

Board of Trustees Finance & Facilities Committee Meeting
 November 9, 2017
 Agenda

- I. Approval of September 14, 2017 Minutes Action

- II. Action and Information Items
 - A. Tuition and Fees Action
 - B. Purchase Property located at 321 E. Tenth Street Action
 - C. Capital Projects Update Information
 - D. Approved EHRA Employee Salary Adjustments Information
 - E. Campus Safety Update Information
 - F. Other Information



**Board of Trustees
Finance and Facilities Committee
November 9, 2017**

Agenda Item:	I.A. Approval of September 16, 2017 Minutes
Responsible Person:	Rick Niswander, VC for Administration & Finance
Action Requested:	Approval
Notes:	N/A



Board of Trustees
Finance and Facilities Committee
Murphy Center – September 15, 2017

The Finance & Facilities Committee of the ECU Board of Trustees met in regular session on September 14, 2017 at 8:17 am in the Murphy Center. Committee members present included Edwin Clark, Vern Davenport, Leigh Fanning, Max Joyner, Vince Smith and Laquan Rogers

I. MINUTES

Max Joyner asked the Committee to approve the minutes from July 27, 2017. Deborah Davis made motion and Edwin Clark seconded and the minutes were approved.

II. ACTION AND INFORMATION ITEMS

- A. Rick Niswander, Vice Chancellor for Administration and Finance, presented and discussed the summary of Designer Selection Approvals since the last BOT meeting.
- B. Bill Bagnell, Associate Vice Chancellor for Campus Operations, provided the Capital Projects Update. He reviewed the main campus Student Center, west end high rise residence hall, Student Services building in Uptown Greenville, Southside Renovation, and the Biotech building. Dr. Jay Golden, Vice Chancellor for Research, Economic Development and Engagement discussed the planning for redevelopment of the Haynie Building on 10th Street.
- C. Bill Koch, Associate Vice Chancellor for Environmental Health and Campus Safety, Chief of Police John Barnwell, and La'Quon Rogers, SGA President, provided an update on Campus Safety.
- D. Kitty Wetherington, Interim Associate Vice Chancellor for Human Resources, provided the Salary Increase Report.
- E. Don Sweet, Associate Vice Chancellor and Chief Information Officer, provided the ITCS Annual Report.

Meeting adjourned at 8:56 am.

Respectfully Submitted,

Rhonda Jordan, VC Administration & Finance Office



**Board of Trustees
Finance and Facilities Committee
November 9, 2017**

Agenda Item:	II.A. Tuition and Fees
Responsible Person:	Rick Niswander, VC for Administration & Finance Stephanie Coleman, Assistant VC for Operations and Compliance Management
Action Requested:	Approval
Notes:	N/A

East Carolina University
EXECUTIVE SUMMARY
ECU 2018-19 Tuition/Fee Proposal

This report provides the ECU Board of Trustees with tuition and fee recommendations for Academic Year 2018-19. These recommendations conform to guidance provided by the Board of Governors (BOG).

I. Process

This year the annual tuition and fee increase process was significantly compressed. However, we were able to obtain appropriate input and comply with the guidelines provided by Board of Governors (BOG). Typically, we have three months to complete the process; this year we had less than three weeks. The process began in October 2017 with the establishment of the Campus Based Tuition and Fee Committee (CBTFC). There are 32 members of this committee, consisting of students, faculty, and staff from across the university. Two meetings were held in October. The CBTFC reviewed current tuition and fee policies and guidance from General Administration and the Board of Governors, past rates and increases, peer institution tuition and fees, and discussed approaches to tuition/fee for the 2018-19 year.

The recommendations from the CBTFC were provided to the Chancellor's Executive Council as well as the Student Government Association (SGA). Two student forums were conducted by the Student Government Association to inform students of the proposed increases and receive feedback. The fee increase proposals impacting all students were presented to the SGA Assembly for their recommendations. In addition, the School of Dental Medicine met with students within their respective program to discuss recommended increases. As in past years, we believe our process exceeds the standards for student input set forth by the BOG.

II. Background

The UNC Board of Governors tuition and fee guidelines [Attachment 1] issued on October 27th provide parameters for setting tuition and fee rates for the 2018-19 year. This year's guidelines recommends no tuition increases for resident undergraduate students, however, allows market-driven increases to undergraduates nonresidents and all graduate students. Last year, the 2016 budget bill enacted a fixed tuition rate for first-time full time resident undergraduates and new transfer students that remain continuously enrolled for eight consecutive semesters or the equivalent number of remaining semesters for transfer students. The fixed rate was first effective for Fall 2016 admits. Additionally, consistent with the statutory requirements from 2016, required fee increases that are charged to all students shall not exceed 3%.

Increase proposals for required fees (Campus Recreation and Wellness, Student Centers Operations, and Sustainability) are presented below for BOT consideration for the 2018-19 year.

In addition to required fees (those that all students pay), we are recommending tuition and fee changes in this year's proposal that are charged only to students who are participating in a specific program or activity.

Use of revenues generated with the proposed tuition and fee increases are described below.

III. Tuition Increase Proposals

There is no proposed tuition increase for undergraduates or graduates. [Attachment 2]

Dental and Medical

Tuition increases for Brody School of Medicine and School of Dental Medicine is not subject to the same percentage limitations noted above for undergraduate and graduate students. The BOG has not established ceilings for these entities although "...campuses are encouraged to carefully review all revenue sources before recommending increases that are higher than the undergraduate rate increases."

School of Dental Medicine has virtually no alternative revenue sources to pay for instructional costs. While the school has clinical operations, the gross and net revenues from these clinical operations must be used to support those operations. Particularly in these times of increased pressures on clinical revenue sources, the use of clinical revenues for instructional purposes would be not be prudent fiscal and operational management and would put the clinical operations at significant risk. Thus, it is appropriate that increased costs of instruction in these critically-important health-related areas be borne through an increase in tuition.

The School of Dental Medicine is proposing a tuition increase of \$1,000 per year, or 3.6%. The professional tuition generated by graduate dental students will be allocated to a 1.0 FTE for an epidemiologist/dentist faculty member. Details of these uses are provided in Attachment 3.

There is no proposed tuition increase for Medical students.

Professional Programs

Across the country and within the UNC-system, it is common to see additional tuition charged for those graduate professional programs which are high demand and/or which cost more to deliver. At ECU, additional tuition is currently being charged for the MBA and MSA programs in business, graduate and professional programs in Nursing, Master's in Social Work, and five graduate programs in the College of Allied Health Sciences.

The Doctorate of Physical Therapy is requesting an annual tuition increase of \$1,380. Revenues generated from this program-specific tuition differential will be maintained at the department level to directly support the respective program. The increased revenues will provide supervised direct patient contact hours for students in the clinics, student support for travel and student research/capstone projects, student leadership development opportunities and to hire a fulltime research coordinator/lab manager. Details are shown in Attachment 4.

IV. Fee Proposals

Fee increases for all students are proposed for Campus Recreation and Wellness (\$20), Student Centers Operations (\$25), and Sustainability (\$5). The proposed fee increases total \$50 for 2018-19. The net increase is 1.98% which is less than statutory 3% maximum. Attachment 5 shows all required fees. The details of the proposed increases are in Attachment 6.

The projected increased revenues in Campus Recreation and Wellness is estimated to be about \$434,000. [Attachment 6]

Student Centers Operations projected increased revenues would be about \$542,500. The increased revenues will be used for the building operating cost of the new Health Sciences Student Center and the new Student Center opening on main campus in Fall 2018. [Attachment 6]

The Sustainability fee is a new fee proposed this year. The projected revenues would be about \$108,500. The projected revenues will be used to provide opportunities to utilize the campus as a living laboratory, which gives students a chance to develop valuable skills and obtain real-life experiences while pursuing their education. [Attachment 6]

In addition to the across-the-board fee increase requests noted above, we are proposing the following changes to special fees and miscellaneous charges.

Dental Medicine is proposing a new \$360 fee for preclinical educational materials for students in year 3. Last year, similar fees were introduced and approved for students in year 1 and 2. The new preclinical educational materials fee will pay for the purchase of endodontics practice teeth and an implant kit. [Attachment 7].

A graduate orientation fee of \$25 is being proposed to offset the cost of food, transportation, and supplies related to the one day graduate orientation. Only students participating in this activity will pay the proposed fee. [Attachment 7]

A new Immunization Administrative Fee of \$100 is proposed for those students that do not submit immunization records before the deadline (currently August 1). [Attachment 7]

V. Other Miscellaneous Charges

Housing has proposed an average rate increase of 2.6% for residence halls. The increases range from \$127 to \$175 annually depending on the dorm and room type. Total annual rates will range from \$4,420 to \$8,160. Room rates differ per hall based on facility accommodations [Attachment 8].

Dining has proposed an increase of \$50 per meal plan, which equates to 1.32% increase. [Attachment 8]

Parking is proposing a 2% increase in all rates. The increases range from \$1 to \$11 annually. There are different permit prices based on proximity zones. In addition, new rates are being proposed for the new Student Union garage that will be attached to the new Student Center on main campus. [Attachment 9]

VI. Generated Tuition and Fee Revenue in Relation to the ECU Total Budget

Over the five fiscal years from 2012-13 to 2016-17, student tuition revenue increased from \$113 million, or about 14% of total revenue, to roughly \$135 million, or 15% of total revenue. [Attachment 10, two pages] State appropriations increased from almost \$286 million, to about \$294 million, and decreased from 35% to 32% of revenues. It is critically important to note that this \$8 million increase in appropriations is the net change after taking into account all increases and decreases. In the time period in question, our appropriations increased because of revenue stabilization funding for Brody, legislative salary increases or benefit rate increases, maintenance and operating dollars for Coastal Studies and Dental School buildings, and funding to support additional students in the dental school and enrollment growth funding. In all cases, the additional funding was for very specific purposes. The decreases were for budget cuts which affect general fiscal resources.

In the same time frame, required student fees increased from \$45 million to \$58 million or slightly less than 6% of total revenues in 2012-13 and a little more than 6% in 2016-17. [Attachment 10] Total revenue generated from tuition and required fees in 2012-13 was about \$158 million, which was about 19% of the \$813 million total ECU revenue. The revenue percentage from tuition plus required student fees in 2016-17 was 21%. Our experience is consistent with the general trend over time throughout the state and nation

wherein state-supported institutions receive a larger proportion of fiscal resources from tuition and fees and a smaller proportion from state appropriations.

VII. Financial Aid

Attachment 11 provides information over time relative to the number and proportion of students who receive financial aid as well as the total and average debt load for graduating students and all students. The proportion of all students receiving financial aid has been relatively constant over the last five years. The average amount of graduating student debt has increased over the five years provided.

VIII. ECU Tuition Comparisons with UNC-System and Peer Institutions

UNC-System Institution comparisons

Attachment 12 provides data on all tuition and fees for all UNC-system universities for Academic Year 17-18. With respect to tuition, we rank fourth in the system. When we examine tuition plus fees, we are roughly in the middle of all UNC-system schools.

Attachment 13 illustrates currently required student fees for all UNC-system universities. Overall, and by category, our fees rank in the middle or the lower quartile of all sister institutions.

National peer university comparisons:

All UNC-system schools have a BOG-approved list of peer Universities from around the country. Attachment 14 provides tuition and fees data for all our peer schools for the fiscal year 2016-17. All data on this attachment was obtained from the IPEDS data source, therefore, it lags by one academic year.

As indicated on Attachment 14, our undergraduate resident tuition and fees is second lowest of all peer schools, ninth lowest for undergraduate non-residents, second lowest for graduate residents, and seventh lowest for graduate non-residents.

On Attachment 15, we provide a comparison of our out-of-state tuition and fee rates versus the in-state and out-of-state tuition and fee rates for students at representative universities in New Jersey, Maryland, South Carolina, West Virginia and Virginia. With the exception of Towson University and West Virginia, our out-of-state rate is less than the out-of-state rates for the schools indicated. As has historically been the case, our out-of-state rate is greater than the in-state rate for those schools. When total cost of attendance is considered, the difference is narrowed considerably.

IX. Other

In Attachment 16, we have provided some additional historical information.



PO Box 2688
Chapel Hill, NC 27515-2688

Constituent Universities

- Appalachian State University
- East Carolina University
- Elizabeth City State University
- Fayetteville State University
- North Carolina Agricultural and Technical State University
- North Carolina Central University
- North Carolina State University at Raleigh
- University of North Carolina at Asheville
- University of North Carolina at Chapel Hill
- University of North Carolina at Charlotte
- University of North Carolina at Greensboro
- University of North Carolina at Pembroke
- University of North Carolina at Wilmington
- University of North Carolina School of the Arts
- Western Carolina University
- Winston-Salem State University

Jonathan Pruitt
Senior Vice President for Finance & Budget (CFO)
Office: 919-962-4600
Email: jpruitt@northcarolina.edu

October 27, 2017

MEMORANDUM

TO: Chancellors
Chiefs of Staff
Chief Academic Officers
Chief Financial Officers

FROM: Jonathan Pruitt

SUBJECT: Proposals for 2018-19 Campus-Initiated Tuition and Fee Adjustments

Overview

President Spellings and the Board of Governors are committed to maintaining accessibility and affordability of higher education for all North Carolinians. This commitment was reaffirmed with a resolution adopted at the September Board meeting. For 2018-19, tuition increases will only be considered for nonresident undergraduate students and graduate students. Constituent institutions are encouraged to identify reductions to tuition and fees for resident undergraduates where possible.

Attached are guidelines for your use in submitting requests for changes in tuition and fee rates, effective for the Fall Term 2018. Campus proposals will be reviewed by the President and her staff and presented to the Board in January for consideration at their March meeting. The guidance outlined in this memo is based on Board recommendations, the UNC policy 1000.1.1 – *Establishing Tuition and Fees* (Attachment 1), and a special provision enacted by the 2016 General Assembly related to fees.

Undergraduate Tuition

The Board is recommending the following for undergraduate students:

- **No tuition increases are allowed for resident students.** Combined tuition and fee rates for undergraduate residents shall continue to remain in the bottom quartile of an institution’s public peers.
- **Increases are allowed for nonresident students.** Campuses should continue to follow the traditional process for recommending campus-initiated tuition increases for nonresident undergraduate students. Combined rates for these students should be market driven and reflect the full cost of providing a quality education. In addition, a goal of each campus should be setting nonresident rates at or above the third quartile of each institution’s public peers.

Constituent High School

- North Carolina School of Science and Mathematics

Attachment 1

Graduate and Professional School Tuition

The Board of Governors will consider school-based tuition rates for graduate and professional programs that have been approved by the Board of Governors. Campuses must use the Board's tuition and fee policy as a guideline in developing recommendations for establishing graduate and professional school tuition rates. The tuition and fee policy states, "Graduate and professional schools shall continue to establish rates consistent with each program's unique market and academic requirements." Tuition for graduate and professional students will be set with an emphasis on maintaining and increasing the excellence of the institution's graduate and professional programs, as well as ensuring access. Please do not submit requests for tuition increases for graduate programs that have not been previously approved by the Board of Governors.

NC Promise Institutions (ECSU, UNCP, and WCU)

The 2016 General Assembly set up a tuition buy-down program beginning with Fall 2018 for ECSU, UNCP, and WCU. The tuition for undergraduate residents will be \$500 per semester and \$2,500 per semester for undergraduate nonresidents. The cost of the foregone tuition receipts will be offset by an appropriation to increase the UNC base budget.

ALL TUITION INCREASE PROPOSALS MUST BE ACCOMPANIED BY A DETAILED JUSTIFICATION ON THE USE OF THE INCREASED FUNDS.

Mandatory Fees (including debt service fees)

In accordance with UNC Board policy, the Board of Governors is responsible for establishing fees at the constituent institutions of the University consistent with the philosophy set forth in the North Carolina Constitution. Fees will be charged only for limited, dedicated purposes and shall not be used to defray the cost of general academic and administrative operations of campuses, including academic programs and faculty and administrative salaries and benefits.

All fee increase proposals must be accompanied by an expenditure plan showing how the additional revenues are critically important for the fee-supported activity, including a description of why alternative sources or expenditure reductions are insufficient for addressing the needs of the fee-supported activity. In approving proposed fee increases submitted by the campuses, the Board will make every effort to keep fees for students as low as possible while providing revenues needed to support the purposes for which the fees are charged. Consistent with the statutory requirements enacted by the 2016 General Assembly, the total maximum allowable percentage increase is 3% for mandatory student fees that are charged to all students and approved by the Board.

Debt service fees are applicable to all students and reflect the cost of servicing debt at the coverage levels required in Board resolutions and other documents authorizing the debt. Requests for debt service fee increases must be accompanied by an expenditure plan showing how the additional revenues will directly offset the debt service of the associated self-liquidating project. Additionally, the debt service fee increase should be presented with a detailed justification outlining the self-liquidating project that it supports.

Attachment 1

Special Fees

These fees are only applicable to students engaged in particular activities or courses of study. These fees will not be used to supplement general academic revenues that will be provided from campus-initiated tuition increases. Any proposed change in special fees must be submitted for review and approval by the Board.

Application Fees

Application fees shall be established for each institution. Any proposed change in application fees must be submitted for review and approval by the Board.

Student Involvement and Use of Funds

Tuition and fee proposals must be accompanied by the Student Involvement in Tuition and Fee Setting Process form (Attachment 2). Additional information from your campus supporting your student involvement may also be transmitted with your tuition and fee package.

Attachments

Please see below for a list of attachments needed for completion of the tuition and fee cycle for the 2018-19 academic year.

Completion Date

We appreciate your efforts in providing the requested information. Tuition and fee packages are due by **Wednesday, December 6, 2017**. In addition to any correspondence sent to UNC-GA, please email the Excel workbook of your tuition and fee package to Karen Russell (ktr@northcarolina.edu).

