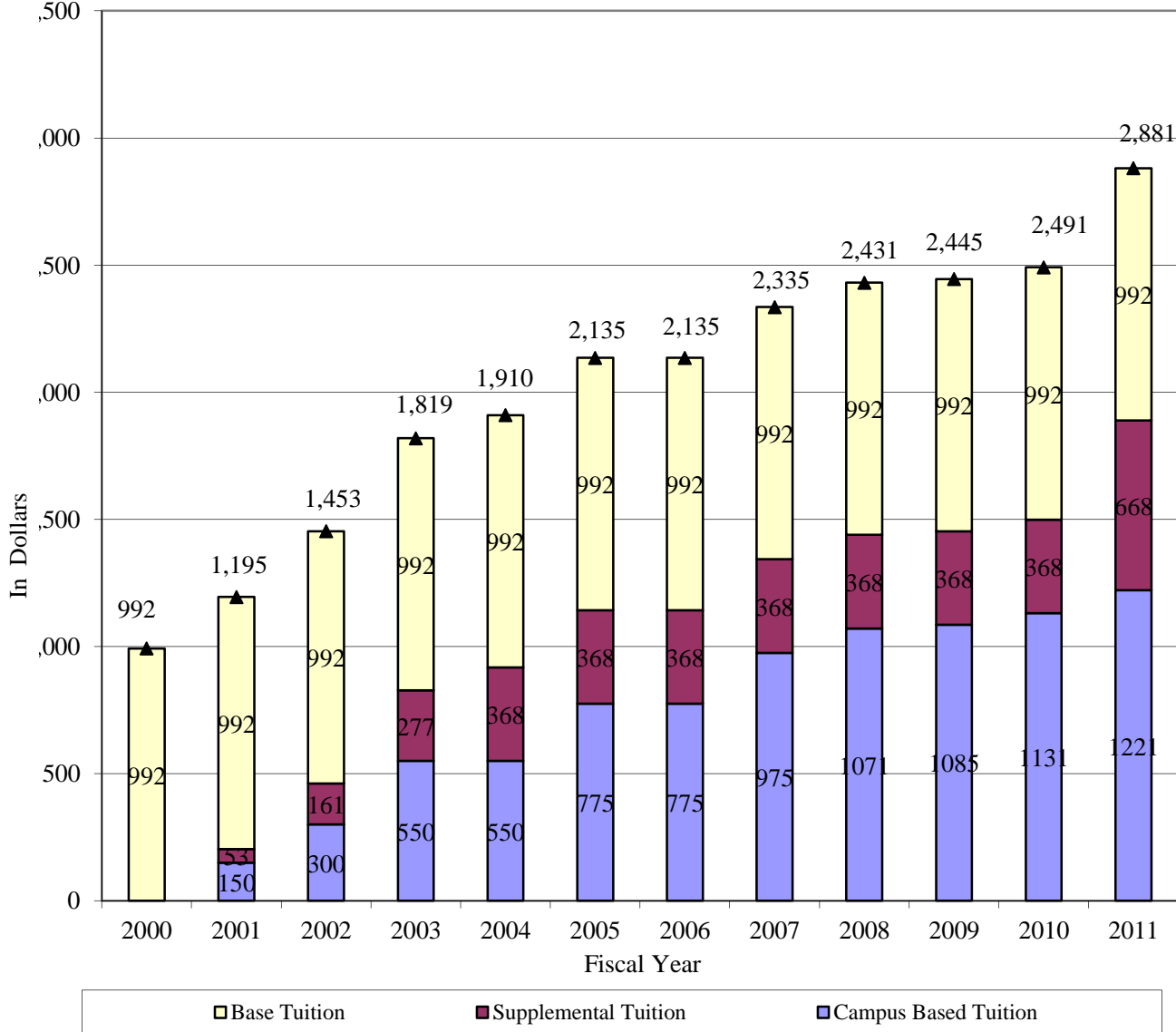
EAST CAROLINA UNIVERSITY									
MISCELLANEOUS CHARGES, SPECIAL AND APPLICATION FEES (CHARGED ONLY IF APPLICABLE)									
2011-12 Proposed									
		<u>Approved 2006-2007</u>	<u>Approved 2007-2008</u>	<u>Approved 2008-2009</u>	<u>Approved 2009-2010</u>	<u>Approved 2010-2011</u>	<u>Proposed Increase 2011-12*</u>	<u>Proposed Rates 2011-12</u>	<u>Percentage Increase</u>
<b>APPLICATION FEES</b>									
	APPLICATION FEE -- UNDERGRAD	50.00	60.00	60.00	60.00	60.00	10.00	70.00	16.67%
	APPLICATION FEE -- GRAD	50.00	60.00	60.00	60.00	60.00	10.00	70.00	16.67%
	APPLICATION FEE -- MEDICAL SCHOOL	60.00	60.00	60.00	60.00	60.00	10.00	70.00	16.67%
	APPLICATION FEE- HOUSING 1ST TIME APPLICANTS	100.00	100.00	100.00	100.00	100.00	-	100.00	0.00%
	STUDY ABROAD APPLICATION	75.00	75.00	75.00	75.00	75.00	-	75.00	0.00%
	APPLICATION FEE -- DENTAL						80.00	80.00	100.00%
							-		
<b>SPECIAL FEES</b>									
	PRIVATE MUSIC (PER CR. HOUR)						-		
	Applied Music Classes	35.00	35.00	35.00	35.00	35.00	-	35.00	0.00%
							-		
<b>MISCELLANEOUS CHARGES:</b>									
	TRANSCRIPT	5.00	5.00	5.00	5.00	5.00	-	5.00	0.00%
	RETURNED CHECK	20.00	30.00	30.00	30.00	30.00	-	30.00	0.00%
	LATE PAYMENT	25.00	25.00	25.00	25.00	25.00	-	25.00	0.00%
	STUDENT PARKING	72.00 to 288.00	72.00 to 288.00	72.00 to 288.00	72.00 to 312.00	72.00 to 336.00	tbd	tbd	0.00%
	ORIENTATION	70.00	70.00	70.00	70.00	100.00	-	100.00	0.00%
<b>MISCELLANEOUS CHARGES:</b>									
	P.E. 1060, INTRODUCTION TO SAILING	150.00	150.00	150.00	150.00	150.00	-	150.00	0.00%
	P.E. SCUBA	450.00	450.00						
	EXSS 2278			235.00	235.00	235.00	-	235.00	0.00%
	EXSS 3278			400.00	400.00	400.00	-	400.00	0.00%
	EXSS 4278			450.00	450.00	450.00	-	450.00	0.00%
	EXSS 5278			400.00	400.00	400.00	-	400.00	0.00%
	Coastal Studies	360.00	360.00						
	COAS 4000			65.00	65.00	65.00	-	65.00	0.00%
	COAS 4002			320.00	320.00	320.00	-	320.00	0.00%
	COAS 6000			385.00	385.00	385.00	-	385.00	0.00%
	NURSE PRACTICUM								
	Undergraduates (3021, 3211, 3271, 3331, 3341, 3371, 3851, 3852, 4011, 4021, 4211, 4511)	85.00	85.00	125.00	125.00	125.00	-	125.00	0.00%
	Graduates (6016, 6017, 6018, 6019, 6115, 6116, 6117, 6330, 6331, 6421, 6423, 6425, 6819, 6820, 6821, 6822, 6823, 6908, 6960, 6961, 6962, 6968, 6969, 6977, 6978, 6618, 6619, 6620, 6112, 6113, 6905, 6622, 6623)	125.00	125.00	150.00	150.00	150.00	-	150.00	0.00%
	PHOTOGRAPHY LAB FEE								
	Art 2220, 3260, 4220, 4250, 5220	75.00	75.00	75.00	75.00	75.00	-	75.00	0.00%
	DRAWING FEE								
	Art 1030, 2550, 3551, 3552, 3553, 3554, 3562, 3564, 3566, 5550	60.00	60.00	60.00	60.00	60.00	-	60.00	0.00%
	METAL FEE								
	Art 2300, 2311, 3321	100.00	100.00	100.00	100.00	100.00	-	100.00	0.00%
	5302, 5312	30.00	30.00	30.00	30.00	30.00	-	30.00	0.00%

