



Finance and Facilities Committee Meeting
 November 1, 2018
 Agenda

- I. Approval of September 6, 2018 Minutes Action

- II. Actions and Information Items
 - A. Approvals to Action
 - 1. Grant One Permanent Utility Easement to Greenville Utilities Commission
 - 2. Grant Two Permanent Utility Easements to Greenville Utilities
 - 3. Convey Right of Way and Easement to North Carolina Department of Transportation
 - 4. Lease by Acquisition Office Space at 301 S. Evans Street

 - B. Tuition and Fees Action

 - C. Approved EHRA Employment Salary Adjustments Pursuant to September 30, 2016 Expanded Authority Information

 - D. Employment Engagement Survey Information

 - E. Designer Selections since last Board Meeting Information

 - F. Capital Projects Update Information

 - G. Campus Safety Update Information

 - H. Other Information



**Board of Trustees
Finance and Facilities Committee
November 1, 2018**

Agenda Item: I.A

Approval of September 6, 2018
Minutes

Responsible Person:

Sara Thorndike,
VC for Administration & Finance

Action Requested:

Approval

Notes:

N/A



**East Carolina University | Board of Trustees
Finance & Facilities | ECHI | September 6, 2018
Minutes**

The Finance & Facilities Committee of the ECU Board of Trustees met in regular session on July 12, 2018 at 10:00 am at the Murphy Center. Committee members present included Edwin Clark, Vern Davenport, Leigh Fanning, Max Joyner, Deborah Davis and Vince Smith. Jordan Koonts was absent.

Finance and Facilities Committee met on September 6, 2018.

I. MINUTES

- A. The committee approved the minutes from the July 12, 2018 meeting.

II. INFORMATION ITEMS

- A. Sara Thorndike, VC for Administration, provided the Approved EHRA Employee Salary Adjustments pursuant to September 30, 2016 Expanded authority.
- B. Bill Bagnell, Associate VC for Campus Operations, provided an Update on the Designer Selections since the last Board meeting.
- C. Bill Bagnell, Associate VC for Campus Operations, provided an Update on Heritage Hall.
- D. Bill Bagnell, Associate VC for Campus Operations, updated the committee on Capital Projects.
- E. Don Sweet, Associate Vice Chancellor for ITCS, shared the ITCS Year End Review.
- F. Bill Koch, Associate VC for Environmental Health and Campus Safety, updated the committee on Parking and Campus Safety.
- G. Bill Bagnell, Associate VC for Campus Operations and Max Joyner, Chair of Finance and Facilities, shared information on the Dail House and the Proctor Young House.
- H. Sara Thorndike, VC for Administration and Finance and Jay Golden, VC for Research, Economic Development and Engagement, provided updates on the Millennial Property.
- I. Went into Closed Session at 2:21pm. Resumed regular session 2:33pm
- J. Sara Thorndike, VC for Administration and Finance, provided information from the UNC Dashboard.

Meeting adjourned at 2:51pm.



**Board of Trustees
Finance and Facilities Committee
November 1, 2018**

Agenda Item: II.A.

Grant Approvals to:

1. Grant One Permanent Utility Easement to Greenville Utilities Commission
2. Grant Two Permanent Utility Easements to Greenville Utilities Commission
3. Convey Right of Way and Easement to North Carolina Department of Transportation
4. Lease by Acquisition Office Space at 301 S. Evans Street

Responsible Person:

Sara Thorndike,
VC for Administration & Finance
Bill Bagnell,
Associate VC for Campus Operations

Responsible Person:

Sara Thorndike,
VC for Administration & Finance

Action Requested:

Approval

Notes:

N/A



MEMORANDUM

TO: Sara Thorndike
FROM: Kevin Carraway
DATE: September 28, 2018
SUBJECT: Request ECU Board of Trustees Approval to Grant One Permanent Utility Easement to Greenville Utilities Commission

Request ECU Board of Trustees approval to grant one permanent easement to Greenville Utilities Commission to support the installation of Vidant Peaking Generators as per the survey map and legal description for the sum of \$1.00.

A permanent 15' in width utility easement located immediately adjacent to the southern right-of-way of NCSR 1202-MacGregor Downs Road and the eastern right-of-way of Arlington Boulevard (depicted on the attached survey map).

Granting of the easement is contingent on subsequent approvals from UNC General Administration, State Property Office, and Council of State will be required.

cc: B. Bagnell

Prepared by: Phillip R. Dixon, Attorney
File: Greenville Utilities Commission
Post Office Box 1847
Greenville, NC 27835

PN 42632

NORTH CAROLINA
PITT COUNTY

GRANT OF ALL UTILITIES EASEMENT
AND ACCESS EASEMENT FOR
INGRESS, EGRESS, AND REGRESS
DATE _____

KNOW ALL MEN BY THESE PRESENTS, that the undersigned "GRANTOR" (whether one or more), for and in consideration of the sum of ONE DOLLAR (\$1.00) and other good and valuable consideration to it in hand paid by GREENVILLE UTILITIES COMMISSION of the City of Greenville, Pitt County, North Carolina, 401 South Greene Street (PO Box 1847), Greenville, NC 27835-1847, hereinafter referred to as the "COMMISSION," the receipt of which is hereby acknowledged, does hereby grant the City of Greenville, a body politic and corporate in Pitt County, North Carolina, for use of the "COMMISSION," its licensees, successors and assigns, the right, privilege and easement to go in, through, under, and upon lands of the GRANTOR located in Greenville Township, Pitt County, North Carolina, and more fully described as follows:

A Permanent Utility Easement 15 feet in width, more or less, and 411 feet in length, more or less, in two (2) separate links, 44 and 367 feet, more or less, in length (Dimensions are not an absolute measurement and may vary in length), containing 6,458 sq. ft., more or less, across Tax Parcel No. 42632 (according to the records in the Office of the Tax Administration of Pitt County, NC), said property described in Deed Book 1517 at page 185 and shown in Map Book 40 page 192, Pitt County Public Registry, and traveling from a point in the Grantors north property line common with Tax Parcel No. 15814 and located immediately adjacent to the southern right-of-way of NCSR1202 - MacGregor Downs Road (60' R/W Public), and the eastern right-of-way of Arlington Boulevard (80' R/W Public - 60' B-B), across the subject property, a southwesterly direction along the grantors northeast property line and located immediately adjacent to the southern right-of-way of NCSR1202 - MacGregor Downs Road (60' R/W Public), and the eastern right-of-way of Arlington Boulevard (80' R/W Public - 60' B-B), 198 feet in length, more or less, to a point, the Point of Beginning; thence across the subject property 367 feet in length, more or less, along the Grantor's west property line common with and located immediately adjacent to the eastern right-of-way of Arlington Boulevard (80' R/W Public - 60' B-B) to a point: thence across the subject property 44 feet in length, more or less, along the Grantor's west property line common with and located immediately adjacent to the eastern right-of-way of Arlington Boulevard (80' R/W Public - 60' B-B) to a point in the Grantor's west property line, a common corner with the east right-of-way of Arlington Boulevard (80' R/W Public - 60' B-B), and the northern right-of-way of Heart Drive (90' R/W Private - 66' B-B) to a point, all as more particularly shown as the shaded portions on the sketch entitled "North Carolina State of Greenville TWP, Pitt Co., NC" dated July 19, 2018, which is marked Exhibit "A" and is attached hereto and made a part hereof, and to which reference is hereby made for a more particular and accurate description of the subject easement.

and to construct, install, operate and maintain utility facilities within such easement in a manner suitable to the Commission upon, across, under and through said premises within an easement and right of way strip of the width, location and approximate length hereinafter defined and to be utilized by the Commission a permanent easement and a temporary construction easement for the public use with the right to do all things necessary or convenient thereto, including the following:

- (a) the right of officers, agents, and workmen of the Commission and its contractors to go to and from said right of way strip at all times over the above described land by such route or routes as shall occasion the least practicable inconvenience to Grantor, including private roads and ways then existing thereon, on foot or by conveyance, with materials, machinery, supplies and equipment as may be desirable; provided that except in emergencies, existing roads and ways thereon shall be used to the extent that they afford ingress and egress to and from the right of way strip; and to construct, reconstruct, work upon, repair, alter, inspect and in general do any other thing necessary or convenient to maintain and operate said lines for the purpose aforesaid;
- (b) the right and privilege to enter upon the land included in the construction easement hereinabove described for the purpose of constructing said utility facilities, and the right and privilege at all times to enter upon the land included in the area of the permanent easement hereinabove described for the maintenance and repair of said utility facilities;
- (c) the right to clear, and keep cleared, from said right of way strip all structures (other than ordinary fences, but when Commission desires, such fences may be opened and reclosed or temporarily removed and replaced, or Commission may provide suitable gates therein) and all vegetation which may interfere with the utility facilities herein described and to use (1) chemicals which are not injurious to human beings, domestic animals, fish or game, (2) machinery, and (3) other forms of equipment and devices in so doing;
- (d) the right to install, construct, repair, maintain and operate all utility lines, structures and appurtenant facilities of the Commission.

The structures and appurtenant facilities installed by the Commission shall be and remain the property of the Commission and may be removed by it at any time and from time to time.

Grantor reserves the right to use the lands in and over which the right of way and easement rights are hereby granted for all purposes not inconsistent with said right of way and easement rights, except that Grantor agrees that (1) no buildings or permanent structures, wells, septic tanks, absorption pits, underground or overhead storage tanks, burial plots, or any other obstruction which might interfere with the construction, maintenance and operation of said utility facilities shall be placed within the area of said strip without the express written permission of the Commission; and (2) the Commission's facilities shall in no way be interfered with or endangered by the Grantor or Grantor's licensees, successors or assigns, without the express written permission of the Commission.

The Commission agrees that it will repair, rebuild, replace or pay the actual damages sustained as mutually agreed upon by the Commission and Grantor, and pay the actual damages to actual crops inside said right of way strip on the above land caused by the construction, operation, maintenance, inspection, rebuilding and removal of said lines, and in going to and from said right of way strip, and will repair any extraordinary damage to any bridge or to any road due to heavy hauling to and from the said right of way strip if claim is made within a period of thirty (30) days after such damages are sustained by Grantor.

Any notice to be given by one party to the other party hereunder may be delivered or deposited postage prepaid addressed to the following:

Grantor:	State of North Carolina 116 West Jones Street Raleigh, North Carolina 27602
Commission:	Greenville Utilities Commission 401 S. Greene Street P.O. Box 1847 Greenville, North Carolina 27835

TO HAVE AND TO HOLD the aforesaid rights, privileges and construction easement unto the Grantee for such period of time as may be required to complete the construction of said utility facilities, and thereafter a permanent easement unto the Grantee and its successors, licensees and assigns for the uses and purposes hereinabove set forth.

And Grantor, for the Grantor and for the Grantor's heirs, executors, administrators, licensees, successors and assigns, covenants to and with the Commission, its licensees, suc-

cessors and assigns, that Grantor is lawfully seized of the above described land in fee and has the right to convey the said rights, easements and privileges herein described; that the same is free and clear from any and all encumbrances not satisfactory to the Commission; that the Commission shall have quiet and peaceful possession, use and enjoyment of the aforescribed easement of right of way, rights and privileges; that the Grantor shall execute such further assurances thereof as may be required by the Commission; and Grantor will forever warrant and defend the title to the said easement of right of way, rights and privileges against the lawful claims of all persons whomsoever.

The singular shall include the plural and reference to gender shall include masculine, feminine and neuter.

IN WITNESS WHEREOF, the State of North Carolina has caused this instrument to be executed in its name by Pat McCrory, Governor, attested by Elaine F. Marshall, Secretary of State, and the Great Seal of the State of North Carolina to be hereto affixed by virtue of the power and authority aforesaid.

STATE OF NORTH CAROLINA

By: _____
Roy Cooper, Governor

[SEAL]

Attest:

Elaine F. Marshall, Secretary of State

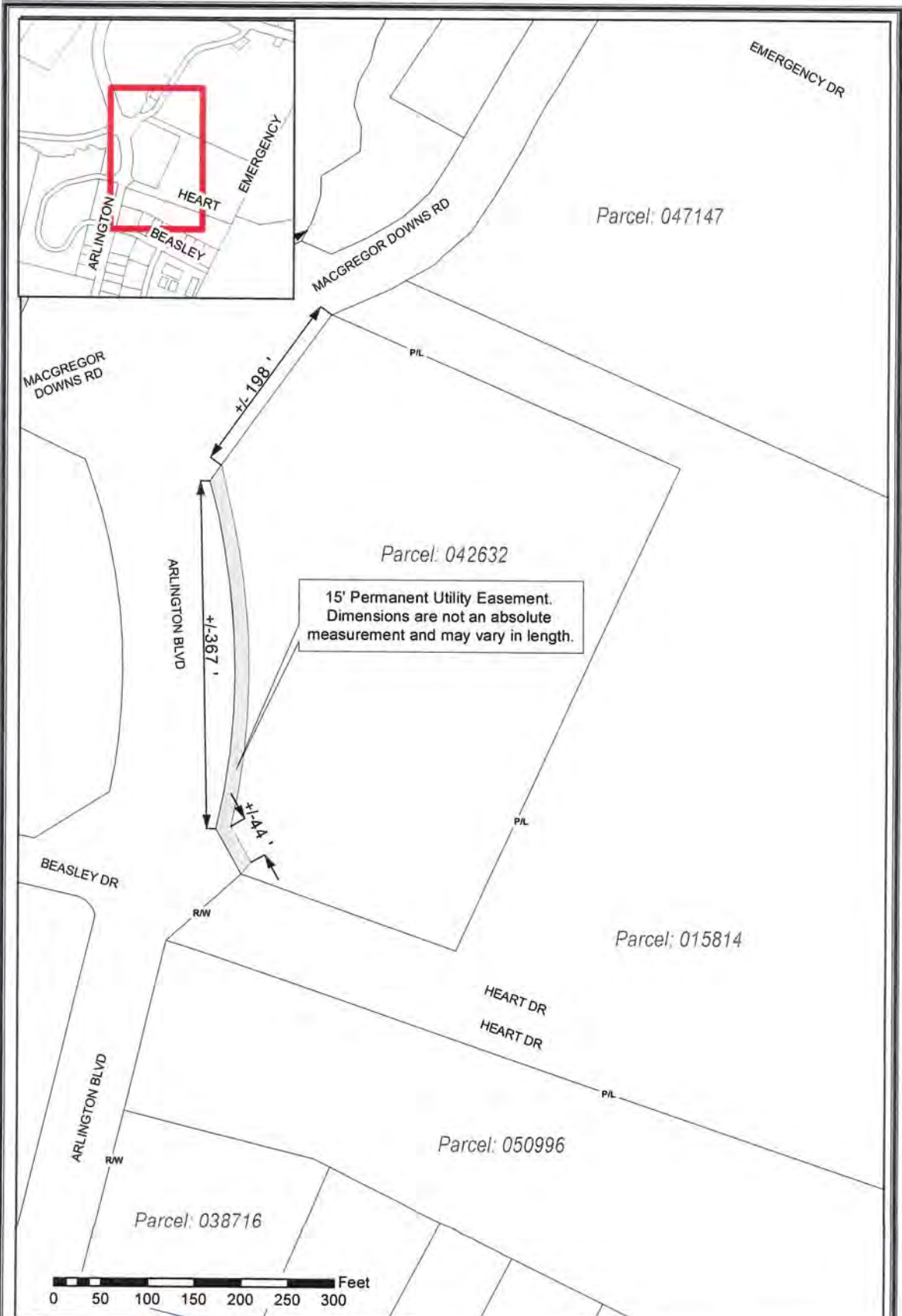
NORTH CAROLINA
WAKE COUNTY

I, _____, a Notary Public of the aforesaid County and State, certify that Elaine F. Marshall, Secretary of the State of North Carolina, personally came before me this day and acknowledged that she is the Secretary of State of North Carolina, and that by authority duly given and as the act of the State, the foregoing instrument was signed in its name by Roy Cooper, Governor of the State of North Carolina, sealed with the Great Seal of the State of North Carolina, and attested by herself as Secretary of State of North Carolina.

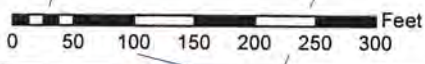
WITNESS my hand and seal, this the ____ day of _____, 2018.



My Commission Expires: _____

NOTARY PUBLIC



15' Permanent Utility Easement.
 Dimensions are not an absolute
 measurement and may vary in length.





 Greenville Utilities
 P.O. Box 1847
 Greenville, NC 27835
 (252) 752-7166
 Fax (252) 329-2172

Disclaimer
 THIS MAP MAY NOT BE A CERTIFIED SURVEY AND HAS NOT BEEN REVIEWED BY A LOCAL GOVERNMENT AGENCY FOR COMPLIANCE WITH ANY APPLICABLE LAND DEVELOPMENT REGULATIONS AND HAS NOT BEEN REVIEWED FOR COMPLIANCE WITH RECORDING REQUIREMENTS FOR PLATS.

Easements depicted on this map are for illustrative purposes only and may not be relied upon as an accurate representation for spatial reference. The source data is referenced from Pitt County Planning Department, the City of Greenville and GUC.

**North Carolina State Of
 Greenville TWP, Pitt Co., NC**

Easement Area: 6458 Sq Ft +/-	Date Created: 7/19/2018
<small>Path: M:\GIS Data Services Group\BasesMap\Projects\Easements_Plats\Negotiated\EasementMap\TempMXD\666.mxd</small>	



MEMORANDUM

TO: Sara Thorndike
FROM: 
DATE: September 28, 2018
SUBJECT: Request ECU Board of Trustees Approval to Grant Two Permanent Utility Easements to Greenville Utilities Commission

Request ECU Board of Trustees approval to grant two permanent easements to Greenville Utilities Commission to support the installation of Vidant Peaking Generators as per the survey map and legal description for the sum of \$1.00.

1. Area I (West side of Arlington Boulevard)

A permanent 25' in width utility easement located immediately adjacent to the northern right-of-way of NCSR 1202-MacGregor Downs Road and the western right-of-way of Arlington Boulevard (depicted on the attached survey map);

2. Area II (East side of Arlington Boulevard)

A permanent 15' in width utility easement located immediately adjacent to the northern right-of-way of NCSR 1201-MacGregor Downs Road and the eastern right-of-way of Arlington Boulevard (depicted on the attached survey map).

Granting of the easements is contingent on subsequent approvals from UNC General Administration, State Property Office, and Council of State will be required.

cc: B. Bagnell

Prepared by: Phillip R. Dixon, Attorney
File: Greenville Utilities Commission
Post Office Box 1847
Greenville, NC 27835

PN 50468

NORTH CAROLINA
PITT COUNTY

GRANT OF ALL UTILITIES EASEMENT
AND ACCESS EASEMENT FOR
INGRESS, EGRESS, AND REGRESS
DATE _____

KNOW ALL MEN BY THESE PRESENTS, that the undersigned "GRANTOR" (whether one or more), for and in consideration of the sum of ONE DOLLAR (\$1.00) and other good and valuable consideration to it in hand paid by GREENVILLE UTILITIES COMMISSION of the City of Greenville, Pitt County, North Carolina, 401 South Greene Street (PO Box 1847), Greenville, NC 27835-1847, hereinafter referred to as the "COMMISSION," the receipt of which is hereby acknowledged, does hereby grant the City of Greenville, a body politic and corporate in Pitt County, North Carolina, for use of the "COMMISSION," its licensees, successors and assigns, the right, privilege and easement to go in, through, under, and upon lands of the GRANTOR located in Greenville Township, Pitt County, North Carolina, and more fully described as follows:

Two Permanent Utility Easements, one 25' in width, more or less, and one 15' in width, more or less, across Tax Parcel No. 50468 (according to the records in the Office of the Tax Administration of Pitt County, NC) on both the west and east sides of Arlington Boulevard, said property described in Deed Book 1417 at Page 458 and shown in Plat Book 58 at Page 151, Pitt County Public Registry.

Area I (West side of Arlington Boulevard)

A Permanent Utility Easement 25' in width, more or less, located by traveling from the Grantor's west property line, a common boundary with Tax Parcel No. 11467, and located immediately adjacent to the northern right-of-way of NCSR 1202 – MacGregor Downs Road (80' R/W Public), in an easterly direction 1,600' in length, more or less, to a point, the Point of Beginning; thence across the subject property 267' feet in length, more or less, and located immediately adjacent to the northern right-of-way of NCSR 1202 – MacGregor Downs Road (60' R/W Public), to a point; thence across the subject property in a northeasterly direction 56' in length, more or less, and located immediately adjacent to the northern right-of-way of NCSR 1202 – MacGregor Downs Road (60' R/W Public), and the western right-of-way of Arlington Boulevard (80' R/W Public – 60' B-B), to a point;

Area II (East side of Arlington Boulevard)

A Permanent Utility Easement 15' in width, more or less, located by traveling from the Grantor's east property line, a common boundary with Tax Parcel No. 39863, and located immediately adjacent to the northern right-of-way of NCSR 1202 – MacGregor Downs Road (60' R/W Public), in a westerly direction 114' in length, more or less, to a point, the Point of Beginning; thence across the subject property in a northwesterly direction 88' in length, more or less, and located immediately adjacent to the northern right-of-way of NCSR 1202 – MacGregor Downs Road (60' R/W Public), and the eastern right-of-way of Arlington Boulevard (80' R/W Public – 60' B-B), to a point;

Said easement area containing 10,170 square feet, more or less, all as more particularly shown as the shaded portions on the sketch entitled "North Carolina State of Greenville TWP, Pitt Co., NC" dated May 4, 2018, which is marked Exhibit "A" and is attached hereto

Commission: Greenville Utilities Commission
401 S. Greene Street
P.O. Box 1847
Greenville, North Carolina 27835

TO HAVE AND TO HOLD the aforesaid rights, privileges and construction easement unto the Grantee for such period of time as may be required to complete the construction of said utility facilities, and thereafter a permanent easement unto the Grantee and its successors, licensees and assigns for the uses and purposes hereinabove set forth.

And Grantor, for the Grantor and for the Grantor's heirs, executors, administrators, licensees, successors and assigns, covenants to and with the Commission, its licensees, successors and assigns, that Grantor is lawfully seized of the above described land in fee and has the right to convey the said rights, easements and privileges herein described; that the same is free and clear from any and all encumbrances not satisfactory to the Commission; that the Commission shall have quiet and peaceful possession, use and enjoyment of the aforescribed easement of right of way, rights and privileges; that the Grantor shall execute such further assurances thereof as may be required by the Commission; and Grantor will forever warrant and defend the title to the said easement of right of way, rights and privileges against the lawful claims of all persons whomsoever.

The singular shall include the plural and reference to gender shall include masculine, feminine and neuter.

IN WITNESS WHEREOF, the State of North Carolina has caused this instrument to be executed in its name by Pat McCrory, Governor, attested by Elaine F. Marshall, Secretary of State, and the Great Seal of the State of North Carolina to be hereto affixed by virtue of the power and authority aforesaid.