Please contact Karen Russell at 919-962-4606 or Lindsay McCollum Farling at 919-962-4601 if you have any questions about the process.

Thank you for your assistance.

Att. 1: BOG Policy Establishing Tuition and Fees – UNC Policy Manual 1000.1.1

Att. 2: Student Involvement in the Tuition and Fee Setting Process

Other Attachment: Excel Workbook Supporting Tuition and Fee Requests
(emailed separately to the Budget Officers)

cc: President Margaret Spellings
Vice President Nathan Knuffman
Chief of Staff Meredith B. Didier
Senior Vice President Junius Gonzales

Establishing Tuition and Fees

The General Assembly shall provide that the benefits of The University of North Carolina and other public institutions of higher education, as far as practicable, be extended to the people of the State free of expense. – North Carolina Constitution, Article IX, Section 9

I. Establishing Tuition

This citation from the North Carolina Constitution sets the parameters for establishing resident tuition rates at the constituent institutions of The University of North Carolina. The constitutional provisions for setting tuition are codified in General Statute 116-11(7), which states, in part, *"The Board (of Governors) shall set tuition and required fees at the institutions, not inconsistent with actions of the General Assembly."* This statute governed the setting of tuition rates for both resident and nonresident students from 1971 through 1999 during which time the Board of Governors recommended no tuition increases except as required by statute. This policy outlines the framework to be followed by the Board in establishing tuition levels for constituent institutions,¹ commencing with academic year 2003-2004. Tuition is charged to students enrolled in academic programs during regular terms, summer sessions or through off-campus distance instruction and is used to partially defray the costs of general academic and administrative operations of campuses, including academic programs and faculty and administrative salaries and benefits.

1. Board-initiated Tuition Rates

A. Undergraduate Tuition – General Policy

The appropriate tuition policy at the undergraduate level encourages students to pursue academic and intellectual interests without regard to program costs. Accordingly, no difference in tuition between undergraduate programs will occur within an institution, and there will be only minimal differences in undergraduate tuition among campuses in similar institutional categories as defined by the Board to reflect both varying missions and contrasting costs of education. Deviation in undergraduate tuition among campuses in different institutional categories will be based upon institutional offerings and will be reasonable.

B. Graduate and Professional Tuition – General Policy

The Board will attempt to extend the principle that tuition be set as low as practicable to graduate and professional students as well as those at the undergraduate level. The financial structure and educational purposes of graduate and professional education, however, are sufficiently different from undergraduate education that distinct tuition policies at the graduate and professional level will be permitted. The application of what is "practicable" varies by level of instruction for a number of reasons, and those differences will be reflected in the tuition policies associated with each.

The Board will apply Article IX, Section 9 of the North Carolina Constitution to graduate and professional level students but with the realization that the costs, sources of funds and purposes of graduate and professional education are materially different from undergraduate education. Tuition for graduate and professional students will be set with an

¹Consistent with G.S. 116-143, no tuition or fees may be charged to students in the high school program at the North Carolina School of Science and Mathematics. Service charges may be established consistent with Section II.2. below.

Attachment 1

The UNC Policy Manual

1000.1.1

Adopted 02/09/73

Amended 06/18/73

Amended 07/12/74

Amended 06/11/93

Amended 02/14/03

Amended 07/01/07

understanding that tuition revenues may be needed to maintain and increase the excellence of the University's graduate and professional programs. In setting tuition rates, the Board will consider the need to provide access to these programs for students irrespective of their financial capacity as well as the desire to attract and retain the best students to serve North Carolina's needs in each field.

C. Tuition for Nonresident Students - General Policy

Under General Statute 116-144, the Board of Governors is required to set tuition rates for nonresident students at levels "*...higher than the rates charged residents of North Carolina and comparable to the rates charged nonresident students by comparable public institutions nationwide. . . .*" In complying with the statute, the Board will set tuition for nonresident students after considering the results of a review of rates set by comparable public institutions nationwide. The Board will further consider the need for tuition remissions for nonresident graduate students when setting tuition rates and tuition remission policies.

D. Process for Setting Board-initiated Tuition Rates

i. Proposed increases in general tuition rates are to be recommended by the President for consideration by the Board. The President will seek counsel from University Chancellors and a committee of campus representatives appointed by each chancellor, before making the recommendations for tuition changes. The committee of campus representatives appointed by each chancellor will include students.

ii. The President, the chancellors and the committee of campus representatives will consider a number of factors in deciding whether to recommend changes to general tuition rates in any given year. After the President recommends any action to the Board of Governors, the Board will also consider those factors, which include:

a. Availability of State general fund revenue to maintain quality and access within the campuses of the University of North Carolina;

b. Evidence of institutional efforts to manage costs through increases in productivity, budget flexibility, and/or efficiency improvements;

c. Analysis of the impact of tuition and fee charges on student access to the campuses of the University of North Carolina as measured by the college-going rate and other metrics so as not to limit access to the University;

d. Changes in various price and income indices (e.g., North Carolina per capita personal income, Consumer Price Index, Higher Education Price Index);

e. The current level of student charges (tuition, fees, room and board) at UNC institutions and whether campuses have proposed campus or program tuition differentials for the budget period that would be in addition to general increases in tuition;

f. Analysis of student indebtedness levels within the University, viewed in the context of student attrition rates;

g. Availability of financial aid and tuition remission and amount of unmet need. Financial aid should be reviewed in the context of the different missions of the institutions, the diverse capacities of the institutions to provide financial assistance and the contrasting needs of students attending the institutions.

iii. In academic years ending in odd numbers (e.g., June 30, 2003, the long session of the General Assembly), the Board will act by October of the preceding year or when it adopts its biennial budget request to establish the University's general tuition rates for the next academic year. This timing allows Board action on tuition to be incorporated into the University's budget request as part of its overall financing plan. In academic years ending in even numbers when the Board prepares a supplemental budget request, the Board will set Board-initiated tuition rates in conjunction with its establishment of campus-initiated tuition rates.

2. Campus-initiated Tuition Rates

A. Campuses may request increases in tuition to provide revenue for specific purposes and programs. Revenue generated from a campus-initiated change in tuition rates will be accounted for in the budget of the originating campus and transferred within the institution by the chancellor in accordance with the priorities identified in the approved campus proposal.

B. Undergraduate Tuition

The Board recognizes that campuses may experience circumstances that suggest that an across-the-board change in undergraduate tuition may be needed at one or more institutions. In the event that circumstances lead a campus or campuses to the conclusion that a change in undergraduate tuition rates is needed, campuses are permitted to bring proposals for undergraduate tuition changes before the Board for its consideration. Campuses wishing to submit requests for undergraduate tuition changes will conduct a process that includes consultation with participation by students. A campus will consider the following factors when creating an undergraduate tuition proposal.

i. Availability of State general fund revenue to maintain quality and access within the campuses of the University of North Carolina;

ii. Evidence of institutional efforts to manage costs through increases in productivity, budget flexibility, and/or efficiency improvements;

iii. Analysis of the impact of tuition and fee charges on student access to the campuses of the University of North Carolina as measured by the college-going rate and other metrics so as not to limit access to the University;

iv. Changes in various price and income indices (e.g., North Carolina per capita personal income, Consumer Price Index, Higher Education Price Index);

v. The current level of student charges (tuition, fees, room and board) at UNC institutions and whether campuses have proposed campus or program tuition differentials for the budget period that would be in addition to general increases in tuition;

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vi. Analysis of student indebtedness levels within the University, viewed in the context of student attrition rates;

vii. Availability of financial aid and tuition remission and amount of unmet need. Financial aid should be reviewed in the context of the different missions of the institutions, the diverse capacities of the institutions to provide financial assistance and the contrasting needs of students attending the institutions.

viii. A plan for the intended use of additional tuition receipts (e.g., needed improvements to the educational program, funding for competitive salary increases, financial aid, etc.)

3. Graduate and Professional Tuition

The Board of Governors will permit individual campuses to initiate requests for Board approval of different base or program tuition rates at the graduate and professional level. If a campus explores the possibility of developing such a request, it will present evidence to ensure that students in the affected graduate and/or professional programs have been consulted. Tuition for graduate and professional students will be set with an emphasis on maintaining and increasing the excellence of the campus' graduate and professional programs as well as ensuring access. To the extent possible, there should be full tuition remission for graduate assistants to improve a campus' competitiveness in recruiting and retaining highly qualified nonresident graduate students.

In reviewing potential criteria to recommend as a basis for deciding when specific graduate or professional tuition differentials may be appropriate at a particular institution, a flexible policy framework that allows judgments to be reached based on a number of factors is preferable either to cost-based formulas or to discipline or program typologies that treat all academic or professional programs the same. In particular, a flexible approach based on the unique factors associated with specific programs is desirable because of the potential mix of graduate and professional programs that one may find within any given school or college; e.g., a professional school may offer a Ph.D. program in addition to one or more professional degree programs. Therefore, the campuses will consider the following factors in developing graduate and professional school tuition proposals.

- A. The anticipated impact of a proposed change on program quality;
- B. The projected impact of a proposed change in tuition on access for North Carolina residents;
- C. The availability of student financial aid for students with economic need and of tuition remission;
- D. The extent to which current and prospective students can afford possible increases in tuition;
- E. The relationship of projected tuition revenue to institutional and/or program costs;
- F. Tuition and fees, net of remissions and waivers, charged by peer institutions or programs, as compared to tuition and fees, net of remissions, at the UNC institution or program (the public subsidy received by students at public institutions or programs in the peer set,

including the UNC institution or program in question, will also be identified as part of the comparison);

G. A plan for the intended use of additional tuition receipts (e.g., needed improvements to the educational program, funding for competitive salary increases, financial aid, etc.); and

H. Assistantships or grant support for graduate students;

I. Analysis of student indebtedness levels within the University.

4. Timing and Review of Board Action

The Board will act by February of each year, or as soon as possible thereafter, to establish the University's campus-initiated tuition rates for the next academic year. Setting campus-initiated tuition rates by February will permit students and their families to know in early spring what their tuition charges for the fall semester will be, assuming consistency between the actions of the Board of Governors and the General Assembly. Moreover, an institution is required to submit a one-time report at the end of the first full biennium following an approved campus-initiated tuition rate increase in order to confirm that the additional revenues were used as the Board intended in approving the campus request. This will ensure the accountability of a campus for its tuition proposals as well as enable the Board to maintain the University's accountability to the State.

5. Tuition Requests in Context of Long Range Plans

All proposals for campus-based tuition increases will include the campus' plan for other tuition increases for a prospective period of five years, including the year of the current application.

6. Individual Consideration of Campus Request

The Board will review each campus-based tuition request on an individual basis, within the context of the University's long range plan, the need for Board-initiated tuition increases, the state's economic environment, and the financial impact on students. The Board is obligated to exercise its discretion in granting, modifying or denying a campus request.

II. Establishing Fees.

The Board of Governors is responsible for establishing fees at the constituent institutions of the University consistent with the philosophy set forth in the North Carolina constitution. Fees will be charged only for limited, dedicated purposes and shall not be used to defray the costs of general academic and administrative operations of campuses, including academic programs and faculty and administrative salaries and benefits. Consistent with the above citation, the Board will make every effort to keep fees for students as low as possible while providing the revenues needed to support the purposes for which the fees are charged.

Each year, the Board establishes the fees listed below. All fees established shall be based upon the recommendation of the chancellor, the institutional Board of Trustees, and following his or her review, the President. Excluding the application fee charged to prospective students, all fees set by the Board are annual fees. Once an annual fee has been established, semester rates, summer rates, and part-time rates shall be established by the President. It is the policy of the Board to act no later than February of each year to establish fees for the following fall semester.

Attachment 1

The UNC Policy Manual

1000.1.1

Adopted 02/09/73

Amended 06/18/73

Amended 07/12/74

Amended 06/11/93

Amended 02/14/03

Amended 07/01/07

1. Although the General Assembly provides for most of the instructional costs of institutions through State appropriations, institutions traditionally rely entirely on student fees to finance a number of activities, services, and facilities. Institutional Boards of Trustees are required to weight the benefits of the activity, facility or service against the fee required to provide financial support. Orientation sessions for the Boards of Trustees will regularly include discussions of the process followed when establishing student fees.

A. Application Fee. An application fee shall be established for each institution. Specific programs within an institution may require an application fee different from the fee charged for most students and the Board may set different fees according to program needs.

B. General Fees. Fees generally applicable to all students shall be established by the Board of Governors. Four general fees are authorized: athletic fees, health services fees, student activity fees, and educational and technology fees.

C. Fees Related to the Retirement of Debt Incurred for Capital Projects. Fees generally applicable to all students that provide revenues for the retirement of debt shall be fixed by the Board of Governors at the time of the borrowing. Indebtedness fees may not include components for operations and maintenance but shall reflect the cost of servicing the debt at the coverage levels required in Board resolutions and other documents authorizing the debt. Changes in fees required subsequent to the issuance of the debt may be approved by the President upon the request of the chancellor. Indebtedness fees expire when the related debt is retired.

D. Special Fees. Fees applicable only to students engaged in particular activities or courses of study shall be established by the Board of Governors when needed. These fees will not be used to provide general academic revenues that will be provided for from campus-initiated tuition increases.

2. Each chancellor is authorized to establish miscellaneous service charges for such items as transcripts, diplomas, caps & gowns, special examinations, late registrations, and replacement of I.D. cards. A schedule of such charges shall be filed with the President prior to the beginning of each school year.²

3. The process for establishing fees shall be as follows:

A. In academic years ending in odd numbers (e.g., June 30, 2003, prior to the short session of the General Assembly in 2004), the process shall be initiated at the beginning of the fall semester and contain the following steps.

i. The Vice President for Finance shall issue instructions to the campus chancellors calling for them to initiate a review of fees.

ii. Each chancellor shall establish a fee review committee with representatives of all aspects of campus life, including, but not limited to, representatives from Business Affairs, Student Affairs, the Financial Aid Office, and the student body. The Committee shall conduct a complete review of student fees from a zero-based budgeting

²The Chancellor of the North Carolina School of Science and Mathematics shall transmit by July 1 of each year a schedule of service charges at that institution for approval by the President.

Attachment 1

The UNC Policy Manual

1000.1.1

Adopted 02/09/73

Amended 06/18/73

Amended 07/12/74

Amended 06/11/93

Amended 02/14/03

Amended 07/01/07

perspective and shall make recommendations to the chancellor for establishing fees effective with the upcoming fall semester. The review will include an examination of alternative resources, including available institutional reserves, to determine if other funding is available to provide the services in lieu of establishing the fee. The review will include a reassessment of the existing operating methods to ensure that operations are performed in a cost-effective manner. If the committee determines that an increase in a fee is needed, the committee shall attempt to decrease another fee so that the total cost of education for students does not increase. In order to ensure that all students are able to meet the increased cost of education, the university's financial aid officer, working with the committee, shall determine that sufficient financial aid is available, from whatever sources are possible.

iii. The chancellor shall review the recommendations of the Committee and present recommendations to the Board of Trustees for review and approval. Before a chancellor makes recommendations to the Board of Trustees, the recommendations of the fee review committee will be shared with student government leaders so that students may inform the chancellor of their perspectives on the proposed changes.

iv. The recommendations of the Board of Trustees will be forwarded to the President for review.

v. When the review is completed, the President will present fee recommendations to the Budget and Finance Committee for consideration by the Board of Governors.

Each step in the process shall be an iterative and comprehensive review of the previous step, resulting in changes to the fee recommendations as deemed appropriate.

B. In academic years ending in even numbers (e.g., June 30, 2004, prior to the long session of the General Assembly in 2005), fee increase proposals submitted by the institutional Board of Trustees to the President may be approved by the President if the increase provides only for the following:

i. Additional revenues equal to the amount required for funding compensation increases for fee-supported employees at a level equivalent to the previous years' compensation increases authorized by the General Assembly.

ii. Additional revenues for nonpersonnel items at a level equivalent to increases in the consumer price index.

If a campus requires other changes in fees in academic years ending in even numbers, the process that shall be followed is identical to that followed in academic years ending in odd numbers.

Attachment 1

Student Involvement in Tuition and Fee Setting Process

Campus Name: _____

Date: _____

Campus Administrator Name: _____

Campus Administrator Title: _____

Campus Administrator Signature: _____

Student Body President Name: _____

Student Body President Signature: _____

Collaboration

- _____ Tuition and Fee committee(s) established
- _____ Students were represented on the committee (s)
- _____ Student representatives were appointed by the Chancellor in consultation with the Student Body President
- _____ Committees were co-chaired by the Chief Academic Officer and/or Chief Student Affairs Officer or their designee along with the Student Body President and/or Student Senate President.

