

East Carolina University | Board of Trustees Executive Committee Lunch Discussion | September 18, 2014 Enrollment Management

I. Enrollment Management at ECU

Ron Mitchelson
Interim Provost and
Vice Chancellor for Academic Affairs



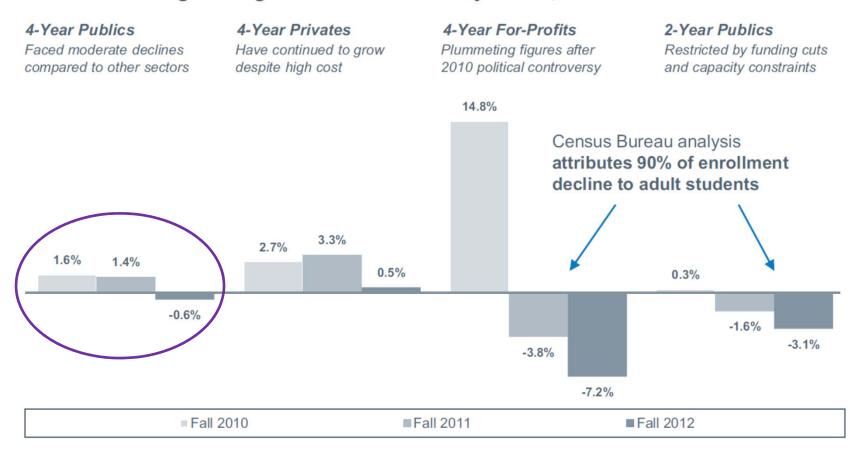
Enrollment Management at ECU

ECU Board of Trustees
Executive Committee
September 18, 2014

Ron Mitchelson
Interim VC and Provost



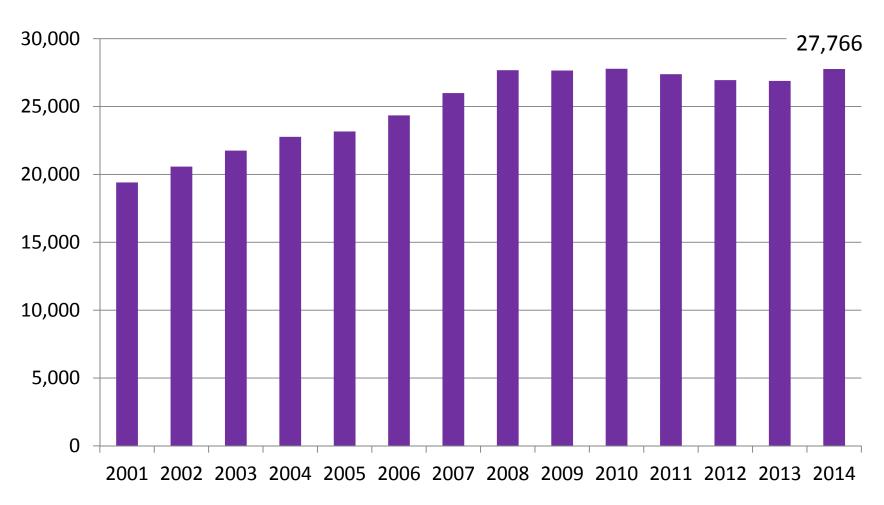
Annual Percentage Change in Total Enrollment by Sector, 2010-2013



Source: Educational Advisory Board, 2014



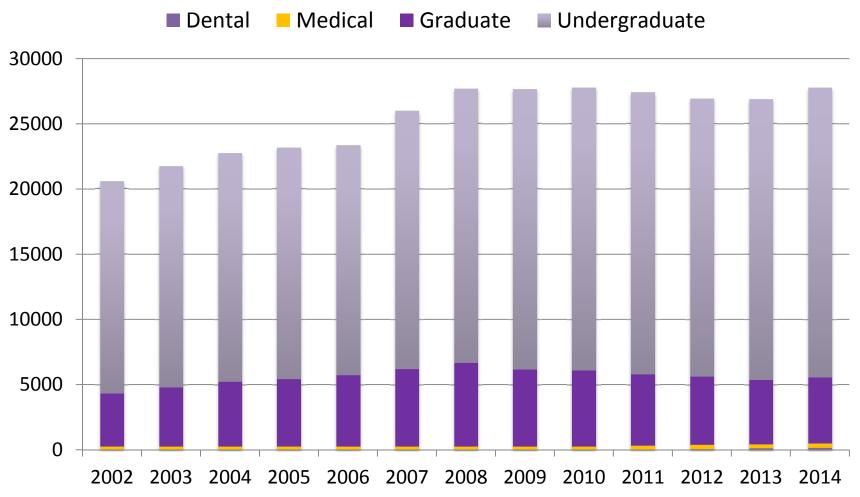
Enrolled (Headcount)



Note: Data for 2014 as of August 29, 2014. Census day snapshots.