STATE OF NORTH CAROLINA

By: _____
Roy Cooper, Governor

[SEAL]

Attest:

Elaine F. Marshall, Secretary of State

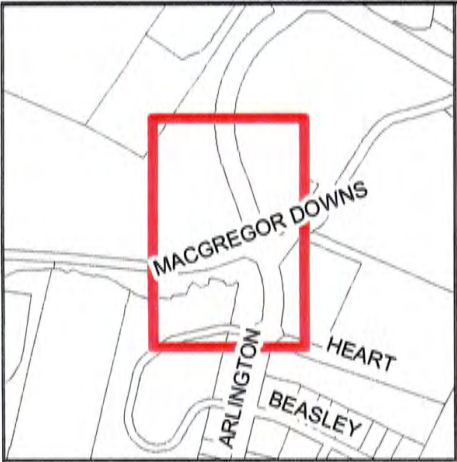
NORTH CAROLINA
WAKE COUNTY

I, _____, a Notary Public of the aforesaid County and State, certify that Elaine F. Marshall, Secretary of the State of North Carolina, personally came before me this day and acknowledged that she is the Secretary of State of North Carolina, and that by authority duly given and as the act of the State, the foregoing instrument was signed in its name by Roy Cooper, Governor of the State of North Carolina, sealed with the Great Seal of the State of North Carolina, and attested by herself as Secretary of State of North Carolina.

WITNESS my hand and seal, this the _____ day of _____, 2018.

NOTARY PUBLIC

My Commission Expires: _____



R/W Of W 8th St

R/W Of W 8th St

Parcel: 050468

Parcel: 050468

15' Permanent Utility Easement.
Dimensions are not an absolute measurement and may vary in length.

25' Permanent Utility Easement.
Dimensions are not an absolute measurement and may vary in length.

Parcel 39863

MACGREGOR DOWNS RD

P/L Of Parcel 11467

+/-1600'

R/W

MACGREGOR DOWNS RD

+/-267'

R/W

ARLINGTON BLVD

+/-1544'

+/-1530'

Parcel: 042632

Parcel: 050468

ARLINGTON BLVD

Parcel: 035951

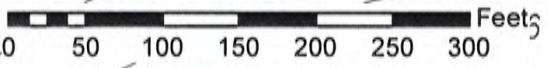
P/L

P/L

BEASLEY DR

Parcel: 042629

HEART DR
HEART DR Parcel: 015814



Greenville Utilities
P.O Box 1847
Greenville, NC 27835
(252) 752-7166
Fax (252) 329-2172

**North Carolina State Of
Greenville TWP, Pitt Co., NC**

Disclaimer:
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Easement Area: 10170 Sq Ft +/-

Date Created: 5/4/2018

Easements depicted on this map are for illustrative purposes only and may not be relied upon as an accurate representation for spatial reference. The source data is referenced from Pitt County Planning Department, the City of Greenville and GUC.

Path: M:\GIS Data Services Group\MapProjects\Easements_Plats\NegotiatedEasementMap\TempMXD\668.mxd



MEMORANDUM

TO: Sara Thorndike

FROM: Kevin Carraway 

DATE: September 28, 2018

SUBJECT: Request ECU Board of Trustees Approval to Convey Right of Way and Easement to NC Department of Transportation

Request ECU Board of Trustees approval to convey right of way and utility easement to the NC Department of Transportation (NCDOT) for the US 13 and NC Highway 43 (W. 5th St.) Intersection Improvement Project #U-5730 001.

This project will widen and improve W. 5th Street at the Memorial Drive intersection and allow for a right hand turn lane turning right into Memorial Drive.

Attached are written metes and bounds and survey for the right of way and easement requested.

Granting of the easement is contingent on subsequent approvals from UNC General Administration, State Property Office, and Council of State will be required.

cc: B. Bagnell

**SUMMARY STATEMENT/CONTINGENT OFFER TO PURCHASE REAL PROPERTY
DUE TO THE ACQUISITION OF RIGHT OF WAY AND DAMAGES**

TO: State of North Carolina
1321 Mail Service Center
Raleigh, NC 27699

DATE: 9/27/2018
TO: Lessee, if Applicable

TIP/PARCEL NO. U-5730 001
COUNTY Pitt
DESCRIPTION: Intersection At US-13 and NC 43 (W 5th St)

WBS ELEMENT: 54021.2.1

Dear Property Owner:

The following contingent offer of just compensation is based on the fair market value of the property and is not less than the approved appraised value for the appropriate legal compensable interest or interests. The approved value disregards any increase or decrease in the fair market value of the property acquired due to influence caused by public knowledge of this project. The contingent offer of just compensation is based on an analysis of market data, comparable land sales, and, if applicable, building costs in the area of your property. **Please retain this form as it contains pertinent income tax information.**

Value of Right of Way to be Acquired	\$ <u>9,125.00</u>
Value of Permanent Easements to be Acquired	\$ <u>17,400.00</u>
Value of Temporary Easement (Rental of Land) to be Acquired	\$ _____
Value of Improvements to be Acquired	\$ <u>6,075.00</u>
Damages, if any, to Remainder	\$ _____
Benefits, if any, to Remainder	minus \$ _____
TOTAL CONTINGENT OFFER	\$ <u>32,600.00</u>

The total contingent offer includes all interests other than leases involving Federal Agencies and Tenant owned improvements.

(A) Description of the land and effects of the acquisition

Subject property described in Deed Book 3088, page 793, Pitt County Registry, contains approximately 1.790 acres of which 0.025 acres is being acquired as right of way, leaving 1.765 acres remaining on the right with access to West Fifth Street. In addition there is a permanent utility easement containing approximately 0.053 acres being acquired.

(B) The TOTAL CONTINGENT OFFER includes payment for the improvements and appurtenances described below:

Asphalt paving, concrete curb and gutter, 3 small trees and grassed area

Provided there is sufficient time remaining in the project schedule, you may repurchase these improvements for a retention value, with the stipulation that you remove them from the acquisition area at no expense to the Department.

(C) Should you desire to sell the Department the portion of your property considered to be an **uneconomic remnant** or buildable lot, as explained to you by the Right of Way Agent, the total contingent offer would be: \$ N/A. Please note that any contingent offer to purchase a remnant/buildable lot is conditioned upon the remnant/buildable lot being environmentally clean prior to the conveyance to the Department. You may be required to provide the Department with a release from the appropriate environmental agency stating that all contaminants have been remediated and/or removed to their standards.

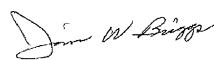
The original of this form was handed to Kevin Carraway, ECU Associate Vice Chancellor for Administration and Finance-Business Services

_____ on September 27 20 18. Owner was furnished a copy of the Right of Way Brochure/Owner's Letter.

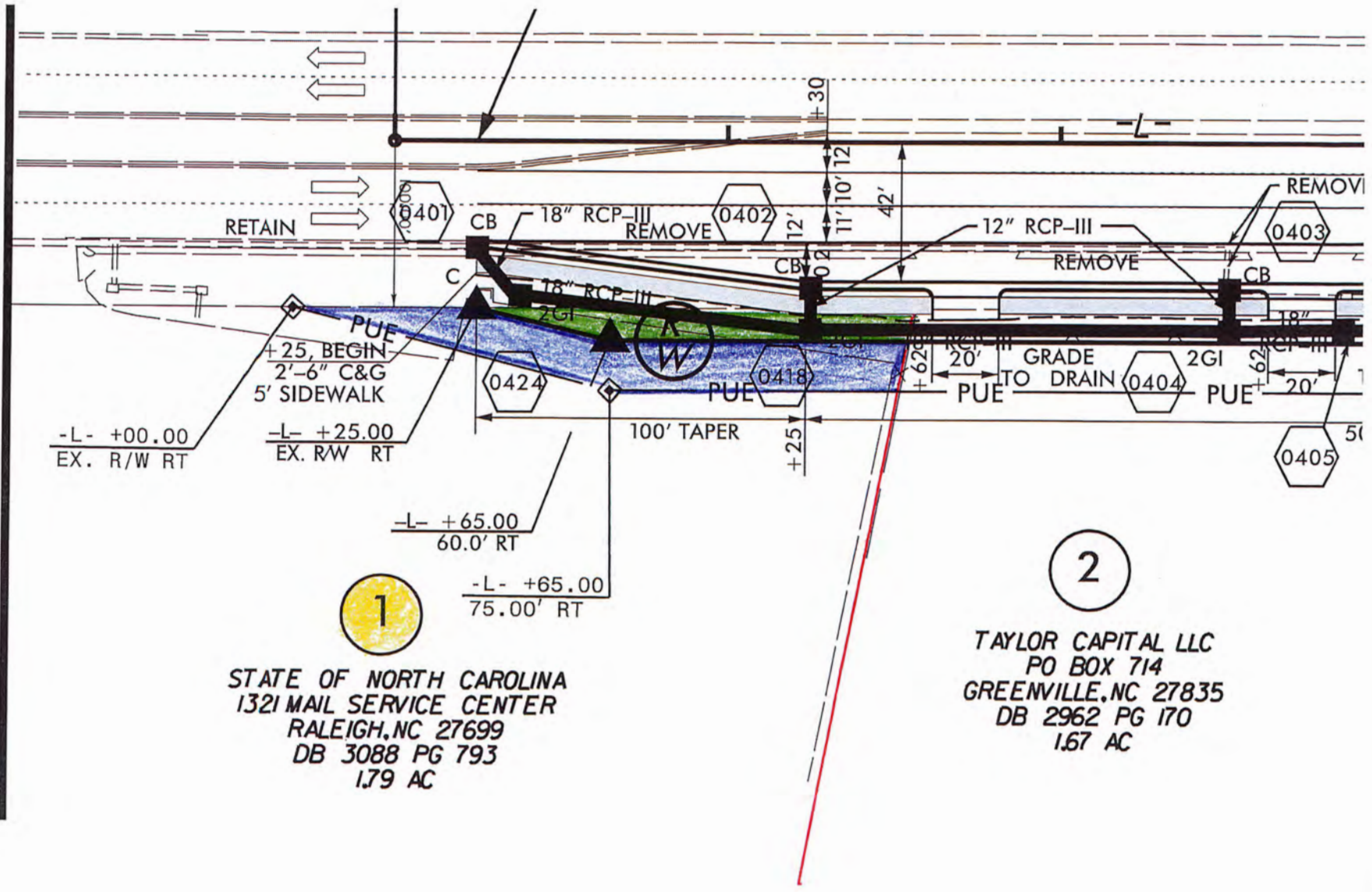
I will be available at your convenience to discuss this matter further with you. My telephone number is 252-558-3326

Please be advised that the agent signing this form is only authorized to recommend settlement to the North Carolina Department of Transportation, and any recommended settlement is not a binding contract unless and until accepted by the North Carolina Department of Transportation by its formal execution of documents for conveyance of Right of Way, Easements, and/or other interests.

(Signed)



- Right of Way Agent



1

STATE OF NORTH CAROLINA
 1321 MAIL SERVICE CENTER
 RALEIGH, NC 27699
 DB 3088 PG 793
 1.79 AC

2

TAYLOR CAPITAL LLC
 PO BOX 714
 GREENVILLE, NC 27835
 DB 2962 PG 170
 1.67 AC

U5730_Deed_Parcel_001

THIS DATA IS NOT A CERTIFIED SURVEY AND HAS NOT BEEN REVIEWED BY A LOCAL GOVERNMENT AGENCY FOR COMPLIANCE WITH ANY APPLICABLE LAND DEVELOPMENT REGULATIONS. THE PROPERTY DESCRIBED HEREIN HAS BEEN LOCATED FOR THE NORTH CAROLINA DEPARTMENT OF TRANSPORTATION FOR HIGHWAY DESIGN PURPOSES. SOME ERRORS MAY EXIST BETWEEN THIS DATA AND THE ACTUAL GROUND LOCATION OF PROPERTY LINES. THIS DATA IS TO BE USED AS A GENERAL REPRESENTATION OF THE NCDOT'S INTENT TO ACQUIRE PROPERTY FOR RIGHT OF WAY PURPOSES, AND IN NO WAY REPRESENTS AN ACTUAL BOUNDARY SURVEY OF THIS PROPERTY.

TIP:
Parcel_001

ROW Right

Point of beginning being S 43°2'18.4" E, 81.319 feet from -L- Sta 11+00 thence to a point on a bearing of N 10°27'18.8" E 10.000 feet thence to a point on a bearing of S 89°22'19.8" W 131.804 feet thence to a point on a bearing of S 76°55'50.1" E 41.163 feet thence to a point on a bearing of N 89°24'52.1" E 89.889 feet returning to the point and place of beginning. Having an area of 1083.487 Sqr feet being 0.025 acres.

PUE Right

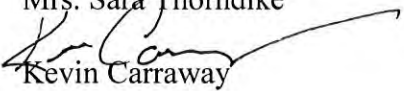
Point of beginning being S 35°18'3.6" E, 91.242 feet from -L- Sta 11+00 thence to a point on a bearing of N 10°27'18.8" E 15.283 feet thence to a point on a bearing of S 89°24'52.1" W 89.889 feet thence to a point on a bearing of N 76°55'50.1" W 41.163 feet thence to a point on a bearing of S 89°22'19.8" W 55.057 feet thence to a point on a bearing of S 76°1'57.5" E 98.208 feet thence to a point on a bearing of N 89°24'52.1" E 86.962 feet returning to the point and place of beginning. Having an area of 2307.636 Sqr feet being 0.053 acres.

Parcel has Forced Closure



MEMORANDUM

TO: Dr. Cecil Staton
Mrs. Sara Thorndike

FROM: 
Kevin Carraway

DATE: October 17, 2018

SUBJECT: Request Chancellor and Vice Chancellor Approvals to Lease by Acquisition 14,882 SF of Office Space at 301 S. Evans Street

Request Chancellor and Vice Chancellor for Administration and Finance approvals to lease by acquisition 14,882 SF of office space at 301 S. Evans Street.

The annual lease rate shall be \$ 222,671.93 (\$14.96/SF) inclusive of janitorial and utilities. The lease term shall be for one (1) year, with two (2), one-year renewal options.

The proposal was publicly advertised in The Daily Reflector. We had two bids received. The current landlord, Proctor Hotel LLC was the only bidder to meet the bid specifications.

Continuing Studies, Academic Technology, and Student Media currently occupy this space. The lease will be for one year with two, one-year renewal options as the goal is to house these departments on campus when space becomes available.

Source of funds shall be from FOAP: 111170-240207-73662-0000.

This request was approved by the ECU Property Review Committee and performed in accordance with ECU's Real Property by Lease Delegated Flexibility Policy.

Please contact me if questions.

Approved:


Chancellor 10/17/18
Date

 10/17/18
VC Administration & Finance Date



MEMORANDUM

TO: Sara Thorndike
FROM: 
DATE: October 18, 2018
SUBJECT: Request ECU Board of Trustees Approval to Lease by Acquisition 14,882 SF of Office Space at 301 S. Evans Street

Request ECU Board of Trustees approval to lease by acquisition 14,882 SF of office space at 301 S. Evans Street. Continuing Studies, Academic Technology, and Student Media currently occupy this space.

The annual lease rate shall be \$222,671.93 (\$14.96/SF) inclusive of janitorial and utilities. The lease term shall be for one (1) year, with two (2), one-year renewal options.

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This request was approved by the ECU Property Review Committee and performed in accordance with ECU's Real Property by Lease Delegated Flexibility Policy.

Please contact me if questions.



**Board of Trustees
Finance and Facilities Committee
November 1, 2018**

Agenda Item: II.B.

Tuition and Fees

Responsible Person:

Sara Thorndike,
VC for Administration & Finance

Action Requested:

Approval

Notes:

N/A

East Carolina University

EXECUTIVE SUMMARY ECU 2019-2020 Tuition/Fee Proposal

This report provides the ECU Board of Trustees with tuition and fee recommendations for Academic Year 2019-20. These recommendations conform to guidance provided by the Board of Governors (BOG).

I. Process

The annual tuition and fee increase process was significantly compressed, due to the timing of the guidelines and the November BOT meeting being the first of the month. We were able to obtain appropriate input and comply with the guidelines provided by Board of Governors (BOG). We had about three weeks in October to complete this process. The process began with the establishment of the Campus Tuition and Fee Committee (CTFC). The Committee members with voting authority included the Vice Chancellor for Administration and Finance, Vice Chancellor for Student Affairs, Provost (or delegate), Interim Vice Chancellor for Health Sciences (or delegate), Faculty Senate Chair, an undergraduate student, and graduate student. Other members of the Committee included representation from the University Budget Office, Financial Aid, Graduate School, and Health Sciences Budget Office. Three Committee meetings were held in October. The CTFC reviewed current tuition and fee policies and guidance from System Office and the Board of Governors, past rates and increases, peer institution tuition and fees, and discussed approaches to tuition/fee for the 2019/20 year.

The Chancellor's Executive Council and Student Government Association (SGA) were updated after the second Committee meeting with the fee proposals to be shared with the students during the forums and SGA Assembly. Two student forums were conducted by the Student Government Association to inform students of the proposed increases and receive feedback. The fee increase proposals impacting all students were presented to the SGA Assembly for their recommendations and it was streamed live through Facebook Live. The SGA Assembly passed a resolution in support of the following increases Athletics (\$50), Education and Technology (\$8), and Student Centers Operations (\$8). The CTFC recommended Athletics (\$75), Education and Technology (\$8), and Student Centers Operations (\$8) to the Chancellor.

In addition, the School of Dental Medicine met with students within their respective program to discuss recommended increases.

As in past years, we believe our process exceeds the standards for student input set forth by the BOG.

II. Background

The UNC Board of Governors tuition and fee guidelines [Attachment 1] issued on September 19th provide parameters for setting tuition and fee rates for the 2019-20 year. No tuition increases for resident undergraduate students are allowed, however, market-driven increases for undergraduate nonresidents and all graduate students are allowed. The 2016 budget bill enacted a fixed tuition rate for first-time full time resident undergraduates and new transfer students that remain continuously enrolled for eight consecutive semesters or the equivalent number of remaining semesters for transfer students. The fixed rate was first effective for Fall 2016 admits. Additionally, consistent with the statutory requirements from 2016, mandatory fee increases that are charged to all students shall not exceed 3%.

Increase proposals for mandatory fees (Athletics, Education and Technology, and Student Centers Operations) are presented below for BOT consideration for the 2019-20 year.

In addition to mandatory fees (those that all students pay), we are recommending tuition and fee changes in this year's proposal that are charged only to students who are participating in a specific program or activity.

Use of revenues generated with the proposed tuition and fee increases are described below.

III. Tuition Increase Proposals

There is no proposed tuition increase for undergraduates or graduates. [Attachment 2]

Brody School of Medicine and School of Dental Medicine

Tuition increases for Brody School of Medicine and School of Dental Medicine are not subject to the same percentage limitations noted above for undergraduate and graduate students. The BOG has not established ceilings for these entities although "...campuses are encouraged to carefully review all revenue sources before recommending increases that are higher than the undergraduate rate increases."

School of Dental Medicine has limited revenue sources to pay for instructional costs. At this time, the use of clinical revenues for instructional purposes could put the clinical operations at risk. Thus, it is appropriate that increased costs of instruction be covered by an increase in tuition. The tuition for the School of Dental Medicine is the lowest of our peer schools designated by System Office. [Attachment 3]

The School of Dental Medicine is proposing a tuition increase of \$1,000 per year, or 3.5%. The professional tuition generated by graduate dental students will be allocated to a 1.0 FTE for a general dentistry faculty member. Details of these uses are provided in Attachment 3.

There is no proposed tuition increase for Medical students.

IV. Fee Proposals

Mandatory fee increases are proposed for Athletics (\$50), Education and Technology (\$8), and Student Centers Operations (\$8). The proposed fee increases total \$66 for 2019-20.

The Student Recreation Center debt service fee of \$15 will be eliminated beginning in Fall 2019. This debt has been paid in full. As a result, the \$66 proposed fee increase will be offset by the \$15 reduction, for a net increase of \$51.

The net increase is 1.99%, which is less than the 3% statutory maximum. Attachment 4 shows all required fees. The details for the proposed increases are in Attachment 5.

The projected increased revenues in Athletics are estimated to be about \$1,100,000. The projected revenues will be used to reduce the annual Athletics operating shortfall. [Attachment 5]

The Education and Technology fee should generate about \$200,000 in new revenues. The projected revenues will be used to provide a sustainable plan for the network infrastructure. [Attachment 5]

Student Centers Operations projected increased revenues are about \$176,000. The increased revenues will be used for the building operating costs for the new Health Sciences Student Center and the new Student Center opening on main campus in January 2019. [Attachment 5]

We are also proposing the following changes to special fees and miscellaneous charges.

V. Other Miscellaneous Charges and Special Fees

We are requesting a reduction in the application fee for undergraduates and graduates from \$75 to \$60. [Attachment 6]

We are requesting a miscellaneous charge of \$35 for a readmission fee. [Attachment 6]

Dental Medicine is proposing a fee increase for Dental Electronic Textbooks of \$233 annually. [Attachment 6]

Housing is requesting an average rate increase of 2.5% for residence halls. The increases range from \$210 to \$230 annually depending on the dorm and room type. Total annual rates will range from \$4,446 to \$8,390. Room rates differ per hall based on facility accommodations. [Attachment 7]

Dining is requesting an increase of \$100 per meal plan, a 2.53% increase. [Attachment 7]

Parking is proposing a 2% increase. The increases range from \$1 to \$11 annually. There are different permit prices based on proximity zones. [Attachment 8]

VI. Generated Tuition and Fee Revenue in Relation to the ECU Total Budget

From 2013-14 to 2017-18, student tuition revenue increased from \$116 million, 13% of total revenues, to roughly \$135 million, or 14% of total revenues. [Attachment 9, two pages] Mandatory student fees increased from \$47 million, 5% of total revenues, to about \$61 million, 6% in 2017-18. [Attachment 9] Total revenue generated from tuition and mandatory fees in 2013-14 was about \$164 million, or 19%, and 20% in 2017-18.

During this same time, state appropriations increased from almost \$276 million, to about \$305 million. Both years generated around 32% of revenues. It is critically important to note that this \$29 million increase in appropriations is the net change after all increases and decreases. Appropriations increased from funding to stabilize Brody, legislative salary increases, benefit rate increases, maintenance and operating dollars for Coastal Studies and Dental School buildings, support for additional students in the dental school, and enrollment growth funding.

VII. Financial Aid

Attachment 10 shows the number and proportion of students who receive financial aid and the total and average debt for graduating students and all students. The proportion of students receiving financial aid has been relatively constant over the last five years. Each of the last four years, the percentage of students graduating with debt has slightly increased.

VIII. ECU Tuition Comparisons with UNC-System and Peer Institutions

UNC-System Institution comparisons:

Attachment 11 provides data on all tuition and fees for all UNC-system universities for Academic Year 18-19. With respect to tuition, we rank 4th in the system. When we include fees, we rank 6th.

Attachment 12 illustrates mandatory student fees for all UNC-system universities. We rank in the middle of the system overall. In most individual categories, our fees rank in the lower quartile.