Inclusiveness

- _____ Students on the Tuition and Fee committees were representative of student constituencies: (for example, In-State, Out-of-State, Undergraduate, Graduate, Professional School, Distance Education, etc.)
- _____ Student involvement throughout the entire tuition and fee setting process
- _____ Student forums were conducted (at least two, one mid-day and one in the evening)

Transparency

- _____ Utilization of social media to reach out to students
- _____ Utilization of university listserv(s) and website

Timeliness

- _____ Process initiated and completed consistent with the UNC Policy (September 1st through December 1st)

Accountability

- _____ Inclusion of Student Involvement form in the campus Tuition & Fee request packet submitted to UNC-General Administration

Additional Information:

Attachment 2

East Carolina University Tuition Proposal

Student Category	Current Tuition Rates	Proposed Increases	Proposed 2018-19 Tuition Rates	Proposed 2018-19 Percentage Increase
UG Resident- Cohort Prior to 2017-18	\$4,365	\$0	\$4,365	0%
UG Resident- Cohort 2017-18	\$4,452	\$0	\$4,452	0%
UG Nonresident	\$20,729	\$0	\$20,729	0%
GR Resident	\$4,749	\$0	\$4,749	0%
GR Nonresident	\$17,898	\$0	\$17,898	0%
Dental	\$27,944	\$1,000	\$28,944	3.58%
Medical	\$20,252	\$0	\$20,252	0%

Attachment 3

ECU School of Dental Medicine Tuition Proposal for Academic Year 2018 - 19

The ECU School of Dental Medicine proposes increasing tuition by \$1,000 for the 2018-19 academic year. This would increase tuition from \$27,944 to \$28,944. Even with this increase, ECU would still be in the lowest quintile of in-state tuition for all US Public Dental Schools. The table below based on the academic year 2016 – 2017 report from American Dental Association shows annual tuition for the ECU SoDM and for our Peer Schools as designated by the UNC General Administration. Data is for academic year 16-17, the most recent year for which data comparison is available.

Dental School	1st Year Resident Tuition
Virginia Commonwealth University	\$34,955
University of Buffalo	\$34,440
University of Louisville	\$32,412
University of Missouri-Kansas City	\$30,076
East Carolina University	\$26,851

In-state tuition at UNC Chapel Hill School of Dentistry was \$35,040 for AY 16-17.

The ECU SoDM will use the estimated tuition revenue of \$183,350 per year to support a new position for an epidemiologist/dentist faculty member. This additional faculty position aligns with the SoDM's mission to educate leaders who will serve as primary care dentists in rural and underserved communities across the state of North Carolina. The mission includes conducting population and community-based education research, health promotion, disease prevention, and the elimination of rural, racial-ethnic, and socioeconomic health disparities.

The rationale for funding the epidemiologist/dentist position is to develop and sustain educational programs, strengthen research collaboration, and build a robust and integrated public health infrastructure capable of supporting the mission of the ECU School of Dental Medicine. The faculty member will provide much needed support and enhancement for the school's faculty.

In addition to evidence of productive research and educational collaborations, a key criterion for accreditation is sufficient faculty to support the educational and research activities. Given the mandate to increase research activity as well as academic programs, additional research-focused faculty are needed to support improving community health and achieving the mission of the School of Dental Medicine and the University.

Attachment 4

East Carolina University Doctor of Physical Therapy (DPT) in Physical Therapy (PTHE)

The Department of Physical Therapy (PTHE) at East Carolina University currently charges differential tuition of \$40 per student credit hour for graduate students enrolled in the Doctor of Physical Therapy (DPT) program. To date, the differential tuition revenue has been used to support PTHE graduate assistantships for DPT students, and clinical faculty salaries, for retention and recruitment of high quality students and faculty. The Department of Physical Therapy is proposing to increase the tuition differential by \$40 per student semester credit hour (SCH) over the current fee structure, for a total cost of \$80 per SCH. The total tuition differential for the academic year will be \$2,080.

The additional tuition revenue will be allocated to PTHE to maintain and improve the quality of the DPT program. This increased revenue will allow us to provide supervised direct patient contact hours for students in our clinics, provide support for student research/capstone projects through research project and travel support for students and salary for a fulltime research coordinator/lab manager, support student professional leadership development, and allow “buyout” of some clinical faculty time/salary that are in the classroom. Our DPT program has continued to produce graduates who consistently achieve a 100% first time pass rate on the National Physical Therapy Exam (for licensure) and are sought after for employment (with 100% employed within six months of graduation). Over the past year, however, four faculty (three tenured/tenure track and one clinical fixed term) have left our department for more profitable opportunities. Our clinic has suffered decreased revenues with the loss of a clinical faculty member combined with the need for clinical faculty to teach in the didactic portion of the curriculum. While students enjoy learning from these clinical faculty, this creates a situation in which students have *less access to these PTs in the clinic with patients*, something students rate highly in our program. Our pro bono Student Run Clinic (SRC, started in July 2016) has rapidly grown as well, requiring more faculty hours to supervise provision of services. Thus we have fewer clinical PT faculty to serve increasing needs of students in our clinics and curriculum. The SRC also has growing needs (e.g., supplies, equipment, etc.) which are difficult to cover in our fixed budget.

With the loss of three tenured/tenure track faculty this past year, the needs of our program and students are being served by remaining faculty. While teaching needs can be covered using clinical faculty, the needs of students conducting their research/capstone projects cannot. Thus tasks such as lab equipment maintenance, equipment troubleshooting, participant contact/recruitment, research presentation/poster preparation, etc. have fallen to remaining faculty, especially to the two tenured faculty members. Addition of these tasks have decreased their own research productivity at a time when we are being asked to increase productivity and grant funding, and while we have seen an increase in number of students accepted to present their research at national meetings, we have had limited funds to help support their travel and professional development. The addition of a full time student research project coordinator/lab manager would provide students with full time access to an individual who can assist with their research projects and presentations, while relieving current faculty from many of these operational tasks so they can devote time to their own research. Having this research coordinator/lab manager in place will also help recruit research faculty for open tenure track faculty positions. Additional funds will also assist us in further professional development for our students, allowing us to host national leaders in our field, and provide leadership and professional development materials and opportunities for students.

Even with the proposed tuition differential increase, our ECU DPT program will be less expensive than all DPT programs in our state (see table below). We have a very competitive national application process, accepting only ~10-12% of qualified applicants each year. Competition has increased with the recent additional of four (4) DPT programs here in NC. We propose to use tuition differential funds for marketing/recruiting materials to continue to attract the top students to our program, and retain them once here. The initial tuition differential did not affect our enrollment numbers, and we do not believe the proposed increase will impact our overall enrollment. We want to continue to recruit and retain top students in our DPT program. Our proposed increase in tuition differential will provide an estimated *increase* of \$124,200 dollars in funds to PTHE.

Attachment 4

TABLE: Tuition and fees per year including summer term (arranged lowest to highest) at NC DPT programs

UNIVERSITY	COST PER YEAR Current/ Proposed
East Carolina University	\$13,699
Western Carolina University	\$16,080
Winston-Salem State	\$18,107
UNC-Chapel Hill	\$25,378
Wingate University	\$28,971
Methodist University	\$31,986
Campbell University	\$37,075
Elon University	\$38,080
Duke University	\$38,916
High Point University	\$42,561

Source: University websites

We propose to spend the additional revenue to be allocated in the following manner: Student Research Support (74%); Clinical Personnel and Program Overhead (20%); Student Leadership and Professional Development (6%).

The explanation and justification for each of these budget areas follows.

Student Research Support (74%, ~\$92,000)

Part of our departmental mission is to "... foster critical thinking and scholarship through the conduct of an evidence based curriculum and dissemination of clinically oriented research with emphasis on health care problems common to the residents of Eastern North Carolina." All DPT students are engaged in research during their 2nd and 3rd years in the program. Students often tell us this is a highlight of our program over others, as they have the opportunity to work with faculty and other DPT students on research projects often directly related to PT patient care and injury/disease prevention. While these DPT students (especially those receiving graduate assistantships) often contribute to faculty's scholarly productivity, PTHE faculty are finding it increasingly difficult to fully engage with all the minute aspects of students' research projects, especially when we have faculty openings. This is being exacerbated by an increasing push to bring in additional grant funds. We propose hiring a new Student Research Project Coordinator/Lab Manager to assist with many aspects of research project management, including but not limited to lab equipment set up and maintenance, equipment/software troubleshooting, participant contact/recruitment, research presentation/poster preparation, etc. We also propose to use funds to support student travel to present their research at regional/state/national meetings, and small project funds available to students for supplies, small equipment, etc. needed for completion of their research capstone project. Students would need to apply for and justify use of funds for this purpose. These student research-related funds would greatly enhance the DPT students' experience during their capstone projects.

Clinical Personnel and Program Overhead (20%, ~\$25,200)

Our DPT program begins in May with 11 week summer session, and includes nine (9) consecutive sessions/semester: three 11-week summer sessions, three fall semesters, three spring semesters. Beginning with their first fall semester, our DPT students are in our pro bono Student Run Clinic (SRC) and/or our faculty practice clinic repeatedly throughout the program. All students' patient interactions in the clinics must be supervised by a licensed PT (our faculty), thus pulling clinical faculty away from billable patient care in the clinic. Also, with recent departure of four PTHE faculty, our clinical faculty have been pulled from the clinic to teach both lectures and labs in our curriculum. Students truly value having these active clinicians in the classroom and lab, but this again is pulling them out of billable patient care. Our faculty practice clinic exists to educate our students and serve our community, not to make a large profit – but it does need to break even. We propose using tuition differential monies to "buy out" a small part of two clinical faculty lines, to alleviate the load on the clinic budget. Additional monies in this area will be used for clinic management costs including but not limited to supplies, materials, and small equipment needs of

Attachment 4

the SRC which currently operates on donations alone. This pro bono SRC has proven an excellent educational and mentoring environment for our DPT students, and should be supported by their tuition differential. A proportion of fees will go toward other program overhead related directly to recruiting and retaining top quality DPT students, including but not limited to recruitment and marketing/branding materials, student interview and orientation expenses, student recognition, etc.

Student Leadership and Professional Development (6%, ~\$7,000)

ECU Department of Physical Therapy maintains its mission to “graduate clinically competent, highly professional practitioners who will serve North Carolina, particularly Eastern North Carolina.” Thus 90-100% of each cohort of students are NC residents – they are more likely to stay in NC after graduation (a high percentage of our graduates are employed in NC). But our profession must deal with national and international aspects of healthcare delivery as well. Another part of our mission states that our program “values the cultivation of strong leadership skills which will enhance the students' abilities to continue to grow within the profession and take an active role in moving the profession forward.” In order to support these aspects of our mission, we propose to use tuition differential funds to provide professional leadership development experiences for our students, including, but not limited, to bringing nationally known speakers here for symposia, and providing leadership training opportunities and materials for students. This will provide students with a wider view of issues facing our profession, and will develop their abilities to lead in whatever place they find themselves.

Student Feedback

The department chair/program director met face to face with the 1st year cohort on campus. The other cohort (2nd year students) to be directly affected by this proposed increase is not on campus for the remainder of this semester. The department chair communicated with this cohort via email. All students will be given an opportunity to ask questions, and will be asked to respond to a short online survey to assess students' feedback about the proposed tuition differential increase.

Attachment 5

East Carolina University Fees Paid by All Students

	Approved 2017-18	Proposed Increase for 2018-19	Proposed Rates For 2018-19	% increase
General Fees				
SGA	\$ 27.50	\$ -	\$ 27.50	0.00%
Media	30.00	-	30.00	0.00%
Fine Arts	8.00	-	8.00	0.00%
Campus Recreation and Wellness	251.00	20.00	271.00	7.97%
Minges Operations	6.00	-	6.00	0.00%
Student Activity Programs	71.50	-	71.50	0.00%
Student Centers Operations	255.00	25.00	280.00	9.80%
Athletics Fee	723.00	-	723.00	0.00%
Student Health Fee	263.00	-	263.00	0.00%
Education and Technology Fee	395.00	-	395.00	0.00%
Sustainability Fee	-	5.00	5.00	100.00%
Total General Fees	\$ 2,030.00	\$ 50.00	\$ 2,080.00	2.46%
Debt Service				
Student Recreation Center	\$ 15.00	\$ -	15.00	0.00%
Athletic Facility Debt	70.00	-	70.00	0.00%
Student Union Center	375.00	-	375.00	0.00%
Total Debt Service	\$ 460.00	\$ -	\$ 460.00	0.00%
Special Fees				
Campus Safety	\$ 30.00	\$ -	\$ 30.00	0.00%
TOTAL GENERAL STUDENT FEES & DEBT SERVICE	\$ 2,520.00	\$ 50.00	\$ 2,570.00	1.98%
Miscellaneous Charges				
Transit	\$ 158.00	\$ -	\$ 158.00	0.00%
Graduation	12.00	-	12.00	0.00%
Association of Student Governments	1.00	-	1.00	0.00%
Total Miscellaneous Charges paid by all students	\$ 171.00	\$ -	\$ 171.00	0.00%
Total Mandatory Fees Paid by Each Student	\$ 2,691.00	\$ 50.00	\$ 2,741.00	1.86%

Attachment 6

Fees Charged to all Students

	Current Annual Fee	2018-19 Proposed Annual Increase	2018-19 Proposed Annual Fee
Campus Recreation and Wellness	\$ 251	\$ 20	\$ 271
Student Centers Operations	\$ 255	\$ 25	\$ 280
Sustainability Fee	\$ -	\$ 5	\$ 5

Proposed fee increases total \$50 or 1.98% of BOG Approved fees. Details are below.

- **Campus Recreation and Wellness (CRW) \$20 increase**
 - Estimated revenue generated of \$434,000
 - Funding will pay increases in the annual operational supplies, maintenance, small repairs and utility costs to the 21 year old facility. Included current considerations examples are the fire suppression system, valve pumps and sprinkler system components. Establish capital reserve for future roof replacement.
 - Updating and increasing risk management and safety services in the form of athletic trainers, graduate assistants and supplies at a cost of \$150,000. This partnership with the academic Sports Medicine major and Student Health Services will increase support for the 47% growth in participations over the last 9 years with current prevention, on site care and return- to-play considerations. Concussion care is just one of the current items that would be improved.
 - Historic increase in staff salaries including maintenance, housekeeping and grounds.
 - Increase in set up and production staff
 - Increase technology integration department wide for effectiveness, efficiency, security and sustainability.
 - CRW generates \$800,000 annually, is on pace to generate \$30,000 in sponsorships for FY 2018 and has entered the friend raising/fundraising efforts with year one producing \$141,000 in foundation gifts.

- **Student Centers Operations \$25 increase**
 - Estimated revenue generated \$542,500
 - In the Fall of 2018, Student Involvement & Leadership will be opening the second new facility in two years, the Main Campus Student Center. This will replace Mendenhall Student Center, at 110,000 sq ft, with a new facility at 220,000 sq ft. Utilities, staffing, operations, and maintenance cost will increase by an estimated \$700,000. This increase will cover a portion of the anticipated additional cost of this impending new facility as well as additional cost that was not covered by last year's increase for the 2017 new Health Sciences Campus Student Center.

- **Sustainability Fee \$5 new fee**
 - Estimated revenue generated \$108,500
 - This fee will provide funding for sustainability initiatives. Possible projects involving renewable power, energy efficiency, and waste reduction will help the University meet the goals of our Strategic Plan, Campus Master Plan, the UNC Sustainability Policy, and state statute.
 - The Sustainability Fee will provide opportunities to utilize the campus as a living laboratory, which gives students a chance to develop valuable skills and obtain real-life experiences while pursuing their education. The Sustainability Fee will lead to innovation in the fields of health and technology as well as research opportunities, financial savings, reduced environmental impacts, and a more vibrant and resilient campus and local community.
 - This fee rate is comparable to other colleges and universities in the UNC System as well as our peer institutions. Over 1,100 ECU students have signed support cards for the Sustainability Fee. The fee has received significant support from students, student organizations, and in open forums.
 - As proposed, the Sustainability Fee projects will be governed by a committee comprised of a diverse group of seven students with voting privileges and up to six faculty and staff that will serve as advisors with institutional knowledge and subject matter expertise.

Attachment 7

Fees not charged to all students

Special Fees			
Special Fee	Current Rate	Increase Requested	Annual Fee
Dental-Preclinical Educational Materials Fee-3rd year students	\$ -	\$ 360	\$ 360
Miscellaneous Fees			
Miscellaneous Fees	Current Rate	Increase Requested	Annual Fee
Graduate Orientation Fee	\$ -	\$ 25	\$ 25
Immunization Administrative Fee	\$ -	\$ 100	\$ 100

- **Dental-Preclinical Educational Materials Fee- 3rd year students**
 - New fee \$360
 - Initiated a fee last year for Dental 1 and 2 students.
 - Cover the cost of two additional endodontics teeth needed for practicing for mock licensing exam. Performance on this mock exam along with other factors are used to determine whether or not the student will be certified to sit for the actual licensing exam.
 - Cover a student implant kit that contains the multiple components required to place an implant in a patient’s jaw. The kit comes with a simulated jaw that the student will use to place the implants. After the preclinical laboratory session is complete, the simulated jaw containing the implants will be kept by the student to use in their future dental practice as a visual training aid showing their patients how an implant is placed and what it looks like.

- **Graduate Orientation**
 - New fee \$25
 - Fee will be charged to graduate orientation attendees. The event includes numerous campus partners to assist new students in learning about campus including libraries, student recreation center, campus dining halls, campus shuttle buses, and numerous student services offices. Average registration for the past two years was 305 people. Funds will be used to support the expenses for the event which includes campus shuttle buses, food, and supplies.

- **Immunization Administrative Fee**
 - New fee \$100
 - Estimated revenue \$22,500
 - Funds will be shared between Financial Aid (\$25) and Student Health Services (\$75)
 - Students that do not submit immunization records before the deadline, currently August 1st, will be charged \$100.
 - Student Health Services uses many resources to assist students with the immunization process and to ensure they are in compliance. On occasion, students do not submit required records until after the deadline, often shortly before they are mandatorily withdrawn from classes in accordance with UNC policy. SHS holds immunizations clinics, which take staff away from the normal clinic flow, thus decreasing the quantity of staff available to assist other students. The front desk and appointment staff become inundated with helping noncompliant students, making them unavailable to help answer question for students in need of medical attention or appointments. Often when students are withdrawn from class due to immunization noncompliance they reach out to other offices on campus (including the Dean of Students, Vice Chancellor of Student Affairs, Registrar, and Chancellor), using man-hours from those offices as well. The fee will hopefully encourage students to be immunization compliant by the deadline.