EAST CAROLINA UNIVERSITY									
MISCELLANEOUS CHARGES, SPECIAL AND APPLICATION FEES (CHARGED ONLY IF APPLICABLE)									
2011-12 Proposed									
		<u>Approved 2006-2007</u>	<u>Approved 2007-2008</u>	<u>Approved 2008-2009</u>	<u>Approved 2009-2010</u>	<u>Approved 2010-2011</u>	<u>Proposed Increase 2011-12*</u>	<u>Proposed Rates 2011-12</u>	<u>Percentage Increase</u>
	CLINICAL SKILLS EDUCATION/ASSESSMENT PROGRAM								
	Allied Health Students, Nursing, Medical Students	50.00	50.00	50.00	50.00	50.00	-	50.00	0.00%
	CONSTRUCTION MANAGEMENT								
	CGMT 4699	135.00	135.00	155.00	155.00	155.00	-	155.00	0.00%
	REMEDIAL MATH (based on PCC rate)								
	MATH 0045, 0001	118.50	126.00	126.00	150.00	150.00	-	150.00	0.00%
	COLLEGE ALC								
	online education program for infractions			7.50	7.50	7.50	-	7.50	0.00%
	EXSS 1000								
	Golf EXSS 1000 and 1120	35.00	35.00	35.00	35.00	35.00	-	35.00	0.00%
	Bowling EXSS 1000 and 1139	35.00	35.00	35.00	35.00	35.00	-	35.00	0.00%
	Ice Skating EXSS 1000 and 1001	100.00	100.00	100.00	100.00	100.00	-	100.00	0.00%
	Rock Climbing EXSS 1000	25.00	25.00	25.00	25.00	25.00	-	25.00	0.00%
	Kayaking EXSS 1000	25.00	25.00	25.00	25.00	25.00	-	25.00	0.00%
	Sailing EXSS 1000	150.00	150.00	150.00	150.00	150.00	-	150.00	0.00%
	Backpacking EXSS 1000	55.00	55.00	55.00	55.00	55.00	-	55.00	0.00%

EAST CAROLINA UNIVERSITY									
HOUSING AND DINING FEES									
2011-12 Proposed									
		<u>Approved 2006-2007</u>	<u>Approved 2007-2008</u>	<u>Approved 2008-2009</u>	<u>Approved 2009-2010</u>	<u>Approved 2010-2011</u>	<u>Proposed Increase 2011-12*</u>	<u>Proposed Rates 2011-12</u>	<u>Percentage Increase</u>
<b>HOUSING &amp; FOOD SERVICES:</b>									
HOUSING (double occupancy)									
	Regular	3,760	3,990	4,090	4,190	4,290.00	100.00	4,390.00	2.33%
	Academic Year (Premium)	3,910	4,150	4,250	4,350	4,450.00	100.00	4,550.00	2.25%
	College Hill Suites (CHS)	4,275.00	4,530	4,750	4,900	5,000.00	100.00	5,100.00	2.00%
	Scott Hall					4,700.00	100.00	4,800.00	2.13%
FOOD SERVICES									
	9 meals per week plan	2,250	2,360	2,440	2,490.00	2,560.00	90.00	2,650.00	3.52%
	14 meals per week plan	2,550	2,680	2,760	2,820.00	2,900.00	100.00	3,000.00	3.45%
	19 meals per week plan	2,850	3,000	3,080	3,150.00	3,250.00	100.00	3,350.00	3.08%

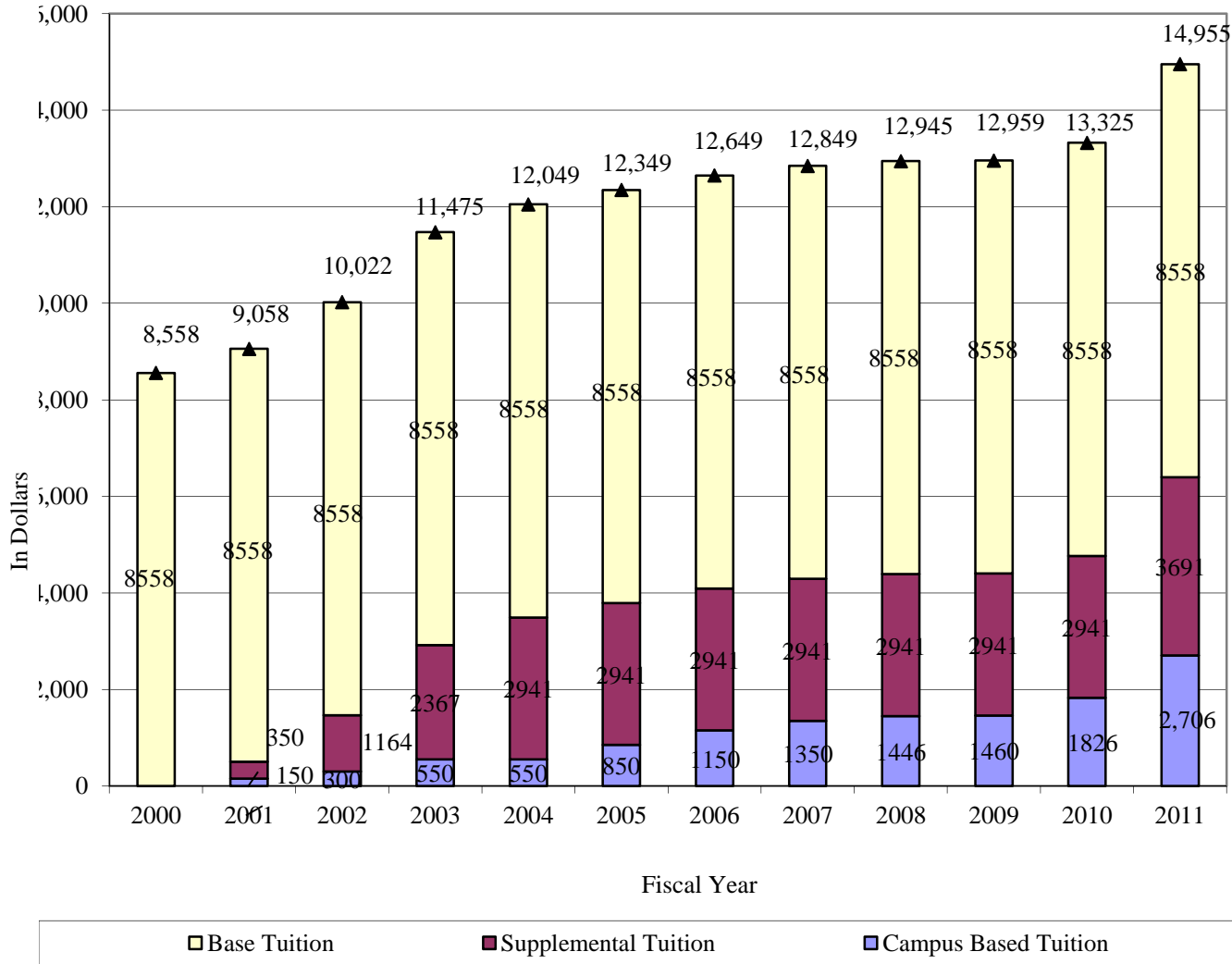


**Appendix Attachment 3  
East Carolina University  
Undergraduate Resident Tuition Rates  
Fiscal Year 2000 to 2011**



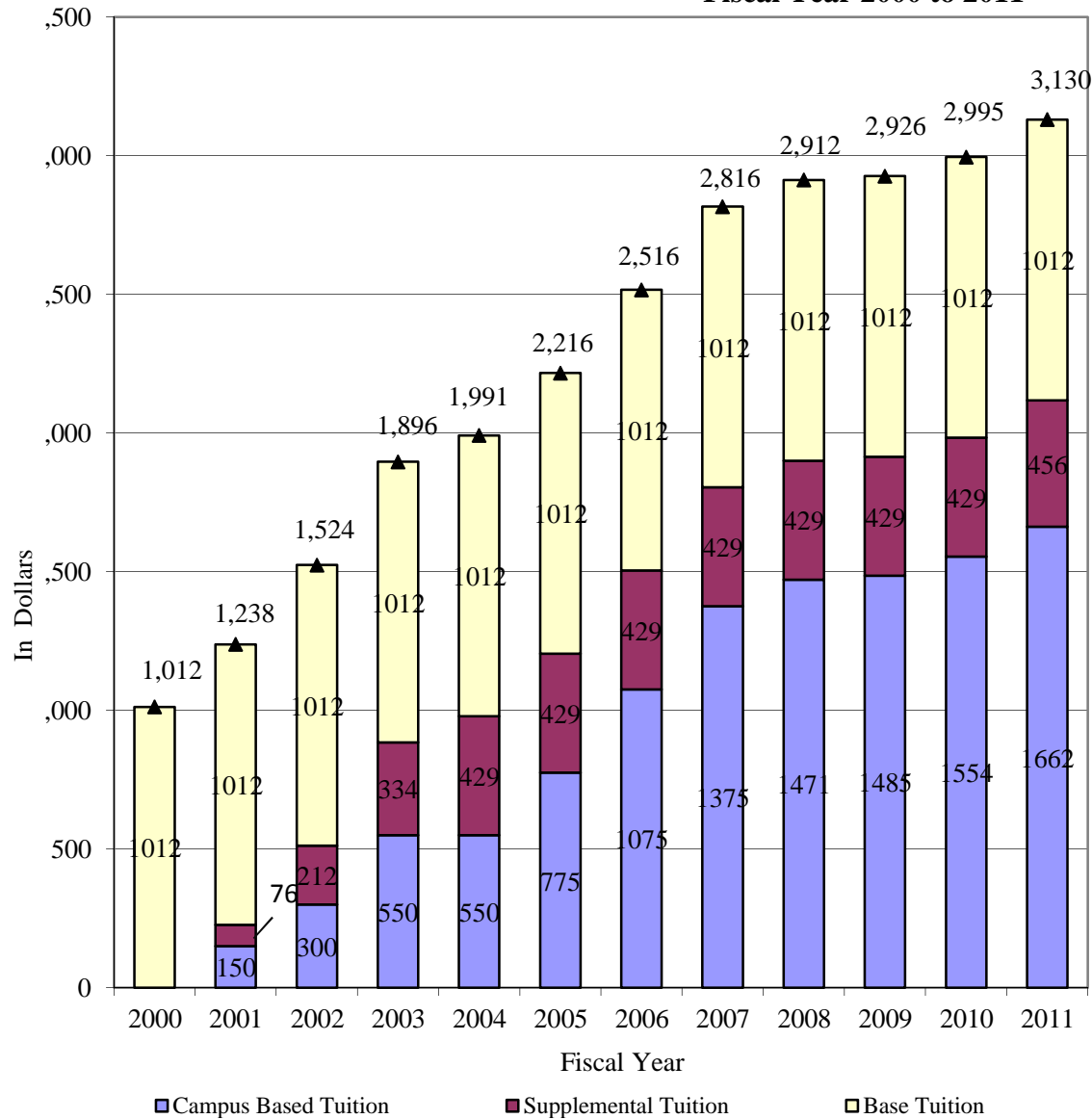
BOG did not approve campus based tuition increases in 2004 and 2006 for Undergraduate Resident students.  
The BOG/General Assembly initiated tuition increases but reduced state appropriations by an equal amount for the fiscal years 2001-2004 and 2011.