National peer university comparisons:

All UNC-system schools have a BOG-approved list of peer Universities from around the country. Attachment 13 provides tuition and fees data for all our peer schools for the fiscal year 2017-18. Data was obtained from IPEDS and lags by one academic year. Our undergraduate and graduate resident tuition and fees are second from the bottom, Undergraduate non-residents is tenth lowest and graduate non-residents is sixth lowest.

On Attachment 14, we provide a comparison of our out-of-state tuition and fees to in-state and out-of-state tuition and fees for students at representative universities in New Jersey, Maryland, South Carolina, West

Virginia and Virginia. With the exception of Towson University, our out-of-state rate is less than all other out-of-state rates. As has historically been the case, our out-of-state rate is greater than the in-state rates for these schools. When looking at total cost of attendance, the difference is narrowed considerably.

IX. Other

In Attachment 15, we have provided some additional historical information.

Attachment 1



THE UNIVERSITY OF NORTH CAROLINA SYSTEM

CLINTON P. CARTER

SENIOR VICE PRESIDENT FOR FINANCE & ADMINISTRATION AND CHIEF FINANCIAL OFFICER

Post Office Box 2688, Chapel Hill, NC 27515

910 Raleigh Road, Chapel Hill, NC 27514

(919) 962-4600 | cpcarter@northcarolina.edu

September 19, 2018

MEMORANDUM

TO: Chancellors
Chiefs of Staff
Chief Academic Officers
Chief Financial Officers

FROM: Clinton P. Carter

SUBJECT: Proposals for 2019-20 Campus-Initiated Tuition and Fee Adjustments

Overview

President Spellings and the Board of Governors are committed to maintaining accessibility and affordability of higher education for all North Carolinians. This commitment was reaffirmed with a resolution adopted at the September 2017 Board meeting. For 2019-20, tuition increases will only be considered for nonresident undergraduate students and graduate students. Constituent institutions are encouraged to identify reductions to tuition and fees for resident undergraduates where possible.

Attached are guidelines for your use in submitting requests for changes in tuition and fee rates, effective for the Fall Term 2019. Campus proposals will be reviewed by the president and her staff and presented to the Board in January for consideration at their March meeting. The guidance outlined in this memo is based on Board recommendations, the UNC policy 1000.1.1 – *Establishing Tuition and Fees* (Attachment 1), and a special provision enacted by the 2016 General Assembly related to fees.

Undergraduate Tuition

The Board is recommending the following for undergraduate students:

- **No tuition increases are allowed for resident students.** Combined tuition and fee rates for undergraduate residents shall continue to remain in the bottom quartile of an institution's public peers.
- **Increases are allowed for nonresident students.** Campuses should continue to follow the traditional process for recommending campus-initiated tuition increases for nonresident undergraduate students. Combined rates for these students should be market driven and reflect the full cost of providing a quality education. In addition, a goal of each campus should be setting nonresident rates at or above the third quartile of each institution's public peers.

Attachment 1

MEMO: 2019-20 Tuition and Fee Proposals

September 19, 2018

Page 2 of 3

Graduate and Professional School Tuition

The Board of Governors will consider school-based tuition rates for graduate and professional programs that have been approved by the Board of Governors. Institutions must use the Board's tuition and fee policy as a guideline in developing recommendations for establishing graduate and professional school tuition rates. The tuition and fee policy states, "Graduate and professional schools shall continue to establish rates consistent with each program's unique market and academic requirements." Tuition for graduate and professional students will be set with an emphasis on maintaining and increasing the excellence of the institution's graduate and professional programs, as well as ensuring access. Please do not submit requests for tuition increases for graduate programs that have not been previously approved by the Board of Governors.

NC Promise Institutions (ECSU, UNCP, and WCU)

The 2016 General Assembly set up a tuition buy-down program for ECSU, UNCP, and WCU that began with the 2018-19 academic year. The 2019-20 tuition for undergraduate residents will be \$500 per semester and \$2,500 per semester for undergraduate nonresidents. The cost of the foregone tuition receipts will be offset by an appropriation to increase the UNC base budget.

ALL TUITION INCREASE PROPOSALS MUST BE ACCOMPANIED BY A DETAILED JUSTIFICATION ON THE USE OF THE INCREASED FUNDS.

Mandatory Fees (including debt service fees)

In accordance with UNC Board policy, the Board of Governors is responsible for establishing fees at the constituent institutions of the University consistent with the philosophy set forth in the North Carolina Constitution. Fees will be charged only for limited, dedicated purposes and shall not be used to defray the cost of general academic and administrative operations of campuses, including academic programs and faculty and administrative salaries and benefits.

All fee increase proposals must be accompanied by an expenditure plan showing how the additional revenues are critically important for the fee-supported activity, including a description of why alternative sources or expenditure reductions are insufficient for addressing the needs of the fee-supported activity. In approving proposed fee increases submitted by the institutions, the Board will make every effort to keep fees for students as low as possible while providing revenues needed to support the purposes for which the fees are charged. Consistent with the statutory requirements enacted by the 2016 General Assembly, the total maximum allowable percentage increase is 3% for mandatory student fees that are charged to all students and approved by the Board.

Debt service fees are applicable to all students and reflect the cost of servicing debt at the coverage levels required in Board resolutions and other documents authorizing the debt. Requests for debt service fee increases must be accompanied by an expenditure plan showing how the additional revenues will directly offset the debt service of the associated self-liquidating project. Additionally, the debt service fee increase should be presented with a detailed justification outlining the self-liquidating project that it supports.

Special Fees

The number of special fees (applicable to students engaged in particular activities or course of study) has increased tremendously during the past several years; therefore, the recommendation is that no special fee increases or establishment of new special fees be allowed for 2019-20.

Attachment 1

MEMO: 2019-20 Tuition and Fee Proposals

September 19, 2018

Page 3 of 3

Application Fees

Application fees shall be established for each institution. Any proposed change in application fees must be submitted for review and approval by the Board.

Student Involvement and Use of Funds

Tuition and fee proposals must be accompanied by the Student Involvement in Tuition and Fee Setting Process form (Attachment 2). Additional information from your institution supporting your student involvement may also be transmitted with your tuition and fee package.

Attachments

Please see below for a list of attachments needed for completion of the tuition and fee cycle for the 2019-20 academic year.

Completion Date

We appreciate your efforts in providing the requested information. Tuition and fee packages are due by **Wednesday, December 5, 2018**. In addition to any correspondence sent to the UNC System Office, please email the Excel workbook of your tuition and fee package to Karen Russell (ktr@northcarolina.edu). Campus summary information must also be entered into the NCHED web-based system.

Please contact Karen Russell at 919-962-4606 if you have any questions about the process.

Thank you for your assistance.

Att. 1: BOG Policy Establishing Tuition and Fees – UNC Policy Manual 1000.1.1

Att. 2: Student Involvement in the Tuition and Fee Setting Process

Other Attachments: Excel Workbook Supporting Tuition and Fee Requests
NCHED Tuition and Fees User Manual (for data entry into web-based system)
(emailed separately to the Budget Officers)

cc: President Margaret Spellings
Vice President Nathan Knuffman
Chief of Staff Meredith B. Didier
Senior Vice President Kim van Noort

Establishing Tuition and Fees

The General Assembly shall provide that the benefits of The University of North Carolina and other public institutions of higher education, as far as practicable, be extended to the people of the State free of expense. – North Carolina Constitution, Article IX, Section 9

I. Establishing Tuition

This citation from the North Carolina Constitution sets the parameters for establishing resident tuition rates at the constituent institutions of The University of North Carolina. The constitutional provisions for setting tuition are codified in General Statute 116-11(7), which states, in part, *"The Board (of Governors) shall set tuition and required fees at the institutions, not inconsistent with actions of the General Assembly."* This statute governed the setting of tuition rates for both resident and nonresident students from 1971 through 1999 during which time the Board of Governors recommended no tuition increases except as required by statute. This policy outlines the framework to be followed by the Board in establishing tuition levels for constituent institutions,¹ commencing with academic year 2003-2004. Tuition is charged to students enrolled in academic programs during regular terms, summer sessions or through off-campus distance instruction and is used to partially defray the costs of general academic and administrative operations of campuses, including academic programs and faculty and administrative salaries and benefits.

1. Board-initiated Tuition Rates

A. Undergraduate Tuition – General Policy

The appropriate tuition policy at the undergraduate level encourages students to pursue academic and intellectual interests without regard to program costs. Accordingly, no difference in tuition between undergraduate programs will occur within an institution, and there will be only minimal differences in undergraduate tuition among campuses in similar institutional categories as defined by the Board to reflect both varying missions and contrasting costs of education. Deviation in undergraduate tuition among campuses in different institutional categories will be based upon institutional offerings and will be reasonable.

B. Graduate and Professional Tuition – General Policy

The Board will attempt to extend the principle that tuition be set as low as practicable to graduate and professional students as well as those at the undergraduate level. The financial structure and educational purposes of graduate and professional education, however, are sufficiently different from undergraduate education that distinct tuition policies at the graduate and professional level will be permitted. The application of what is "practicable" varies by level of instruction for a number of reasons, and those differences will be reflected in the tuition policies associated with each.

The Board will apply Article IX, Section 9 of the North Carolina Constitution to graduate and professional level students but with the realization that the costs, sources of funds and purposes of graduate and professional education are materially different from undergraduate education. Tuition for graduate and professional students will be set with an

¹Consistent with G.S. 116-143, no tuition or fees may be charged to students in the high school program at the North Carolina School of Science and Mathematics. Service charges may be established consistent with Section II.2. below.

understanding that tuition revenues may be needed to maintain and increase the excellence of the University's graduate and professional programs. In setting tuition rates, the Board will consider the need to provide access to these programs for students irrespective of their financial capacity as well as the desire to attract and retain the best students to serve North Carolina's needs in each field.

C. Tuition for Nonresident Students - General Policy

Under General Statute 116-144, the Board of Governors is required to set tuition rates for nonresident students at levels "*...higher than the rates charged residents of North Carolina and comparable to the rates charged nonresident students by comparable public institutions nationwide. . . .*" In complying with the statute, the Board will set tuition for nonresident students after considering the results of a review of rates set by comparable public institutions nationwide. The Board will further consider the need for tuition remissions for nonresident graduate students when setting tuition rates and tuition remission policies.

D. Process for Setting Board-initiated Tuition Rates

i. Proposed increases in general tuition rates are to be recommended by the President for consideration by the Board. The President will seek counsel from University Chancellors and a committee of campus representatives appointed by each chancellor, before making the recommendations for tuition changes. The committee of campus representatives appointed by each chancellor will include students.

ii. The President, the chancellors and the committee of campus representatives will consider a number of factors in deciding whether to recommend changes to general tuition rates in any given year. After the President recommends any action to the Board of Governors, the Board will also consider those factors, which include:

a. Availability of State general fund revenue to maintain quality and access within the campuses of the University of North Carolina;

b. Evidence of institutional efforts to manage costs through increases in productivity, budget flexibility, and/or efficiency improvements;

c. Analysis of the impact of tuition and fee charges on student access to the campuses of the University of North Carolina as measured by the college-going rate and other metrics so as not to limit access to the University;

d. Changes in various price and income indices (e.g., North Carolina per capita personal income, Consumer Price Index, Higher Education Price Index);

e. The current level of student charges (tuition, fees, room and board) at UNC institutions and whether campuses have proposed campus or program tuition differentials for the budget period that would be in addition to general increases in tuition;

f. Analysis of student indebtedness levels within the University, viewed in the context of student attrition rates;

Attachment 1

Attachment 1
The UNC Policy Manual
1000.1.1
Adopted 02/09/73
Amended 06/18/73
Amended 07/12/74
Amended 06/11/93
Amended 02/14/03
Amended 07/01/07

g. Availability of financial aid and tuition remission and amount of unmet need. Financial aid should be reviewed in the context of the different missions of the institutions, the diverse capacities of the institutions to provide financial assistance and the contrasting needs of students attending the institutions.

iii. In academic years ending in odd numbers (e.g., June 30, 2003, the long session of the General Assembly), the Board will act by October of the preceding year or when it adopts its biennial budget request to establish the University's general tuition rates for the next academic year. This timing allows Board action on tuition to be incorporated into the University's budget request as part of its overall financing plan. In academic years ending in even numbers when the Board prepares a supplemental budget request, the Board will set Board-initiated tuition rates in conjunction with its establishment of campus-initiated tuition rates.

2. Campus-initiated Tuition Rates

A. Campuses may request increases in tuition to provide revenue for specific purposes and programs. Revenue generated from a campus-initiated change in tuition rates will be accounted for in the budget of the originating campus and transferred within the institution by the chancellor in accordance with the priorities identified in the approved campus proposal.

B. Undergraduate Tuition

The Board recognizes that campuses may experience circumstances that suggest that an across-the-board change in undergraduate tuition may be needed at one or more institutions. In the event that circumstances lead a campus or campuses to the conclusion that a change in undergraduate tuition rates is needed, campuses are permitted to bring proposals for undergraduate tuition changes before the Board for its consideration. Campuses wishing to submit requests for undergraduate tuition changes will conduct a process that includes consultation with participation by students. A campus will consider the following factors when creating an undergraduate tuition proposal.

i. Availability of State general fund revenue to maintain quality and access within the campuses of the University of North Carolina;

ii. Evidence of institutional efforts to manage costs through increases in productivity, budget flexibility, and/or efficiency improvements;

iii. Analysis of the impact of tuition and fee charges on student access to the campuses of the University of North Carolina as measured by the college-going rate and other metrics so as not to limit access to the University;

iv. Changes in various price and income indices (e.g., North Carolina per capita personal income, Consumer Price Index, Higher Education Price Index);

v. The current level of student charges (tuition, fees, room and board) at UNC institutions and whether campuses have proposed campus or program tuition differentials for the budget period that would be in addition to general increases in tuition;

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vi. Analysis of student indebtedness levels within the University, viewed in the context of student attrition rates;

vii. Availability of financial aid and tuition remission and amount of unmet need. Financial aid should be reviewed in the context of the different missions of the institutions, the diverse capacities of the institutions to provide financial assistance and the contrasting needs of students attending the institutions.

viii. A plan for the intended use of additional tuition receipts (e.g., needed improvements to the educational program, funding for competitive salary increases, financial aid, etc.)

3. Graduate and Professional Tuition

The Board of Governors will permit individual campuses to initiate requests for Board approval of different base or program tuition rates at the graduate and professional level. If a campus explores the possibility of developing such a request, it will present evidence to ensure that students in the affected graduate and/or professional programs have been consulted. Tuition for graduate and professional students will be set with an emphasis on maintaining and increasing the excellence of the campus' graduate and professional programs as well as ensuring access. To the extent possible, there should be full tuition remission for graduate assistants to improve a campus' competitiveness in recruiting and retaining highly qualified nonresident graduate students.

In reviewing potential criteria to recommend as a basis for deciding when specific graduate or professional tuition differentials may be appropriate at a particular institution, a flexible policy framework that allows judgments to be reached based on a number of factors is preferable either to cost-based formulas or to discipline or program typologies that treat all academic or professional programs the same. In particular, a flexible approach based on the unique factors associated with specific programs is desirable because of the potential mix of graduate and professional programs that one may find within any given school or college; e.g., a professional school may offer a Ph.D. program in addition to one or more professional degree programs. Therefore, the campuses will consider the following factors in developing graduate and professional school tuition proposals.

- A. The anticipated impact of a proposed change on program quality;
- B. The projected impact of a proposed change in tuition on access for North Carolina residents;
- C. The availability of student financial aid for students with economic need and of tuition remission;
- D. The extent to which current and prospective students can afford possible increases in tuition;
- E. The relationship of projected tuition revenue to institutional and/or program costs;
- F. Tuition and fees, net of remissions and waivers, charged by peer institutions or programs, as compared to tuition and fees, net of remissions, at the UNC institution or program (the public subsidy received by students at public institutions or programs in the peer set,

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including the UNC institution or program in question, will also be identified as part of the comparison);

G. A plan for the intended use of additional tuition receipts (e.g., needed improvements to the educational program, funding for competitive salary increases, financial aid, etc.); and

H. Assistantships or grant support for graduate students;

I. Analysis of student indebtedness levels within the University.

4. Timing and Review of Board Action

The Board will act by February of each year, or as soon as possible thereafter, to establish the University's campus-initiated tuition rates for the next academic year. Setting campus-initiated tuition rates by February will permit students and their families to know in early spring what their tuition charges for the fall semester will be, assuming consistency between the actions of the Board of Governors and the General Assembly. Moreover, an institution is required to submit a one-time report at the end of the first full biennium following an approved campus-initiated tuition rate increase in order to confirm that the additional revenues were used as the Board intended in approving the campus request. This will ensure the accountability of a campus for its tuition proposals as well as enable the Board to maintain the University's accountability to the State.

5. Tuition Requests in Context of Long Range Plans

All proposals for campus-based tuition increases will include the campus' plan for other tuition increases for a prospective period of five years, including the year of the current application.

6. Individual Consideration of Campus Request

The Board will review each campus-based tuition request on an individual basis, within the context of the University's long range plan, the need for Board-initiated tuition increases, the state's economic environment, and the financial impact on students. The Board is obligated to exercise its discretion in granting, modifying or denying a campus request.

II. Establishing Fees.

The Board of Governors is responsible for establishing fees at the constituent institutions of the University consistent with the philosophy set forth in the North Carolina constitution. Fees will be charged only for limited, dedicated purposes and shall not be used to defray the costs of general academic and administrative operations of campuses, including academic programs and faculty and administrative salaries and benefits. Consistent with the above citation, the Board will make every effort to keep fees for students as low as possible while providing the revenues needed to support the purposes for which the fees are charged.

Each year, the Board establishes the fees listed below. All fees established shall be based upon the recommendation of the chancellor, the institutional Board of Trustees, and following his or her review, the President. Excluding the application fee charged to prospective students, all fees set by the Board are annual fees. Once an annual fee has been established, semester rates, summer rates, and part-time rates shall be established by the President. It is the policy of the Board to act no later than February of each year to establish fees for the following fall semester.

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Amended 07/12/74
Amended 06/11/93
Amended 02/14/03
Amended 07/01/07

1. Although the General Assembly provides for most of the instructional costs of institutions through State appropriations, institutions traditionally rely entirely on student fees to finance a number of activities, services, and facilities. Institutional Boards of Trustees are required to weight the benefits of the activity, facility or service against the fee required to provide financial support. Orientation sessions for the Boards of Trustees will regularly include discussions of the process followed when establishing student fees.

A. Application Fee. An application fee shall be established for each institution. Specific programs within an institution may require an application fee different from the fee charged for most students and the Board may set different fees according to program needs.

B. General Fees. Fees generally applicable to all students shall be established by the Board of Governors. Four general fees are authorized: athletic fees, health services fees, student activity fees, and educational and technology fees.

C. Fees Related to the Retirement of Debt Incurred for Capital Projects. Fees generally applicable to all students that provide revenues for the retirement of debt shall be fixed by the Board of Governors at the time of the borrowing. Indebtedness fees may not include components for operations and maintenance but shall reflect the cost of servicing the debt at the coverage levels required in Board resolutions and other documents authorizing the debt. Changes in fees required subsequent to the issuance of the debt may be approved by the President upon the request of the chancellor. Indebtedness fees expire when the related debt is retired.

D. Special Fees. Fees applicable only to students engaged in particular activities or courses of study shall be established by the Board of Governors when needed. These fees will not be used to provide general academic revenues that will be provided for from campus-initiated tuition increases.

2. Each chancellor is authorized to establish miscellaneous service charges for such items as transcripts, diplomas, caps & gowns, special examinations, late registrations, and replacement of I.D. cards. A schedule of such charges shall be filed with the President prior to the beginning of each school year.²

3. The process for establishing fees shall be as follows:

A. In academic years ending in odd numbers (e.g., June 30, 2003, prior to the short session of the General Assembly in 2004), the process shall be initiated at the beginning of the fall semester and contain the following steps.

i. The Vice President for Finance shall issue instructions to the campus chancellors calling for them to initiate a review of fees.

ii. Each chancellor shall establish a fee review committee with representatives of all aspects of campus life, including, but not limited to, representatives from Business Affairs, Student Affairs, the Financial Aid Office, and the student body. The Committee shall conduct a complete review of student fees from a zero-based budgeting

²The Chancellor of the North Carolina School of Science and Mathematics shall transmit by July 1 of each year a schedule of service charges at that institution for approval by the President.

Attachment 1

Attachment 1
The UNC Policy Manual
1000.1.1
Adopted 02/09/73
Amended 06/18/73
Amended 07/12/74
Amended 06/11/93
Amended 02/14/03
Amended 07/01/07

perspective and shall make recommendations to the chancellor for establishing fees effective with the upcoming fall semester. The review will include an examination of alternative resources, including available institutional reserves, to determine if other funding is available to provide the services in lieu of establishing the fee. The review will include a reassessment of the existing operating methods to ensure that operations are performed in a cost-effective manner. If the committee determines that an increase in a fee is needed, the committee shall attempt to decrease another fee so that the total cost of education for students does not increase. In order to ensure that all students are able to meet the increased cost of education, the university's financial aid officer, working with the committee, shall determine that sufficient financial aid is available, from whatever sources are possible.

iii. The chancellor shall review the recommendations of the Committee and present recommendations to the Board of Trustees for review and approval. Before a chancellor makes recommendations to the Board of Trustees, the recommendations of the fee review committee will be shared with student government leaders so that students may inform the chancellor of their perspectives on the proposed changes.

iv. The recommendations of the Board of Trustees will be forwarded to the President for review.

v. When the review is completed, the President will present fee recommendations to the Budget and Finance Committee for consideration by the Board of Governors.

Each step in the process shall be an iterative and comprehensive review of the previous step, resulting in changes to the fee recommendations as deemed appropriate.

B. In academic years ending in even numbers (e.g., June 30, 2004, prior to the long session of the General Assembly in 2005), fee increase proposals submitted by the institutional Board of Trustees to the President may be approved by the President if the increase provides only for the following:

i. Additional revenues equal to the amount required for funding compensation increases for fee-supported employees at a level equivalent to the previous years' compensation increases authorized by the General Assembly.

ii. Additional revenues for nonpersonnel items at a level equivalent to increases in the consumer price index.

If a campus requires other changes in fees in academic years ending in even numbers, the process that shall be followed is identical to that followed in academic years ending in odd numbers.

Attachment 1

Attachment 2

Student Involvement in Tuition and Fee Setting Process

Campus Name: _____

Date: _____

Campus Administrator Name: _____

Campus Administrator Title: _____

Campus Administrator Signature: _____

Student Body President Name: _____

Student Body President Signature: _____

Collaboration

_____ Tuition and fee committee(s) established

_____ Students were represented on the committee(s)

_____ Student representatives were appointed by the Chancellor in consultation with the Student Body President

_____ Committees were co-chaired by the Chief Academic Officer and/or Chief Student Affairs Officer or their designee along with the Student Body President and/or Student Senate President.

Inclusiveness

_____ Students on the tuition and fee committees were representative of student constituencies: (for example, in-state, out-of-state, undergraduate, graduate, professional school, distance education, etc.)