Attachment 8

Housing and Dining Rates

Housing Rates

	Current Annual Rate (17-18)	Proposed Increase for 18-19 (\$)	Proposed Annual Rate for 18-19	Proposed Increase for 18-19 (%)	
College Hill Suites	\$ 5,985.00	\$ 175.00	\$ 6,160.00	2.92%	
College Hill Suites Single (4 person)	\$ 7,585.00	\$ 175.00	\$ 7,760.00	2.31%	
College Hill Suites Double (2 person)	\$ 6,385.00	\$ 175.00	\$ 6,560.00	2.74%	
College Hill Suites Single (2 person)	\$ 7,985.00	\$ 175.00	\$ 8,160.00	2.19%	
Scott Hall/Gateway Suites	\$ 5,758.00	\$ 172.00	\$ 5,930.00	2.99%	
Scott/Gateway Suites Double (Private Bath)	\$ 6,158.00	\$ 172.00	\$ 6,330.00	2.79%	
Scott/Gateway Suites Single	\$ 7,358.00	\$ 172.00	\$ 7,530.00	2.34%	
Scott/Gateway Suites Single (Private Bath)	\$ 7,758.00	\$ 172.00	\$ 7,930.00	2.22%	
Scott/Gateway Suites Designated Singles	\$ 6,958.00	\$ 172.00	\$ 7,130.00	2.47%	
Renovated Residence Halls*	\$ 5,604.00	\$ 166.00	\$ 5,770.00	2.96%	
Renovated Residence Hall Single	\$ 7,204.00	\$ 166.00	\$ 7,370.00	2.30%	
Gateway Residence Hall 5th Floor	\$ 5,678.00	\$ 166.00	\$ 5,844.00	2.92%	
Standard Residence Halls**	\$ 5,366.00	\$ 154.00	\$ 5,520.00	2.87%	
Standard Residence Hall - Single	\$ 6,966.00	\$ 154.00	\$ 7,120.00	2.21%	
CFJ Designated Singles	\$ 6,566.00	\$ 154.00	\$ 6,720.00	2.35%	Avg Increase %
Standard Residence Hall - Triple	\$ 4,292.80	\$ 127.20	\$ 4,420.00	2.96%	2.60%

*Renovated Residence Halls include Fletcher, Tyler, Gateway (Traditional Rooms), White, Clement & Cotten

**Standard Residence Halls include Legacy, Jones, Fleming, Jarvis, Umstead & Garrett

**Greene Hall will be offline for 2018-2019 academic year for renovation

Justification: The above fee increase represents the fourth year of the five year annual 3% increase to fund the \$65 million bond repayment that was designated to restore and modernize the three Towers on West End. This increase will offset higher operating costs and increased indebtedness brought about by these renovation projects. All proposed increases are less than 3%.

Dining Rates

	Current Annual Rate (17-18)	Proposed Increase for 18-19 (\$)	Proposed Annual Rate for 18-19	Proposed Increase for 18-19 (%)
Purple 60 (\$250 Pirate Bucks)	\$ 3,800.00	\$ 50.00	\$ 3,850.00	1.32%
Purple 40 (\$350 Pirate Bucks)	\$ 3,800.00	\$ 50.00	\$ 3,850.00	1.32%
Purple 20 (\$450 Pirate Bucks)	\$ 3,800.00	\$ 50.00	\$ 3,850.00	1.32%
Purple Flex (\$550 Pirate Bucks)	\$ 3,800.00	\$ 50.00	\$ 3,850.00	1.32%

Justification: The above fee increase represents an adjustment to reflect the increase related to increased food costs. The 2018-19 fiscal year will see a reduction in revenues with Greene Hall and D360 closed for renovations and redevelopment respectively and the new student center opening now planned for November, 2018. Dining Services expects to reduce operating expenses sufficiently to offset these limiting factors without raising dining rates to accommodate for these one-time anomalies.

Attachment 9

ECU Board of Trustees

Parking Fee Proposal FY18-19

1. On September 20th, the Parking Committee approved a 2% increase for all current permits for the next fiscal year.
2. During Fiscal Year 18-19, the new 700-space Student Center Garage will be opening and permit fees must be set. The Parking Committee was in general agreement on the garage pricing. One member shared feedback that students may prefer hourly spaces over permits spaces. Students will be surveyed before the garage opens to assess their interests. Permit space allocations may be adjusted based on permit sales and actual usage. Allocations will be set to maximize efficiency.
3. The Student Center Garage will follow an operating plan similar to the former Mendenhall lot. The initial allocation will be faculty/staff (all access) permits (600 spaces) and hourly/visitor spots (100 spaces) available to students and visitors during the day. At 5:30 pm, evening student permits (500 spaces) will be allowed to park in the garage, along with hourly/visitor (100 spaces) and faculty/staff all-access permits (100 spaces). Special event space will be arranged through Parking and Transportation Services via the Central Reservations Office (CRO) process. Data will be collected during the first few months of use and modifications made as necessary to best utilize the spaces available with faculty/staff all access permits having priority.
4. Parking and Transportation is proposing the following permits.
 - A. Faculty and Staff All-Access Permits will be allowed to enter the garage at any time and to utilize the A3 and B3 areas on the Health Sciences Campus. The proposed fee is \$720 per year. Until sufficient vacancy data is collected, the garage day permits will only be oversold by 5% to insure spaces are available.
 - B. Commuter Student-Evening and Weekend Garage Parking Only: Allows access to the garage from 5:30 pm each weekday until 7:00 am the next morning and 24-hour access on weekends. Proposed fee is \$300 per year.
 - C. Commuter Student-Day access to C Zone on the Athletic Campus and Evening and Weekend Garage Parking: Allows access to the garage from 5:30 pm each weekday until 7:00 am the next morning and 24-hour access on weekends. Access to Athletic Campus (C Zone) parking is available all other times. Proposed fee is \$400 per year.
 - D. Hourly visitor fees will be set at \$1 per hour.
 - E. Departmental Guests and Event Fees are \$5 (per visit or one day event)
5. Parking operations must be self-supporting. We are currently constructing and planning three garages with future plans for additional garages at the bottom of College Hill Drive and the Health Science Campus. Future garage plans will be determined through the upcoming master plan update process based on enrollment and staffing projections, as well as future building plans.
6. Fees are based on construction, operating and maintenance costs to insure a sustainable parking program, but also must match well with the market. Garage fees at

Attachment 9

other UNC institutions range from \$333 to \$1731 per year. This places the proposed ECU garage fees below the midpoint for the UNC system. Local market rates for private parking lots in Greenville were also reviewed. (See attached.)

7. Student evening/weekend parking fees were set at one-half the Faculty and Staff All-Access fee minus the student fee contribution designated for building the garage. For those students also needing day parking in the C zone, the additional C permit fees were discounted by \$37 when included in the evening/weekend garage fee.
8. With fees set at these levels, Parking can pay the garage debt, operate and maintain the facility with reasonable fund balance available for future construction as ECU continues to grow. Parking will have nearly \$6 million in Fund Balance for other parking facilities from this fee structure after FY 22/23. As an example of the importance of the Fund Balance, \$5 million has been contributed as a down payment to build the Student Center Garage. (See attached)
9. The fee structure proposed takes into consideration the loss of revenue of 450 A zone permits removed during the 30-month construction period for the Student Center Building and Garage. The Parking operation also has the expense of building new garage spaces at a cost of more than \$20,000 per space to replace the 450 surface lot spaces that were constructed at less than \$3000 per space years ago. The construction cost of these surface spaces was already paid and the spaces were earning the most revenue of any parking zone on campus.
10. The fees for the garage must be set this year to allow the garage to open next year. The ECU Board of Trustees must approve all parking fees.
11. Parking Fees proposed are as follows:

<u>Permit</u>	<u>Current Fee</u>	<u>Proposed Fee (FY18/19)</u>
Reserve	\$539	\$550
A zone	\$404	\$412
B Zone	\$202	\$206
C Zone	\$135	\$138
D Zone	\$296	\$302
Vendor/Contractor	\$202	\$206
Motorcycle	\$63	\$64
Motorcycle w/parking	\$36	\$37
Garage All Access (Faculty/Staff)		\$720
Evening/Weekend Only (Commuter Students)		\$300
Evening/Weekend-Day Remote (Commuter Students)		\$400

Attachment 9

Price Comparison for North Carolina Institutions 2017-2018

Permit Type	UNC-C	UNC-G	UNC-CH	UNC-W	NC State	ECU-Current	ECU 18-19
Deck	\$600	\$333-\$490	\$585-\$1731	\$410-\$595	\$1,215	\$0	\$720
Reserved	N/A	\$657	\$724-\$2309	\$635	\$1,215	\$539	\$549
Faculty/Staff-A Zone	\$450	\$193-\$490	\$490-\$1184	\$45-\$520	\$480	\$404	\$412
Faculty/Staff-B Zone	N/A	N/A	\$616-\$1494	N/A	\$480	\$202	\$206
Student/Resident-A Zone - College Hill	\$450	\$193-\$490	0\$340-\$776	\$350-\$410	\$235-\$370	\$404	\$412
Student-B Zone - Central/West End Campus	N/A	\$193-\$490	\$340-\$776	N/A	\$235-\$370	\$202	\$206
Commuter-Faculty/Staff	\$185-\$450	\$180-\$311	\$229-\$394	\$280	\$357	N/A	N/A
Commuter Student-Main Campus C2 Zone	\$185-\$450	\$193-\$490	\$229	\$280-\$315	\$66-\$395	\$135	\$137
Health Science Commuter-B4 Zone						\$202	\$206
Resident Remote Lot - D Zone	\$210	N/A	N/A	N/A	\$180-\$292	\$296	\$302
Motorcycle	\$115	\$59	\$188-\$398	N/A	\$74	\$63/\$36 (if also have car permit)	\$65/\$36
Retired Faculty	N/A	N/A	N/A	N/A	\$39	B is Free	B is Free
Vendor	N/A	N/A	\$645-\$724	\$45	\$480	\$202	\$206

Greenville Leased Parking

Company	Location	Cost	Spaces Available	Contact	Phone	Notes
Brody Company	Across from Sci Tech Bldg	\$600/yr		Jim Chriswell	252-353-2141	STUDENTS ONLY
Carolina Pregnancy Ctr	1012 Charles Blvd (next to Sheetz) Hours: M-F 8:30-4:30; closed 12-1pm	\$350/yr Aug-Aug	11 spaces	Kathy Kucera	252-757-0003 x209	Application required - pick up from office
Uptown Parking Deck	Downtown Greenville	\$312 per semester	129 spaces	Merlene Jones	252-329-4448	
Forbes Street	Behind A1 lot across from McDonalds	\$600/yr	20 spaces	Michael Jackson	252-258-1369	2017-2018 will be last year spaces available
Jolly Roger	Corner of 14th St/Charles Blvd	\$250/semester			252-717-8829 or 252-327-8802	\$300/semester to include football games; Rental Agreement
10th St & Oak Street	One block from Elm Street	\$450/academic yr	84 assigned spaces	Jeff Daniels	252-258-1160	Rental Agreement www.pirateparking.com
Boundary	Downtown	\$100/mo for residents				

Attachment 10

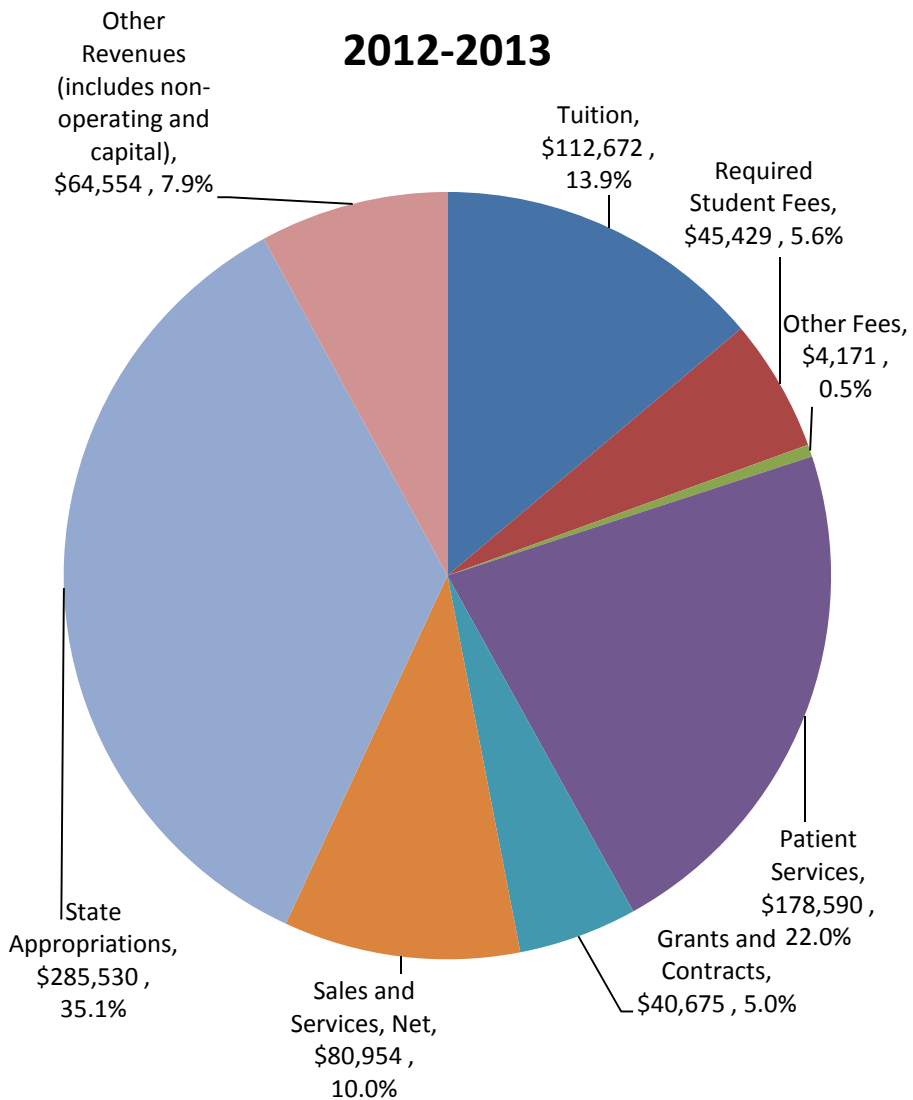
East Carolina University
Total Revenues by Category (in millions)
Comparing 2012-13 to 2016-17

	2012-13	2016-17
Tuition	\$ 112,672	\$ 134,563
Required Student Fees	\$ 45,429	\$ 57,971
Other Fees	\$ 4,171	\$ 6,016
Patient Services	\$ 178,590	\$ 207,489
Grants and Contracts	\$ 40,675	\$ 43,652
Sales and Services, Net	\$ 80,954	\$ 94,321
State Appropriations	\$ 285,530	\$ 294,057
Other Revenues (includes non-operating and capital)	\$ 64,554	\$ 84,505
Total Revenues	\$ 812,575	\$ 922,574

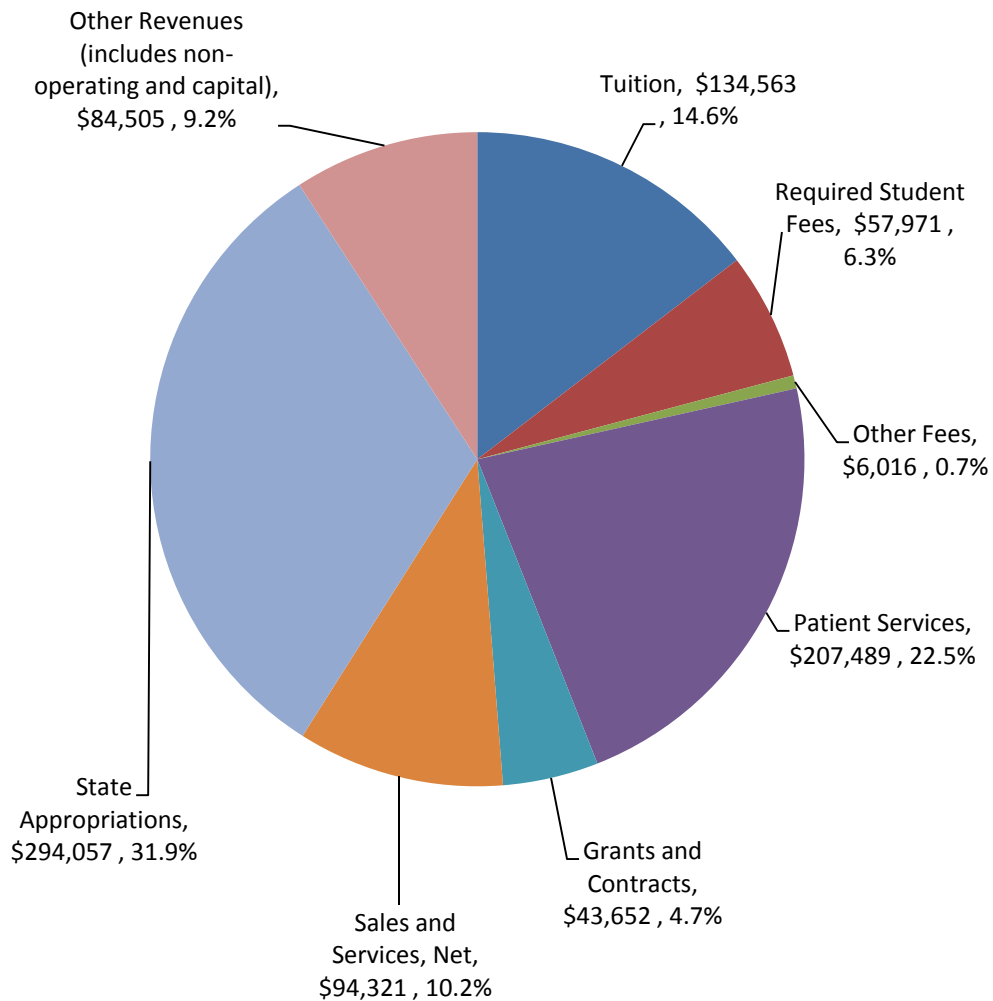
Attachment 10

East Carolina University Total Revenues by Category Fiscal Years 2013 and 2017

2012-2013



2016-2017



East Carolina University
Financial Aid and Debt Load
AY 12-13 through AY 2016-17

	Resident Students			Non-Resident Students		
	Total Resident Students	Number Receiving Fin Aid	Percent Receiving Fin Aid	Total Non-Resident Students	Number Receiving Fin Aid	Percent Receiving Fin Aid
Undergraduates						
AY 2012-13	19,388	13,340	68.8%	2,772	1,827	65.9%
AY 2013-14	20,652	14,107	68.3%	2,773	1,779	64.2%
AY 2014-15	21,427	14,388	67.1%	2,777	1,809	65.1%
AY 2015-16	21,842	14,606	66.9%	2,891	1,865	64.5%
AY 2016-17	22,468	14,842	66.1%	2,977	1,913	64.3%
Graduates						
AY 2012-13	5,049	2,195	43.5%	698	419	60.0%
AY 2013-14	5,760	2,647	46.0%	826	461	55.8%
AY 2014-15	5,093	2,382	46.8%	763	430	56.4%
AY 2015-16	5,085	2,475	48.7%	769	432	56.2%
AY 2016-17	5,998	2,783	46.4%	874	456	52.2%

	All Students *		
	Total Students	Number Receiving Fin Aid	Percent Receiving Fin Aid
All Students			
AY 2012-13	27,907	17,781	63.7%
AY 2013-14	30,011	18,994	63.3%
AY 2014-15	30,060	19,009	63.2%
AY 2015-16	30,587	19,378	63.4%
AY 2016-17	32,317	19,994	61.9%

* All Students is an unduplicated headcount for persons who enrolled for any number of credit hours during fall and spring and summer terms.