**Appendix Attachment 3  
East Carolina University  
Undergraduate Nonresident Tuition Rates  
Fiscal Year 2000 to 2010**



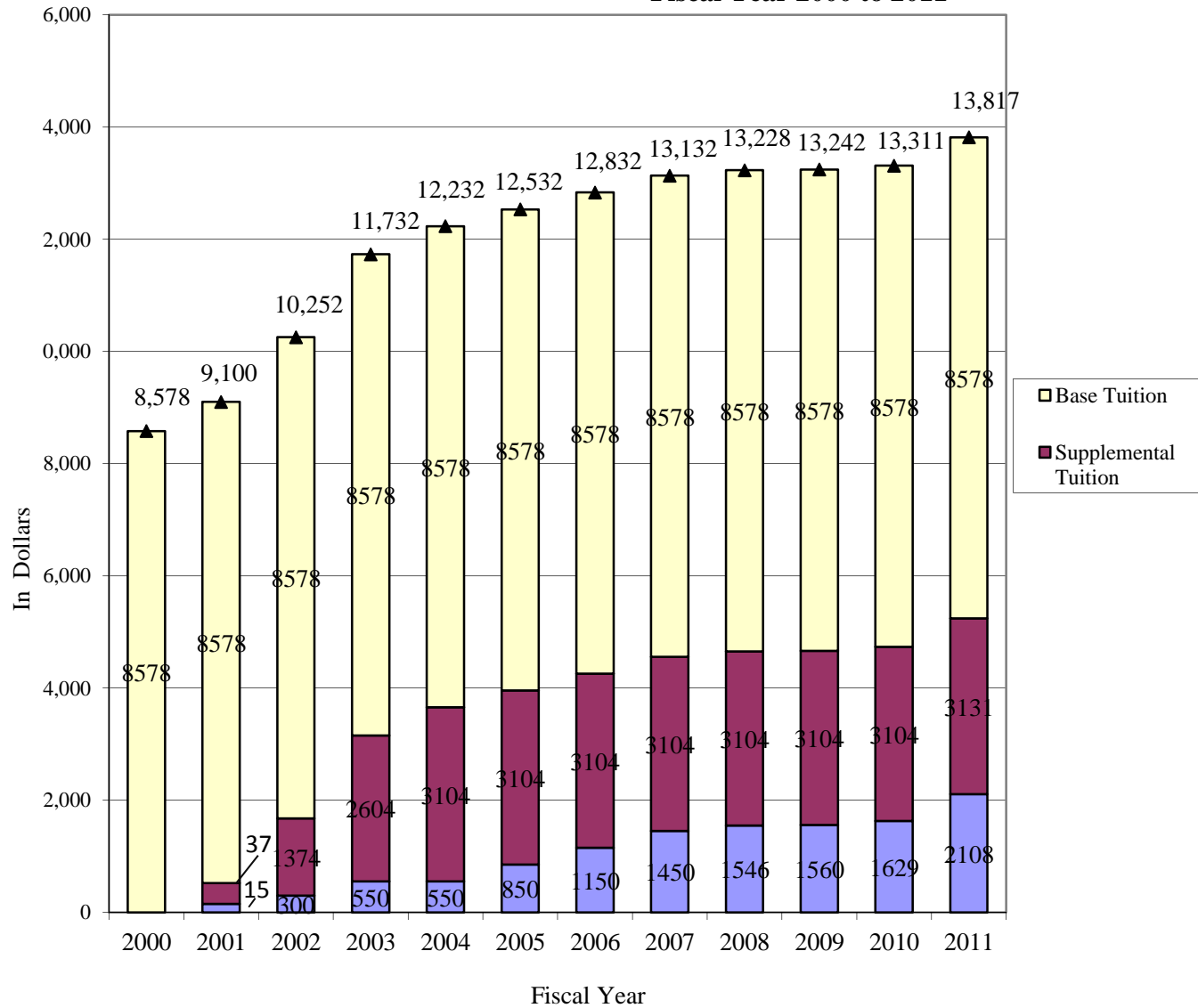
BOG did not approve campus based tuition increases in 2004 for Undergraduate Nonresident students.  
The BOG/General Assembly initiated tuition increases but reduced state appropriations by an equal amount for fiscal years 2001-2004 and 2011.

**Appendix Attachment 3  
East Carolina University  
Graduate Resident Tuition Rates  
Fiscal Year 2000 to 2011**



BOG did not approve campus based tuition increases in 2004 Graduate resident students.  
The BOG/General Assembly initiated tuition increases but reduced state appropriations by an equal amount for the fiscal years 2001-2004 and 2011.

**Appendix Attachment 3  
East Carolina University  
Graduate Nonresident Tuition Rates  
Fiscal Year 2000 to 2011**



BOG did not approve campus based tuition increases in 2004 Graduate Nonresident students.  
The BOG/General Assembly initiated tuition increases but reduced state appropriations by an equal amount for the fiscal years 2001-2004 and 2011.

## **THE UNIVERSITY OF NORTH CAROLINA Tuition and Fee Increases – A Second Four-Year Plan**

The tuition policy of the Board of Governors, adopted in 1998 and revised in 2003 when the existing tuition and fee policies were combined, provides the framework for the Board's annual review and action on proposed increases in tuition and fees. This framework is used by the Board in fulfilling its responsibility under General Statute 116-11(7), which states in part that "*The Board (of Governors) shall set tuition and required fees at the institutions, not inconsistent with actions of the General Assembly.*" At the same time that the Board exercises its statutory authority, it wishes to do so in a way that provides affordability for students, flexibility for the constituent institutions, and predictability for both the students and the constituent institutions.

In September of 2006, the Board approved a four-year plan that outlined guidelines for the campuses to follow in submitting annual proposals for increasing tuition and fees and the Board agreed to review those guidelines after four years. In August 2010, the Board reviewed recommendations from a working group for adjustments to the four-year plan and later reviewed responses from President Bowles to the working group's recommendations. At its October 2010 meeting, the Board debated possible adjustments. This proposed "Second Four-Year Plan" reflects those deliberations, and, if approved by the Board will provide guidance to the campuses for the next four years. At the end of the second four-year period, the plan would again be evaluated by the Board.

One of the requirements of the Board is that combined tuition and fee rates for resident undergraduates remain *within the bottom quarter* of each campus' public peers, as approved by the Board of Governors. Combined rates for non-resident undergraduate students should be market driven and campuses are expected to submit rates that reflect the full cost of providing non-residents with a quality education. Nonresident students in the University must be quality students that contribute significantly to the overall educational experience of all students.