_____ Student involvement throughout the entire tuition and fee setting process

_____ Student forums were conducted (at least two, one mid-day and one in the evening)

Transparency

_____ Utilization of social media to reach out to students

_____ Utilization of university listserv(s) and website

Timeliness

_____ Process initiated and completed consistent with the UNC Policy (September 1st through December 1st)

Accountability

_____ Inclusion of student involvement form in the institution's tuition and fee request packet submitted to the UNC System Office

Additional Information:

Attachment 2

East Carolina University Tuition Proposal

Student Category	Current Tuition Rates	Proposed Increases	Proposed 2019-20 Tuition Rates	Proposed 2019-20 Percentage Increase
UG Resident- Cohort Prior to 2017-18	\$4,365	\$0	\$4,365	0%
UG Resident- Cohort 2017-18 and after	\$4,452	\$0	\$4,452	0%
UG Nonresident	\$20,729	\$0	\$20,729	0%
GR Resident	\$4,749	\$0	\$4,749	0%
GR Nonresident	\$17,898	\$0	\$17,898	0%
Dental	\$28,944	\$1,000	\$29,944	3.45%
Medical	\$20,252	\$0	\$20,252	0%

Attachment 3

ECU School of Dental Medicine Tuition Proposal for Academic Year 2019-20

The ECU School of Dental Medicine proposes increasing tuition by \$1,000 for the 2019-20 academic year. This would increase tuition from \$28,944 to \$29,944. Even with this increase, ECU would still be in the lowest quartile of in-state tuition for all US Public Dental Schools. The table below based on the AY 2017 – 2018 report from American Dental Association shows annual tuition for the ECU SoDM and for our Peer Schools as designated by the UNC System Office. Data is for AY 17-18, the most recent year for which data comparison is available.

Dental School	1st Year Resident Tuition
Virginia Commonwealth University	\$37,401
University of Buffalo	\$35,130
University of Louisville	\$32,412
University of Missouri-Kansas City	\$31,579
East Carolina University	\$27,944

In-state tuition at UNC Chapel Hill School of Dentistry was \$35,833 for AY 17-18.

The ECU SoDM will use the estimated tuition revenue of \$190,665 per year to support a new position for a General Dentistry Faculty member. General Dentistry faculty make up the core of our faculty, and adding this position is consistent with our mission to educate leaders who will serve as primary care dentists in rural and underserved communities across the state of North Carolina. Consequently, the SoDM's educational and clinical care models focus on preparing graduates with robust skills as general dentists. To achieve this key objective, the SoDM's faculty must include a sizeable number of broadly skilled general dentists who can provide clinical supervision and mentorship for students, while also working with preclinical students as they develop their knowledge and skills in the Classroom, Technique Lab, and the Clinical Simulation lab.

The General Dentistry Faculty member will provide a much needed enhancement and support for the SoDM's cadre of General Practice Group Leaders and once trained may become a Group Leader. He or she will be able to function equally well as a key faculty member within the General Practice Groups, in the didactic setting, or in preclinical laboratories in Ross Hall.

Student Involvement

Student input was an important part of the review of tuition as well as the Electronic Textbook fee. On October 17, 2018, the Vice Dean and Associate Dean for Student Affairs convened an open forum to which all students were invited. Included in the meeting were the Chair of General Dentistry, the Assistant Dean for Dental Education and Informatics, and the Executive Director of Budget and Finance. During the meeting, the administrative representatives explained the overall process for requesting increases, the proposed tuition increase that would allow the SoDM to fully fund a new General Dentistry faculty position as well as the fee increase. The students asked several questions on both the tuition and fee increases and expressed support and appreciation for being included in the process.

Attachment 4

East Carolina University Fees Paid by All Students

	Approved Annual Rates For 2018-19	Proposed Changes for 2019-20	Proposed Rates For 2019- 20	% increase
General Fees				
SGA	\$ 27.50	\$ -	\$ 27.50	0.00%
Media	30.00	-	30.00	0.00%
Fine Arts	8.00	-	8.00	0.00%
Campus Recreation and Wellness	271.00	-	271.00	0.00%
Minges Operations	6.00	-	6.00	0.00%
Student Activity Programs	71.50	-	71.50	0.00%
Student Centers Operations	280.00	8.00	288.00	2.86%
Athletics Fee	723.00	50.00	773.00	6.92%
Student Health Fee	263.00	-	263.00	0.00%
Education and Technology Fee	395.00	8.00	403.00	2.03%
Total General Fees	\$ 2,075.00	\$ 66.00	\$ 2,141.00	3.18%
Debt Service				
Student Recreation Center	\$ 15.00	\$ (15.00)	-	-100.00%
Athletic Facility Debt	70.00	-	70.00	0.00%
Student Union Center	375.00	-	375.00	0.00%
Total Debt Service	\$ 460.00	\$ (15.00)	\$ 445.00	-3.26%
Special Fees				
Campus Safety	\$ 30.00	\$ -	\$ 30.00	0.00%
TOTAL GENERAL STUDENT FEES & DEBT SERVICE	\$ 2,565.00	\$ 51.00	\$ 2,616.00	1.99%
Miscellaneous Charges				
Transit	\$ 158.00	\$ -	\$ 158.00	0.00%
Graduation	12.00	-	12.00	0.00%
Association of Student Governments	1.00	-	1.00	0.00%
Total Miscellaneous Charges paid by all students	\$ 171.00	\$ -	\$ 171.00	0.00%
Total Fees Paid by Each Student	\$ 2,736.00	\$ 51.00	\$ 2,787.00	1.86%

Attachment 5

Fees Charged to all Students

	Current Annual Fee	2019-20 Proposed Annual Change	2019-20 Proposed Annual Fee
Athletics	\$723	\$50	\$773
Education and Technology	\$395	\$8	\$403
Student Centers Operations	\$280	\$8	\$288
Student Recreation Center Debt Service	\$15	(\$15)	\$0

Proposed change in annual fees is \$51, or 1.99% of BOG Approved fees. Details are below.

- **Athletics \$50 increase**

- Estimated revenue generated \$1,100,000.
- Additional revenue will reduce the annual operating shortfall.
- A three-year budget with three different scenarios- worse case, conservative, and best case was completed about 3 months ago. In the three-year conservative budget in FY 2020, we anticipate a \$5.2 million shortfall, if we do not receive a student fee increase. The budget projected an increase in expenses across the board by 3%, plus additional budget was added for facility repairs and filling some of the vacant positions. Additionally, we accounted for a change in NCAA regulations requiring trainers to be full time employees versus GA's. The increases beyond the 3% is about \$1 million.
- For revenue purposes, we were very conservative and budgeted for minimal increases in Pirate Club Support (\$50K annually) and ticket sales (\$100K annually) over the budgeted FY 2018-19. Another reason for the increased deficit is university support will be reduced from \$2.5 million to about \$600K in FY 2020. This is due to the depletion of capital resources that have been used for The Boneyard debt service.

- **Education and Technology \$8 increase**

- Estimated revenue generated \$200,000.
- One component of a multi-year sustainable plan for the network.
- The ECU network provides critical connectivity and is core to teaching and research. Our state-of-the-art network ensures the transmission and security of our information. In an ever-changing security environment, the tools we use ensure we have 99.9% uptime speed, quality, and multiple layers of protection. The full replacement of our network environment occurs annually over an 8-10-year cycle.
- To create this sustainable plan, we will reduce the cost of future network expenditures by only refreshing critical components thus extending the life of the equipment. We will reduce our annual computer lab upgrades by shifting a significant portion to FY 2021 thus extending the life of the computer lab equipment; and reduce the amount spent on college technology and classroom technology compared to FY 2018. Additionally, we will use approximately \$400,000 from the Education and Technology fund balance to meet campus needs in FY 2020.

- **Student Centers Operations \$8 increase**

- Estimated revenue generated \$176,000.
- In January 2019, Student Involvement & Leadership will be opening the second new facility in two years, the Main Campus Student Center. This will replace Mendenhall Student Center, at 110,000 square feet, with a new facility of 220,000 square feet. Utilities, staffing, operations, and maintenance cost will increase by an estimated \$700,000. This increase will cover a portion of the anticipated operating costs of this new facility.

- **Student Recreation Center Debt Service \$15 decrease**

- The final debt payment for the student recreation center will be paid in fiscal year 2018-19, therefore, the debt service fee can be eliminated, saving the students \$15 annually.

Attachment 6

Fees not charged to all students

Special Fees

Special Fees	Current Rate	Change Requested	Proposed Rate
Application Fee-Undergraduate and Graduate	\$ 75	\$ (15)	\$ 60

Miscellaneous Charges

Miscellaneous Charges	Current Rate	Change Requested	Proposed Rate
Readmission Fee	\$ -	\$ 35	\$ 35
Dental Medicine Electronic Textbooks	\$ 655	\$ 233	\$ 888

- **Application Fee-Undergraduate**

- Current Fee \$75; Proposed Reduction of \$15; Proposed Rate \$60
- The purpose of the reduction is to attract additional applicants and align our fee structure with similarly tiered UNC System schools (UNC-Charlotte = \$60.00; UNC-Greensboro= \$65.00; and NC A&T = \$65.00).
- In 2017-18 the total app fee revenue was \$1,414,500 and at \$75 each, that would yield about 18,860 applicants. The reduction in app fee, projecting 18,000 applications, is a loss of revenue of \$270,000. ECU granted 5,283 fee waivers at a cost of \$396,225.
- These fees are the primary revenue source for the Undergraduate Admissions budget, both for personnel and operating expenses. For example, the total compensation (salaries and benefits) for Undergraduate Admissions supported by non-state dollars is \$1,137,223.
- In order not to lose operational capacity, which would diminish recruitment efforts, and to sustain current personnel expense, the University will backfill the Undergraduate Admissions budget with recurring and non-recurring funds.

- **Application Fee-Graduate**

- Current Fee \$75; Proposed Reduction of \$15; Proposed Rate \$60
- The reduced rate will make recruiting efforts more competitive. Other application fees within our similarly tiered UNC System schools (UNC-Charlotte = \$75.00; UNC-Greensboro= \$65.00; and NC A&T = \$60.00).
- Within the 17 UNC System campuses, ECU's current graduate application fee is \$10 higher than the average graduate application fee.
- Lowering ECU's graduate application fee by \$15 is estimated to reduce revenues by \$86,000 per year.
- We will need to backfill the Graduate Admissions budget with recurring and non-recurring funds.

- **Readmission Fee**

- New Fee \$35
- Students with a break of enrollment of more than one consecutive semester are required to submit a readmission application and a readmission fee.
- The fee is designed to support the resources necessary to process related data. At the time of application for readmission, Undergraduate Admissions personnel review Banner data (e.g. last date of attendance and academic standing) and other data (e.g. campus safety and

Attachment 6

conduct/judicial). Once there is verification the student is eligible to re-enroll, there is an examination of the academic record to determine if the student is eligible for readmission under the forgiveness policy. The student is then admitted as a regular admit or forgiveness admit. Although some campuses may charge the same level fee as new freshmen and new transfers, we recognize the level of effort supported by the fee isn't comparable for a readmit.

- **Dental Electronic Textbooks**

- Current Fee \$655; Proposed Increase of \$233; Proposed Fee \$888
- The ECU School of Dental Medicine proposes an increase in the fee students pay for their electronic textbooks.
- ECU School of Dental Medicine has an integrated curriculum that uses problem-based learning and case-based learning that requires the searching of content in peer-reviewed books. The school has used a book list that includes medical volumes from several different important publishers. The school contracted with VitalSource Technologies to deliver digital versions of these textbooks in an interface that facilitates searching for integrated curricula. The booklist has changed since 2011, and the SoDM has covered the costs in excess of the current electronic textbook fee from other funds for several years. Unlike other digital book systems, these books are owned by the students and represent a dental practice library following graduation.
- Over the past 3 years, the booklist has largely stabilized and so we are now requesting an annual fee increase of \$233.
- This brings the total a student pays for the books over 4 years to \$3,256. These books would cost over \$8,400 if purchased in paper.

Attachment 7

Campus Living

2019-2020 Housing and Dining Increase Information

Housing Rates

	Current Annual Rate (18-19)	Proposed Annual Rate (19-20)	Proposed Increase for 19-20 (\$)	Proposed Increase for 19-20 (%)	
College Hill Suites	\$ 6,160.00	\$ 6,390.00	\$ 230.00	3.60%	
College Hill Suites Single (4 person)	\$ 7,760.00	\$ 7,990.00	\$ 230.00	2.96%	
College Hill Suites Double (2 person)	\$ 6,560.00	\$ 6,790.00	\$ 230.00	3.51%	
College Hill Suites Single (2 person)	\$ 8,160.00	\$ 8,390.00	\$ 230.00	2.82%	
Scott Hall/Gateway Suites	\$ 5,930.00	\$ 6,160.00	\$ 230.00	3.88%	
Scott/Gateway Suites Double (Private Bath)	\$ 6,330.00	\$ 6,560.00	\$ 230.00	3.63%	
Scott/Gateway Suites Single	\$ 7,530.00	\$ 7,760.00	\$ 230.00	3.05%	
Scott/Gateway Suites Single (Private Bath)	\$ 7,930.00	\$ 8,160.00	\$ 230.00	2.90%	
Scott/Gateway Suites Designated Singles	\$ 7,130.00	\$ 7,360.00	\$ 230.00	3.23%	
Renovated Residence Halls*	\$ 5,770.00	\$ 5,980.00	\$ 210.00	3.64%	
Renovated Residence Hall Single	\$ 7,370.00	\$ 7,580.00	\$ 210.00	2.85%	
Gateway Residence Hall 5th Floor	\$ 5,844.00	\$ 6,054.00	\$ 210.00	3.59%	
Standard Residence Halls**	\$ 5,520.00	\$ 5,520.00	\$ -	0.00%	
Standard Residence Hall - Single	\$ 7,120.00	\$ 7,120.00	\$ -	0.00%	
CFJ Designated Singles	\$ 6,720.00	\$ 6,720.00	\$ -	0.00%	Avg Increase %
Standard Residence Hall - Triple	\$ 4,446.80	\$ 4,446.80	\$ -	0.00%	2.48%

*Renovated Residence Halls include Fletcher, Tyler, Gateway (Traditional Rooms), White, Clement, Cotten & Greene

**Standard Residence Halls include Legacy, Jones, Fleming, Jarvis, Umstead & Garrett

Justification: The above fee increase will help to offset increased cost of staffing due to legislation of the new minimum annual salary for permanent, full-time employees. The impacts of this legislation to Housing are \$284,320 for increases to employees with salaries below the threshold of \$31,200. There are an estimated \$95,000 of additional employee costs due to the impacts of compression on the salary structure of the department. This results in total impacts of almost \$380,000. Additional to these new full-time employee costs is an expected increase in student wages which will add an additional \$200,000 to the student wage line of the operating budget.

Dining Rates

	Current Annual Rate (18-19)	Proposed Annual Rate (19-20)	Proposed Increase for 19-20 (\$)	Proposed Increase for 19-20 (%)
Purple 60 (\$250 Pirate Bucks)	\$ 3,850.00	\$ 3,950.00	\$ 100.00	2.53%
Purple 40 (\$350 Pirate Bucks)	\$ 3,850.00	\$ 3,950.00	\$ 100.00	2.53%
Purple 20 (\$450 Pirate Bucks)	\$ 3,850.00	\$ 3,950.00	\$ 100.00	2.53%
Purple Flex (\$550 Pirate Bucks)	\$ 3,850.00	\$ 3,950.00	\$ 100.00	2.53%

Justification: The above fee increase represents an adjustment to reflect the increase related to increased food costs which are rising at just over 3% annually. Benefit costs for dining staff has risen greatly in the past year (over \$130,000) as a higher percentage of staff are choosing to accept the benefit package. The addition of several new food outlets in the new student center will also increase staffing costs for FY20 which results in increased operational expenses.

Attachment 8

**East Carolina University
Department of Parking and Transportation
Parking Fee Proposal FY19-20**

1. On September 19, 2018, the Parking and Transportation Committee recommended a 2% increase for all currently existing flat lot permits for Fiscal Year 19-20.
2. New fees are being proposed for 2 new flat (surface) lot permit categories to allow commuting students access to main campus spaces during the evenings and weekends. In the past, all commuting permits were eligible to move onto campus during the evenings and weekends. With the loss of nearly 600 spaces due to construction on the core campus, the large number of commuter students trying to access the remaining, limited spaces created access issues for faculty trying to find space to park to teach evening classes, conduct research, or meet with students. It also affected music, theater and other large events, as well as access by emergency vehicles to campus. These new permits provide a means to better manage the limited space available for these mission critical operations.
3. The Student Center Garage will open by year end. Since it will not be available for the full academic year, the recommendation is to keep garage permit fees at the same level for the upcoming FY19-20 year.
4. The Student Center Garage contains 724 spaces, 15 of which are ADA accessible. Permit space allocations may be adjusted based on permit sales and actual usage. Allocations will be set to maximize efficiency.
5. The Student Center Garage will follow an operating plan similar to the former Mendenhall lot. The initial allocation will be faculty/staff (all access) permits (600 spaces) and hourly/visitor spots (124 spaces) available to students and visitors during the day. At 5:30 pm, evening student permits (500 spaces) will be allowed to park in the garage, along with hourly/visitor (124 spaces) and faculty/staff all-access permits (100 spaces). Special event space will be arranged through Parking and Transportation Services via the Central Reservations Office (CRO) process. Data will be collected, and modifications made as necessary to best utilize the spaces available with faculty/staff all access permits having priority.
6. Parking operations must be self-supporting. We are currently constructing and planning three garages with future plans for additional garages at the bottom of College Hill Drive and the Health Science Campus. Future garage plans will be determined through the upcoming master plan update process based on enrollment and staffing projections, as well as future building plans.

Attachment 8

7. Fees are based on construction, operating and maintenance costs to insure a sustainable parking program, but also must match well with the market. Garage fees at other UNC institutions range from \$333 to \$1,731 per year. This places the proposed ECU garage fees below the midpoint for the UNC system. Local market rates for private parking lots in Greenville were also reviewed and our fees compare well. (See attached)
8. With fees set at these levels, Parking can pay the garage debt and operate and maintain the facility with reasonable fund balance available for future construction as ECU continues to grow. Five million was used for the Student Center Garage and another \$5 million may be needed for the Life Science and Biotechnology Building.
9. The fee structure proposed takes into consideration the loss of revenue of 450 A zone permits removed during the 30-month construction period for the Student Center Building and Garage. The Parking operation also has the expense of building new garage spaces at a cost of more than \$20,000 per space to replace the 450 surface lot spaces that were constructed at less than \$3,000 per space years ago. The construction cost of these surface spaces was already paid, and the spaces were earning the most revenue of any parking zone on campus.
10. The ECU Board of Trustees must approve all parking fees.
11. Parking fees proposed for all ECU parking permits and a comparison chart of UNC institutions and local market parking fees are attached.

Attachment 8

Permit Fee Schedule 2019/2020

2% Proposed

Permit Type	Usage Group	FY 18/19 Annual Fee	FY 19/20 Proposed Annual Fee
<u>Faculty/Staff Flat Lot Permits</u>			
A1-Main Campus	Faculty/Staff	\$412	\$420
B1-Main Campus	Faculty/Staff	\$206	\$210
A3-Health Sciences Campus	Faculty/Staff	\$412	\$420
A5-Health Sciences Campus	Faculty/Staff	\$412	\$420
A7-Health Sciences Campus	Faculty/Staff	\$412	\$420
B3-Health Sciences Campus	Faculty/Staff	\$206	\$210
<u>Resident Student Flat Lot Permits</u>			
A2-College Hill Residence Halls	Student	\$412	\$420
B2-Main Campus Residence Halls	Student	\$206	\$210
D-Off Site Resident Student Parking	Student	\$302	\$308
<u>Commuting Students</u>			
C2-Main Campus-Minges	Student	\$137	\$140
B4-Health Sciences Campus	Student	\$206	\$210
<u>Commuting Students-New</u>			
C2A*	Student		\$240
B4A*	Student		\$300
*Commuter permits during day and A1 access evenings/weekends			
<u>Miscellaneous Parking Permits</u>			
Reserved		\$549	\$560
Vendor/Contractor		\$206	\$210
Motorcycle		\$65	\$66
MC/with Pkg		\$36	\$37
Visitor/Guest Parking Per Hour		\$1	\$1
<u>Student Center Garage</u>			
24/7 Access	Faculty/Staff	\$720	\$720**
Students (Evening/Weekend Access Only)	Student	\$300	\$300**
Students (Commuter C/B4 Day Evening/Weekend Access Only)	Student	\$400	\$400**
Hourly Visitor Lost Ticket Fee*		\$25	\$25
Visitor/Guest Parking Per Hour		\$1	\$1

**Approved by the Board in November 2017 meeting with no change proposed

Attachment 8

Price Comparison for North Carolina Institutions 2018

Permit Type	UNC-C	UNC-G	UNC-CH	UNC-W	NC State	ECU-Current	ECU 19-20
Deck	\$600	\$333-\$490	\$585-\$1731	\$410-\$595	\$1,215	\$720	\$720
Reserved	N/A	\$657	\$724-\$2309	\$635	\$1,215	\$549	\$560
Faculty/Staff-A Zone	\$450	\$193-\$490	\$490-\$1184	\$45-\$520	\$480	\$412	\$420
Faculty/Staff-B Zone	N/A	N/A	\$616-\$1494	N/A	\$480	\$206	\$210
Student/Resident-A Zone - College Hill	\$450	\$193-\$490	0\$340-\$776	\$350-\$410	\$235-\$370	\$412	\$420
Student-B Zone - Central/West End Campus	N/A	\$193-\$490	\$340-\$776	N/A	\$235-\$370	\$206	\$210
Commuter-Faculty/Staff	\$185-\$450	\$180-\$311	\$229-\$394	\$280	\$357	N/A	N/A
Commuter Student-Main Campus C2 Zone	\$185-\$450	\$193-\$490	\$229	\$280-\$315	\$66-\$395	\$137	\$140
Health Science Commuter-B4 Zone						\$206	\$210
Resident Remote Lot - D Zone	\$210	N/A	N/A	N/A	\$180-\$292	\$302	\$308
Motorcycle	\$115	\$59	\$188-\$398	N/A	\$74	\$65/\$36	\$66/\$37
Retired Faculty	N/A	N/A	N/A	N/A	\$39	B is Free	B is Free
Vendor	N/A	N/A	\$645-\$724	\$45	\$480	\$206	\$210

Greenville Leased Parking

Company	Location	Cost	Spaces Available	Notes
Brody Company	Across from Sci Tech Bldg	\$600/yr		STUDENTS ONLY
Carolina Pregnancy Ctr	1012 Charles Blvd (next to Sheetz) Hours: M-F 8:30-4:30; closed 12-1pm	\$350/yr Aug-Aug	11 spaces	Application required - pick up from office
Uptown Parking Deck	Downtown Greenville	\$312 per semester	129 spaces	
Jolly Roger	Corner of 14th St/Charles Blvd	\$250/semester		\$300/semester to include football games; Rental Agreement
10th St & Oak Street	One block from Elm Street	\$450/academic yr	84 assigned spaces	Rental Agreement www.pirateparking.com
Boundary	Downtown	\$100/mo garage for residents		
Gather Uptown	Downtown	\$70/mo garage for residents		
University Edge/Dickenson Lofts	Downtown	\$75/mo garage for residents \$50/mo lot for residents		