Debt Load of Graduating Students

Only includes debt that runs through Financial Aid (federal loans and alternate loans). It does NOT include private loans. Graduate debt includes any debt from undergraduate plus any new graduate debt.

	Only Those Students With Debt			Total Number of Graduating Students	Graduating Students with Debt
	Number	Dollars	Debt per Student		
AY 2012-13					
Undergraduate	2,582	59,694,766	23,120	6,473	52%
Graduate	773	33,342,391	43,134		
AY 2013-14					
Undergraduate	2,561	67,229,732	26,251	6,259	55%
Graduate	906	34,155,838	37,700		
AY 2014-15					
Undergraduate	2,356	67,042,918	28,456	6,413	49%
Graduate	764	33,938,592	44,422		
AY 2015-16					
Undergraduate	2,447	70,736,258	28,907	6,290	49%
Graduate	642	29,946,358	46,645		
AY 2016-17					
Undergraduate	2,653	76,158,794	28,707	6,751	50%
Graduate	716	33,559,151	46,870		

* Graduate Debt does not include the MD or the DDS populations of Brody School of Medicine or the School of Dental Medicine populations. Does include the Ph.D.

Approved Tuition and Fees 2017-18 Comparison for UNC System

Undergraduate- Resident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
NC State University	\$ 6,535	\$ 2,329	\$ 8,864	2	1
UNC School of the Arts	\$ 6,497	\$ 2,344	\$ 8,841	3	2
UNC-Chapel Hill	\$ 7,019	\$ 1,712	\$ 8,731	1	3
Appalachian State University	\$ 4,242	\$ 2,916	\$ 7,158	7	4
UNC Greensboro	\$ 4,422	\$ 2,715	\$ 7,137	6	5
UNC Asheville	\$ 4,122	\$ 2,880	\$ 7,002	8	6
UNC Wilmington	\$ 4,443	\$ 2,557	\$ 7,000	5	7
East Carolina University	\$ 4,452	\$ 2,520	\$ 6,972	4	8
UNC Charlotte	\$ 3,812	\$ 3,020	\$ 6,832	10	9
Western Carolina University	\$ 3,971	\$ 2,777	\$ 6,748	9	10
NC A&T State University	\$ 3,540	\$ 2,879	\$ 6,419	13	11
NC Central University	\$ 3,728	\$ 2,554	\$ 6,282	11	12
UNC Pembroke	\$ 3,602	\$ 2,268	\$ 5,870	12	13
Winston-Salem State University	\$ 3,401	\$ 2,449	\$ 5,850	14	14
Fayetteville State University	\$ 2,982	\$ 2,201	\$ 5,183	15	15
Elizabeth City State University	\$ 2,856	\$ 2,129	\$ 4,985	16	16

Ranked High to Low

Undergraduate- Nonresident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
UNC-Chapel Hill	\$ 32,602	\$ 1,712	\$ 34,314	1	1
NC State University	\$ 24,883	\$ 2,329	\$ 27,212	2	2
UNC School of the Arts	\$ 22,240	\$ 2,344	\$ 24,584	3	3
UNC Asheville	\$ 20,845	\$ 2,880	\$ 23,725	4	4
East Carolina University	\$ 20,729	\$ 2,520	\$ 23,249	5	5
UNC Greensboro	\$ 19,581	\$ 2,715	\$ 22,296	6	6
Appalachian State University	\$ 19,049	\$ 2,916	\$ 21,965	7	7
UNC Wilmington	\$ 18,508	\$ 2,557	\$ 21,065	8	8
UNC Charlotte	\$ 17,246	\$ 3,020	\$ 20,266	9	9
NC A&T State University	\$ 16,430	\$ 2,879	\$ 19,309	11	10
NC Central University	\$ 16,435	\$ 2,554	\$ 18,989	10	11
Elizabeth City State University	\$ 16,000	\$ 2,129	\$ 18,129	12	12
UNC Pembroke	\$ 15,193	\$ 2,268	\$ 17,461	13	13
Western Carolina University	\$ 14,364	\$ 2,777	\$ 17,141	15	14
Fayetteville State University	\$ 14,590	\$ 2,201	\$ 16,791	14	15
Winston-Salem State University	\$ 13,648	\$ 2,449	\$ 16,097	16	16

Ranked High to Low

Graduate- Resident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
UNC-Chapel Hill	\$ 9,943	\$ 1,712	\$ 11,655	1	1
NC State University	\$ 8,492	\$ 2,329	\$ 10,821	2	2
UNC School of the Arts	\$ 8,396	\$ 2,319	\$ 10,715	3	3
UNC Greensboro	\$ 5,219	\$ 2,715	\$ 7,934	4	4
UNC Asheville	\$ 4,914	\$ 2,880	\$ 7,794	5	5
Appalachian State University	\$ 4,839	\$ 2,916	\$ 7,755	6	6
NC A&T State University	\$ 4,745	\$ 2,879	\$ 7,624	8	7
UNC Charlotte	\$ 4,337	\$ 3,020	\$ 7,357	12	8
East Carolina University	\$ 4,749	\$ 2,520	\$ 7,269	7	9
NC Central University	\$ 4,740	\$ 2,503	\$ 7,243	9	10
Western Carolina University	\$ 4,435	\$ 2,777	\$ 7,212	11	11
UNC Wilmington	\$ 4,626	\$ 2,557	\$ 7,183	10	12
Winston-Salem State University	\$ 3,872	\$ 2,449	\$ 6,321	13	13
UNC Pembroke	\$ 3,820	\$ 2,263	\$ 6,083	14	14
Fayetteville State University	\$ 3,438	\$ 2,201	\$ 5,639	15	15
Elizabeth City State University	\$ 3,375	\$ 2,129	\$ 5,504	16	16

Ranked High to Low

Graduate- Nonresident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
UNC-Chapel Hill	\$ 27,154	\$ 1,712	\$ 28,866	1	1
NC State University	\$ 23,967	\$ 2,329	\$ 26,296	2	2
UNC School of the Arts	\$ 22,103	\$ 2,319	\$ 24,422	3	3
UNC Asheville	\$ 21,236	\$ 2,880	\$ 24,116	4	4
UNC Greensboro	\$ 18,937	\$ 2,715	\$ 21,652	5	5
Appalachian State University	\$ 18,271	\$ 2,916	\$ 21,187	6	6
UNC Charlotte	\$ 17,771	\$ 3,020	\$ 20,791	9	7
East Carolina University	\$ 17,898	\$ 2,520	\$ 20,418	7	8
UNC Wilmington	\$ 17,834	\$ 2,557	\$ 20,391	8	9
NC Central University	\$ 17,694	\$ 2,503	\$ 20,197	10	10
NC A&T State University	\$ 17,150	\$ 2,879	\$ 20,029	11	11
Elizabeth City State University	\$ 16,437	\$ 2,129	\$ 18,566	12	12
Western Carolina University	\$ 14,842	\$ 2,777	\$ 17,619	13	13
UNC Pembroke	\$ 14,586	\$ 2,263	\$ 16,849	14	14
Fayetteville State University	\$ 14,503	\$ 2,201	\$ 16,704	15	15
Winston-Salem State University	\$ 13,987	\$ 2,449	\$ 16,436	16	16

Ranked High to Low

Attachment 13

EAST CAROLINA UNIVERSITY																		
Comparison of General Fees and Debt Service Fees by UNC system																		
approved for academic year 2017-18																		
UNIVERSITY	Student Activity Fee	R a n k	Athletic Fee	R a n k	Student Health Fee	R a n k	Educational And Technology Fee	R a n k	Safety Fee	R a n k	Total General Fees	R a n k	Debt Service Fee	R a n k	Total General Fees and Debt Service	R a n k	Transit Fee	R a n k
UNC - Charlotte	613.00	11	824.00	3	236.00	13	582.00	2	30.00		2,285.00	5	735.00	1	3,020.00	1	105.00	7
Appalachian State University	646.00	9	760.00	6	325.00	6	576.00	3	30.00		2,337.00	3	579.00	4	2,916.00	2	144.00	4
UNC - Asheville	768.00	1	830.00	1	368.00	4	490.00	6	30.00		2,486.00	1	394.00	10	2,880.00	3	77.00	11
North Carolina A & T State University	666.50	5	830.00	1	338.50	5	426.31	11	30.00		2,291.31	4	588.00	3	2,879.31	4	81.00	10
Western Carolina University	618.00	10	756.00	7	306.00	7	544.00	4	30.00		2,254.00	6	523.00	7	2,777.00	5	118.00	6
UNC - Greensboro	513.00	14	739.00	11	293.00	8	433.00	9	30.00		2,008.00	11	707.00	2	2,715.00	6	100.00	8
UNC - Wilmington	687.95	4	749.55	8	219.00	14	494.24	5	30.00		2,180.74	7	376.00	11	2,556.74	7	90.00	9
East Carolina University	649.00	8	723.00	12	263.00	10	395.00	14	30.00		2,060.00	9	460.00	8	2,520.00	9	158.00	3
North Carolina Central University	476.40	15	807.00	5	242.66	12	428.15	10	30.00		1,984.21	13	570.00	6	2,554.21	8	50.00	12
Winston Salem State University	530.70	13	745.00	9	267.00	9	416.46	13	30.00		1,989.16	12	460.00	8	2,449.16	10	0.00	
North Carolina State University	663.32	6	232.00	15	392.00	2	439.28	8	30.00		1,756.60	15	572.00	5	2,328.60	12	193.00	2
North Carolina School of the Arts	748.00	2	-	16	882.00	1	684.00	1	30.00		2,344.00	2	-	15	2,344.00	11	121.00	5
UNC - Pembroke	653.40	7	739.52	10	175.00	16	422.77	12	30.00		2,020.69	10	247.00	13	2,267.69	13	0.00	
Fayetteville State University	543.00	12	718.00	13	215.00	15	360.00	15	30.00		1,866.00	14	335.00	12	2,201.00	14	0.00	
Elizabeth City State University	703.00	3	815.00	4	255.03	11	326.00	16	30.00		2,129.03	8	-	15	2,129.03	15	0.00	
UNC - Chapel Hill	391.23	16	279.00	14	381.10	3	444.86	7	30.00		1,526.19	16	185.85	14	1,712.04	16	199.38	1
Ranked High to Low																		

Attachment 14

Approved Tuition and Fees 2016-17 Comparison for ECU Peers

Undergraduate- Resident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
Northern Illinois University	\$ 9,314	\$ 4,739	\$ 14,053	7	1
Virginia Commonwealth University	\$ 10,846	\$ 2,284	\$ 13,130	5	2
Southern Illinois University-Carbondale	\$ 8,691	\$ 4,382	\$ 13,073	9	3
Central Michigan University	\$ 11,745	\$ -	\$ 11,745	1	4
Western Michigan University	\$ 10,570	\$ 923	\$ 11,493	6	5
University of South Carolina-Columbia	\$ 11,054	\$ 400	\$ 11,454	4	6
Ohio University-Main Campus	\$ 11,298	\$ -	\$ 11,298	2	7
University of Louisville	\$ 11,068	\$ 196	\$ 11,264	3	8
Old Dominion University	\$ 6,330	\$ 3,420	\$ 9,750	16	9
University at Buffalo	\$ 6,470	\$ 3,104	\$ 9,574	15	10
University of Missouri-Kansas City	\$ 8,169	\$ 1,394	\$ 9,563	10	11
Wright State University-Main Campus	\$ 8,730	\$ -	\$ 8,730	8	12
Texas Tech University	\$ 6,000	\$ 2,428	\$ 8,428	17	13
East Tennessee State University	\$ 6,672	\$ 1,669	\$ 8,341	13	14
University of North Dakota	\$ 6,679	\$ 1,458	\$ 8,137	12	15
University of Southern Mississippi	\$ 7,549	\$ 110	\$ 7,659	11	16
University of Nevada-Reno	\$ 6,577	\$ 714	\$ 7,291	14	17
East Carolina University	\$ 4,365	\$ 2,631	\$ 6,996	19	18
Florida International University	\$ 4,721	\$ 1,835	\$ 6,556	18	19

Ranked High to Low

Graduate- Resident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
Southern Illinois University-Carbondale	\$ 10,524	\$ 4,059	\$ 14,583	9	1
Western Michigan University	\$ 13,312	\$ 923	\$ 14,235	2	2
Northern Illinois University	\$ 11,858	\$ 1,981	\$ 13,839	6	3
Wright State University-Main Campus	\$ 13,474	\$ -	\$ 13,474	1	4
University at Buffalo	\$ 10,870	\$ 2,477	\$ 13,347	8	5
Virginia Commonwealth University	\$ 10,976	\$ 2,167	\$ 13,143	7	6
University of South Carolina-Columbia	\$ 12,398	\$ 400	\$ 12,798	3	7
University of Louisville	\$ 12,246	\$ 196	\$ 12,442	4	8
Central Michigan University	\$ 12,232	\$ -	\$ 12,232	5	9
Old Dominion University	\$ 8,736	\$ 2,744	\$ 11,480	12	10
Florida International University	\$ 8,912	\$ 2,185	\$ 11,097	11	11
Ohio University-Main Campus	\$ 9,510	\$ -	\$ 9,510	10	12
East Tennessee State University	\$ 7,992	\$ 1,379	\$ 9,371	13	13
University of North Dakota	\$ 7,185	\$ 1,458	\$ 8,643	15	14
University of Southern Mississippi	\$ 7,549	\$ 110	\$ 7,659	14	15
Texas Tech University	\$ 5,400	\$ 2,125	\$ 7,525	17	16
University of Missouri-Kansas City	\$ 6,462	\$ 1,009	\$ 7,471	16	17
East Carolina University	\$ 4,656	\$ 2,631	\$ 7,287	19	18
University of Nevada-Reno	\$ 4,752	\$ 535	\$ 5,287	18	19

Ranked High to Low

Undergraduate- Nonresident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
Virginia Commonwealth University	\$ 29,378	\$ 2,909	\$ 32,287	2	1
University of South Carolina-Columbia	\$ 30,482	\$ 400	\$ 30,882	1	2
Western Michigan University	\$ 25,928	\$ 923	\$ 26,851	4	3
University at Buffalo	\$ 23,710	\$ 3,104	\$ 26,814	6	4
Old Dominion University	\$ 22,815	\$ 3,915	\$ 26,730	8	5
University of Louisville	\$ 26,090	\$ 196	\$ 26,286	3	6
Southern Illinois University-Carbondale	\$ 21,728	\$ 4,382	\$ 26,110	10	7
East Tennessee State University	\$ 23,904	\$ 1,669	\$ 25,573	5	8
Northern Illinois University	\$ 18,931	\$ 4,739	\$ 23,670	14	9
University of Missouri-Kansas City	\$ 21,969	\$ 1,394	\$ 23,363	9	10
East Carolina University	\$ 20,323	\$ 2,631	\$ 22,954	13	11
Central Michigan University	\$ 22,881	\$ -	\$ 22,881	7	12
University of Nevada-Reno	\$ 20,487	\$ 714	\$ 21,201	11	13
Ohio University-Main Campus	\$ 20,429	\$ -	\$ 20,429	12	14
University of North Dakota	\$ 17,833	\$ 1,458	\$ 19,291	15	15
Florida International University	\$ 16,529	\$ 2,425	\$ 18,954	17	16
Texas Tech University	\$ 15,792	\$ 2,428	\$ 18,220	19	17
Wright State University-Main Campus	\$ 17,350	\$ -	\$ 17,350	16	18
University of Southern Mississippi	\$ 16,419	\$ 110	\$ 16,529	18	19