It is proposed that the maximum rate of annual increase for campus-initiated tuition and general fees (Athletics, Health Services, Student Activities, and Educational and Technology Fees) for undergraduate resident students continue to be 6.5%. This figure is the average annual increase in undergraduate resident tuition rates from 1972 through 2006. Although the 2010 tuition increases raise the average tuition increases since 1972 to 6.6%, the recommendation is to continue with the 6.5% cap. The amount of the increase should be applied separately to tuition and fees, i.e., tuition may be increased a maximum of 6.5% and fees may be increased a maximum of 6.5%.

Fees required for debt service are *in addition to* this maximum percentage increase, but funds required to operate facilities are included in the maximum. Debt service fees are not included in the 6.5% ceiling because the projects that are financed by the indebtedness that is repaid from these fees are evaluated on their individual merits through a separate process. For projects to be funded from debt service fees, the Board will consider the total financial impact on students from these charges (both debt service and operating charges) and the ability of a campus to repay the debt as demonstrated through a financial analysis submitted by the campus when proposing the fee. The Board will also review the utilization of similar space on campus to determine that the additional space is needed.

It is hoped that the revenues generated under this plan, combined with ongoing efforts to control operating costs, will not only cover inflationary increases, but also will provide for consistent improvements in the quality of academic offerings.

All proposals for increasing tuition and fees must be accompanied by explicit plans for use of the increased funds. For the next four years, each plan must commit to set aside at least 25% of the new tuition revenues to be added to the campus pool of need-based financial aid. Additionally, at least 25% of the revenues must be used for increasing faculty salaries unless the average ranked faculty salary for a campus is at or above the 80<sup>th</sup> percentile of the average ranked faculty salary for that campus' peer institutions as approved by the Board of Governors. Any remaining revenues may be used to provide for improved library and counseling services, reductions in class size, increases in sections offered, enhancements in student services, and other purposes that improve the quality of the student's academic experience. Increases in student fees must be justified by an expenditure plan that shows how the additional revenues will directly benefit the fee-supported activity.

While tuition and fee charges are necessary as a secondary source of funding, the General Assembly has the principal responsibility for funding the University. For years in which the General Assembly is able to provide sufficient increased revenues, the need for increases in tuition should not be as great as in years when the General Assembly is not able to provide these revenues. Recognizing that the capacity of the General Assembly to fund the University varies from year to year, the following adjustments are to be applied to the maximum 6.5% campus-based tuition increase.

- For any year in which the General Assembly provides a specific campus a recurring increase in operating appropriations/FTE that is in excess of 6%, the maximum allowed campus-based percentage tuition increase for that campus in the subsequent year will be reduced by the percentage increase in operating appropriations above 6% (6% is approximately the average annual increase in operating appropriations/FTE since 1972). For example, if the General Assembly provides a recurring increase of 7% in operating appropriations (1 % above 6%) for a particular UNC institution, the proposed campus-based tuition increase in the subsequent year could be no more than 5.5% (1 % below 6.5%).
- It is important to understand that the ceilings on increases proposed in this plan apply to discrete sets of revenues. State appropriations and tuition receipts are the two major revenues within each institution's state budget account, yet they have very different impacts on campus budgets. In the following hypothetical example, if appropriations were to increase by 6% and tuition receipts were to increase by 6.5%, the overall budget would increase by 6.08%. The respective percentage increases for state appropriations and tuition (6% and 6.5%) should not be misunderstood and construed to be additive. If tuition and State appropriations increase by these percentages, and inflation, as measured by HEPI, remains steady at about 5%, the increases will provide campuses with modest new funding for quality maintenance and improvements.

UNC Campus	Original Budget	% Increase	Dollar Increase	New Budget
Appropriations	\$1,000,000	6.0%	\$60,000	\$1,060,000
Tuition	200,000	6.5%	13,000	213,000
Total Budget	1,200,000	6.08%	73,000	1,273,000

Similarly, if revenues from general fees increase by 6.5%, the increase impacts only the budgets of fee-supported activities.

In the event that the General Assembly provides increased funding that results in the cap on tuition increases being reduced from 6.5% to \$0 or, alternatively, to a level below the average of the most recent three years of the Higher Education Price Index (HEPI), the Board may allow or even encourage campuses to submit a minimum tuition increase to ensure that increases over time are affordable and predictable. The Board should consider whether such a minimum increase in tuition is encouraged at its September meeting to allow campuses time to include a discussion of a minimum tuition increase in the normal campus tuition setting process.

To help mitigate the financial impact of tuition increases on students that are eligible to receive financial aid from the Board's need-based financial aid program, the Board of Governors will seek additional State funds for this purpose each year that this Plan is in effect. These funds, when appropriated, will be used to ensure that all North Carolina students that are eligible to receive our State need-based grants receive them, and that all such students are held harmless to the extent practicable from the tuition and fee increases.

The framework outlined above will apply to all institutions within the UNC system. The Board of Governors, however, recognizes that across the University, institutions vary appreciably in their missions, their programs, the costs of those programs including the costs of faculty, federal funding for financial aid, and the ability to meet the financial need of their respective student bodies. Recognizing those distinctions, the Board may choose to consider these criteria when setting tuition for individual campuses. A campus with a significant unfunded need may submit a proposal that does not adhere to the agreed-upon guidelines. Such a proposal must demonstrate that tuition revenues are the only viable source of funds for addressing the need. The proposal must be accompanied by a description of the need, and a detailed plan and rationale for addressing it. If the Board determines that the need could only be addressed by an increase in tuition above the maximum allowable campus-based tuition increase, it could institute such an increase.

Similarly, a campus that charges tuition or fees that differ significantly from those charged by similar institutions in the UNC system because the campus has held such rates at levels lower than those charged by similar UNC institutions may consider increasing tuition or fees beyond the cap to "catch up" to the rates charged by those similar institutions. In the event that a campus proposes to "catch up" through tuition or fee increases, the need for the increased funding must be fully justified and the campus should consider proposing that the increases be phased in over a multi-year period to lessen the impact of the increases on students.

**East Carolina University  
School of Dental Medicine  
Narrative for Tuition and Fees for 2011**

We are requesting that the tuition for ECU School of Dental Medicine (SoDM) be set at \$7,000 per term (3 terms per year) for eleven terms. This would be \$21,000 per year for years one through three and \$14,000 for year four. This tuition will be used for (1) Need-Based Student Financial Aid; and (2) General Institutional Support. **(Schedule A)**

In addition, the ECU School of Dental Medicine is requesting permission to assess student dental education fees in the amount of \$1,670 per term for eleven terms. These fees will be used to pay for a Dental Student Instrument Lease Fee, required Student Health Insurance, Electronic Textbooks, Comprehensive Risk Management, American Student Dental Association (ASDA) National and Local Dues, Pre-Clinical Dental Materials Fee and Long-Term Student Disability Insurance. **(Schedule B)**

The total cost of a four year dental education at ECU School of Dental Medicine, including estimated living expenses, and adjusted for inflation is estimated to be \$176,779 for the entering class of 2011. **(Schedule C)** In 2010, the four year cost of a dental education, including living expenses at UNC-Chapel Hill was estimated at \$182,742. **(Schedule D)** In 2009 the estimated mean for a four year cost of a dental education, including living expenses, for the thirty-seven public dental schools as reported by the American Dental Education Association (ADEA) was \$205,933. The \$176,779 estimated cost at ECU School of Dental Medicine is in the lowest quartile for all Public Dental Schools. **(Schedule E)** Additional demographic information related to Public Dental Schools is attached. **(Schedule F)**

It is recognized that the cost of a dental education is considerably higher than that of a medical education. The main reason for this is that the hospital serves as the teaching laboratory for medical students, while dental schools own and manage their own dental clinics as their teaching laboratories. The cost of these clinics and related personnel are reflected in the operating budgets of the dental schools and not related hospitals.

The original 2005-06 Operating Budget included sixty-seven faculty lines and a proposed appropriation of \$15,633,888. The Legislature authorized increases to EPA positions in the amount of 6.0% in FY 2006-07; and 4.0% for EPA non-faculty and 5.0% for EPA Faculty in FY 2007-08. If 50% of these Legislative authorized increases are added to the 2005-06 EPA budgeted lines the operating budget would \$16,500,000. This is the current proposed Legislative Appropriation for FY 2012-13. **(Schedule G)**

The proposed operating budget for the ECU School of Dental Medicine is projected to be \$18.958M in FY 2014-15 when the school has four complete classes of dental students. **(Schedule H)** The FY 2011-12 appropriation is \$11.5M with anticipated increases of \$3.5M in FY 2011-12 and \$1.5M in FY 2012-13. This will result in a total proposed state appropriation of \$16.5M. The proposed budget includes \$918,500 in student dental fees and \$1.54M in need-based student financial aid from dental student tuition. The operating budget does not include projected clinical revenues and expenses. We anticipate occupying our new dental building in fall of 2012. In addition, at the most, only six of the ten projected Community Service Learning Centers (CSLC) will be operational. Clinical revenues are projected to cover clinical costs, but will not be of sufficient magnitude to off-set tuition, fees, and state appropriation. The intent is to provide dental services to the under-served population of North Carolina at fee that is affordable. In order to accomplish this, fees will be set to recover cost associated with the delivery of dental services.