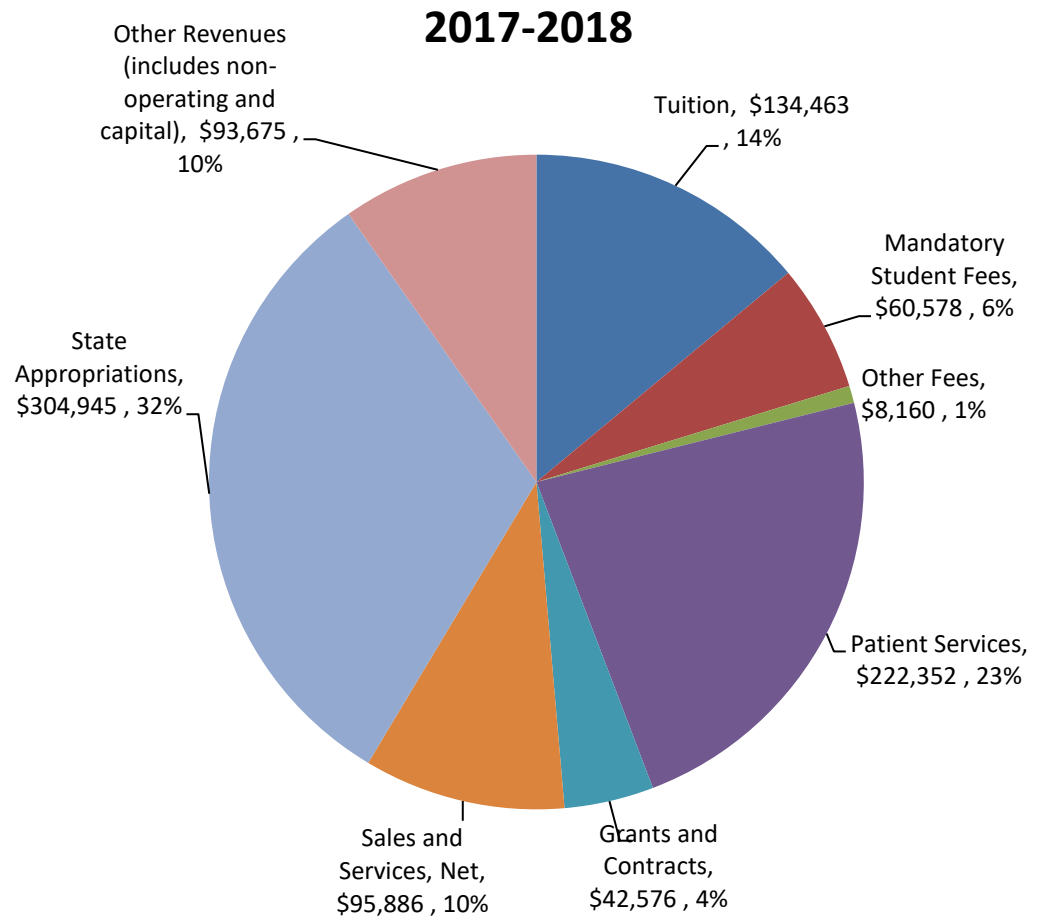
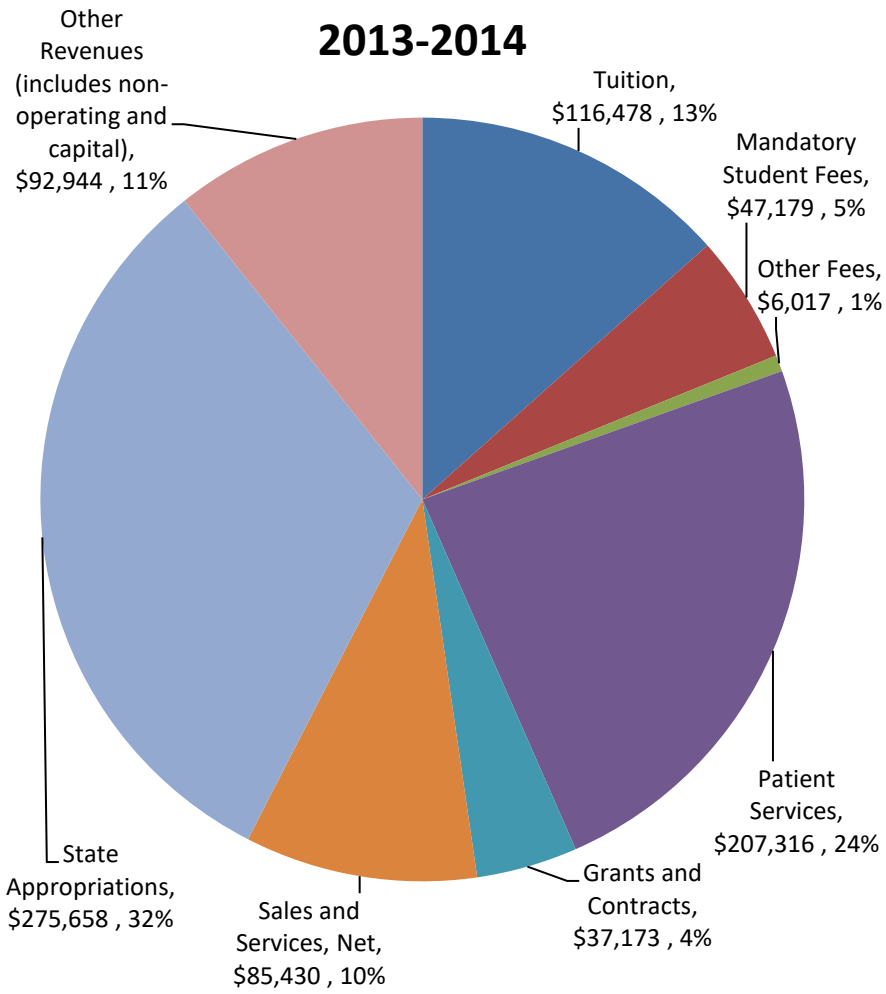
Attachment 9

East Carolina University
Total Revenues by Category (in millions)
Comparing 2013-14 to 2017-18
(unaudited)

	2013-14	2017-18
Tuition	\$ 116,478	\$ 134,463
Mandatory Student Fees	\$ 47,179	\$ 60,578
Other Fees	\$ 6,017	\$ 8,160
Patient Services	\$ 207,316	\$ 222,352
Grants and Contracts	\$ 37,173	\$ 42,576
Sales and Services, Net	\$ 85,430	\$ 95,886
State Appropriations	\$ 275,658	\$ 304,945
Other Revenues (includes non-operating and capital)	\$ 92,944	\$ 93,675
Total Revenues	\$ 868,195	\$ 962,635

Attachment 9

East Carolina University Total Revenues by Category Fiscal Years 2014 and 2018



Attachment 10

East Carolina University Financial Aid and Debt Load AY 13-14 through AY 2017-18

	Resident Students			Non-Resident Students		
	Total Resident Students	Number Receiving Fin Aid	Percent Receiving Fin Aid	Total Non-Resident Students	Number Receiving Fin Aid	Percent Receiving Fin Aid
Undergraduates						
AY 2013-14	20,652	14,107	68.3%	2,773	1,779	64.2%
AY 2014-15	21,427	14,388	67.1%	2,777	1,809	65.1%
AY 2015-16	21,842	14,606	66.9%	2,891	1,865	64.5%
AY 2016-17	22,468	14,842	66.1%	2,977	1,913	64.3%
AY 2017-18	22,872	15,225	66.6%	2,833	1,825	64.4%
Graduates						
AY 2013-14	5,760	2,647	46.0%	826	461	55.8%
AY 2014-15	5,093	2,382	46.8%	763	430	56.4%
AY 2015-16	5,085	2,475	48.7%	769	432	56.2%
AY 2016-17	5,998	2,783	46.4%	874	456	52.2%
AY 2017-18	5,858	2,718	46.4%	839	441	52.6%

	All Students *		
	Total Students	Number Receiving Fin Aid	Percent Receiving Fin Aid
All Students			
AY 2013-14	30,011	18,994	63.3%
AY 2014-15	30,060	19,009	63.2%
AY 2015-16	30,587	19,378	63.4%
AY 2016-17	32,317	19,994	61.9%
AY 2017-18	32,402	20,209	62.4%

* All Students is an unduplicated headcount for persons who enrolled for any number of credit hours during fall and spring and summer terms.

Debt Load of Graduating Students

Only includes debt that runs through Financial Aid (federal loans and alternate loans). It does NOT include private loans. Graduate debt includes any debt from undergraduate plus any new graduate debt.

	Only Those Students With Debt			Total Number of Students Graduating	Percentage of Graduating Students with Debt
	Number	Dollars	Debt per Student		
AY 2013-14					
Undergraduate	2,561	67,229,732	26,251	6,259	55%
Graduate	906	34,155,838	37,700		
AY 2014-15					
Undergraduate	2,356	67,042,918	28,456	6,413	49%
Graduate	764	33,938,592	44,422		
AY 2015-16					
Undergraduate	2,447	70,736,258	28,907	6,290	49%
Graduate	642	29,946,358	46,645		
AY 2016-17					
Undergraduate	2,653	76,158,794	28,707	6,751	50%
Graduate	716	33,559,151	46,870		
AY 2017-18					
Undergraduate	2,531	75,413,912	29,796	6,500	51%
Graduate	762	37,084,225	48,667		

* Graduate Debt does not include the MD or the DDS populations of Brody School of Medicine or the School of Dental Medicine populations. Does include the Ph.D.

Attachment 11

Approved Tuition and Fees 2018-19 Comparison for UNC System

Undergraduate- Resident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
NC State University	\$ 6,535	\$ 2,360	\$ 8,895	2	1
UNC School of the Arts	\$ 6,497	\$ 2,364	\$ 8,861	3	2
UNC-Chapel Hill	\$ 7,019	\$ 1,738	\$ 8,757	1	3
UNC Greensboro	\$ 4,422	\$ 2,796	\$ 7,218	6	4
Appalachian State University	\$ 4,242	\$ 2,971	\$ 7,213	7	5
East Carolina University	\$ 4,452	\$ 2,565	\$ 7,017	4	6
UNC Asheville	\$ 4,122	\$ 2,880	\$ 7,002	8	7
UNC Wilmington	\$ 4,443	\$ 2,557	\$ 7,000	5	8
UNC Charlotte	\$ 3,812	\$ 3,041	\$ 6,853	9	9
NC A&T State University	\$ 3,540	\$ 2,965	\$ 6,505	11	10
NC Central University	\$ 3,728	\$ 2,619	\$ 6,347	10	11
Winston-Salem State University	\$ 3,401	\$ 2,412	\$ 5,813	12	12
Fayetteville State University	\$ 2,982	\$ 2,267	\$ 5,249	13	13
Western Carolina University	\$ 1,000	\$ 2,777	\$ 3,777	14	14
UNC Pembroke	\$ 1,000	\$ 2,416	\$ 3,416	14	15
Elizabeth City State University	\$ 1,000	\$ 2,193	\$ 3,193	14	16

Ranked High to Low

Undergraduate- Nonresident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
UNC-Chapel Hill	\$ 33,202	\$ 1,738	\$ 34,940	1	1
NC State University	\$ 24,883	\$ 2,360	\$ 27,243	2	2
UNC School of the Arts	\$ 22,640	\$ 2,364	\$ 25,004	3	3
UNC Asheville	\$ 20,845	\$ 2,880	\$ 23,725	4	4
East Carolina University	\$ 20,729	\$ 2,565	\$ 23,294	5	5
UNC Greensboro	\$ 19,581	\$ 2,796	\$ 22,377	6	6
Appalachian State University	\$ 19,049	\$ 2,971	\$ 22,020	7	7
UNC Wilmington	\$ 18,508	\$ 2,557	\$ 21,065	8	8
UNC Charlotte	\$ 17,246	\$ 3,041	\$ 20,287	9	9
NC A&T State University	\$ 16,750	\$ 2,965	\$ 19,715	10	10
NC Central University	\$ 16,435	\$ 2,619	\$ 19,054	11	11
Fayetteville State University	\$ 14,590	\$ 2,267	\$ 16,857	12	12
Winston-Salem State University	\$ 13,648	\$ 2,412	\$ 16,060	13	13
Western Carolina University	\$ 5,000	\$ 2,777	\$ 7,777	14	14
UNC Pembroke	\$ 5,000	\$ 2,416	\$ 7,416	14	15
Elizabeth City State University	\$ 5,000	\$ 2,193	\$ 7,193	14	16

Ranked High to Low

Graduate- Resident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
UNC-Chapel Hill	\$ 10,243	\$ 1,716	\$ 11,959	1	1
NC State University	\$ 8,917	\$ 2,360	\$ 11,277	2	2
UNC School of the Arts	\$ 8,796	\$ 2,364	\$ 11,160	3	3
UNC Greensboro	\$ 5,219	\$ 2,796	\$ 8,015	4	4
Appalachian State University	\$ 4,839	\$ 2,971	\$ 7,810	6	5
UNC Asheville	\$ 4,914	\$ 2,880	\$ 7,794	5	6
NC A&T State University	\$ 4,745	\$ 2,965	\$ 7,710	8	7
UNC Charlotte	\$ 4,337	\$ 3,041	\$ 7,378	12	8
East Carolina University	\$ 4,749	\$ 2,565	\$ 7,314	7	9
NC Central University	\$ 4,740	\$ 2,570	\$ 7,310	9	10
UNC Wilmington	\$ 4,719	\$ 2,557	\$ 7,276	10	11
Western Carolina University	\$ 4,435	\$ 2,777	\$ 7,212	11	12
UNC Pembroke	\$ 4,000	\$ 2,416	\$ 6,416	13	13
Winston-Salem State University	\$ 3,872	\$ 2,412	\$ 6,284	14	14
Fayetteville State University	\$ 3,438	\$ 2,267	\$ 5,705	15	15
Elizabeth City State University	\$ 3,375	\$ 2,193	\$ 5,568	16	16

Ranked High to Low

Graduate- Nonresident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
UNC-Chapel Hill	\$ 27,454	\$ 1,716	\$ 29,170	1	1
NC State University	\$ 25,405	\$ 2,360	\$ 27,765	2	2
UNC School of the Arts	\$ 22,803	\$ 2,364	\$ 25,167	3	3
UNC Asheville	\$ 21,236	\$ 2,880	\$ 24,116	4	4
UNC Greensboro	\$ 18,937	\$ 2,796	\$ 21,733	5	5
Appalachian State University	\$ 18,271	\$ 2,971	\$ 21,242	7	6
UNC Wilmington	\$ 18,548	\$ 2,557	\$ 21,105	6	7
UNC Charlotte	\$ 17,771	\$ 3,041	\$ 20,812	9	8
East Carolina University	\$ 17,898	\$ 2,565	\$ 20,463	8	9
NC A&T State University	\$ 17,395	\$ 2,965	\$ 20,360	11	10
NC Central University	\$ 17,694	\$ 2,570	\$ 20,264	10	11
Elizabeth City State University	\$ 16,437	\$ 2,193	\$ 18,630	12	12
UNC Pembroke	\$ 15,274	\$ 2,416	\$ 17,690	13	13
Western Carolina University	\$ 14,842	\$ 2,777	\$ 17,619	14	14
Fayetteville State University	\$ 14,503	\$ 2,267	\$ 16,770	15	15
Winston-Salem State University	\$ 13,987	\$ 2,412	\$ 16,399	16	16

Ranked High to Low

Attachment 13

Approved Tuition and Fees 2017-18 Comparison for ECU Peers

Undergraduate- Resident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
Northern Illinois University	\$ 9,413	\$ 4,886	\$ 14,299	7	1
Southern Illinois University-Carbondale	\$ 8,950	\$ 4,482	\$ 13,432	8	2
Virginia Commonwealth University	\$ 10,972	\$ 2,284	\$ 13,256	6	3
Central Michigan University	\$ 12,093	\$ -	\$ 12,093	1	4
Western Michigan University	\$ 11,020	\$ 923	\$ 11,943	5	5
Ohio University-Main Campus	\$ 11,896	\$ -	\$ 11,896	2	6
University of South Carolina-Columbia	\$ 11,462	\$ 400	\$ 11,862	3	7
University of Louisville	\$ 11,068	\$ 196	\$ 11,264	4	8
Old Dominion University	\$ 6,630	\$ 3,420	\$ 10,050	16	9
University at Buffalo	\$ 6,670	\$ 3,158	\$ 9,828	15	10
University of Missouri-Kansas City	\$ 8,340	\$ 1,423	\$ 9,763	10	11
Texas Tech University	\$ 6,432	\$ 2,428	\$ 8,860	17	12
Wright State University-Main Campus	\$ 8,730	\$ -	\$ 8,730	9	13
East Tennessee State University	\$ 6,888	\$ 1,791	\$ 8,679	13	14
University of North Dakota	\$ 6,946	\$ 1,501	\$ 8,447	12	15
University of Southern Mississippi	\$ 8,108	\$ 110	\$ 8,218	11	16
University of Nevada-Reno	\$ 6,885	\$ 774	\$ 7,659	14	17
East Carolina University	\$ 4,452	\$ 2,691	\$ 7,143	19	18
Florida International University	\$ 4,721	\$ 1,835	\$ 6,556	18	19

Ranked High to Low

Undergraduate- Nonresident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
Virginia Commonwealth University	\$ 29,824	\$ 2,944	\$ 32,768	2	1
University of South Carolina-Columbia	\$ 31,562	\$ 400	\$ 31,962	1	2
Old Dominion University	\$ 23,955	\$ 3,945	\$ 27,900	5	3
University at Buffalo	\$ 23,910	\$ 3,158	\$ 27,068	6	4
Southern Illinois University-Carbondale	\$ 22,374	\$ 4,482	\$ 26,856	9	5
East Tennessee State University	\$ 24,672	\$ 1,791	\$ 26,463	4	6
University of Louisville	\$ 26,090	\$ 196	\$ 26,286	3	7
University of Missouri-Kansas City	\$ 23,067	\$ 1,423	\$ 24,490	7	8
Northern Illinois University	\$ 18,931	\$ 4,886	\$ 23,817	13	9
East Carolina University	\$ 20,729	\$ 2,691	\$ 23,420	12	10
Central Michigan University	\$ 22,881	\$ -	\$ 22,881	8	11
University of Nevada-Reno	\$ 20,766	\$ 774	\$ 21,540	11	12
Ohio University-Main Campus	\$ 21,360	\$ -	\$ 21,360	10	13
University of North Dakota	\$ 18,546	\$ 1,501	\$ 20,047	14	14
Florida International University	\$ 16,529	\$ 2,425	\$ 18,954	16	15
Texas Tech University	\$ 16,224	\$ 2,428	\$ 18,652	17	16
Wright State University-Main Campus	\$ 17,608	\$ -	\$ 17,608	15	17
Western Michigan University	\$ 13,776	\$ 923	\$ 14,699	18	18
University of Southern Mississippi	\$ 8,108	\$ 2,110	\$ 10,218	19	19

Ranked High to Low

Graduate- Resident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
Western Michigan University	\$ 14,310	\$ 923	\$ 15,233	1	1
Southern Illinois University-Carbondale	\$ 11,050	\$ 4,159	\$ 15,209	8	2
Northern Illinois University	\$ 11,904	\$ 2,078	\$ 13,982	6	3
Wright State University-Main Campus	\$ 13,880	\$ -	\$ 13,880	2	4
Virginia Commonwealth University	\$ 11,466	\$ 2,167	\$ 13,633	7	5
University at Buffalo	\$ 10,870	\$ 2,514	\$ 13,384	9	6
University of South Carolina-Columbia	\$ 12,854	\$ 400	\$ 13,254	4	7
Central Michigan University	\$ 12,870	\$ -	\$ 12,870	3	8
University of Louisville	\$ 12,246	\$ 196	\$ 12,442	5	9
Old Dominion University	\$ 9,168	\$ 2,736	\$ 11,904	11	10
Florida International University	\$ 8,912	\$ 2,185	\$ 11,097	13	11
University of Missouri-Kansas City	\$ 9,048	\$ 1,339	\$ 10,387	12	12
East Tennessee State University	\$ 8,244	\$ 1,791	\$ 10,035	14	13
Ohio University-Main Campus	\$ 9,444	\$ 271	\$ 9,715	10	14
University of North Dakota	\$ 7,688	\$ 1,501	\$ 9,189	16	15
University of Southern Mississippi	\$ 8,108	\$ 110	\$ 8,218	15	16
Texas Tech University	\$ 5,724	\$ 2,125	\$ 7,849	17	17
East Carolina University	\$ 4,749	\$ 2,691	\$ 7,440	19	18
University of Nevada-Reno	\$ 4,842	\$ 625	\$ 5,467	18	19

Ranked High to Low

Graduate- Nonresident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
Southern Illinois University-Carbondale	\$ 27,624	\$ 4,159	\$ 31,783	3	1
Old Dominion University	\$ 26,820	\$ 3,156	\$ 29,976	4	2
Western Michigan University	\$ 28,900	\$ 923	\$ 29,823	1	3
University of South Carolina-Columbia	\$ 27,968	\$ 400	\$ 28,368	2	4
Virginia Commonwealth University	\$ 23,487	\$ 2,827	\$ 26,314	7	5
University of Louisville	\$ 25,486	\$ 196	\$ 25,682	5	6
East Tennessee State University	\$ 22,950	\$ 1,791	\$ 24,741	9	7
University at Buffalo	\$ 22,210	\$ 2,514	\$ 24,724	10	8
University of Missouri-Kansas City	\$ 23,067	\$ 1,339	\$ 24,406	8	9
Florida International University	\$ 21,393	\$ 2,809	\$ 24,202	11	10
Wright State University-Main Campus	\$ 23,578	\$ -	\$ 23,578	6	11
Northern Illinois University	\$ 20,473	\$ 2,078	\$ 22,551	13	12
University of North Dakota	\$ 20,526	\$ 1,501	\$ 22,027	12	13
East Carolina University	\$ 17,898	\$ 2,691	\$ 20,589	16	14
University of Nevada-Reno	\$ 19,030	\$ 625	\$ 19,655	14	15
Central Michigan University	\$ 18,942	\$ -	\$ 18,942	15	16
Ohio University-Main Campus	\$ 17,436	\$ 271	\$ 17,707	17	17
Texas Tech University	\$ 13,068	\$ 2,125	\$ 15,193	18	18
University of Southern Mississippi	\$ 8,108	\$ 2,110	\$ 10,218	19	19

Ranked High to Low

Attachment 14

ECU Out-of-State Tuition and Fee Rates Compared to In-State and Out-of State Tuition and Fee Rates in Other States (2017-18 Rates)