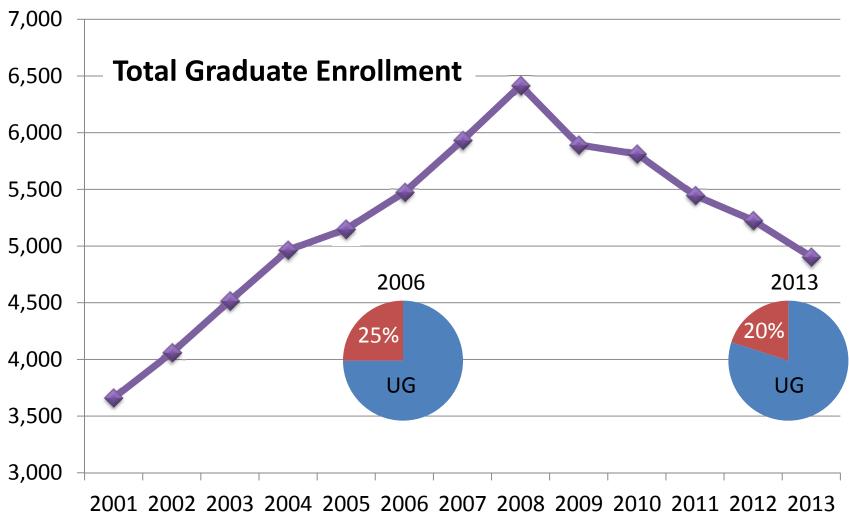
Enrolled (Headcount)





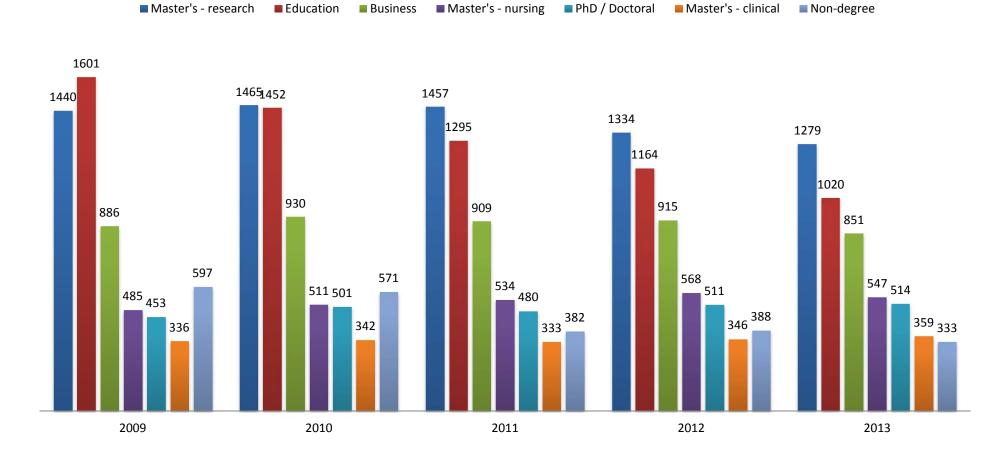
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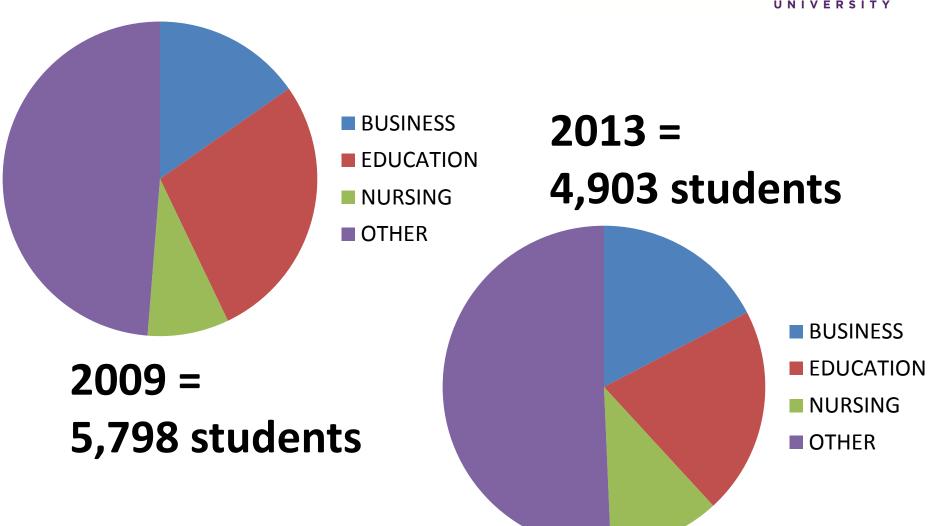