**Justification for Tuition & Fees**

**Tuition:** Tuition assessed to students will be utilized for two major purposes. They include:



## 1) Need-Based Student Financial Aid:

The SoDM at ECU was established to specifically address the shortage and uneven distribution of dentists in regions of North Carolina. Moreover, the dental work force lacks diversity, when compared with the state population. Central to the mission of the School is to recruit, admit, enroll and graduate talented individuals who reflect the diversity of today's society, provide them with the best possible dental education, and encourage them to become primary care dentists, serving in communities of need throughout the state of North Carolina.

To meet the needs of the students we are trying to recruit, we need to provide need-based financial assistance as they attend dental school. Few students are able to work during their dental education because of the rigors of the dental curriculum. Table 12 of the Annual ADEA Survey of Dental School Seniors: 2008 Graduating Class indicates that the average educational debt of graduates from Public Dental Schools is \$158,217. With this amount of debt, it is hard for dental graduates to practice in under served areas where the revenues generated by practicing dentists will be lower than in larger metropolitan areas. Both economic and population factors contribute to lower gross revenues.

Two ways to address the debt issue are by keeping the costs of a dental education as low as reasonably possible and to provide grants and scholarships to students to assist them in the costs of their dental education. As stated earlier, the projected cost of a four year dental education at ECU School of Dental Medicine in 2011 will be in the lowest quartile for all Public Dental Schools in 2008. We are proposing to provide forty-five percent of all tuition as need-based financial assistance to the students at ECU. Use of tuition to provide need-based financial assistance will allow the ECU School of Dental Medicine to assist students now while the school develops other revenue streams including federal support and endowments for the future. This arrangement will allow the SoDM to provide a reasonable amount of school-based support for students. In 2008, over thirty percent of all scholarships and grants provided to senior dental students were generated through the dental school. Per Table 27 of the ADA 2008-09 Survey of Dental Education, Volume 2, UNC-Chapel Hill was able to provide over \$9M in financial assistance to 275 dental students in 2007-08. With forty percent of projected tuition, ECU will have over \$1.54M for its 200 dental students.

## 2) General Institutional Support

With the ultimate addition of two hundred dental students and over twenty-eight dental residents, the support needed from the library, student services and central administration will be great. In addition, the physical plant costs associated with the new dental building and ten Community Service Learning Centers (CSLC) will add an additional burden on the physical plant operations of ECU. We are proposing to provide sixty percent of all dental student tuition to help off-set this increase in services needed.

**Fees:** In addition to the ECU fees that dental students will pay, we are requesting that student dental fees be assessed in the amount of \$1,670 per term for eleven terms. These student fees are comparable to the student fees currently assessed by UNC-Chapel Hill School of Dentistry. These fees are needed to cover additional costs of attending dental school that are not covered through student tuition or state appropriation. These student dental fees include:

### 1) American Student Dental Association (ASDA) National and Local Dues

We believe that dental students need to be involved in organized dentistry. ASDA, the student component of the American Dental Association, is the organization devoted exclusively to the

professional needs of dental students. This fee will cover national and local dues, and will allow the dental students to have a local chapter that they will manage and participate in.

## **2) Comprehensive Risk Management**

While dental students will be supervised by faculty in the dental clinic environment at all times, it will still be necessary to insure them for Risk Management. With our commitment to keep patient fees as low as possible, we do not want to transfer this expense to patients. Note that it will still be necessary to cover resident and faculty risk management insurance through patient fees.

## **3) Required Health Insurance**

ECU requires all full-time students to be covered by comprehensive health insurance. This fee will cover the cost of the University-provided health insurance.

## **4) Long-Term Disability Insurance**

Dental students make a huge financial commitment to attend dental school. If the student becomes disabled and unable to complete dental school or to practice dentistry, this insurance provides protection.

## **5) Dental Materials fees**

This assessment will cover materials used in pre-clinical courses. The high costs of disposable supplies and materials require that part of this cost be passed on to the students.

## **6) Electronic Textbooks**

Most dental schools require students to purchase textbooks to support their educational curriculum. As have some other dental schools, the SoDM has made the decision to provide students with electronic textbooks. This option is both cost effective and it provides students with the ability to electronically search for information. Health Science education requires students and practitioners to use the proper knowledge tools to meet a complex and rapidly changing world. Use of electronic textbooks will allow ECU SoDM to use the proper formats and content to meet these goals.

## **7) Instrument Lease Fee**

As part of their dental education, students are required to either purchase or lease dental instruments for use in both preclinical and clinical training. Due to the purchasing power of dental schools, leasing of instruments are approximately twenty percent cheaper than purchasing the instruments. In addition, school owned instruments are easier to manage and to ensure sterility, paramount for infection control compliance and patient safety.

## **8) Dental School Application Fee**

The processing of dental school applications provide an added expense to the operation of the dental school. This fee is intended to cover this additional costs. It is standard practice for dental schools to assess an application fee.

<b>East Carolina University</b>			
<b>School of Dental Medicine</b>			
<b>Narrative for Tuition and Fees for 2011</b>			
<b>Schedule (A)</b>			
		<b>Number</b>	<b>Total</b>
<b>Description</b>	<b>Rate</b>	<b>Students</b>	<b>Tuition</b>
<b>2011 Proposed Tuition</b>			
Eleven Terms @ \$7,000 per Term			
DMD 1	\$21,000.00	50	\$1,050,000.00
DMD 2	\$21,000.00	50	\$1,050,000.00
DMD 3	\$21,000.00	50	\$1,050,000.00
DMD 4	\$14,000.00	50	\$700,000.00
<b>Total Proposed Tuition</b>	<b>\$77,000.00</b>		<b>\$3,850,000.00</b>
<b>Allocation</b>			
Need-Based Student Financial Aid	40.00%		\$1,540,000.00
General Institutional Support	60.00%		\$2,310,000.00
College Educational Support	0.00%		\$0.00
<b>Proposed Tuition Allocation</b>	<b>100.00%</b>		<b>\$3,850,000.00</b>
<b>2011 ECU University Fees</b>			
Year 1 (DMD1)	\$2,066.00	50	\$103,300.00
Year 2 (DMD 2)	\$2,066.00	50	\$103,300.00
Year 3 (DMD 3)	\$2,066.00	50	\$103,300.00
Year 4 (DMD 4)	\$2,066.00	50	\$103,300.00
<b>Total University Fees</b>			<b>\$413,200.00</b>

<b>East Carolina University</b>				
<b>School of Dental Medicine</b>				
<b>Narrative for Tuition and Fees for 2011</b>				
<b>Schedule (B)</b>				
			<b>Number</b>	<b>Total</b>
<b>Description</b>	<b>Amount</b>		<b>Students</b>	<b>Fees</b>
<b><u>Proposed 2011 Student Fees - Recurring</u></b>				
<b>\$1,670.00 per Term for eleven (11) terms</b>				
ASDA National Dues	\$30.00	11	50	\$16,500.00
ASDA Local Dues	\$20.00	11	50	\$11,000.00
Risk Management	\$50.00	11	50	\$27,500.00
Health Insurance	\$250.00	11	50	\$137,500.00
Disability Insurance	\$20.00	11	50	\$11,000.00
Dental Materials Fee	\$25.00	11	50	\$13,750.00
Electronic Textbooks	\$200.00	11	50	\$110,000.00
Instrument Lease Fee	\$1,075.00	11	50	\$591,250.00
<b>Proposed Fees</b>	<b>\$1,670.00</b>	<b>11</b>	<b>50</b>	<b>\$918,500.00</b>
<b><u>Summary</u></b>				
<b>Class</b>	<b>Amount</b>	<b>Terms</b>	<b>Number of</b>	<b>Total</b>
			<b>Students</b>	<b>Fees</b>
DMD 1	\$1,670.00	3	50	\$250,500.00
DMD 2	\$1,670.00	3	50	\$250,500.00
DMD 3	\$1,670.00	3	50	\$250,500.00
DMD 4	\$1,670.00	2	50	\$167,000.00
<b>Total Fees</b>	<b>\$1,670.00</b>	<b>11</b>	<b>50</b>	<b>\$918,500.00</b>
<b><u>Proposed 2012 Student Fee - One Time</u></b>				
Student Application Fee	\$80		50	\$4,000