UNDERGRADUATE	Resident In-State Tuition and Fees	Non-Resident Tuition and Fees	ECU Out-of-State Tuition and Fees
New Jersey Resident Rutgers University	\$ 14,638	\$ 30,579	\$ 23,420
Maryland Resident Towson University University of Maryland	\$ 9,694 \$ 10,399	\$ 22,140 \$ 33,606	\$ 23,420 \$ 23,420
South Carolina Resident University of South Carolina	\$ 11,862	\$ 31,962	\$ 23,420
Virginia Resident Virginia Tech Virginia Commonwealth University George Mason University James Madison University	\$ 13,230 \$ 13,256 \$ 11,924 \$ 10,830	\$ 31,014 \$ 32,768 \$ 34,370 \$ 27,230	\$ 23,420 \$ 23,420 \$ 23,420 \$ 23,420
West Virginia Resident West Virginia University	\$ 8,376	\$ 23,616	\$ 23,420

GRADUATE	Resident In-State Tuition and Fees	Non-Resident Tuition and Fees	ECU Out-of-State Tuition and Fees
New Jersey Resident Rutgers University	\$ 18,984	\$ 30,792	\$ 20,589
Maryland Resident Towson University University of Maryland	\$ 9,504 \$ 13,884	\$ 17,172 \$ 28,122	\$ 20,589 \$ 20,589
South Carolina Resident University of South Carolina	\$ 13,254	\$ 28,368	\$ 20,589
Virginia Resident Virginia Tech Virginia Commonwealth University George Mason University James Madison University	\$ 15,072 \$ 13,633 \$ 14,480 \$ 11,352	\$ 28,810 \$ 26,314 \$ 34,184 \$ 30,072	\$ 20,589 \$ 20,589 \$ 20,589 \$ 20,589
West Virginia Resident West Virginia University	\$ 9,450	\$ 24,390	\$ 20,589

Source: ipeds

Comparison of Cost of Attendance

UNDERGRADUATE	Resident In-State Cost of Attendance	Non-Resident Cost of Attendance	ECU Out-of-State Cost of Attendance
New Jersey Resident Rutgers University	\$ 31,577	\$ 47,518	\$ 38,814
Maryland Resident Towson University University of Maryland	\$ 26,308 \$ 26,491	\$ 38,754 \$ 49,698	\$ 38,814 \$ 38,814
South Carolina Resident University of South Carolina	\$ 27,062	\$ 47,162	\$ 38,814
Virginia Resident Virginia Tech Virginia Commonwealth University George Mason University James Madison University	\$ 26,240 \$ 30,804 \$ 29,226 \$ 26,122	\$ 44,024 \$ 50,316 \$ 51,672 \$ 42,522	\$ 38,814 \$ 38,814 \$ 38,814 \$ 38,814
West Virginia Resident West Virginia University	\$ 23,228	\$ 32,232	\$ 38,814

GRADUATE	Resident In-State Cost of Attendance	Non-Resident Cost of Attendance	ECU Out-of-State Cost of Attendance
New Jersey Resident Rutgers University	\$ 35,923	\$ 47,731	\$ 38,576
Maryland Resident Towson University University of Maryland	\$ 26,118 \$ 29,976	\$ 33,786 \$ 44,214	\$ 38,576 \$ 38,576
South Carolina Resident University of South Carolina	\$ 28,454	\$ 43,568	\$ 38,576
Virginia Resident Virginia Tech Virginia Commonwealth University George Mason University James Madison University	\$ 28,082 \$ 31,181 \$ 31,782 \$ 26,644	\$ 41,820 \$ 43,862 \$ 51,486 \$ 45,364	\$ 38,576 \$ 38,576 \$ 38,576 \$ 38,576
West Virginia Resident West Virginia University	\$ 23,572	\$ 33,864	\$ 38,576

Source: www.collegetuitioncompare.com

Attachment 15

Enrollment Summary Out-of-State Enrollment & Tuition Rate Fall 2014 - Fall 2018 Headcount

Category	2014	2015	2016	2017	2018
Undergraduate Students:					
On Campus					
Full-Time	2,453	2,496	2,491	2,291	2,119
Part-Time	63	74	40	66	49
Total On Campus	2,516	2,570	2,531	2,357	2,168
Distance Education Only					
Full-Time	54	41	21	27	30
Part-Time	45	80	83	85	121
Total DE Only	99	121	104	112	151
Total Undergraduate Out-of-State	2,615	2,691	2,635	2,469	2,319
Graduate Students:					
On Campus					
Full-Time	340	353	350	326	298
Part-Time	29	39	22	30	41
Total On Campus	369	392	372	356	339
Distance Education Only					
Full-Time	31	30	53	72	69
Part-Time	223	222	267	236	248
Total DE Only	254	252	320	308	317
Total Graduate	623	644	692	664	656
Undergraduate					
On Campus	\$ 19,156	\$ 19,731	\$ 20,323	\$ 20,729	\$ 20,729
Distance Education (per SCH)	\$ 647	\$ 667	\$ 687	\$ 700	\$ 700
Graduate					
On Campus	\$ 16,540	\$ 17,036	\$ 17,547	\$ 17,898	\$ 17,898
Distance Education (per SCH)	\$ 811	\$ 835	\$ 860	\$ 877	\$ 877

Attachment 15

EAST CAROLINA UNIVERSITY TUITION					
	Approved 2014-2015	Approved 2015-2016	Approved 2016-2017	Approved 2017-2018	Approved 2018-2019
Resident	3,959	4,157	4,365	4,452	4,452
Graduate	4,223	4,434	4,656	4,749	4,749
MSA/MBA (Differential)	6,473	6,684	6,906	6,999	6,999
MSN (differential- per credit hour charge)	6,023	6,684	6,906	6,999	6,999
MS in CSDI (differential- per credit hour charge)	5,723	5,934	6,156	7,749	7,749
AuD/PhD (differential- per credit hour charge)	6,023	6,234	6,456	7,149	7,149
MS OT (differential- per credit hour charge)	4,783	5,834	6,056	6,149	6,149
DPT (differential- per credit hour charge)	4,923	5,134	5,356	5,449	6,829
PA Studies (differential- per credit hour charge)	5,525	8,371	8,593	8,686	8,686
Doctor of Nursing (differential-per credit hour charge)	6,023	6,684	6,906	6,999	6,999
Master's of Public Health (MPH)-(differential- per credit hour charge)	6,023	6,234	6,456	6,549	6,549
Master's of Social Work-(differential- per credit hour charge)	4,835	5,046	5,268	5,361	5,361
PhD in Nursing-(differential- per credit hour charge)	6,023	6,684	6,906	6,999	6,999
Post Master's in Master's of Nursing-(differential- per credit hour charge)	6,023	6,684	6,906	6,999	6,999
Non-Resident	19,156	19,731	20,323	20,729	20,729
Graduate	16,540	17,036	17,547	17,898	17,898
MSA/MBA (Differential per credit hour charge)	18,790	19,286	19,797	20,148	20,148
MSN (differential- per credit hour charge)	18,340	19,286	19,797	20,148	20,148
MS in CSDI (differential- per credit hour charge)	18,040	18,536	19,047	20,898	20,898
AuD/PhD (differential- per credit hour charge)	18,340	18,836	19,347	20,598	20,598
MS OT (differential- per credit hour charge)	17,100	18,436	18,947	19,298	19,298
DPT (differential- per credit hour charge)	17,240	17,736	18,247	18,598	19,978
PA Studies (differential- per credit hour charge)	17,842	20,973	21,484	21,835	21,835
Doctor of Nursing (DE program only- per credit hour charge)	18,340	19,286	19,797	20,148	20,148
Master's of Public Health (MPH)-(differential- per credit hour charge)	18,340	18,836	19,347	19,698	19,698
Master's of Social Work-(differential- per credit hour charge)	17,152	17,648	18,159	18,510	18,510
PhD in Nursing-(differential- per credit hour charge)	18,340	19,286	19,797	20,148	20,148
Post Master's in Master's of Nursing-(differential- per credit hour charge)	18,340	19,286	19,797	20,148	20,148
School of Dental Medicine	24,429	25,861	26,851	27,944	28,944
School of Medicine	16,576	17,937	18,159	20,252	20,252

Attachment 15

EAST CAROLINA UNIVERSITY					
	Approved 2014-2015	Approved 2015-2016	Approved 2016-2017	Approved 2017-2018	Approved 2018-2019
MANDATORY STUDENT FEES:					
GENERAL FEES:					
SGA	27.50	27.50	27.50	27.50	27.50
MEDIA	30.00	30.00	30.00	30.00	30.00
FINE ARTS	8.00	8.00	8.00	8.00	8.00
CAMPUS RECREATION AND WELLNESS	226.00	226.00	226.00	251.00	271.00
MINGES OPERATIONS	6.00	6.00	6.00	6.00	6.00
STUDENT ACTIVITY PROGRAMS	71.50	71.50	71.50	71.50	71.50
STUDENT CENTERS OPERATIONS	230.00	230.00	230.00	255.00	280.00
ATHLETIC FEE	631.00	661.00	696.00	723.00	723.00
STUDENT HEALTH FEE	235.00	244.00	255.00	263.00	263.00
EDUCATION AND TECHNOLOGY FEE	342.00	362.00	382.00	395.00	395.00
TOTAL GENERAL STUDENT FEES	1,807.00	1,866.00	1,932.00	2,030.00	2,075.00
DEBT SERVICE					
STUDENT REC. CENTER	15.00	15.00	15.00	15.00	15.00
ATHLETIC FACILITY DEBT	70.00	70.00	70.00	70.00	70.00
NEW STUDENT UNION (phased fee)	133.00	283.00	425.00	375.00	375.00
TOTAL DEBT SERVICE	218.00	368.00	510.00	460.00	460.00
TOTAL GENERAL STUDENT FEES & DEBT SERVICE	2,025.00	2,234.00	2,442.00	2,490.00	2,535.00
SPECIAL FEES					
CAMPUS SAFETY FEE		30.00	30.00	30.00	30.00
TOTAL SPECIAL FEES	-	30.00	30.00	30.00	30.00
MISCELLANEOUS CHARGES					
TRANSIT (Not approved by BOG, but charged to all students)	146.00	146.00	146.00	158.00	158.00
GRADUATION (Not approved by BOG, but charged to all students)	12.00	12.00	12.00	12.00	12.00
ASSOCIATION OF STUDENT GOVERNMENTS (Approved by BOG)	1.00	1.00	1.00	1.00	1.00
TOTAL MISCELLANEOUS CHARGES PAID BY ALL STUDENTS	159.00	159.00	159.00	171.00	171.00
Total Fees Paid by Each Student	2,184.00	2,423.00	2,631.00	2,691.00	2,736.00

Attachment 15

EAST CAROLINA UNIVERSITY					
MISCELLANEOUS CHARGES, SPECIAL AND APPLICATION FEES (CHARGED ONLY IF APPLICABLE)					
	Approved	Approved	Approved	Approved	Approved
	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019
APPLICATION FEES					
APPLICATION FEE -- UNDERGRAD	70.00	70.00	70.00	75.00	75.00
APPLICATION FEE -- GRAD	70.00	70.00	70.00	75.00	75.00
APPLICATION FEE -- MEDICAL SCHOOL	70.00	70.00	70.00	75.00	75.00
APPLICATION FEE- HOUSING 1ST TIME APPLICANTS	100.00	100.00	100.00	100.00	100.00
STUDY ABROAD APPLICATION	75.00	75.00	75.00	75.00	75.00
APPLICATION FEE -- DENTAL	80.00	80.00	80.00	80.00	80.00
SPECIAL FEES					
PRIVATE MUSIC (PER CR. HOUR)					
Applied Music Classes (private only charge fee beg 2011-12)	35.00	35.00	35.00	35.00	35.00
MISCELLANEOUS CHARGES:					
TRANSCRIPT	7.00	7.00	7.00	7.00	7.00
IMMUNIZATION ADMINISTRATIVE FEE					100.00
ENROLLMENT AND DEGREE VERIFICATION FEE				8.00	8.00
SPECIAL PROCESSING FEE FOR FAX TRANSCRIPT	5.00	5.00	5.00	5.00	5.00
RETURNED CHECK	25.00	25.00	25.00	25.00	25.00
LATE PAYMENT	25.00	25.00	25.00	25.00	25.00
STUDENT PARKING	120 to 360	120 to 360	132-396	135-404	138-412
GRADUATE ORIENTATION FEE					25.00
ORIENTATION (Transfer face to face sessions added FY 2013-14)	100.00	100.00	100.00	155.00	155.00
ORIENTATION- transfer online		20.00	20.00	20.00	20.00
MISCELLANEOUS CHARGES:					
P.E. SCUBA					
EXSS 2278	250.00	250.00	250.00	250.00	250.00
EXSS 3278	400.00	400.00	400.00	400.00	400.00
EXSS 4278	500.00	500.00	500.00	500.00	500.00
EXSS 5278	450.00	450.00	450.00	450.00	450.00
NURSE PRACTICUM					
Undergraduates	125.00	175.00	175.00	175.00	175.00
Graduates	150.00	150.00	150.00	150.00	150.00

Attachment 15

EAST CAROLINA UNIVERSITY					
MISCELLANEOUS CHARGES, SPECIAL AND APPLICATION FEES (CHARGED ONLY IF APPLICABLE)					
	Approved 2014-2015	Approved 2015-2016	Approved 2016-2017	Approved 2017-2018	Approved 2018-2019
CLINICAL SKILLS EDUCATION/ASSESSMENT PROGRAM Allied Health Students, Nursing, Medical Students, Dental	95.00	95.00	95.00	95.00	95.00
NURSING MIDWIFERY INSURANCE- ONLY CHARGE OUR COST- APPROVED @ HIGHER RATIO	525.00	725.00	725.00	725.00	725.00
REMEDIAL MATH (based on PCC rate) MATH 0045, 0001	216.00	216.00	228.00	228.00	228.00
ENGINEERING PROGRAM FEE				300.00	300.00
COLLEGE ALC online education program for infractions	7.50	7.50	7.50	7.50	7.50
EXSS 1000 Golf EXSS 1120	35.00	35.00	35.00	35.00	35.00
Bowling EXSS 1139	35.00	35.00	35.00	35.00	35.00
Ice Skating EXSS 1001	100.00	100.00	100.00	100.00	100.00
Co-Op Fee		300.00	300.00	300.00	300.00
Dental School Fees					
Student Organization Fee		60.00	60.00	60.00	60.00
Dental Housing		1,200.00	1,200.00	1,200.00	1,200.00
Dental Comp Risk Management Fee	150.00	150.00	150.00	150.00	150.00
Dental Disability Insurance	60.00	0.00	0.00	0.00	0.00
Dental Materials (approved as a Special Fee)	75.00	75.00	75.00	75.00	75.00
Dental Electronic Textbooks	655.00	655.00	655.00	655.00	655.00
Dental Instrument Lease (approved as Special Fee)	3,525.00	3,525.00	3,525.00	3,525.00	3,525.00
ASDA Fee	150.00	105.00	105.00	110.00	110.00
Dental-Preclinical Educational Materials Fee- 1st year students				225.00	225.00
Dental-Preclinical Educational Materials Fee- 2nd year students				300.00	300.00
Dental-Preclinical Educational Materials Fee- 3rd year students					360.00
Total Dental School Fees	4,615.00	5,770.00	5,770.00	6,300.00	6,660.00

Attachment 15

EAST CAROLINA UNIVERSITY					
HOUSING AND DINING FEES					
	Approved	Approved	Approved	Approved	Approved
	2014-2015	2015-16	2016-17	2017-2018	2018-2019
HOUSING & FOOD SERVICES:					
HOUSING (double occupancy)					
Standard Rate	4,910.00	5,060.00	5,210.00	5,366.00	5,520.00
College Hill Suites (CHS)	5,480.00	5,640.00	5,810.00	5,985.00	6,160.00
Scott Hall	5,270.00	5,430.00	5,590.00	5,758.00	5,930.00
Newly Renovated Residence Halls	5,120.00	5,280.00	5,440.00	5,604.00	5,770.00
FOOD SERVICES					
Pirate 20 with \$450 in Pirate Bucks	3,600.00	3,700.00	3,800.00	3,800.00	3,850.00
Pirate 40 with \$350 in Pirate Bucks	3,600.00	3,700.00	3,800.00	3,800.00	3,850.00
Pirate 60 with \$250 in Pirate Bucks	3,600.00	3,700.00	3,800.00	3,800.00	3,850.00
40 commuter meal plan	1,230.00	1,260.00	1,260.00	1,260.00	1,260.00
80 commuter meal plan	1,540.00	1,620.00	1,620.00	1,620.00	1,620.00
120 commuter meal plan	1,950.00	1,990.00	1,990.00	1,990.00	1,990.00

Attachment 15

EAST CAROLINA UNIVERSITY
TUITION AND FEES FOR RESIDENT UNDERGRADUATE **Prior to 2017-18 Cohorts**

PROPOSED

	Approved Tuition and Fees 2018-19	Proposed Tuition and Fees 2019-20	Percentage Change
Tuition Resident Undergraduate	\$4,365	\$4,365	0.00%
Total General Fees	2,075	2,141	3.18%
Total Tuition and General Fees	\$6,440	\$6,506	1.02%
Total Special Fees	30	30	0.00%
Total Debt Service Fees	460	445	-3.26%
Total Tuition, General and Debt Service Fees Paid by Resident Undergraduate	\$6,930	\$6,981	0.74%
Miscellaneous Fees	171	171	0.00%
Total Tuition and Fees Paid by Resident Undergraduate	\$7,101	\$7,152	0.72%

TUITION AND FEES FOR RESIDENT UNDERGRADUATE **2017-18 and After Cohorts**

PROPOSED

	Approved Tuition and Fees 2018-19	Proposed Tuition and Fees 2019-20	Percentage Change
Tuition Resident Undergraduate	\$4,452	\$4,452	0.00%
Total General Fees	2,075	2,141	3.18%
Total Tuition and General Fees	\$6,527	\$6,593	1.01%
Total Special Fees	30	30	0.00%
Total Debt Service Fees	460	445	-3.26%
Total Tuition, General and Debt Service Fees Paid by Resident Undergraduate	\$7,017	\$7,068	0.73%
Miscellaneous Fees	171	171	0.00%
Total Tuition and Fees Paid by Resident Undergraduate	\$7,188	\$7,239	0.71%

TUITION AND FEES FOR NONRESIDENT UNDERGRADUATE

PROPOSED

	Approved Tuition and Fees 2018-19	Proposed Tuition and Fees 2019-20	Percentage Change
Tuition Nonresident Undergraduate	\$20,729	\$20,729	0.00%
Total General Fees	2,075	2,141	3.18%
Total Tuition and General Fees	\$22,804	\$22,870	0.29%
Total Special Fees	30	30	0.00%
Total Debt Service Fees	460	445	-3.26%
Total Tuition, General and Debt Service Fees Paid by Nonresident Undergraduate	\$23,294	\$23,345	0.22%
Miscellaneous Fees	171	171	0.00%
Total Tuition and Fees Paid by Nonresident Undergraduate	\$23,465	\$23,516	0.22%

TUITION AND FEES FOR RESIDENT GRADUATE

PROPOSED

	Approved Tuition and Fees 2018-19	Proposed Tuition and Fees 2019-20	Percentage Change
Tuition Resident Graduate	\$4,749	\$4,749	0.00%
Total General Fees	2,075	2,141	3.18%
Total Tuition and General Fees	\$6,824	\$6,890	0.97%
Total Special Fees	30	30	0.00%
Total Debt Service Fees	460	445	-3.26%
Total Tuition, General and Debt Service Fees Paid by Resident Graduate	\$7,314	\$7,365	0.70%
Miscellaneous Fees	171	171	0.00%
Total Tuition and Fees Paid by Resident Graduate	\$7,485	\$7,536	0.68%

TUITION AND FEES FOR NONRESIDENT GRADUATE

PROPOSED

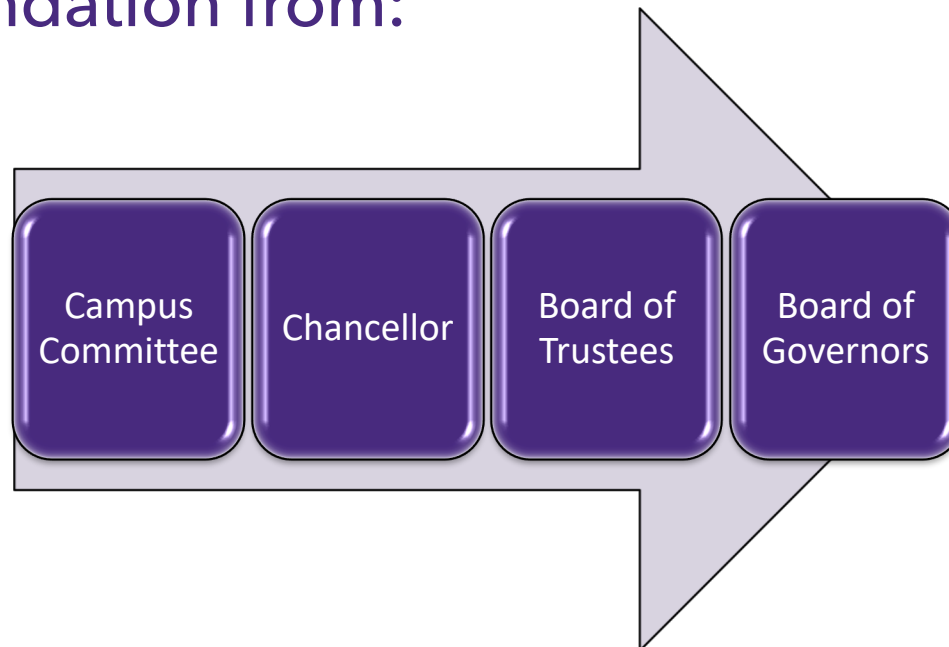
	Approved Tuition and Fees 2018-19	Proposed Tuition and Fees 2019-20	Percentage Change
Tuition Nonresident Graduate	\$17,898	\$17,898	0.00%
Total General Fees	2,075	2,141	3.18%
Total Tuition and General Fees	\$19,973	\$20,039	0.33%
Total Special Fees	30	30	0.00%
Total Debt Service Fees	460	445	-3.26%
Total Tuition, General and Debt Service Fees Paid by Nonresident Graduate	\$20,463	\$20,514	0.25%
Miscellaneous Fees	171	171	0.00%
Total Tuition and Fees Paid by Nonresident Graduate	\$20,634	\$20,685	0.25%

Tuition and Fee Increase Proposals for 2019-20



Tuition and Fee Increase Process

- System Office provides guidelines
- Campus Committee made up of Staff and Students
- Hold 2 student forums
- SGA Assembly for feedback
- Recommendation from:



System Guidelines

- No resident undergraduate tuition increases are allowed
- Nonresident undergraduate tuition increases are allowed
- Graduate resident and nonresident tuition increases are allowed
- Professional school tuition and fees are allowed
- 3% cap on mandatory fees
 - Increase of up to \$76 allowed

Tuition

- No general tuition increase for undergraduate or graduate students
- Dental tuition proposing increase of \$1,000 per year
 - Add a general dentistry faculty member

Student Category	Current Tuition Rates	Proposed Increases	Proposed 2019-20 Tuition Rates	Proposed 2019-20 Percentage Increase
UG Resident- Cohort Prior to 2017-18	\$4,365	\$0	\$4,365	0%
UG Resident- Cohort 2017-18 and after	\$4,452	\$0	\$4,452	0%
UG Nonresident	\$20,729	\$0	\$20,729	0%
GR Resident	\$4,749	\$0	\$4,749	0%
GR Nonresident	\$17,898	\$0	\$17,898	0%
Dental	\$28,944	\$1,000	\$29,944	3.45%
Medical	\$20,252	\$0	\$20,252	0%

2019-20 Fee Increase Proposal

- Fee increase recommendations from Campus Tuition and Fee Committee
 - Total fee proposal equals \$51

	Current Annual Fee	2019-20 Proposed Annual Change	2019-20 Proposed Annual Fee
Athletics	\$723	\$50	\$773
Education and Technology	\$395	\$8	\$403
Student Centers Operations	\$280	\$8	\$288
Student Recreation Center Debt Service	\$15	(\$15)	\$0

Athletics Fee

- \$50 increase
- Generates \$1,100,000
- Additional revenue will reduce the operating shortfall; current budget projection for FY20 shows \$5.2 million shortfall without a fee increase
- Current fee is 12th lowest in the UNC-System

UNC System Comparison

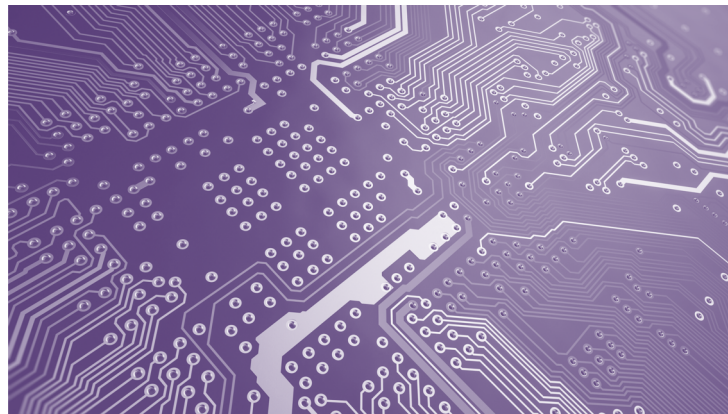
	2018-19	% of Revenue from Student Fee (2016-17)	% of Student Fee compared to Expenses (2016-17)
UNC - Charlotte	\$ 824	77.5%	84.6%
UNC - Pembroke	\$ 748	83.4%	77.2%
Fayetteville State University	\$ 718	84.6%	75.5%
UNC - Greensboro	\$ 761	63.5%	64.1%
North Carolina A & T State University	\$ 845	59.1%	59.1%
Winston Salem State University	\$ 745	89.1%	56.0%
Western Carolina University	\$ 756	51.5%	52.5%
Elizabeth City State University	\$ 879	63.8%	49.4%
Appalachian State University	\$ 760	45.8%	45.9%
UNC - Asheville	\$ 830	39.8%	40.1%
North Carolina Central University	\$ 847	52.0%	40.0%
UNC - Wilmington	\$ 750	36.8%	39.8%
East Carolina University	\$ 723	40.1%	39.7%
North Carolina State University **	\$ 232	7.8%	7.5%
UNC - Chapel Hill **	\$ 279	7.2%	7.2%
North Carolina School of the Arts	\$ -	0.0%	0.0%

**These two schools have access to ACC revenues, large football and basketball revenues, and a large, well developed donor pool.