Ranked High to Low

Graduate- Nonresident					
	Tuition	Fees	Total Tuition and Fees	Rank of Tuition	Rank of Tuition and Fees Combined
Southern Illinois University-Carbondale	\$ 26,310	\$ 4,059	\$ 30,369	3	1
Western Michigan University	\$ 28,195	\$ 923	\$ 29,118	1	2
Old Dominion University	\$ 25,548	\$ 3,312	\$ 28,860	4	3
University of South Carolina-Columbia	\$ 27,008	\$ 400	\$ 27,408	2	4
University of Louisville	\$ 25,486	\$ 196	\$ 25,682	5	5
Virginia Commonwealth University	\$ 22,479	\$ 2,792	\$ 25,271	7	6
University at Buffalo	\$ 22,210	\$ 2,477	\$ 24,687	9	7
Florida International University	\$ 21,393	\$ 2,809	\$ 24,202	10	8
East Tennessee State University	\$ 22,248	\$ 1,379	\$ 23,627	8	9
Wright State University-Main Campus	\$ 22,890	\$ -	\$ 22,890	6	10
Northern Illinois University	\$ 20,426	\$ 1,981	\$ 22,407	11	11
University of North Dakota	\$ 19,184	\$ 1,458	\$ 20,642	12	12
East Carolina University	\$ 17,547	\$ 2,631	\$ 20,178	15	13
University of Nevada-Reno	\$ 18,662	\$ 535	\$ 19,197	13	14
Central Michigan University	\$ 18,216	\$ -	\$ 18,216	14	15
University of Missouri-Kansas City	\$ 16,685	\$ 1,009	\$ 17,694	17	16
Ohio University-Main Campus	\$ 17,502	\$ -	\$ 17,502	16	17
University of Southern Mississippi	\$ 16,419	\$ 110	\$ 16,529	18	18
Texas Tech University	\$ 12,744	\$ 2,125	\$ 14,869	19	19

Ranked High to Low

Source: IPEDS

Attachment 15

ECU Out-of-State Tuition and Fee Rates Compared to In-State and Out-of State Tuition and Fee Rates in Other States (2017-18 Rates)

UNDERGRADUATE	Resident In-State Tuition and Fees	Non-Resident Tuition and Fees	ECU Out-of-State Tuition and Fees
New Jersey Resident Rutgers University	\$ 14,682	\$ 30,623	\$ 23,420
Maryland Resident Towson University University of Maryland	\$ 9,920 \$ 10,339	\$ 22,352 \$ 33,606	\$ 23,420 \$ 23,420
South Carolina Resident University of South Carolina	\$ 12,508	\$ 32,608	\$ 23,420
Virginia Resident Virginia Tech Virginia Commonwealth University George Mason University James Madison University	\$ 13,230 \$ 13,624 \$ 11,924 \$ 10,878	\$ 31,014 \$ 33,621 \$ 34,370 \$ 27,278	\$ 23,420 \$ 23,420 \$ 23,420 \$ 23,420
West Virginia Resident West Virginia University	\$ 8,376	\$ 23,616	\$ 23,420

GRADUATE	Resident In-State Tuition and Fees	Non-Resident Tuition and Fees	ECU Out-of-State Tuition and Fees
New Jersey Resident Rutgers University	\$ 18,984	\$ 30,792	\$ 20,589
Maryland Resident Towson University University of Maryland	\$ 12,656 \$ 13,884	\$ 22,880 \$ 28,122	\$ 20,589 \$ 20,589
South Carolina Resident University of South Carolina	\$ 14,022	\$ 29,136	\$ 20,589
Virginia Resident Virginia Tech Virginia Commonwealth University George Mason University James Madison University	\$ 15,072 \$ 13,560 \$ 14,480 \$ 11,653	\$ 28,810 \$ 26,162 \$ 33,984 \$ 22,158	\$ 20,589 \$ 20,589 \$ 20,589 \$ 20,589
West Virginia Resident West Virginia University	\$ 9,450	\$ 24,390	\$ 20,589

Comparison of Cost of Attendance

UNDERGRADUATE	Resident In-State Cost of Attendance ¹	Non-Resident Cost of Attendance	ECU Out-of-State Cost of Attendance ¹
New Jersey Resident Rutgers University	\$ 29,298	\$ 45,534	\$ 34,561
Maryland Resident Towson University University of Maryland	\$ 22,958 \$ 23,652	\$ 35,404 \$ 46,860	\$ 34,561 \$ 34,561
South Carolina Resident University of South Carolina	\$ 24,398	\$ 44,408	\$ 34,561
Virginia Resident Virginia Tech Virginia Commonwealth University George Mason University James Madison University	\$ 23,320 \$ 26,623 \$ 25,152 \$ 21,840	\$ 41,100 \$ 46,620 \$ 47,598 \$ 38,282	\$ 34,561 \$ 34,561 \$ 34,561 \$ 34,561
West Virginia Resident West Virginia University	\$ 18,902	\$ 34,142	\$ 34,561

GRADUATE	Resident In-State Cost of Attendance ¹	Non-Resident Cost of Attendance	ECU Out-of-State Cost of Attendance ¹
New Jersey Resident Rutgers University	\$ 36,001	\$ 48,432	\$ 34,478
Maryland Resident Towson University University of Maryland	\$ 22,588 \$ 30,548	\$ 30,256 \$ 46,368	\$ 34,478 \$ 34,478
South Carolina Resident University of South Carolina	\$ 31,022	\$ 46,136	\$ 34,478
Virginia Resident Virginia Tech Virginia Commonwealth University George Mason University James Madison University	\$ 27,050 \$ 26,263 \$ 33,510 \$ 20,648	\$ 40,780 \$ 38,865 \$ 53,014 \$ 34,292	\$ 34,478 \$ 34,478 \$ 34,478 \$ 34,478
West Virginia Resident West Virginia University	\$ 19,976	\$ 34,916	\$ 34,478

¹ Cost of Attendance includes Tuition&Fees, Room&Board, Books&Supplies

Attachment 16

Enrollment Summary
Out-of-State Enrollment & Tuition Rate
Fall 2013 - Fall 2017
Headcount

Category	2013	2014	2015	2016	2017
Undergraduate Students:					
On Campus					
Full-Time	2,393	2,453	2,496	2,491	2,291
Part-Time	56	63	74	40	66
Total On Campus	2,449	2,516	2,570	2,531	2,357
Distance Education Only					
Full-Time	63	54	41	21	27
Part-Time	65	45	80	83	85
Total DE Only	128	99	121	104	112
Total Undergraduate Out-of-State	2,577	2,615	2,691	2,635	2,469
Graduate Students:					
On Campus					
Full-Time	335	340	353	350	326
Part-Time	25	29	39	22	30
Total On Campus	360	369	392	372	356
Distance Education Only					
Full-Time	35	31	30	53	72
Part-Time	211	223	222	267	236
Total DE Only	246	254	252	320	308
Total Graduate	606	623	644	692	664
Undergraduate					
On Campus	\$ 18,072	\$ 19,156	\$ 19,731	\$ 20,323	\$ 20,729
Distance Education (per SCH)	\$ 611	\$ 647	\$ 667	\$ 687	\$ 700
Graduate					
On Campus	\$ 16,540	\$ 16,540	\$ 17,036	\$ 17,547	\$ 17,898
Distance Education (per SCH)	\$ 811	\$ 811	\$ 835	\$ 860	\$ 877

Attachment 16

TUITION		Approved 2013-2014	Approved 2014-2015	Approved 2015-2016	Approved 2016-2017	Approved 2017-2018
Resident						
Undergraduate		3,959	3,959	4,157	4,365	4,452
Graduate		4,223	4,223	4,434	4,656	4,749
MSA/MBA (Differential)		6,473	6,473	6,684	6,906	6,999
MSN (differential- per credit hour charge)		6,023	6,023	6,684	6,906	6,999
MS in CSDI (differential- per credit hour charge)		5,723	5,723	5,934	6,156	7,749
AuD/PhD (differential- per credit hour charge)		6,023	6,023	6,234	6,456	7,149
MS OT (differential- per credit hour charge)		4,783	4,783	5,834	6,056	6,149
DPT (differential- per credit hour charge)		4,923	4,923	5,134	5,356	5,449
PA Studies (differential- per credit hour charge)		5,525	5,525	8,371	8,593	8,686
Doctor of Nursing (differential-per credit hour charge)		6,023	6,023	6,684	6,906	6,999
Master's of Public Health (MPH)-(differential- per credit hour charge)		4,223	6,023	6,234	6,456	6,549
Master's of Social Work-(differential- per credit hour charge)		4,223	4,835	5,046	5,268	5,361
PhD in Nursing-(differential- per credit hour charge)		4,223	6,023	6,684	6,906	6,999
Post Master's in Master's of Nursing-(differential- per credit hour charge)		4,223	6,023	6,684	6,906	6,999
Non-Resident						
Undergraduate		18,072	19,156	19,731	20,323	20,729
Graduate		16,540	16,540	17,036	17,547	17,898
MSA/MBA (Differential per credit hour charge)		18,790	18,790	19,286	19,797	20,148
MSN (differential- per credit hour charge)		18,340	18,340	19,286	19,797	20,148
MS in CSDI (differential- per credit hour charge)		18,040	18,040	18,536	19,047	20,898
AuD/PhD (differential- per credit hour charge)		18,340	18,340	18,836	19,347	20,598
MS OT (differential- per credit hour charge)		17,100	17,100	18,436	18,947	19,298
DPT (differential- per credit hour charge)		17,240	17,240	17,736	18,247	18,598
PA Studies (differential- per credit hour charge)		17,842	17,842	20,973	21,484	21,835
Doctor of Nursing (DE program only- per credit hour charge)		18,340	18,340	19,286	19,797	20,148
Master's of Public Health (MPH)-(differential- per credit hour charge)		16,540	18,340	18,836	19,347	19,698
Master's of Social Work-(differential- per credit hour charge)		16,540	17,152	17,648	18,159	18,510
PhD in Nursing-(differential- per credit hour charge)		16,540	18,340	19,286	19,797	20,148
Post Master's in Master's of Nursing-(differential- per credit hour charge)		16,540	18,340	19,286	19,797	20,148
School of Dental Medicine		23,716	24,429	25,861	26,851	27,944
School of Medicine		14,576	16,576	17,937	18,159	20,252

Attachment 16

EAST CAROLINA UNIVERSITY

	Approved 2013-2014	Approved 2014-2015	Approved 2015-2016	Approved 2016-2017	Approved 2017-2018
MANDATORY STUDENT FEES:					
GENERAL FEES:					
SGA	27.50	27.50	27.50	27.50	27.50
MEDIA	30.00	30.00	30.00	30.00	30.00
FINE ARTS	8.00	8.00	8.00	8.00	8.00
CAMPUS RECREATION AND WELLNESS	226.00	226.00	226.00	226.00	251.00
MINGES OPERATIONS	6.00	6.00	6.00	6.00	6.00
STUDENT ACTIVITY PROGRAMS	71.50	71.50	71.50	71.50	71.50
STUDENT CENTERS OPERATIONS	230.00	230.00	230.00	230.00	255.00
ATHLETIC FEE	631.00	631.00	661.00	696.00	723.00
STUDENT HEALTH FEE	235.00	235.00	244.00	255.00	263.00
EDUCATION AND TECHNOLOGY FEE	342.00	342.00	362.00	382.00	395.00
TOTAL GENERAL STUDENT FEES	1,807.00	1,807.00	1,866.00	1,932.00	2,030.00
DEBT SERVICE					
STUDENT REC. CENTER	63.00	15.00	15.00	15.00	15.00
FICKLEN STADIUM	15.00	-	-	-	-
STUDENT HEALTH CENTER	20.00	-	-	-	-
STUDENT UNION DEBT (approved in 2006-07, did not collect)	150.00	-	-	-	-
ATHLETIC FACILITY DEBT	70.00	70.00	70.00	70.00	70.00
NEW STUDENT UNION (phased fee)		133.00	283.00	425.00	375.00
TOTAL DEBT SERVICE	318.00	218.00	368.00	510.00	460.00
TOTAL GENERAL STUDENT FEES & DEBT SERVICE	2,125.00	2,025.00	2,234.00	2,442.00	2,490.00
SPECIAL FEES					
SCT BANNER	50.00	-	-	-	-
CAMPUS SAFETY FEE			30.00	30.00	30.00
TOTAL SPECIAL FEES	50.00	-	30.00	30.00	30.00
MISCELLANEOUS CHARGES					
TRANSIT	146.00	146.00	146.00	146.00	158.00
GRADUATION	12.00	12.00	12.00	12.00	12.00
ASSOCIATION OF STUDENT GOVERNMENTS	1.00	1.00	1.00	1.00	1.00
TOTAL MISCELLANEOUS CHARGES PAID BY ALL STUDENTS	159.00	159.00	159.00	159.00	171.00
Total Mandatory Fees Paid by Each Student	2,334.00	2,184.00	2,423.00	2,631.00	2,691.00

Attachment 16

EAST CAROLINA UNIVERSITY					
MISCELLANEOUS CHARGES, SPECIAL AND APPLICATION FEES (CHARGED ONLY IF APPLICABLE)					
	Approved 2013-2014	Approved 2014-2015	Approved 2015-2016	Approved 2016-2017	Approved 2017-2018
APPLICATION FEES					
APPLICATION FEE -- UNDERGRAD	70.00	70.00	70.00	70.00	75.00
APPLICATION FEE -- GRAD	70.00	70.00	70.00	70.00	75.00
APPLICATION FEE -- MEDICAL SCHOOL	70.00	70.00	70.00	70.00	75.00
APPLICATION FEE- HOUSING 1ST TIME APPLICANTS	100.00	100.00	100.00	100.00	100.00
STUDY ABROAD APPLICATION	75.00	75.00	75.00	75.00	75.00
APPLICATION FEE -- DENTAL	80.00	80.00	80.00	80.00	80.00
SPECIAL FEES					
PRIVATE MUSIC (PER CR. HOUR)					
Applied Music Classes (private only charge fee beg 2011-12)	35.00	35.00	35.00	35.00	35.00
MISCELLANEOUS CHARGES:					
TRANSCRIPT	7.00	7.00	7.00	7.00	7.00
ENROLLMENT AND DEGREE VERIFICATION FEE					8.00
SPECIAL PROCESSING FEE FOR FAX TRANSCRIPT		5.00	5.00	5.00	5.00
RETURNED CHECK	25.00	25.00	25.00	25.00	25.00
LATE PAYMENT	25.00	25.00	25.00	25.00	25.00
STUDENT PARKING	120 to 360	120 to 360	120 to 360	132-396	135-404
ORIENTATION (Transfer face to face sessions added FY 2013-14)	100.00	100.00	100.00	100.00	155.00
ORIENTATION- transfer online	-	-	20.00	20.00	20.00
MISCELLANEOUS CHARGES:					
P.E. SCUBA					
EXSS 2278	250.00	250.00	250.00	250.00	250.00
EXSS 3278	400.00	400.00	400.00	400.00	400.00
EXSS 4278	500.00	500.00	500.00	500.00	500.00
EXSS 5278	450.00	450.00	450.00	450.00	450.00
NURSE PRACTICUM					
Undergraduates	125.00	125.00	175.00	175.00	175.00
Graduates	150.00	150.00	150.00	150.00	150.00

Attachment 16

EAST CAROLINA UNIVERSITY					
MISCELLANEOUS CHARGES, SPECIAL AND APPLICATION FEES (CHARGED ONLY IF APPLICABLE)					
	Approved 2013-2014	Approved 2014-2015	Approved 2015-2016	Approved 2016-2017	Approved 2017-2018
CLINICAL SKILLS EDUCATION/ASSESSMENT PROGRAM Allied Health Students, Nursing, Medical Students, Dental	95.00	95.00	95.00	95.00	95.00
NURSING MIDWIFERY INSURANCE- ONLY CHARGE OUR COST- APPROVED @ HIGHER RATE		525.00	725.00	725.00	725.00
REMEDIAL MATH (based on PCC rate) MATH 0045, 0001	214.50	216.00	216.00	228.00	228.00
COLLEGE ALC online education program for infractions	7.50	7.50	7.50	7.50	7.50
EXSS 1000 Golf EXSS 1120	35.00	35.00	35.00	35.00	35.00
Bowling EXSS 1139	35.00	35.00	35.00	35.00	35.00
Ice Skating EXSS 1001	100.00	100.00	100.00	100.00	100.00
Co-Op Fee	-	-	300.00	300.00	300.00
Dental School Fees					
Student Organization Fee	-	-	60.00	60.00	60.00
Dental Housing	-	-	1,200.00	1,200.00	1,200.00
Dental Comp Risk Management Fee	150.00	150.00	150.00	150.00	150.00
Dental Disability Insurance	60.00	60.00	-	-	-
Dental Materials (approved as a Special Fee)	75.00	75.00	75.00	75.00	75.00
Dental Electronic Textbooks	636.00	655.00	655.00	655.00	655.00
Dental Instrument Lease (approved as Special Fee)	3,423.00	3,525.00	3,525.00	3,525.00	3,525.00
ASDA Fee	150.00	150.00	105.00	105.00	110.00
Dental-Preclinical Educational Materials Fee- 1st year students	-	-	-	-	225.00
Dental-Preclinical Educational Materials Fee- 2nd year students	-	-	-	-	300.00
Total Dental School Fees	4,494.00	4,615.00	5,770.00	5,770.00	6,300.00