Portfolio Graduate Programs - Fall Semester Enrollment



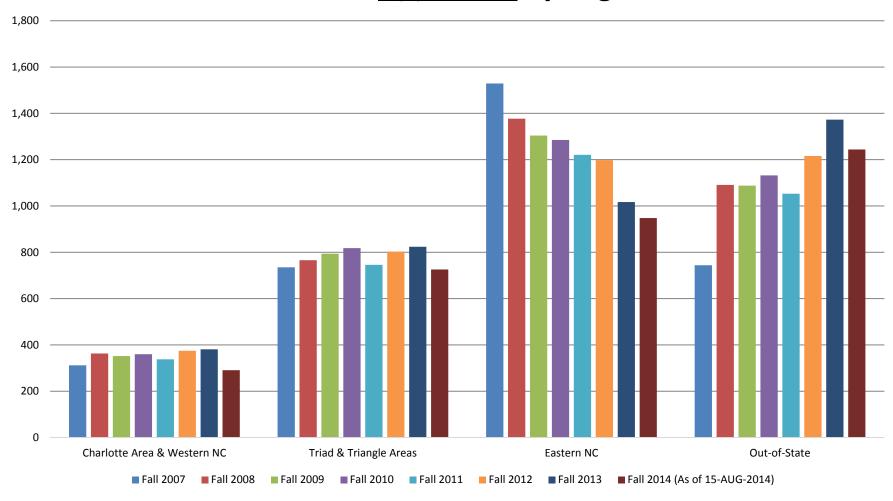
Graduate Portfolio





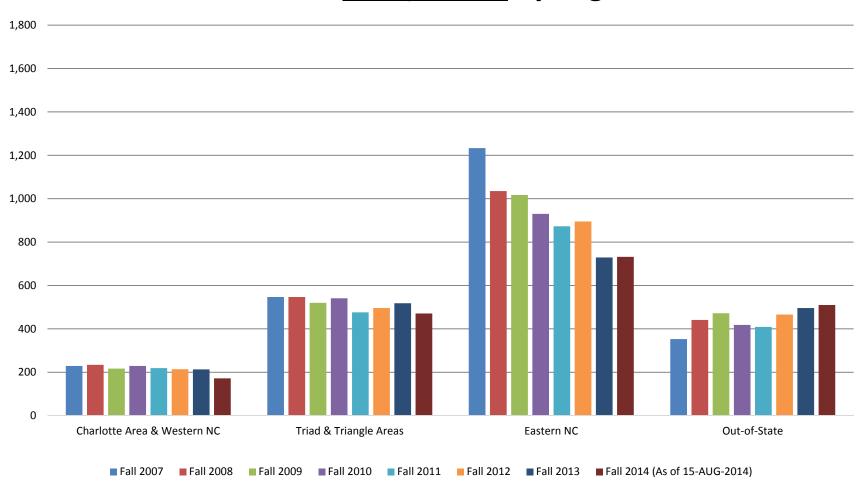


Graduate Applicants by Region



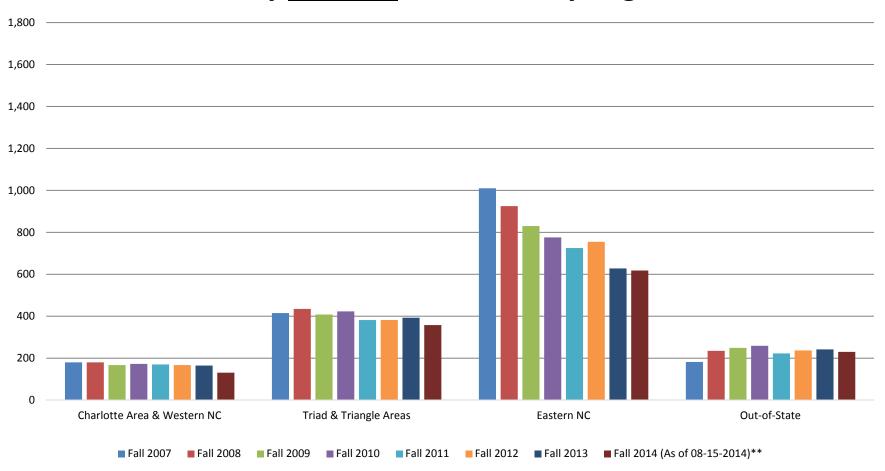


Graduate Acceptances by Region





Newly Enrolled Graduates by Region



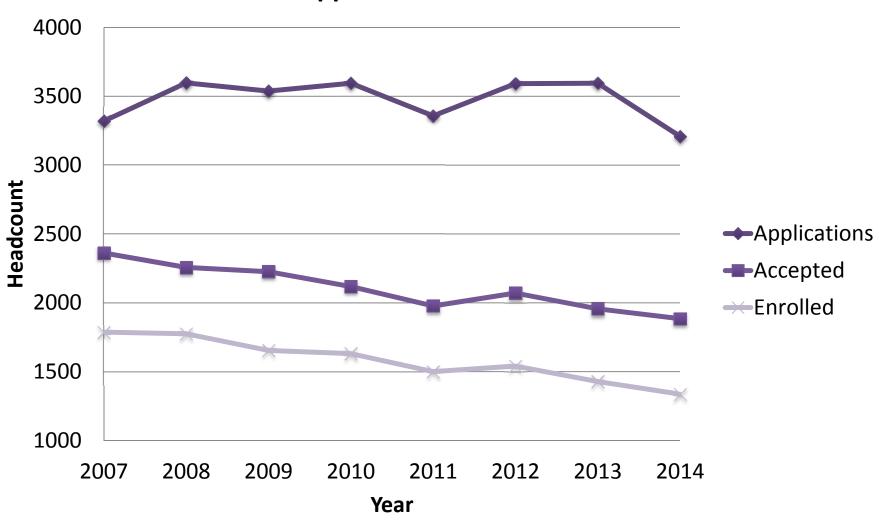


UNC Tuition Remissions

Campus	Remissions for FY 2005-06	Amount Spent on Tuition Remissions FY 2005-06	Remissions for FY 2006-07	Remissions for FY 2007-08	Remissions for FY 2008-09	Remissions for FY 2009-10	Remissions for FY 2010-11	Remissions for FY 2011-12	Remissions for FY 2012-13	Remissions for FY 2013-14
	1		T							
ASU	36	\$ 227,256	36	36	36	36	36	36	36	36