Education and Technology Fee

- \$8 increase
- Generates \$200,000
- Funds will be one component of a multi-year sustainable plan for network
- Current fee is 14th lowest in the UNC-System



Student Centers Operations

- \$8 increase
- Generates \$176,000
- Additional revenues will be used for operational costs for the two student centers, including personnel
- The new student center is double the square footage of Mendenhall Student Center



Student Recreation Center Debt Service

- Eliminate the \$15 debt service fee
- Final debt service payment will be made this year



Total Tuition and Fees

	Tuition	Current Fees	Increase in Fees	Total Tuition and Fees 2019-20
Undergraduate-Resident- Prior to Cohort 2017-18	\$ 4,365	\$ 2,736	\$ 51	\$ 7,152
Undergraduate-Resident- Cohort 2017-18 and after	\$ 4,452	\$ 2,736	\$ 51	\$ 7,239
Undergraduate-Nonresident	\$ 20,729	\$ 2,736	\$ 51	\$ 23,516
Graduate- Resident	\$ 4,749	\$ 2,736	\$ 51	\$ 7,536
Graduate- Nonresident	\$ 17,898	\$ 2,736	\$ 51	\$ 20,685

UNC System- Fee Comparison 2018-19

UNIVERSITY	Student Activity Fee	Rank	Athletic Fee	Rank	Student Health Fee	Rank	Educational And Technology Fee	Rank	Safety Fee	Rank	Total General Fees	Rank	Debt Service Fee	Rank	Total General Fees and Debt Service	Rank	Transit Fee	Rank
UNC - Charlotte	632.00	10	824.00	5	243.00	13	592.00	2	30.00		2,321.00	5	720.00	1	3,041.00	1	155.00	4
Appalachian State University	646.00	9	760.00	7	325.00	6	576.00	3	30.00		2,337.00	4	634.00	3	2,971.00	2	150.00	5
UNC - Asheville	768.00	1	830.00	4	368.00	4	490.00	7	30.00		2,486.00	1	394.00	10	2,880.00	4	77.00	12
North Carolina A & T State University	714.25	3	845.00	3	338.50	5	449.06	8	30.00		2,376.81	2	588.00	4	2,964.81	3	81.00	11
Western Carolina University	618.00	11	756.00	8	306.00	7	544.00	4	30.00		2,254.00	6	523.00	7	2,777.00	6	118.00	7
UNC - Greensboro	550.00	13	761.00	6	302.00	8	446.00	9	30.00		2,089.00	11	707.00	2	2,796.00	5	100.00	8
UNC - Wilmington	687.95	6	749.55	9	219.00	15	494.24	6	30.00		2,180.74	8	376.00	11	2,556.74	9	90.00	9
East Carolina University	694.00	5	723.00	12	263.00	11	395.00	14	30.00		2,105.00	10	460.00	8	2,565.00	8	158.00	3
North Carolina Central University	476.40	15	847.00	2	267.66	9	428.15	12	30.00		2,049.21	12	570.00	6	2,619.21	7	86.00	10
Winston Salem State University	530.70	14	745.00	11	267.00	10	416.46	13	30.00		1,989.16	13	423.00	9	2,412.16	11	55.00	13
North Carolina State University	679.32	8	232.00	15	407.00	2	439.28	11	30.00		1,787.60	15	572.00	5	2,359.60	13	205.00	2
North Carolina School of the Arts	748.00	2	-	16	882.00	1	704.00	1	30.00		2,364.00	3	-	15	2,364.00	12	121.00	6
UNC - Pembroke	679.84	7	747.52	10	190.00	16	528.91	5	30.00		2,176.27	9	240.00	13	2,416.27	10	0.00	
Fayetteville State University	565.00	12	718.00	13	237.00	14	382.00	15	30.00		1,932.00	14	335.00	12	2,267.00	14	0.00	
Elizabeth City State University	703.00	4	878.87	1	255.03	12	326.00	16	30.00		2,192.90	7	-	15	2,192.90	15	0.00	
UNC - Chapel Hill	397.97	16	279.00	14	400.15	3	444.86	10	30.00		1,551.98	16	185.85	14	1,737.83	16	205.31	1
Ranked High to Low																		



UNC System- Tuition and Fee Comparison 2018-19 Undergraduate

	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
NC State University	\$ 6,535	\$ 2,360	\$ 8,895	2	1
UNC School of the Arts	\$ 6,497	\$ 2,364	\$ 8,861	3	2
UNC-Chapel Hill	\$ 7,019	\$ 1,738	\$ 8,757	1	3
UNC Greensboro	\$ 4,422	\$ 2,796	\$ 7,218	6	4
Appalachian State University	\$ 4,242	\$ 2,971	\$ 7,213	7	5
East Carolina University	\$ 4,452	\$ 2,565	\$ 7,017	4	6
UNC Asheville	\$ 4,122	\$ 2,880	\$ 7,002	8	7
UNC Wilmington	\$ 4,443	\$ 2,557	\$ 7,000	5	8
UNC Charlotte	\$ 3,812	\$ 3,041	\$ 6,853	9	9
NC A&T State University	\$ 3,540	\$ 2,965	\$ 6,505	11	10
NC Central University	\$ 3,728	\$ 2,619	\$ 6,347	10	11
Winston-Salem State University	\$ 3,401	\$ 2,412	\$ 5,813	12	12
Fayetteville State University	\$ 2,982	\$ 2,267	\$ 5,249	13	13
Western Carolina University	\$ 1,000	\$ 2,777	\$ 3,777	14	14
UNC Pembroke	\$ 1,000	\$ 2,416	\$ 3,416	14	15
Elizabeth City State University	\$ 1,000	\$ 2,193	\$ 3,193	14	16

Ranked High to Low

	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
UNC-Chapel Hill	\$ 33,202	\$ 1,738	\$ 34,940	1	1
NC State University	\$ 24,883	\$ 2,360	\$ 27,243	2	2
UNC School of the Arts	\$ 22,640	\$ 2,364	\$ 25,004	3	3
UNC Asheville	\$ 20,845	\$ 2,880	\$ 23,725	4	4
East Carolina University	\$ 20,729	\$ 2,565	\$ 23,294	5	5
UNC Greensboro	\$ 19,581	\$ 2,796	\$ 22,377	6	6
Appalachian State University	\$ 19,049	\$ 2,971	\$ 22,020	7	7
UNC Wilmington	\$ 18,508	\$ 2,557	\$ 21,065	8	8
UNC Charlotte	\$ 17,246	\$ 3,041	\$ 20,287	9	9
NC A&T State University	\$ 16,750	\$ 2,965	\$ 19,715	10	10
NC Central University	\$ 16,435	\$ 2,619	\$ 19,054	11	11
Fayetteville State University	\$ 14,590	\$ 2,267	\$ 16,857	12	12
Winston-Salem State University	\$ 13,648	\$ 2,412	\$ 16,060	13	13
Western Carolina University	\$ 5,000	\$ 2,777	\$ 7,777	14	14
UNC Pembroke	\$ 5,000	\$ 2,416	\$ 7,416	14	15
Elizabeth City State University	\$ 5,000	\$ 2,193	\$ 7,193	14	16

Ranked High to Low



UNC System- Tuition and Fee Comparison 2018-19 Graduate

Graduate- Resident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
UNC-Chapel Hill	\$ 10,243	\$ 1,716	\$ 11,959	1	1
NC State University	\$ 8,917	\$ 2,360	\$ 11,277	2	2
UNC School of the Arts	\$ 8,796	\$ 2,364	\$ 11,160	3	3
UNC Greensboro	\$ 5,219	\$ 2,796	\$ 8,015	4	4
Appalachian State University	\$ 4,839	\$ 2,971	\$ 7,810	6	5
UNC Asheville	\$ 4,914	\$ 2,880	\$ 7,794	5	6
NC A&T State University	\$ 4,745	\$ 2,965	\$ 7,710	8	7
UNC Charlotte	\$ 4,337	\$ 3,041	\$ 7,378	12	8
East Carolina University	\$ 4,749	\$ 2,565	\$ 7,314	7	9
NC Central University	\$ 4,740	\$ 2,570	\$ 7,310	9	10
UNC Wilmington	\$ 4,719	\$ 2,557	\$ 7,276	10	11
Western Carolina University	\$ 4,435	\$ 2,777	\$ 7,212	11	12
UNC Pembroke	\$ 4,000	\$ 2,416	\$ 6,416	13	13
Winston-Salem State University	\$ 3,872	\$ 2,412	\$ 6,284	14	14
Fayetteville State University	\$ 3,438	\$ 2,267	\$ 5,705	15	15
Elizabeth City State University	\$ 3,375	\$ 2,193	\$ 5,568	16	16

Ranked High to Low

Graduate- Nonresident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
UNC-Chapel Hill	\$ 27,454	\$ 1,716	\$ 29,170	1	1
NC State University	\$ 25,405	\$ 2,360	\$ 27,765	2	2
UNC School of the Arts	\$ 22,803	\$ 2,364	\$ 25,167	3	3
UNC Asheville	\$ 21,236	\$ 2,880	\$ 24,116	4	4
UNC Greensboro	\$ 18,937	\$ 2,796	\$ 21,733	5	5
Appalachian State University	\$ 18,271	\$ 2,971	\$ 21,242	7	6
UNC Wilmington	\$ 18,548	\$ 2,557	\$ 21,105	6	7
UNC Charlotte	\$ 17,771	\$ 3,041	\$ 20,812	9	8
East Carolina University	\$ 17,898	\$ 2,565	\$ 20,463	8	9
NC A&T State University	\$ 17,395	\$ 2,965	\$ 20,360	11	10
NC Central University	\$ 17,694	\$ 2,570	\$ 20,264	10	11
Elizabeth City State University	\$ 16,437	\$ 2,193	\$ 18,630	12	12
UNC Pembroke	\$ 15,274	\$ 2,416	\$ 17,690	13	13
Western Carolina University	\$ 14,842	\$ 2,777	\$ 17,619	14	14
Fayetteville State University	\$ 14,503	\$ 2,267	\$ 16,770	15	15
Winston-Salem State University	\$ 13,987	\$ 2,412	\$ 16,399	16	16

Ranked High to Low



Peers Tuition and Fee Comparison 2017-18 Undergraduate

Undergraduate- Resident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
Northern Illinois University	\$ 9,413	\$ 4,886	\$ 14,299	7	1
Southern Illinois University-Carbondale	\$ 8,950	\$ 4,482	\$ 13,432	8	2
Virginia Commonwealth University	\$ 10,972	\$ 2,284	\$ 13,256	6	3
Central Michigan University	\$ 12,093	\$ -	\$ 12,093	1	4
Western Michigan University	\$ 11,020	\$ 923	\$ 11,943	5	5
Ohio University-Main Campus	\$ 11,896	\$ -	\$ 11,896	2	6
University of South Carolina-Columbia	\$ 11,462	\$ 400	\$ 11,862	3	7
University of Louisville	\$ 11,068	\$ 196	\$ 11,264	4	8
Old Dominion University	\$ 6,630	\$ 3,420	\$ 10,050	16	9
University at Buffalo	\$ 6,670	\$ 3,158	\$ 9,828	15	10
University of Missouri-Kansas City	\$ 8,340	\$ 1,423	\$ 9,763	10	11
Texas Tech University	\$ 6,432	\$ 2,428	\$ 8,860	17	12
Wright State University-Main Campus	\$ 8,730	\$ -	\$ 8,730	9	13
East Tennessee State University	\$ 6,888	\$ 1,791	\$ 8,679	13	14
University of North Dakota	\$ 6,946	\$ 1,501	\$ 8,447	12	15
University of Southern Mississippi	\$ 8,108	\$ 110	\$ 8,218	11	16
University of Nevada-Reno	\$ 6,885	\$ 774	\$ 7,659	14	17
East Carolina University	\$ 4,452	\$ 2,691	\$ 7,143	19	18
Florida International University	\$ 4,721	\$ 1,835	\$ 6,556	18	19

Ranked High to Low

Undergraduate- Nonresident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
Virginia Commonwealth University	\$ 29,824	\$ 2,944	\$ 32,768	2	1
University of South Carolina-Columbia	\$ 31,562	\$ 400	\$ 31,962	1	2
Old Dominion University	\$ 23,955	\$ 3,945	\$ 27,900	5	3
University at Buffalo	\$ 23,910	\$ 3,158	\$ 27,068	6	4
Southern Illinois University-Carbondale	\$ 22,374	\$ 4,482	\$ 26,856	9	5
East Tennessee State University	\$ 24,672	\$ 1,791	\$ 26,463	4	6
University of Louisville	\$ 26,090	\$ 196	\$ 26,286	3	7
University of Missouri-Kansas City	\$ 23,067	\$ 1,423	\$ 24,490	7	8
Northern Illinois University	\$ 18,931	\$ 4,886	\$ 23,817	13	9
East Carolina University	\$ 20,729	\$ 2,691	\$ 23,420	12	10
Central Michigan University	\$ 22,881	\$ -	\$ 22,881	8	11
University of Nevada-Reno	\$ 20,766	\$ 774	\$ 21,540	11	12
Ohio University-Main Campus	\$ 21,360	\$ -	\$ 21,360	10	13
University of North Dakota	\$ 18,546	\$ 1,501	\$ 20,047	14	14
Florida International University	\$ 16,529	\$ 2,425	\$ 18,954	16	15
Texas Tech University	\$ 16,224	\$ 2,428	\$ 18,652	17	16
Wright State University-Main Campus	\$ 17,608	\$ -	\$ 17,608	15	17
Western Michigan University	\$ 13,776	\$ 923	\$ 14,699	18	18
University of Southern Mississippi	\$ 8,108	\$ 2,110	\$ 10,218	19	19

Ranked High to Low



Peers Tuition and Fee Comparison 2017-18 Graduate

Graduate- Resident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
Western Michigan University	\$ 14,310	\$ 923	\$ 15,233	1	1
Southern Illinois University-Carbondale	\$ 11,050	\$ 4,159	\$ 15,209	8	2
Northern Illinois University	\$ 11,904	\$ 2,078	\$ 13,982	6	3
Wright State University-Main Campus	\$ 13,880	\$ -	\$ 13,880	2	4
Virginia Commonwealth University	\$ 11,466	\$ 2,167	\$ 13,633	7	5
University at Buffalo	\$ 10,870	\$ 2,514	\$ 13,384	9	6
University of South Carolina-Columbia	\$ 12,854	\$ 400	\$ 13,254	4	7
Central Michigan University	\$ 12,870	\$ -	\$ 12,870	3	8
University of Louisville	\$ 12,246	\$ 196	\$ 12,442	5	9
Old Dominion University	\$ 9,168	\$ 2,736	\$ 11,904	11	10
Florida International University	\$ 8,912	\$ 2,185	\$ 11,097	13	11
University of Missouri-Kansas City	\$ 9,048	\$ 1,339	\$ 10,387	12	12
East Tennessee State University	\$ 8,244	\$ 1,791	\$ 10,035	14	13
Ohio University-Main Campus	\$ 9,444	\$ 271	\$ 9,715	10	14
University of North Dakota	\$ 7,688	\$ 1,501	\$ 9,189	16	15
University of Southern Mississippi	\$ 8,108	\$ 110	\$ 8,218	15	16
Texas Tech University	\$ 5,724	\$ 2,125	\$ 7,849	17	17
East Carolina University	\$ 4,749	\$ 2,691	\$ 7,440	19	18
University of Nevada-Reno	\$ 4,842	\$ 625	\$ 5,467	18	19

Ranked High to Low

Graduate- Nonresident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
Southern Illinois University-Carbondale	\$ 27,624	\$ 4,159	\$ 31,783	3	1
Old Dominion University	\$ 26,820	\$ 3,156	\$ 29,976	4	2
Western Michigan University	\$ 28,900	\$ 923	\$ 29,823	1	3
University of South Carolina-Columbia	\$ 27,968	\$ 400	\$ 28,368	2	4
Virginia Commonwealth University	\$ 23,487	\$ 2,827	\$ 26,314	7	5
University of Louisville	\$ 25,486	\$ 196	\$ 25,682	5	6
East Tennessee State University	\$ 22,950	\$ 1,791	\$ 24,741	9	7
University at Buffalo	\$ 22,210	\$ 2,514	\$ 24,724	10	8
University of Missouri-Kansas City	\$ 23,067	\$ 1,339	\$ 24,406	8	9
Florida International University	\$ 21,393	\$ 2,809	\$ 24,202	11	10
Wright State University-Main Campus	\$ 23,578	\$ -	\$ 23,578	6	11
Northern Illinois University	\$ 20,473	\$ 2,078	\$ 22,551	13	12
University of North Dakota	\$ 20,526	\$ 1,501	\$ 22,027	12	13
East Carolina University	\$ 17,898	\$ 2,691	\$ 20,589	16	14
University of Nevada-Reno	\$ 19,030	\$ 625	\$ 19,655	14	15
Central Michigan University	\$ 18,942	\$ -	\$ 18,942	15	16
Ohio University-Main Campus	\$ 17,436	\$ 271	\$ 17,707	17	17
Texas Tech University	\$ 13,068	\$ 2,125	\$ 15,193	18	18
University of Southern Mississippi	\$ 8,108	\$ 2,110	\$ 10,218	19	19

Ranked High to Low



Miscellaneous Charges and Special Fees

- Reduce undergraduate and graduate Application Fees from \$75 to \$60
- Establish a Readmission Fee of \$35
- Dental Medicine Electronic Textbooks \$233 increase

Housing, Dining, and Parking

- Housing



- 2.5% average increase
- Offset increased cost of staffing due to new legislative minimum wage requirement of \$31,200 and the impacts of compression on the salary structure

- Dining



- 2.5% increase
- Offset increased food costs, employee benefits, and additional operating cost with new student center dining

- Parking



- 2% increase
- Planning for additional surface parking and garages

Questions





**Board of Trustees
Finance and Facilities Committee
November 1, 2018**

Agenda Item: II.C.

Approved EHRA Employee Salary
Adjustments Pursuant to September 30,
2016 Expanded authority

Responsible Person:

Sara Thorndike,
VC for Administration & Finance
Kitty Wetherington,
Associate Vice Chancellor for Human
Resources

Action Requested:

Information


Notes:

N/A



MEMORANDUM

TO: ECU Board of Trustees

FROM: Ms. Kitty H. Wetherington 
Associate Vice Chancellor for Human Resources and
Chief Human Resources Officer

DATE: October 16, 2018

RE: Report of Approved EHRA Employee Salary Adjustments Pursuant
to 9/30/16 Expanded Authority (August 1, 2018 – September 30,
2018)

The attached informational report is provided to you in accordance with the *Resolution to Delegate Expanded Authority to the Chancellor of East Carolina University for Certain Salary Actions for Employees Exempt from the State Human Resources Act*, as approved by the Board of Trustees on September 30, 2016. Please note that the attached spreadsheet contains confidential personnel information in accordance with N.C. GEN. STAT. §126-22, *et seq.*

Attachments

- cc: Dr. Cecil Staton
Chancellor
- Dr. Ronald L. Mitchelson
Provost and Senior Vice Chancellor for Academic Affairs
- Ms. Sara Thorndike
Vice Chancellor for Administration and Finance
- Dr. Mark Stacy
Interim Vice Chancellor for Health Sciences
- Mr. Christopher Dyba
Vice Chancellor for University Advancement

**Department of
Human Resources**

210 East First Street
Mail Stop 205
East Carolina University
Greenville, NC 27858-4353

252-328-9847 main
252-328-9918 fax

Administration
328-9884
328-9918 fax

Benefits
328-9887
328-9918 fax

**Classification and
Compensation**
328-9847
328-9917 fax

Employee Relations
328-9848
328-9917 fax

Employment
328-9847
328-9918 fax

HR Information Systems
328-9847
737-5818 fax

**Learning and Organizational
Development**
328-9848
328-9917 fax

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constituent institution of the
University of North Carolina.
An equal opportunity
university.*



**Board of Trustees
Finance and Facilities Committee
November 1, 2018**

Agenda Item: II.D.