## Appendix Attachment 5

<b>East Carolina University</b>					
<b>School of Dental Medicine</b>					
<b>Narrative for Tuition and Fees for 2011</b>					
<b>Schedule ( C )</b>					
<b>Description</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Total Costs</b>
University Tuition	\$21,000	\$21,000	\$21,000	\$14,000	\$77,000
<b>Total Tuition</b>	<b>\$21,000</b>	<b>\$21,000</b>	<b>\$21,000</b>	<b>\$14,000</b>	<b>\$77,000</b>
Student Activities	\$363	\$363	\$363	\$363	\$1,452
Misc Operations	\$230	\$230	\$230	\$230	\$920
Athletic Fee	\$526	\$526	\$526	\$526	\$2,104
Student Health Fee	\$230	\$230	\$230	\$230	\$920
Educational & Technical	\$202	\$202	\$202	\$202	\$808
Debt Service Fee	\$318	\$318	\$318	\$318	\$1,272
SCT Banner	\$50	\$50	\$50	\$50	\$200
Miscellaneous Charges	\$147	\$147	\$147	\$147	\$588
<b>University Fees</b>	<b>\$2,066</b>	<b>\$2,066</b>	<b>\$2,066</b>	<b>\$2,066</b>	<b>\$8,264</b>
ASDA National Dues	\$90	\$90	\$90	\$60	\$330
ASDA Local Dues	\$60	\$60	\$60	\$40	\$220
Risk Management	\$150	\$150	\$150	\$100	\$550
Medical Insurance	\$750	\$750	\$750	\$500	\$2,750
Disability Insurance	\$60	\$60	\$60	\$40	\$220
Dental Materials Fee	\$75	\$75	\$75	\$50	\$275
Electronic Textbooks	\$600	\$600	\$600	\$400	\$2,200
Instrument Lease Fee	\$3,225	\$3,225	\$3,225	\$2,150	\$11,825
<b>Dental School Fees</b>	<b>\$5,010</b>	<b>\$5,010</b>	<b>\$5,010</b>	<b>\$3,340</b>	<b>\$18,370</b>
Dental School Application Fee	\$80	\$0	\$0	\$0	\$80
<b>One Time Dental Fees</b>	<b>\$80</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$80</b>
<b>Total University Tuition &amp; Fee</b>	<b>\$28,156</b>	<b>\$28,076</b>	<b>\$28,076</b>	<b>\$19,406</b>	<b>\$103,714</b>
Hard Copy Textbooks	\$600	\$600	\$600	\$400	\$2,200
Annual Vaccination	\$20	\$20	\$20	\$20	\$80
Laptop Computer, I-Pad & I-Pod	\$2,500	\$0	\$0	\$0	\$2,500
National Boards - Part 1	\$0	\$265	\$0	\$0	\$265
National Boards - Pat 2	\$0	\$0	\$0	\$345	\$345
CITA Board Fees	\$0	\$0	\$0	\$1,600	\$1,600
Cap & Gown Rental	\$0	\$0	\$0	\$75	\$75
<b>Student Incurred Expenses</b>	<b>\$3,120</b>	<b>\$885</b>	<b>\$620</b>	<b>\$2,440</b>	<b>\$7,065</b>
<b>Estimated Living Expenses</b>	<b>\$18,000</b>	<b>\$18,000</b>	<b>\$18,000</b>	<b>\$12,000</b>	<b>\$66,000</b>
<b>Projected Educational Expens</b>	<b>\$49,276</b>	<b>\$46,961</b>	<b>\$46,696</b>	<b>\$33,846</b>	<b>\$176,779</b>

Appendix Attachment 5

<b>East Carolina University</b>											
<b>Comparative Cost of Dental Education</b>											
<b>Narrative for Tuition and Fees for 2011</b>											
<b>Schedule (D)</b>	<b>2011-12 East Carolina University</b>					<b>2010-11 University of North Carolina - Chapel Hill</b>					<b>Difference</b>
<b>Description</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Total</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Total</b>	<b>Total</b>
<b><u>Dental School Comparison</u></b>											
NC Resident Tuition	\$21,000	\$21,000	\$21,000	\$14,000	<b>\$77,000</b>	\$20,491	\$20,491	\$20,491	\$17,935	<b>\$79,408</b>	<b>\$2,408</b>
NC Resident Fees	\$2,066	\$2,066	\$2,066	\$2,066	<b>\$8,264</b>	\$2,512	\$2,512	\$2,512	\$2,008	<b>\$9,543</b>	<b>\$1,279</b>
Living Expenses	\$18,000	\$18,000	\$18,000	\$12,000	<b>\$66,000</b>	\$18,070	\$18,070	\$18,070	\$12,047	<b>\$66,257</b>	<b>\$257</b>
Instruments/Books/Supplies	\$4,260	\$4,260	\$4,260	\$2,840	<b>\$15,620</b>	\$4,869	\$5,968	\$3,558	\$2,587	<b>\$16,982</b>	<b>\$1,362</b>
Travel	\$0	\$0	\$0	\$0	<b>\$0</b>	\$0	\$0	\$0	\$0	<b>\$0</b>	<b>\$0</b>
Health Insurance	\$750	\$750	\$750	\$500	<b>\$2,750</b>	\$1,500	\$1,500	\$1,500	\$1,500	<b>\$6,000</b>	<b>\$3,250</b>
Miscellaneous	\$3,200	\$885	\$620	\$2,440	<b>\$7,145</b>	\$2,217	\$282	\$17	\$2,037	<b>\$4,553</b>	<b>(\$2,592)</b>
<b>Total NC Resident Budget</b>	<b>\$49,276</b>	<b>\$46,961</b>	<b>\$46,696</b>	<b>\$33,846</b>	<b>\$176,779</b>	<b>\$49,659</b>	<b>\$48,823</b>	<b>\$46,148</b>	<b>\$38,113</b>	<b>\$182,742</b>	<b>\$5,963</b>