Attachment 16

EAST CAROLINA UNIVERSITY					
HOUSING AND DINING FEES					
	Approved	Approved	Approved	Approved	Approved
	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018
HOUSING & FOOD SERVICES:					
HOUSING (double occupancy)					
Standard Rate	4,770.00	4,910.00	5,060.00	5,210.00	5,366.00
College Hill Suites (CHS)	5,320.00	5,480.00	5,640.00	5,810.00	5,985.00
Scott Hall	5,120.00	5,270.00	5,430.00	5,590.00	5,758.00
Newly Renovated Residence Halls	4,970.00	5,120.00	5,280.00	5,440.00	5,604.00
FOOD SERVICES					
Pirate 15 with \$450 in Pirate Bucks	3,600.00	3,600.00	3,700.00	3,800.00	3,800.00
Pirate 40 with \$350 in Pirate Bucks	3,600.00	3,600.00	3,700.00	3,800.00	3,800.00
Pirate 70 with \$250 in Pirate Bucks	3,600.00	3,600.00	3,700.00	3,800.00	3,800.00
40 commuter meal plan	1,230.00	1,230.00	1,260.00	1,260.00	1,260.00
80 commuter meal plan	1,540.00	1,540.00	1,620.00	1,620.00	1,620.00
100 commuter meal plan	1,740.00	1,740.00	disc	disc	disc
120 commuter meal plan	1,950.00	1,950.00	1,990.00	1,990.00	1,990.00

Attachment 16

EAST CAROLINA UNIVERSITY
TUITION AND FEES FOR RESIDENT UNDERGRADUATE Prior to 2017-18 Cohorts
PROPOSED

	Approved Tuition and Fees 2017-18	Proposed Tuition and Fees 2018-19	Percentage Change
Tuition Resident Undergraduate	\$4,365	\$4,365	0.00%
Total General Fees	2,030	2,080	2.46%
Total Tuition and General Fees	\$6,395	\$6,445	0.78%
Total Special Fees	30	30	0.00%
Total Debt Service Fees	460	460	0.00%
Total Tuition, General and Debt Service Fees Paid by Resident Undergraduate	\$6,885	\$6,935	0.73%
Miscellaneous Fees	171	171	0.00%
Total Tuition and Fees Paid by Resident Undergraduate	\$7,056	\$7,106	0.71%

TUITION AND FEES FOR RESIDENT UNDERGRADUATE 2017-18 and After Cohorts
PROPOSED

	Approved Tuition and Fees 2017-18	Proposed Tuition and Fees 2018-19	Percentage Change
Tuition Resident Undergraduate	\$4,452	\$4,452	0.00%
Total General Fees	2,030	2,080	2.46%
Total Tuition and General Fees	\$6,482	\$6,532	0.77%
Total Special Fees	30	30	0.00%
Total Debt Service Fees	460	460	0.00%
Total Tuition, General and Debt Service Fees Paid by Resident Undergraduate	\$6,972	\$7,022	0.72%
Miscellaneous Fees	171	171	0.00%
Total Tuition and Fees Paid by Resident Undergraduate	\$7,143	\$7,193	0.70%

TUITION AND FEES FOR NONRESIDENT UNDERGRADUATE
PROPOSED

	Approved Tuition and Fees 2017-18	Proposed Tuition and Fees 2018-19	Percentage Change
Tuition Nonresident Undergraduate	\$20,729	\$20,729	0.00%
Total General Fees	2,030	2,080	2.46%
Total Tuition and General Fees	\$22,759	\$22,809	0.22%
Total Special Fees	30	30	0.00%
Total Debt Service Fees	460	460	0.00%
Total Tuition, General and Debt Service Fees Paid by Nonresident Undergraduate	\$23,249	\$23,299	0.22%
Miscellaneous Fees	171	171	0.00%
Total Tuition and Fees Paid by Nonresident Undergraduate	\$23,420	\$23,470	0.21%

TUITION AND FEES FOR RESIDENT GRADUATE
PROPOSED

	Approved Tuition and Fees 2017-18	Proposed Tuition and Fees 2018-19	Percentage Change
Tuition Resident Graduate	\$4,749	\$4,749	0.00%
Total General Fees	2,030	2,080	2.46%
Total Tuition and General Fees	\$6,779	\$6,829	0.74%
Total Special Fees	30	30	0.00%
Total Debt Service Fees	460	460	0.00%
Total Tuition, General and Debt Service Fees Paid by Resident Graduate	\$7,269	\$7,319	0.69%
Miscellaneous Fees	171	171	0.00%
Total Tuition and Fees Paid by Resident Graduate	\$7,440	\$7,490	0.67%

TUITION AND FEES FOR NONRESIDENT GRADUATE
PROPOSED

	Approved Tuition and Fees 2017-18	Proposed Tuition and Fees 2018-19	Percentage Change
Tuition Nonresident Graduate	\$17,898	\$17,898	0.00%
Total General Fees	2,030	2,080	2.46%
Total Tuition and General Fees	\$19,928	\$19,978	0.25%
Total Special Fees	30	30	0.00%
Total Debt Service Fees	460	460	0.00%
Total Tuition, General and Debt Service Fees Paid by Nonresident Graduate	\$20,418	\$20,468	0.24%
Miscellaneous Fees	171	171	0.00%
Total Tuition and Fees Paid by Nonresident Graduate	\$20,589	\$20,639	0.24%



**Board of Trustees
Finance and Facilities Committee
November 9, 2017**

Agenda Item:	II.B. Purchase Property located at 321 E. Tenth Street
Responsible Person:	Rick Niswander, VC for Administration & Finance Scott Buck, Associate VC for Business Services
Action Requested:	Approval
Notes:	N/A



East Carolina University

Tomorrow starts here.®

Associate Vice Chancellor
for Administration and
Finance - Business Services

224 Ragsdale Building
Mail Stop 208
East Carolina University
Greenville, NC 27858-4353

252-328-6910 office
252-328-1558 fax

MEMORANDUM

TO: Rick Niswander

FROM: Scott Buck *Scott*

DATE: September 28, 2017

SUBJECT: Request ECU Board of Trustees Approval to Purchase Property Located at 321 East Tenth Street

Request ECU Board of Trustees approval to purchase property located at 321 E. Tenth Street (tax parcels #14473 and #04253) from the ECU Real Estate Foundation at a purchase price of \$900,000 plus carrying costs.

The property is 0.34 acres and sites a 2,280 SF commercial building. The building is in fair to good condition and has been leased to FedEx/Kinkos for over twenty years. This property is contiguous to ECU campus and is strategic in nature. (Please see the attached map.)

The property is currently under lease with FedEx/Kinkos until July 1, 2019 and the previous property owner, Joseph Kadane will be allowed to lease the property at no charge and continue to sublease to FedEx/Kinkos until July 1, 2019 on a triple net basis.

Purchase shall be from auxiliary overhead receipt funds. The purchase is contingent on approvals from the UNC Board of Governors, Joint Commission on Governmental Operations, and the Council of State.

cc: B. Bagnell
C. Dyba
T. Walton
R. Warrington

Student Recreation

Mendenhall

Joyner Library

East Carolina University
Language Academy

Library Dr

Cotanche St

McDonald's

321 E. Tenth Street

FedEx Office Print
& Ship Center

New Student Center

E 10th St

rence St

King Department

Coach





**Board of Trustees
Finance and Facilities Committee
November 9, 2017**

Agenda Item:	II.C. Capital Projects Update
Responsible Person:	Rick Niswander, VC for Administration & Finance Bill Bagnell, Associate VC for Campus Operations
Action Requested:	Information
Notes:	N/A

Existing brick conceals original c.1915 building facade



**DUNN &
DALTON**
ARCHITECTS

209 East Fifth Street
Front Facade - Existing Condition

October 2, 2017

Project will attempt to restore facade to original c.1915 brick



**DUNN &
DALTON**
ARCHITECTS

209 East Fifth Street

Front Facade Rendering

October 2, 2017

ECU Athletics Baseball Hitting Facility

Board of Trustees Presentation
November 9, 2017

- Site Location
- Site Context
- Preliminary Elevations





Clark LeClair Stadium and Track Facility



Clark LeClair Stadium

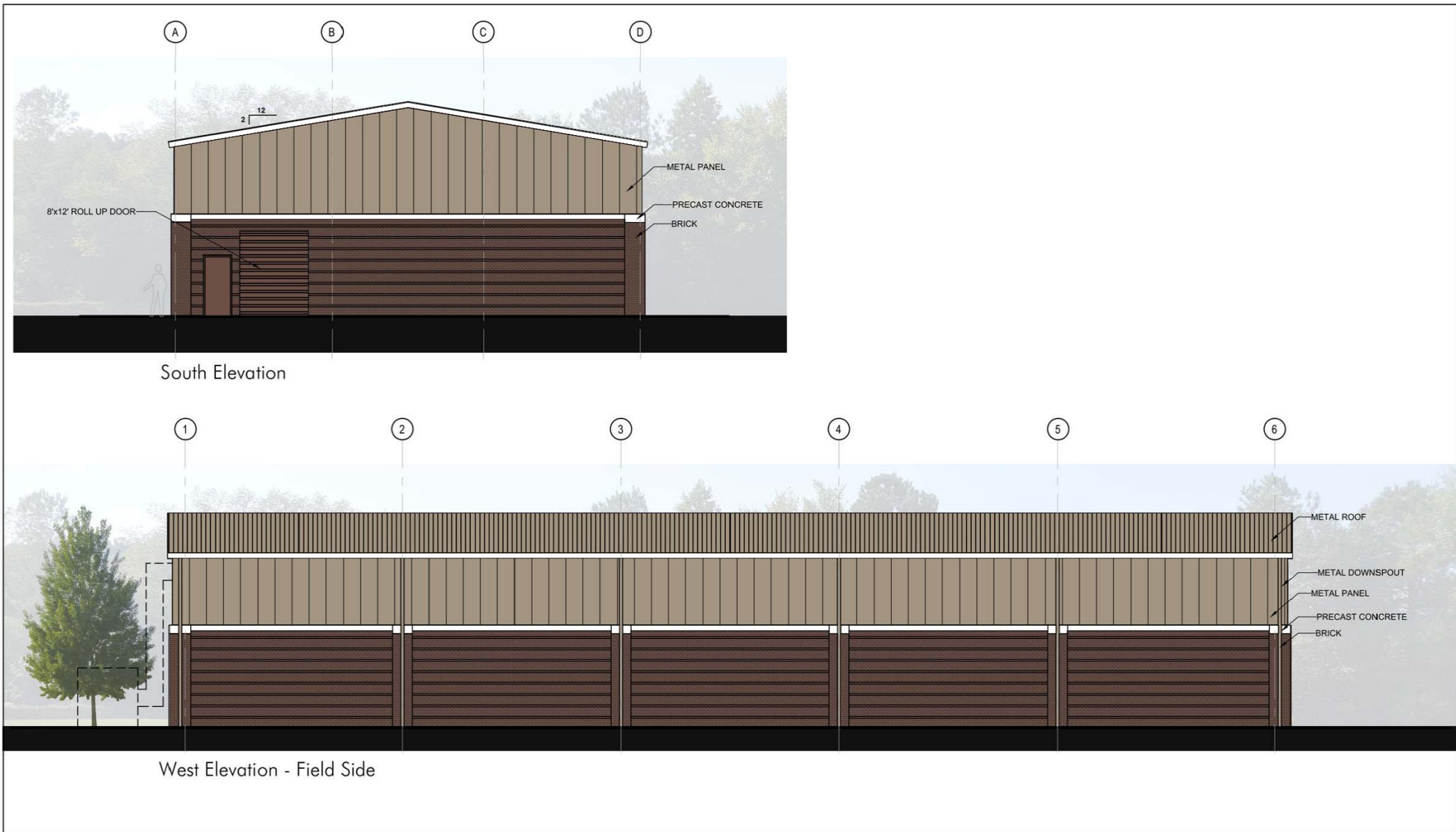


Building Detail of Soccer Stadium and Team Building



Aerial of Complex





South Elevation

West Elevation - Field Side

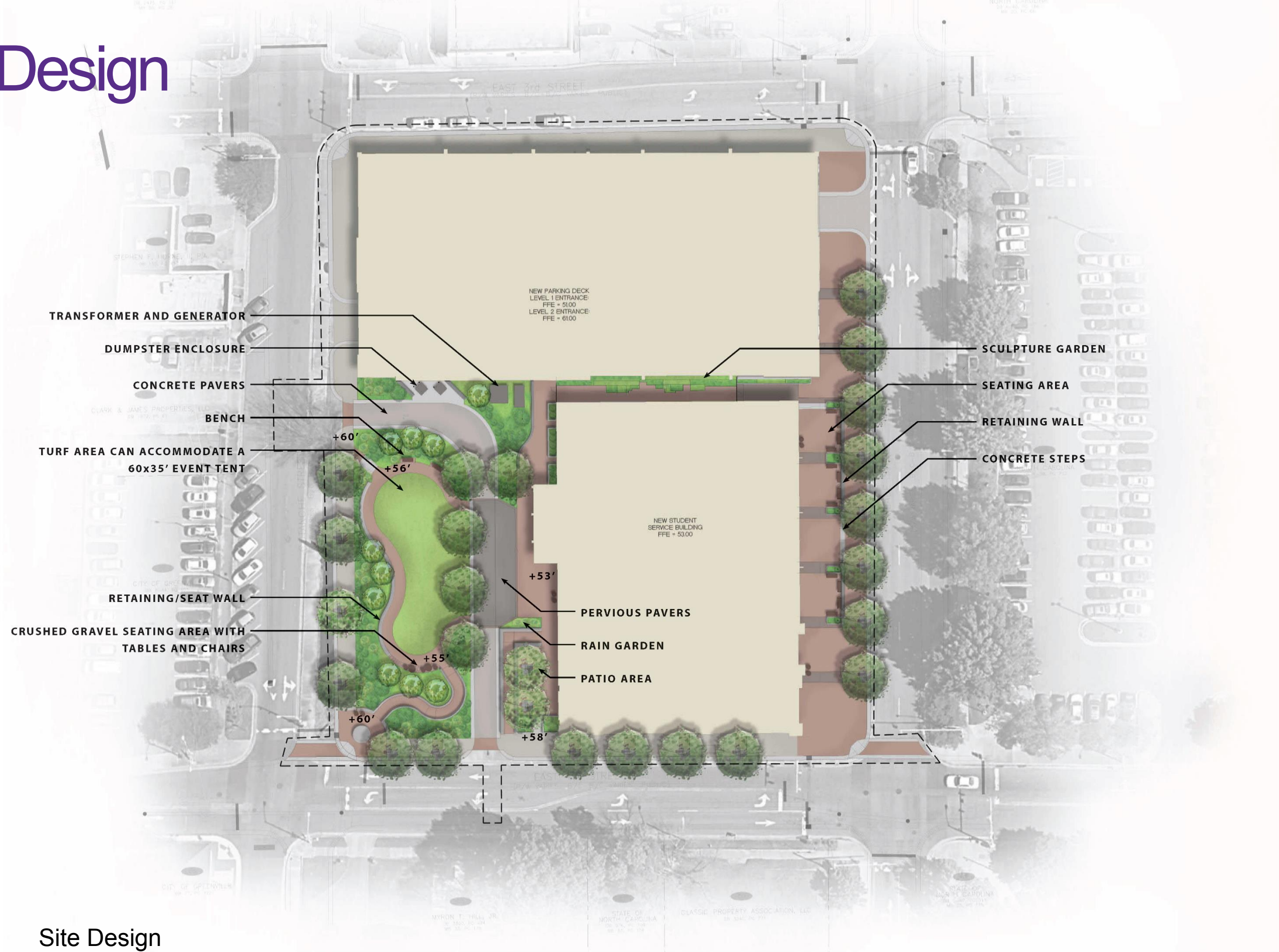




STUDENT SERVICES BUILDING



Site Design



Site Design



= 20'

Site Design



READE STREET PLAZA



SCULPTURE ALLEY



First Floor



STUDENT SERVICES BUILDING

SCO ID # 13-11507-02A



101 NORTH THIRD STREET SUITE 500
WILMINGTON, NORTH CAROLINA 28401
TEL: 910.796.3881 FAX: 910.796.3111
WWW.LS3P.COM

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REVISIONS:

No.	Description	Date

PROJECT: 7202-147590
DATE: 9/15/17
DRAWN BY: Author
CHECKED BY: Checker

FIRST FLOOR PLAN

P-001

DESIGN DEVELOPMENT



- (GENERAL) HERITAGE
- (GENERAL) MULTI-PURPOSE
- (GENERAL) TRIAGE
- ADMISSIONS- SHARED
- CIRCULATION
- GENERAL
- ONE CARD
- STUDENT FINANCIAL AID
- STUDENT FINANCIAL SERVICES

1 FLOOR PLAN - LEVEL 01
1/8" = 1'-0"

C:\Users\andrewjambison\Documents\ECU_SS_ARCH\2017_andrewjambison.rvt
9/15/2017 11:48:37 AM

Second Floor



STUDENT SERVICES BUILDING

SCO ID # 13-11507-02A



101 NORTH THIRD STREET SUITE 500
WILMINGTON, NORTH CAROLINA 28401
TEL: 910.790.9801 FAX: 910.790.3111
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REVISIONS:

No.	Description	Date

PROJECT: 7202-117590
DATE: 9/15/17
DRAWN BY: Author
CHECKED BY: Checker

SECOND FLOOR PLAN

P-002

DESIGN DEVELOPMENT



1 FLOOR PLAN - LEVEL 02
1/8" = 1'-0"

C:\Users\stewjambison\Documents\ECU_SS_ARCH\LEVEL_02_Landw\jambison.rvt
9/15/2017 11:48:08 AM

Third Floor



STUDENT SERVICES BUILDING

SCO ID # 13-11507-02A



101 NORTH THIRD STREET SUITE 500
WILMINGTON, NORTH CAROLINA 28401
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FROM LS3P ASSOCIATES LTD.