Employee Engagement Survey

Responsible Person:

Sara Thorndike,
VC for Administration & Finance
Kitty Wetherington,
Associate Vice Chancellor for
Human Resources

Action Requested:

Information

Notes:

N/A



MEMORANDUM

TO: ECU Board of Trustees

FROM: Ms. Kitty H. Wetherington
Associate Vice Chancellor for Human Resources and
Chief Human Resources Officer

DATE: October 19, 2018

RE: Employee Engagement Survey

Department of Human Resources

210 East First Street
Mail Stop 205
East Carolina University
Greenville, NC 27858-4353

252-328-9847 main
252-328-9918 fax

Earlier this year, ECU faculty and staff were given the opportunity to participate in the [UNC System Employee Engagement Survey](#), which is part of a five-year project designed to provide metrics for measuring our progress in implementing the [UNC System Strategic Plan](#). The survey was administered through an outside vendor, ModernThink, which is responsible for the Chronicle of Higher Education's "Great Colleges to Work For" survey.

Please see a [Memorandum dated September 25, 2018](#) from Chancellor Staton to the university community, launching our [Employee Engagement at ECU Website](#) and email address (engage@ecu.edu), sharing some of ECU's survey results, and inviting the campus to town hall meetings on October 4th. These town hall meetings were led by ModernThink, and attended by Chancellor Staton, as well as members of ECU's senior leadership and the campus community. Items currently found on the [Employee Engagement at ECU Website](#) include: [ECU's 2018 Overall Benchmark ScoreCard](#), [ECU's 2018 Topline Survey Results](#), and [ECU's October 2018 ModernThink Town Hall Slide Deck Presentation](#). On October 9, 2018, the UNC Board of Governors Committee on Personnel and Tenure was provided an [Engagement Survey Presentation](#) by UNC System Office Human Resources. On October 19, 2018, Chancellor Staton sent a [Memorandum](#) to the university community, thanking them for their participation in the town hall meetings and notifying them that recordings of, and materials used in, both town hall meetings were now available at the [Employee Engagement at ECU Website](#).

Administration
328-9884
328-9918 fax

Benefits
328-9887
328-9918 fax

**Classification and
Compensation**
328-9847
328-9917 fax

Employee Relations
328-9848
328-9917 fax

Employment
328-9847
328-9918 fax

HR Information Systems
328-9847
737-5818 fax

**Learning and Organizational
Development**
328-9848
328-9917 fax

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constituent institution of the
University of North Carolina.
An equal opportunity
university.*

The following links from within this memo are provided for your ease of reference:

- [UNC System Employee Engagement Survey](#)
- [UNC System Strategic Plan](#)
- [Memorandum dated September 25, 2018](#)
- [Employee Engagement at ECU Website](#)
- [ECU's 2018 Overall Benchmark ScoreCard](#)
- [ECU's 2018 Topline Survey Results](#)
- [ECU's October 2018 ModernThink Town Hall Slide Deck Presentation](#)
- [UNC Board of Governors Committee on Personnel and Tenure Engagement Survey Presentation](#)
- [Memorandum dated October 19, 2018](#)

I look forward to sharing brief remarks at your November meeting about this project and to answer any questions you may have.



**Board of Trustees
Finance and Facilities Committee
November 1, 2018**

Agenda Item: II.E.	Designer Selections since last BOT Meeting
Responsible Person:	Sara Thorndike, VC for Administration & Finance Bill Bagnell, Associate VC for Campus Operations
Action Requested:	Information
Notes:	N/A



Finance and Facilities Committee
Facilities Engineering and Architectural Services
Designer Selection Approval Summary
November 1-2, 2018



Formal Designer Selection Approval Summary

FOR INFORMATION - FORMAL PROJECTS

Below are designers selected for repair and renovation projects, with a cost greater than \$500,000.

Main Campus - New Medium Voltage Electrical POD 3

August 3, 2018

Advertisement

October 17, 2018

Pre-Selection Committee Recommendation

October 22, 2018

Approval of Committee Recommendation

FIRM SELECTED:

Power Services, Inc.

Informal Designer Selection Approval Summary

FOR INFORMATION - INFORMAL PROJECTS
Below are designers selected for repair and renovation projects, with a cost less than than \$500,000.

1 Direct Select Approvals - August 28, 2018

Project

Hazardous Materials Survey 9th and Forbes Streets
Hazardous Materials Survey Lakeside Annex 6
Campus Lighting Survey (Phase 2)
Grounds Complex Office Modular Unit
Science and Technology Computer Lab 342 Renovations
Early College High School Classroom Renovations (Phase 2)
McGinnis Auditorium Stage Extension/Alteration
Messick ClassLabs (3) Flooring Replacement (Architectural Designer)
Messick ClassLabs (3) Flooring Replacement (Environmental Designer)
Graham Building Office/Lab Renovations
Minges Coliseum Classroom 142/143 Renovations
CSI Hood Evaluation
Brewster (2019) Classroom Renovations (Architectural Designer - CD's Only)
Brewster (2019) Classroom Renovations (Environmental Designer - CD's Only)
Rawl 107/108 Renovations

Designer

Affinity
Affinity
Clark-Nixon
Hite Associates
The East Group
JKF Architecture
JKF Architecture
JKF Architecture
Affinity
MHAworks
MHAworks
RMF Engineering
JKF Architecture
Affinity
MHAworks

2 Direct Select Approvals - September 26, 2018

Project

HSC Steam Decentralization Study

Designer

RMF Engineering

3 Direct Select Approvals - October 15, 2018

Project

Training Table Kitchen Study
Steam Plant Boiler Controls Upgrades
Campus Infrared Survey – Stockton Infrared Thermographic
Ragsdale Hot Water Replacement
Brewster Emergency Power
Leary Court (Bus Loop) Repair Pavement
Belk/Grounds/Stratford Sanitary Sewer Study

Designer

MHAworks
RMF Engineering
Stockton Infrared Thermographic
The East Group
The East Group
ARK Consulting
ARK Consulting



**Board of Trustees
Finance and Facilities Committee
November 1, 2018**

Agenda Item: II.F.

Capital Projects Update

Responsible Person:

Sara Thorndike,
VC for Administration & Finance
Bill Bagnell,
Associate VC for Campus Operations

Action Requested:

Information

Notes:

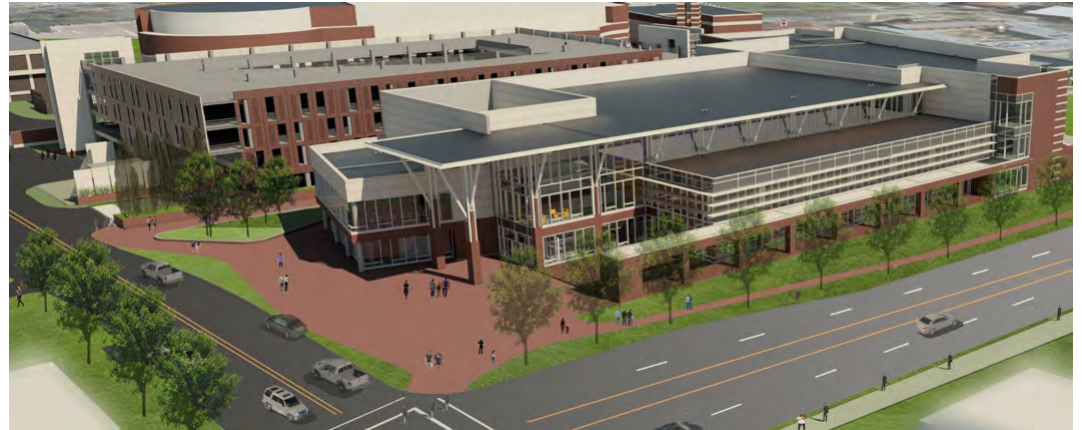
N/A



Finance and Facilities Committee
Facilities Engineering and Architectural Services
Capital Projects Update
November 1-2, 2018



Main Campus Student Center



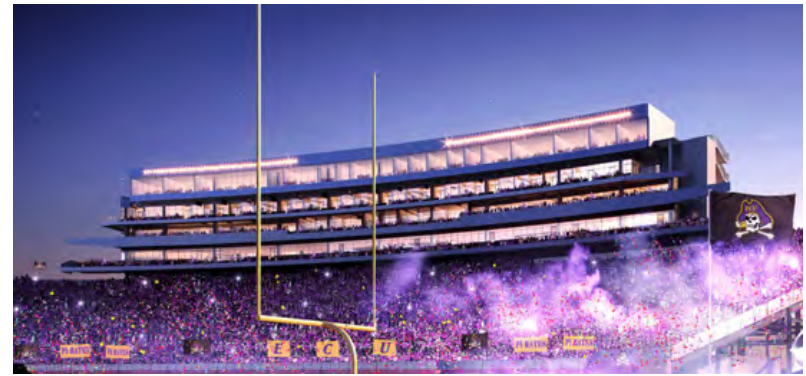
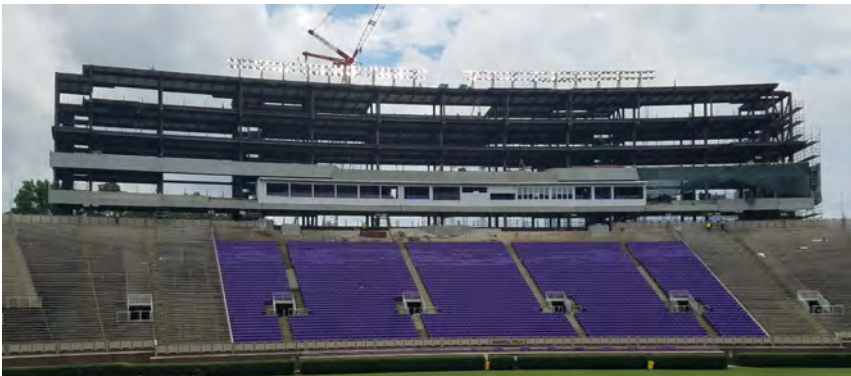
- Status: Construction
- Budget: \$122,200,000
- Designer: Perkins + Will
- Contractor: TA Loving/Barnhill Contracting (Joint Venture)
- Estimated Construction: 02/21/16 – 10/20/18

Life Sciences and Biotechnology Center



- Status: Design
- Budget: \$95,050,000
- Designer: Lord, Aeck & Sargent, Inc.
- Estimated Construction: 07/26/19 - 08/16/21

Dowdy-Ficklen Stadium Southside Renovation



- Status: Construction
- Budget: \$60,000,000
- Designer: LS3P & AECOM
- Contractor: T. A. Loving Company/ Frank L. Blum - Joint Venture
- Estimated Construction: 12/04/17 – 05/31/19

Greene Residence Hall Renovations



- Status: Construction
- Budget: \$28,500,000
- Designer: MHA Works
- Contractor: Frank L Blum Construction
- Estimated Construction: 06/26/18 – 07/31/19

Mendenhall Comprehensive Renovation



- Status: Advance Planning
- Budget: \$18,153,625
- Designer: Davis Kane, Architects, P.A.
- Estimated Construction: 01/01/20 – 03/31/21

Building 43 Renovation



- Status: Design
- Budget: \$6,999,998
- Designer: Clark Nexsen
- Estimated Construction: 08/26/19 – 05/26/20

Jones Galley



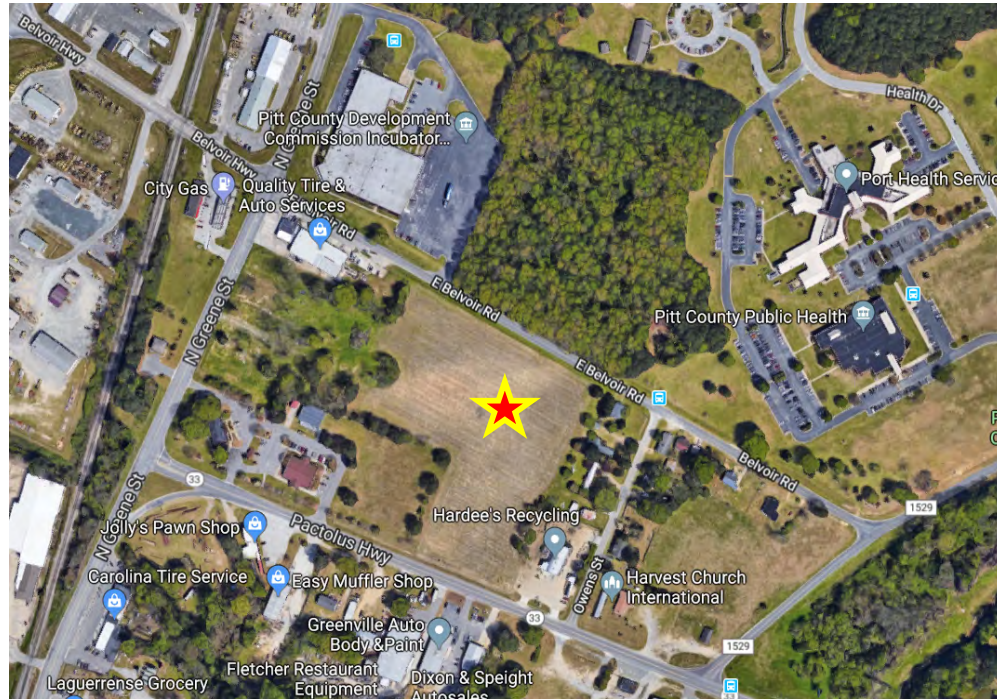
- Status: Construction
- Budget: \$6,131,000
- Designer: HH Architecture
- Contractor: BridgePoint General Contracting
- Estimated Construction: 03/06/18 – 09/05/18

Mendenhall Catering Kitchen Renovations



- Status: Construction
- Budget: \$5,200,000
- Designer: Davis Kane Architects, P.A.
- Contractor: Daniels and Daniels Construction Company
- Estimated Construction: 05/22/18 – 11/15/18

Biology Greenhouse



- Status: Design
- Budget: \$5,000,412
- Designer: Clark Nexsen
- Estimated Construction: 8/26/19 – 5/26/20

Uptown 209



- Status: Bid Award
- Budget: \$2,998,409
- Designer: Dunn & Dalton, Architects
- Estimated Construction: 08/01/18 – 06/05/19

Major Capital Projects Schedule

PROJECT	BOT MEMBER	2016												2017												2018												2019 - 2022												
		JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC													
Jones Galley	n/a	[Blue]												[Red]												[Yellow]																								
Main Campus Student Center	Joyner	[Yellow]																																																
Mendenhall Kitchen Renovation	n/a	[White]												[Green]												[Blue]												[Yellow]												
Uptown 209	n/a	[Green]			[White]			[Grey]						[Blue]												[Red]			[Yellow]			Jun-19																		
Life Sciences and Biotechnology Building	Fanning	[Grey]												[Green]												[Blue]												[Red]			Aug-21									
Dowdy Ficklen Stadium Press Box Renovation	Joyner/ Plybon	[Green]			[White]			[Blue]												[Red]			[Yellow]												May-19															
Greene Residence Hall Renovation	Plybon	[White]												[Green]			[Blue]												[Red]			[Yellow]												Jul-19						
Mendenhall Comprehensive Renovation		[White]												[Grey]												[Green]												Mar-21												
Building 43		[White]												[White]												[Grey]												[Green]			May-20									
Biology Greenhouse		[White]												[White]												[Grey]												[Blue]			May-20									
KEY:		[Grey]						[Green]						[Red]						[Blue]						[Yellow]																								
		Project Approval/Designer Selection						Programming						Advertise, Bid & Award						Design						Construction																								



**Board of Trustees
Finance and Facilities Committee
November 1, 2018**

Agenda Item: II.G.

Campus Safety Update

Responsible Person:

Sara Thorndike,
VC for Administration & Finance
Bill Koch,
Associate VC for Environmental Health and
Campus Safety

Action Requested:

Information

Notes:

N/A

HURRICANE FLORENCE

ECU RESPONSE

9/3

- Environmental Health & Campus Safety started monitoring

9/6

- First message to the Emergency Management Team regarding monitoring and preparing for the storm

9/7 – 9

- Early preparations made by various departments throughout the weekend according to preparations plan based on timing prior to impact in Greenville

9/7

- National Weather Service (NWS) in Morehead City shares first storm briefing
- Roy Cooper declares State of Emergency for North Carolina

9/8

- VEOCI (Virtual Emergency Operations Center) was activated

9/9

- News Services indicates negative feedback on social media regarding the University not making any decisions regarding the hurricane
 - *Side note: Aside from UNCW, ECU was the first to issue a statement to students*
- ECU Alert (9:15 pm)
 - ECU officials continue to monitor; Possible impacts; Update to come

9/10 (MONDAY)

- Provost sends 'Reminder for the Season: Unexpected Events & Class Cancellations' to Faculty
- REDE / EH&S requests all research and experiments be halted by 5 pm Wednesday
- Hazardous Weather Response Team Meeting (11 am) – 48-72 hour plan (checklist) initiated
 - Filmed short video(s) for social media

- Transit plans for RDU shuttle
- ECU Alert (1 pm)
 - Classes to end Tuesday at 12 pm; Staff under condition 1 Tuesday at 12 pm through 5 pm Wednesday and then Condition 2 through Sunday
- HR Employee Relations sends 'Employee Designation for Adverse Weather & Emergency Events'
- Pitt County Stakeholder Meeting (3 pm)
- Facebook Live w/ Student Affairs (4 pm)
- Daily NWS weather briefings and conference calls with NWS and UNC emergency managers
- Conference call with UNC System Office and Chancellors
- State of Emergency declared for Pitt County – forecast for Category ¾ making landfall near Wilmington and tracking through Pitt County

9/11 (TUESDAY)

- ECU Call Center activated (8 am – 5 pm)
- REDE plans for Hurricane Recovery Center
- City of Greenville Emergency Operations Center activated
- Pitt County Joint Information Press Conference (10 am)
 - Pitt County announces shelter plans
- Hazardous Weather Response Team Meeting (11 am) – initiate 24-48 hour plan
 - ECU Alerts
 - (12:30 pm) Residence Halls will be evacuated Wednesday at 12 pm
 - (3:45 pm) Condition 2 to begin Wednesday (9/12) at 4 pm / FAQ
- Facebook Live w/ Student Affairs (1:30 pm)
- FAQ webpage developed
- ECU FS identifies fuel delivery issue – starts rationing
- NWS issues Hurricane Warning
- ECU Football cancels / postpones Virginia Tech game (originally scheduled 9/15)

- State of Emergency declared for City of Greenville

9/12 (WEDNESDAY)

- Major shift in hurricane track overnight; concern it may shift back
- ECU Call Center activated (8 am – 5 pm)
- HWRT Meeting (11 am) – initiate 0-24 hour plan
 - *Still planning for potential category 3 and northern shift (worst-case)*
 - ECU Alert (2:15 pm)
 - Classes cancelled until Monday and until further notice; Staff under condition 2 until further notice; Update will be sent no later than Sunday at 3 pm
- Emergency Operations Center was set-up in Ross Hall 4100, in the event an in-person EOC was needed
- Fall Open House postponed until 10/27 (originally scheduled for 9/22)
- ECU Facilities Services shifts electrical loads from POD 1 to POD 2 at 4 pm (anticipating potential Ficklen sub-station inundation)
- PGV shuts down; ECU Parking closes College Hill and Lower Minges lots – all vehicles removed
- Pitt County partial activation of Emergency Operations Center with the opening of shelters

9/13 (THURSDAY)

- Pitt County full activation of the Emergency Operations Center
- Initial rain bands impact Greenville (12 pm)
- ECU Incident Command set-up
- Vidant requests mattresses from ECU Campus Living (for staff)
- Tar River rises (flowing backwards)
- City of Greenville curfew (8 pm – 8 am)

9/14 (FRIDAY)

- Pitt County requests mats and floor fans from Athletics (for shelter without power and over capacity)
- Official landfall of Florence was recorded as 7:15 am near Wrightsville Beach
- Rapid needs assessments of HSC and main campuses by ECU Police and Facilities Services

- Greens Mill Run overwhelms its banks and partially floods College Hill lot and Ficklen Drive

9/15 (SATURDAY)

- Campus Operations and Campus Safety begin campus and damage assessments; reports delivery of gas
- Hazardous Weather Response Team meeting (4 pm)
 - *Concern regarding Tar River flooding*
 - ECU Alert (5:45 pm)
 - Classes to resume Wednesday at 8 am; Residence halls to open Tuesday at 12 pm; Condition 2 until Monday at 5 am; Condition 1 until Wednesday; NOTE: NCSU and UNC-CH classes resume Tuesday at 8 am

9/16 (SUNDAY)

- UNCP calls for assistance
 - ECU sends 4 Police officers; Facilities Services inventoried resources to share
- UNC System requests possible shelter locations
 - ECU offers Dickinson Lot to stage recovery trailers
- NWS Hydrologist confirms Tar River is *NOT* expected to flood (beyond minor)
- Greens Mill Run recedes
- ECU Facilities Services shifts electrical loads from POD 2 back to POD 1
- State of Emergency for Greenville ends
- Pitt County shelters close
- Social media backlash, petition, DOT secretary
 - ECU Alert (3:30 pm)
 - Request for students to delay travel; Transit prepares RDU shuttle
- Dean of Students created online form for students to fill out

9/17 (MONDAY)

- ECU Call Center activated (8 am – 5 pm)
- Staff consulting NCDOT website and checking against staff observations while driving roads in region

- ECU Physicians reopens
- HR sent request to UNC System

9/18 (TUESDAY)

- REDE stands up the Hurricane Recovery Center at Willis Building
- BSOM / SODM classes resume
- ECU Call Center activated
- Residence halls open at 12 pm

9/19 (WEDNESDAY)

- All classes resume; return to normal operations

-
- We had 13 medical, dental, and physical therapy students support the American Red Cross in Hurricane Florence preparations and prepared area emergency shelters.
 - 4 officers were sent to UNCP for 3 days; a total of 8 officers were sent to New Bern over 4 days; and a total of 7 officers were sent to UNCW assisting over 2 weekends
 - Various colleges / schools / departments hosted separate supply drives for areas such as Duplin and Robeson Counties, and the Town of Grifton and City of Lumberton.
 - Hurricane Recovery Center; Supply Drive; Relief Funds
 - As of 10/8: 595 volunteers; 2,089 volunteer hours; \$210,100 donated materials and equipment; >50,000 lbs of food, water, hygiene kits; \$14,750 financial donations; 51 small businesses assisted; 50 ECU students in military activated for relief; 10 counties with ECU projects
 - ECU Athletics assisted with supply drive; partners have donated (University of Houston and Old Dominion University)
 - Alternative Fall Break – Washington, NC
 - Governor Roy Cooper visited campus 10/2, meeting with ECU students, volunteers and recovery workers



**Board of Trustees
Finance and Facilities Committee
November 1, 2018**

Agenda Item: II.H.

Other

Responsible Person:

Sara Thorndike,
VC for Administration & Finance

Action Requested:

Information

Notes:

N/A