East Carolina University												
School of Dental Medicine												
Narrative for Tuition and Fees for 2011												
Schedule (E)												
Dental School	Year 1						All Four Years					
	Resident		Instrument		Estimated	Total	Resident		Instrument		Estimated	Total
	Tuition	Fees	Books & Supplies	Other Expenses	Living Expenses	Resident Cost	Tuition	Fees	Books & Supplies	Other Expenses	Living Expenses	Resident Cost
University of Puerto Rico	\$11,491	\$934	\$11,940	\$0	\$12,700	\$37,065	\$32,272	\$3,676	\$28,840	\$0	\$52,704	\$117,492
University of Mississippi	\$14,030	\$0	\$6,420	\$0	\$14,211	\$34,661	\$56,120	\$2,712	\$11,960	\$0	\$56,844	\$127,636
West Virginia University	\$13,223	\$1,742	\$12,500	\$0	\$14,134	\$41,599	\$51,761	\$6,398	\$28,612	\$0	\$52,924	\$139,695
Univ of Texas, San Antonio	\$13,125	\$8,030	\$276	\$575	\$15,000	\$37,006	\$52,500	\$24,752	\$1,136	\$1,590	\$60,000	\$139,978
Univ of Missouri - Kansas City	\$23,698	\$4,138	\$700	\$0	\$7,000	\$35,536	\$106,620	\$20,196	\$2,800	\$0	\$28,000	\$157,616
Univ of Alabama at Birmingham	\$15,268	\$3,443	\$9,878	\$0	\$15,187	\$43,776	\$64,466	\$13,907	\$23,800	\$0	\$60,748	\$162,921
Louisiana State University	\$11,155	\$845	\$11,362	\$0	\$21,681	\$45,043	\$44,620	\$3,380	\$30,145	\$0	\$86,724	\$164,869
Texas A&M, Baylor College	\$10,620	\$2,228	\$6,125	\$0	\$22,020	\$40,973	\$42,480	\$8,912	\$19,760	\$0	\$96,072	\$167,224
University of North Carolina	\$18,991	\$2,511	\$7,029	\$0	\$18,070	\$46,601	\$73,408	\$9,540	\$19,392	\$0	\$71,286	\$173,626
University of Texas, Houston	\$13,125	\$4,428	\$7,271	\$0	\$23,208	\$48,032	\$52,500	\$19,775	\$16,522	\$0	\$88,964	\$177,761
University of Louisville	\$21,564	\$1,839	\$7,500	\$0	\$19,166	\$50,069	\$86,256	\$7,356	\$26,000	\$0	\$73,223	\$192,835
SUNY - Buffalo	\$19,650	\$1,607	\$12,998	\$0	\$18,325	\$52,580	\$78,600	\$6,428	\$36,152	\$0	\$73,300	\$194,480
University of Tennessee	\$20,200	\$1,919	\$16,145	\$0	\$18,070	\$56,334	\$80,800	\$8,291	\$36,755	\$0	\$71,286	\$197,132
Medical College of Georgia	\$20,417	\$1,003	\$7,610	\$0	\$24,000	\$53,030	\$75,809	\$5,413	\$20,826	\$6,000	\$90,000	\$198,048
University of Washington	\$20,997	\$475	\$9,801	\$0	\$16,665	\$47,938	\$96,654	\$475	\$25,300	\$0	\$77,770	\$200,199
University of Florida	\$26,894	\$0	\$7,367	\$2,110	\$14,020	\$50,391	\$107,576	\$0	\$29,468	\$8,440	\$56,080	\$201,564
University of Colorado	\$22,291	\$3,793	\$5,548	\$3,550	\$19,440	\$54,622	\$89,164	\$14,527	\$22,192	\$3,550	\$72,900	\$202,333
University of Nebraska	\$24,848	\$3,330	\$7,170	\$0	\$19,200	\$54,548	\$84,412	\$12,944	\$28,240	\$0	\$76,800	\$202,396
SUNY - Stony Brook	\$19,650	\$6,465	\$8,200	\$2,691	\$18,100	\$55,106	\$78,600	\$25,551	\$17,587	\$6,065	\$78,130	\$205,933
U of Medicine & Dentistry at NJ	\$26,227	\$3,632	\$11,139	\$0	\$16,392	\$57,390	\$104,908	\$10,955	\$24,963	\$0	\$65,568	\$206,394
University of Minnesota	\$23,896	\$5,727	\$4,980	\$0	\$12,106	\$46,709	\$114,751	\$25,451	\$18,848	\$0	\$48,424	\$207,474
University of Iowa	\$31,187	\$0	\$13,066	\$0	\$16,033	\$60,286	\$112,480	\$0	\$28,052	\$0	\$67,340	\$207,872
University of Kentucky	\$23,910	\$1,089	\$9,014	\$0	\$21,064	\$55,077	\$95,640	\$4,356	\$26,824	\$0	\$84,256	\$211,076
Indiana University	\$25,026	\$0	\$11,317	\$0	\$20,256	\$56,599	\$100,104	\$0	\$29,801	\$600	\$81,024	\$211,529
University of Connecticut	\$19,592	\$7,987	\$7,372	\$0	\$21,000	\$55,951	\$78,368	\$31,948	\$12,690	\$3,255	\$86,175	\$212,436
Southern Illinois Univ	\$23,284	\$5,164	\$8,909	\$0	\$20,025	\$57,382	\$93,136	\$20,656	\$19,353	\$0	\$79,930	\$213,075
University of Oklahoma	\$16,336	\$5,587	\$15,587	\$0	\$26,821	\$64,331	\$65,344	\$19,452	\$38,828	\$0	\$97,226	\$220,850
Oregon Health & Science Univ	\$26,020	\$6,070	\$14,386	\$0	\$16,390	\$62,866	\$102,055	\$24,825	\$32,507	\$0	\$65,560	\$224,947
Virginia Commonwealth Univ	\$19,617	\$7,280	\$4,700	\$12,018	\$16,245	\$59,860	\$78,468	\$29,120	\$11,342	\$45,350	\$64,980	\$229,260
University of Michigan	\$29,268	\$189	\$7,295	\$0	\$22,488	\$59,240	\$117,072	\$756	\$27,492	\$0	\$89,948	\$235,268
University of Maryland	\$21,193	\$11,368	\$5,837	\$0	\$23,500	\$61,898	\$84,772	\$36,284	\$18,212	\$0	\$98,300	\$237,568
Univ of Nevada, Las Vegas	\$40,434	\$450	\$5,418	\$5,769	\$13,467	\$65,538	\$148,258	\$1,650	\$15,818	\$23,153	\$49,379	\$238,258
Ohio State University	\$27,570	\$318	\$5,112	\$0	\$15,984	\$48,984	\$137,850	\$1,590	\$22,140	\$0	\$79,920	\$241,500
Univ of Illinois, Chicago	\$37,416	\$2,608	\$900	\$0	\$15,000	\$55,924	\$172,061	\$16,798	\$2,400	\$0	\$60,000	\$251,259
Univ of Calif, San Francisco	\$0	\$30,762	\$17,412	\$0	\$18,126	\$66,300	\$0	\$128,872	\$46,233	\$0	\$84,588	\$259,693
Univ of Calif, Los Angeles	\$0	\$29,069	\$19,078	\$0	\$19,128	\$67,275	\$0	\$123,983	\$40,832	\$0	\$95,640	\$260,455
Medical Univ of South Carolina	\$34,884	\$0	\$14,980	\$0	\$24,385	\$74,249	\$130,940	\$0	\$49,760	\$0	\$93,654	\$274,354
<b>Source:</b> 2010 ADEA Guide to Dental Schools ( For Students entering in Fall 2011)												
<b>2010-11 Proposed</b>												
UNC - Chapel Hill	\$20,491	\$2,512	\$4,869	\$3,717	\$18,070	\$49,659	\$79,408	\$9,542	\$16,982	\$10,553	\$66,257	\$182,742
<b>2011-12 Proposed</b>												
East Carolina University	\$21,000	\$2,066	\$5,090	\$3,120	\$18,000	\$49,276	\$77,000	\$8,264	\$18,450	\$7,065	\$66,000	\$176,779
	Peer Schools			UNC-Chapel Hill								

Appendix Attachment 5

East Carolina University									
School of Dental Medicine									
Narrative for Tuition and Fees for 2011					Financial Assistance				
Schedule (F)					2009 Entering Class				2009
Dental School	Doctoral Degree Offered	Time to Degree Months	2009-10 Entering Class Enrollment	Total Predoctoral Enrollment	Recipients of Grants & Scholarships	Resident Average Award	Recipients of Student Loans	Resident Average Loan	Average Graduate Indebtedness
Univ of Alabama at Birmingham	D.M.D.	48	58	230					
Univ of California, Los Angeles	D.D.S.	45	88	375	65	\$12,078	77	\$42,120	
Univ of California, San Francisco	D.D.S.	42	88	333					
Univ of Colorado - Denver	D.D.S.	48	52	208	23	\$5,918	42	\$42,505	\$146,902
Univ of Connecticut	D.M.D.	45	45	165	29	\$13,840	38	\$28,514	\$145,306
Univ of Florida	D.M.D.	41	83	329	24	\$21,500	82	\$43,200	\$119,522
Medical College of Georgia	D.M.D.	46	65	256	29		61		
Southern Illinois University	D.M.D.	44	51	204	8	\$24,299	42	\$32,147	\$177,007
Univ of Illinois at Chicago	D.M.D.	44	66	271					
Indiana University	D.D.S.	48	100	400	13		91	\$47,557	\$226,000
University of Iowa	D.D.S.	48	80	320	21	\$9,375			
University of Kentucky	D.M.D.	43	57	223	34	\$1,788	47	\$44,308	\$142,026
University of Louisville	D.M.D.	40	120	335					
Louisiana State University	D.D.S.	48	65	241					
University of Maryland	D.D.S.	46	130	513					
University of Michigan	D.D.S.	46	105	443					
University of Minnesota	D.D.S.	48	98	413			87	\$45,940	
University of Mississippi	D.M.D.	48	35	137					
Univ of Missouri-Kansas City	D.D.S.	40	100	397					\$144,000
Univ of Nebraska Medical Center	D.D.S.	45	45	180					
Univ of Nevada, Las Vegas	D.M.D.	45	75	315				\$53,987	\$195,697
Univ of Med and Dent of New Jersey	D.M.D.	48	90	379	23	\$4,413	79	\$14,115	
SUNY - Stony Brook Univ	D.D.S.	44	40	158		\$312		\$40,500	
SUNY - Univ at Buffalo	D.D.S.	43	90	360					
East Carolina University	D.M.D.	44	50	200					
Univ of N. C. at Chapel Hill	D.D.S.	46	81	318	73		74	\$30,537	\$131,522
The Ohio State University	D.D.S.	45	106	416					\$172,000
University of Oklahoma	D.D.S.	48	56	230	6		45	\$42,500	\$146,533
Oregon Health & Science Univ	D.M.D.	47	75	300	2	\$2,000	72	\$53,970	
University of Puerto Rico	D.M.D.	41	40	171					
Medical Univ of South Carolina	D.M.D.	48	58	233			53		
University of Tennessee	D.D.S.	44	80	318	33	\$3,000	71	\$19,500	



Appendix Attachment 5

East Carolina University									
School of Dental Medicine									
Narrative for Tuition and Fees for 2011					Financial Assistance				
Schedule (F)					2009 Entering Class				2009
Dental School	Doctoral Degree Offered	Time to Degree Months	2009-10 Entering Class Enrollment	Total Predoctoral Enrollment	Recipients of Grants & Scholarships	Resident Average Award	Recipients of Student Loans	Resident Average Loan	Average Graduate Indebtedness
Texas A&M Univ - Baylor	D.D.S.	48	102	375	57	\$2,771	85	\$34,259	\$130,182
Univ of Texas HSC at Houston	D.D.S.	46	84	331					
Univ of Texas HSC at San Antor	D.D.S.	48	94	399					
Virginia Commonwealth Univ	D.D.S.	42	95	380		\$3,600	71	\$51,444	\$154,316
University of Washington	D.D.S.	40	63	236					
West Virginia University	D.D.S.	45	50	200					
<b>Source:</b> 2010 ADEA Official Guide to Dental Schools (For students entering in Fall 2011)									