REVISIONS:

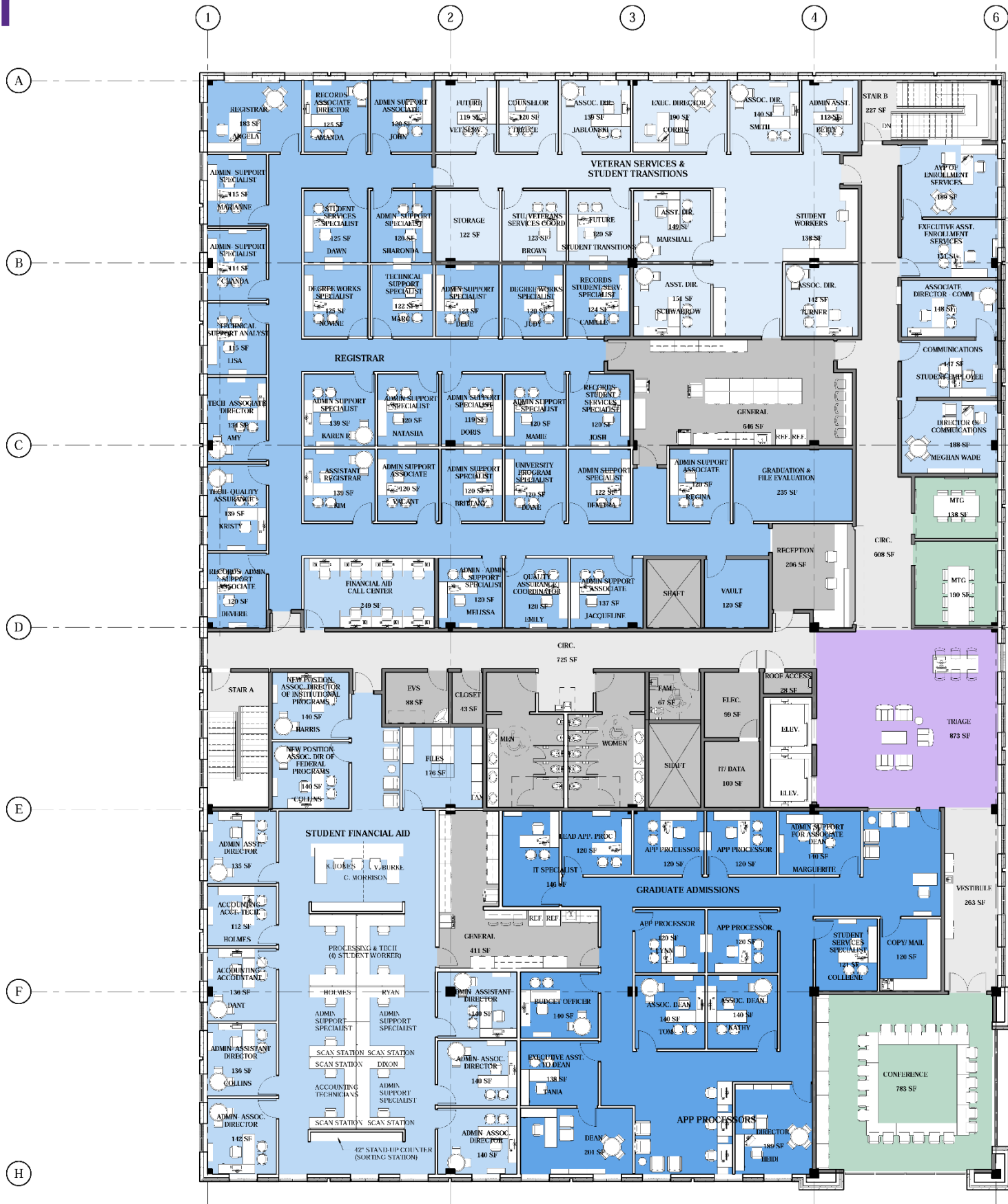
No.	Description	Date

PROJECT: 7202-117590
DATE: 9/15/17
DRAWN BY: Author
CHECKED BY: Checker

THIRD FLOOR PLAN

P-003

DESIGN DEVELOPMENT



- (GENERAL) MEETING
- (GENERAL) TRIAGE
- ADMISSION- GRADUATE
- CIRCULATION
- ENROLLMENT SERVICES
- GENERAL
- REGISTRAR
- STUDENT FINANCIAL AID
- STUDENT TRANSITIONS
- VETERAN'S SERVICES

FLOOR PLAN - LEVEL 03
1/8" = 1'-0"

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STUDENT SERVICES







EAST CAROLINA UNIVERSITY
LIFE SCIENCES AND BIOTECHNOLOGY BUILDING



Urban Precincts

downtown

future
millennial
campus



Design Goals

Program Priorities

Core facilities

Visibility and transparency into and from Labs

Large classroom for 125-150 people

Shared administrative suite housing all departments

Maximize natural/ day lighting

Magnet to attract industry partners – Dynamic, Progressive, A showplace

Group project rooms for 6-12 people

Gateway building – “What’s in there?” “I want to go there”

Prefer 4-5 stories in lieu of 6-8 stories tall

Lab on the roof – wind/ solar/ rainwater/ plants

Support engineering **growth and graduate programs**

Site Concept



Ground Floor

Legend

- CLASSROOM
- COLLABORATION
- SUPPORT LABS
- BIO-PROCESS
- VIVARIUM
- CIRCULATION
- VERTICAL CIRCULATION
- MEPFP ROOMS
- BUILDING SUPPORT



Level Two

Legend

- OFFICE
- ADMINISTRATION
- CLASSROOM
- COLLABORATION
- RESEARCH LABS
- SUPPORT LABS
- DRY-DESKS-LABS
- CORE LABS
- CIRCULATION
- VERTICAL CIRCULATION
- MEPFP ROOMS
- BUILDING SUPPORT



Level Three

Legend

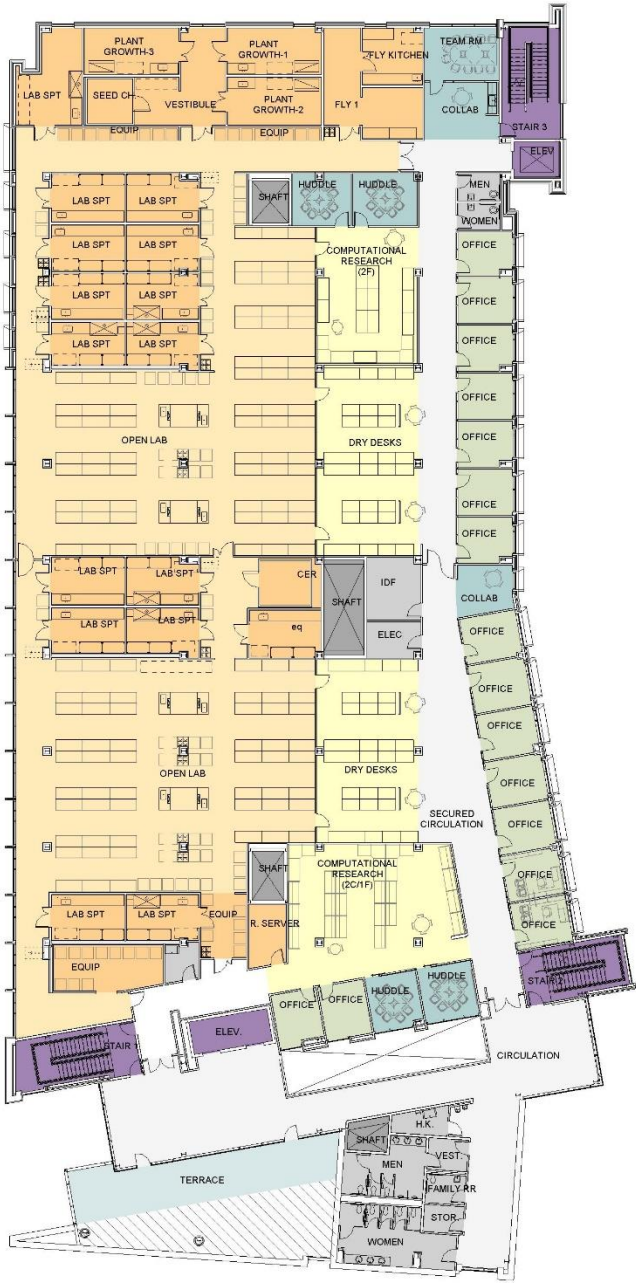
- OFFICE
- CLASSROOM
- COLLABORATION
- RESEARCH LABS
- SUPPORT LABS
- DRY-DESKS-LABS
- CORE LABS
- CIRCULATION
- VERTICAL CIRCULATION
- MEPFP ROOMS
- BUILDING SUPPORT



Level Four

Legend

- OFFICE
- COLLABORATION
- TERRACE
- RESEARCH LABS
- SUPPORT LABS
- DRY-DESKS-LABS
- CIRCULATION
- VERTICAL CIRCULATION
- MEPFP ROOMS
- BUILDING SUPPORT







Gateway Approach



West Approach at a Quarter of a Mile Away

Gateway Approach



West Approach at 500 Feet Away

View from 10th and Evans



**Finance and Facilities Committee
Designer Selection Approval Summary
November 10, 2017**

Page	Contents
1	Designer approvals for projects greater than \$500,000
2	Direct Select designer approvals for projects less than \$500,000
3	October 5, 2017 Approvals
4	October 16, 2017 Approvals
5	October 23, 2017 Approvals

**Finance and Facilities Committee
Designer Selection Approval Summary
November 10, 2017**

FOR INFORMATION

Below are designers selected for repair and renovation formal projects, with a cost greater than \$500,000.

1 None

**Finance and Facilities Committee
Designer Selection Approval Summary
November 10, 2017**

FOR INFORMATION

**Below are designers selected for repair and renovation
projects with a cost less than \$500,000.**

APPROVAL

<u>DATE</u>	<u>PROJECT</u>	<u>DESIGNER</u>
10/05/17	1. Domestic Water Service - Davidson County Community Service Learning Center	ColeJenest & Stone
10/05/17	2. Cotanche Data Center Study	RDK Engineers
10/05/17	3. Cotanche Data Center Cost Study	Engineered Designs, Inc.
10/05/17	4. Warehouse District Fiber Pathway Installation	The East Group
10/05/17	5. Classroom Upgrades for Brewster and Joyner East	JKF Architecture
10/05/17	6. Building 283 Interior Finishes Improvements	The East Group
10/05/17	7. Proctor-Yongue House Renovations	MHAworks
10/05/17	8. Clark-LeClair Stadium Outfield Spectator Platform	CRA Associates, Inc.
10/05/17	9. Bate 2025 Office Improvements	JKF Architecture
10/05/17	10. Ward Sports Medicine Student Study Lounge	MHAworks
10/05/17	11. Building 283 Exterior Envelope Improvements	The East Group
10/05/17	12. Health Sciences Building - Nutrition Food Science Lab	JKF Architecture
10/05/17	13. 1001 East Fourth Street- Bathroom Renovations	MHAworks
10/16/17	1. Greene Residence Hall - Surveying and Potholing	McAdams
10/16/17	2. Charles Street Road Widening	The East Group
10/16/17	3. Main Campus South Side- Steam Decentralization Study	RMF Engineering
10/16/17	4. Dining Service Food Truck Plaza at Joyner Library	The East Group
10/23/17	1. Joyner Library Main Entrance Door Replacement	JKF Architecture
10/23/17	2. Flanagan Waterproofing	ARC Consulting
10/23/17	3. McGinnis Auditorium Stage Improvements (Study)	RPA Engineering
10/23/17	4. Willis and Jenkins Structural Evaluation (Study)	RPA Engineering
10/23/17	5. Messick Auditorium Fly Tower Smoke Door Evaluation (Study)	The East Group
10/23/17	6. Ragsdale Hot Water Improvements (Study)	The East Group
10/23/17	7. Climate Mitigation Planning Study	GreenerU
10/23/17	8. Howell Science Lab HVAC Improvements (Study)	The East Group



Facilities Engineering and Architectural Services
Campus Operations

1001 East Fourth Street | East Carolina University | Greenville, NC 27858-4353
252-328-6858 office | 252-328-4259 fax

MEMORANDUM

TO: Dr. Rick Niswander, Vice Chancellor
Administration and Finance

Approved: *R. Niswander*
Date: 10/5/17

FROM: John G. Fields, PE
Director *John Fields*

DATE: October 4, 2017

SUBJ: Direct Select Designer Recommendations
Informal Repair and Renovation Projects with Cost Less Than \$500,000

Below are consultants recommended for the listed informal repair and renovation projects. Approval of these firms is requested. If approved, this information will be reported to the Board of Trustees at the November 9, 2017 meeting.

<u>PROJECT</u>	<u>DESIGNER</u>
1. Domestic Water Service - Davidson County Community Service Learning Center	ColeJenest & Stone
2. Cotanche Data Center Study	RDK Engineers
3. Cotanche Data Center Cost Study	Engineered Designs, Inc.
4. Warehouse District Fiber Pathway Installation	The East Group
5. Classroom Upgrades for Brewster and Joyner East	JKF Architecture
6. Building 283 Interior Finishes Improvements	The East Group
7. Proctor-Yongue House Renovations	MHAworks
8. Clark-LeClair Stadium Outfield Spectator Platform	CRA Associates, Inc.
9. Bate 2025 Office Improvements	JKF Architecture
10. Ward Sports Medicine Student Study Lounge	MHAworks
11. Building 283 Exterior Envelope Improvements	The East Group
12. Health Sciences Building - Nutrition Food Science Lab	JKF Architecture
13. 1001 East Fourth Street- Bathroom Renovations	MHAworks

If you have any questions or need additional information, please do not hesitate to call.

cc: William Bagnell



MEMORANDUM

TO: Dr. Rick Niswander, Vice Chancellor
Administration and Finance

Approved: *R. Niswander*
Date: 10/16/17

FROM: John G. Fields, PE *J. G. Fields*
Director

DATE: October 11, 2017

SUBJ: Direct Select Designer Recommendations
Informal Repair and Renovation Projects with Cost Less Than \$500,000

Below are consultants recommended for the listed informal repair and renovation projects. Approval of these firms is requested. If approved, this information will be reported to the Board of Trustees at the November 9, 2017 meeting.

<u>PROJECT</u>	<u>DESIGNER</u>
1. Greene Residence Hall - Surveying and Potholing	McAdams
2. Charles Street Road Widening	The East Group
3. Main Campus South Side- Steam Decentralization Study	RMF Engineering
4. Dining Service Food Truck Plaza at Joyner Library	The East Group

If you have any questions or need additional information, please do not hesitate to call.

cc: William Bagnell



Facilities Engineering and Architectural Services
Campus Operations

1001 East Fourth Street | East Carolina University | Greenville, NC 27838-4353
252-328-6858 office | 252-328-4259 fax

MEMORANDUM

TO: Dr. Rick Niswander, Vice Chancellor
Administration and Finance
Approved: *R. Niswander*
Date: 10/23/17

FROM: John G. Fields, PE *John Fields*
Director

DATE: October 23, 2017

SUBJ: Direct Select Designer Recommendations
Informal Repair and Renovation Projects with Cost Less Than \$500,000

Below are consultants recommended for the listed informal repair and renovation projects. Approval of these firms is requested. If approved, this information will be reported to the Board of Trustees at the November 9, 2017 meeting.

<u>PROJECT</u>	<u>DESIGNER</u>
1. Joyner Library Main Entrance Door Replacement	JKF Architecture
2. Flanagan Waterproofing	ARC Consulting
3. McGinnis Auditorium Stage Improvements (Study)	RPA Engineering
4. Willis and Jenkins Structural Evaluation (Study)	RPA Engineering
5. Messick Auditorium Fly Tower Smoke Door Evaluation (Study)	The East Group
6. Ragsdale Hot Water Improvements (Study)	The East Group
7. Climate Mitigation Planning Study	GreenerU
8. Howell Science Lab HVAC Improvements (Study)	The East Group

If you have any questions or need additional information, please do not hesitate to call.

cc: William Bagnell



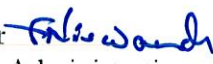
**Board of Trustees
Finance and Facilities Committee
November 9, 2017**

Agenda Item:	II.D. Approved EHRA Employee Salary Adjustments
Responsible Person:	Rick Niswander, VC for Administration & Finance
Action Requested:	Information
Notes:	N/A



MEMORADUM

TO: ECU Board of Trustees

FROM: Dr. Rick Niswander 
Vice Chancellor for Administration and Finance

DATE: October 24, 2017

RE: Report of Approved EHRA Employee Salary Adjustments Pursuant to 9/30/16
Expanded Authority (August 1, 2017 – September 30, 2017)

The attached informational report is provided to you in accordance with the *Resolution to Delegate Expanded Authority to the Chancellor of East Carolina University for Certain Salary Actions for Employees Exempt from the State Human Resources Act*, as approved by the Board of Trustees on September 30, 2016. Please note that the attached spreadsheet contains confidential personnel information in accordance with N.C. GEN. STAT. §126-22, *et seq.*

Attachment

cc: Dr. Cecil Staton
Chancellor



**Board of Trustees
Finance and Facilities Committee
November 9, 2017**

Agenda Item:	II.E. Campus Safety Update
Responsible Person:	Rick Niswander, VC for Administration & Finance Bill Koch, Associate VC for Environmental Health and Campus Safety
Action Requested:	Information
Notes:	N/A



**Board of Trustees
Finance and Facilities Committee
November 9, 2017**

Agenda Item:	II.F. Other
Responsible Person:	Rick Niswander, VC for Administration & Finance
Action Requested:	Information
Notes:	N/A