<b>East Carolina University</b>									
<b>School of Dental Medicine</b>									
<b>Narrative for Tuition and Fees for 2011</b>									
<b>Schedule (G)</b>									
	<b>2005-06 Original Budget</b>			<b>Average State Raise</b>			<b>2005-06 Revised Appropriation</b>		
		<b>Average</b>					<b>Average</b>		
<b>Description</b>	<b>FTE</b>	<b>Salary</b>	<b>Amount</b>	<b>2006-07</b>	<b>2007-08</b>	<b>2008-09</b>	<b>FTE</b>	<b>Salary</b>	<b>Amount</b>
Dean	1.00	\$250,000	\$250,000	\$7,500	\$5,150	\$0	1.00	\$262,650	\$262,650
SAAO Admin Faculty	3.00	\$150,000	\$450,000	\$4,500	\$3,090	\$0	3.00	\$157,590	\$472,770
Basic Science	5.00	\$90,000	\$450,000	\$2,700	\$2,318	\$0	5.00	\$95,018	\$475,088
Materials/Engineering	2.00	\$80,000	\$160,000	\$2,400	\$2,060	\$0	2.00	\$84,460	\$168,920
Health Services Research	4.00	\$85,000	\$340,000	\$2,550	\$2,189	\$0	4.00	\$89,739	\$358,955
General Dentistry - Chair	1.00	\$200,000	\$200,000	\$6,000	\$5,150	\$0	1.00	\$211,150	\$211,150
General Dentistry - Greenville	20.00	\$100,000	\$2,000,000	\$3,000	\$2,575	\$0	20.00	\$105,575	\$2,111,500
General Dentistry - CSLC	10.00	\$150,000	\$1,500,000	\$4,500	\$3,863	\$0	10.00	\$158,363	\$1,583,625
Pediatric/Orthodontics - Chair	1.00	\$200,000	\$200,000	\$6,000	\$5,150	\$0	1.00	\$211,150	\$211,150
Pediatrics/Orthodontics - Facul	7.00	\$150,000	\$1,050,000	\$4,500	\$3,863	\$0	7.00	\$158,363	\$1,108,538
Surgical Sciences - Chair	0.00	\$200,000	\$0	\$6,000	\$5,150	\$0	0.00	\$211,150	\$0
Surgical Sciences - Faculty	13.00	\$150,000	\$1,950,000	\$4,500	\$3,863	\$0	13.00	\$158,363	\$2,058,713
<b>Total Faculty</b>	<b>67.00</b>		<b>\$8,550,000</b>				<b>67.00</b>		<b>\$9,023,058</b>
Faculty Fringe Benefits			\$1,902,777						\$2,008,054
SPA Support Staff			\$4,181,111						\$4,412,445
Basic Science Medical Instr.			\$0						\$0
Non-Personnel Operating Budget			\$1,000,000						\$1,056,443
General Institutional Support			\$0						\$0
Student Financial Aid			\$0						\$0
Student Dental Fees			\$0						\$0
<b>Total Appropriation</b>			<b>\$15,633,888</b>						<b>\$16,500,000</b>
<b>Note:</b> Faculty Fringe Benefits are .222547 of Faculty Salaries									
Non-Faculty Positions (Support Staff @ 40% of Faculty Total)									
<b>Legislative Increases for EPA Faculty Positions</b>									
FY 2006-07	6.00%	All EPA Employees							
FY 2007-08	4.00%	EPS Non-Faculty							
	5.00%	EPA Faculty							
<b>Average State Raises:</b> calculated at 50% of the legislative increases									

East Carolina University									
School of Dental Medicine									
Narrative for Tuition and Fees for 2011							2014-15		
Schedule (H)	2005-06 Revised Appropriation			Proposed Tuition & Fees			Appropriation , Tuition & Dental Fees		
Description	FTE	Average	Amount				FTE	Average	Amount
		Salary						Salary	
Dean	1.00	\$262,650	\$262,650				1.00	\$262,650	\$262,650
SAAO Admin Faculty	3.00	\$157,590	\$472,770				3.00	\$157,590	\$472,770
Basic Science	5.00	\$95,018	\$475,088				5.00	\$95,018	\$475,088
Materials/Engineering	2.00	\$84,460	\$168,920				2.00	\$84,460	\$168,920
Health Services Research	4.00	\$89,739	\$358,955				4.00	\$89,739	\$358,955
General Dentistry - Chair	1.00	\$211,150	\$211,150				1.00	\$211,150	\$211,150
General Dentistry - Greenville	20.00	\$105,575	\$2,111,500				20.00	\$105,575	\$2,111,500
General Dentistry - CSLC	10.00	\$158,363	\$1,583,625				10.00	\$158,363	\$1,583,625
Pediatric/Orthodontics - Chair	1.00	\$211,150	\$211,150				1.00	\$211,150	\$211,150
Pediatrics/Orthodontics - Facul	7.00	\$158,363	\$1,108,538				7.00	\$158,363	\$1,108,538
Surgical Sciences - Chair	0.00	\$211,150	\$0				0.00	\$211,150	\$0
Surgical Sciences - Faculty	13.00	\$158,363	\$2,058,713				13.00	\$158,363	\$2,058,713
<b>Total Faculty</b>	<b>67.00</b>		<b>\$9,023,058</b>			<b>\$0</b>	<b>67.00</b>		<b>\$9,023,058</b>
Faculty Fringe Benefits			\$2,008,054			\$0			\$2,008,054
SPA Support Staff			\$4,412,445			\$0			\$4,412,445
Basic Science Medical Instr.			\$0			\$0			\$0
Non-Personnel Operating Budget			\$1,056,443			\$0			\$1,056,443
General Institutional Support			\$0		\$2,310,000				\$2,310,000
Student Financial Aid			\$0		\$1,540,000				\$1,540,000
Student Dental Fees			\$0		\$918,500				\$918,500
<b>Total Requirements</b>			<b>\$16,500,000</b>		<b>\$4,768,500</b>				<b>\$21,268,500</b>
State Appropriation			\$16,500,000		\$0				\$16,500,000
Student Tuition			\$0		\$3,850,000				\$3,850,000
Student Dental Fees			\$0		\$918,500				\$918,500
<b>Total Proposed Funding</b>			<b>\$16,500,000</b>		<b>\$4,768,500</b>				<b>\$21,268,500</b>
<b>Note:</b> This does not include any Legislative increases to include cost of living, salary increases, or fringe benefit increases provided by the Legislature for the interim years. Also, does not include projected clinical income and related expenses.									

<b>East Carolina University</b>											
<b>Comparative Cost of Medical Education</b>											
<b>FY 2010-11</b>											
<b>Addendum 1</b>	<b>East Carolina University</b>					<b>University of North Carolina - Chapel Hill</b>					<b>Difference</b>
<b>Description</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Total</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Total</b>	<b>Total</b>
<b>Medical School Comparison</b>											
NC Resident Tuition/Fees	\$10,794	\$10,794	\$10,794	\$10,794	<b>\$43,176</b>	\$13,652	\$13,652	\$13,652	\$13,652	<b>\$54,608</b>	<b>\$11,432</b>
Living Expenses	\$12,608	\$14,626	\$16,309	\$14,245	<b>\$57,788</b>	\$17,576	\$17,576	\$17,576	\$17,576	<b>\$70,304</b>	<b>\$12,516</b>
Books/Supplies	\$710	\$400	\$444	\$15	<b>\$1,569</b>	\$1,912	\$1,912	\$1,912	\$1,912	<b>\$7,648</b>	<b>\$6,079</b>
Travel	\$0	\$0	\$0	\$0	<b>\$0</b>	\$1,560	\$1,560	\$1,560	\$1,560	<b>\$6,240</b>	<b>\$6,240</b>
Health Insurance	\$1,317	\$1,317	\$1,317	\$1,317	<b>\$5,268</b>	\$1,986	\$1,986	\$1,986	\$1,986	<b>\$7,944</b>	<b>\$2,676</b>
Miscellaneous	\$4,450	\$4,129	\$5,619	\$3,456	<b>\$17,654</b>	\$5,988	\$5,988	\$5,988	\$5,988	<b>\$23,952</b>	<b>\$6,298</b>
<b>Total NC Resident Budget</b>	<b>\$29,879</b>	<b>\$31,266</b>	<b>\$34,483</b>	<b>\$29,827</b>	<b>\$125,455</b>	<b>\$42,674</b>	<b>\$42,674</b>	<b>\$42,674</b>	<b>\$42,674</b>	<b>\$170,696</b>	<b>\$45,241</b>