ECU	160	\$ 1,651,811	160	160	160	160	160	160	160	160
ECSU	-	\$ -	-	-	-	-	-	-	-	-
FSU	17	\$ 33,597	17	17	17	17	17	17	17	17
NC A&T	94	\$ 652,438	94	94	94	94	94	94	94	94
NCCU	75	\$ 550,000	75	75	75	75	75	75	75	75
NCSA	15	\$ 217,246	15	15	15	15	15	15	15	15
NCSU	992	\$ 11,951,896	992	992	992	992	992	992	992	992
UNCA	-	\$ -	-	-	-	-	-	-	-	-
UNC-CH	1,356	\$ 14,324,892	1,356	1,356	1,356	1,356	1,356	1,356	1,356	1,356
UNCC	118	\$ 1,204,426	118	118	118	118	118	118	118	118
UNCG	250	\$ 2,396,502	250	250	250	250	250	250	250	250
UNCP	6	\$ 50,380	6	6	6	6	6	6	6	6
UNCW	62	\$ 639,405	62	62	62	62	62	62	62	62
wcu	57	\$ 308,929	57	57	57	57	57	57	57	57
wssu	-	\$ -	-	-	-	-	-	-	-	-
TOTAL	3,238	\$ 34,208,778	3,238	3,238	3,238	3,238	3,238	3,238	3,238	3,238

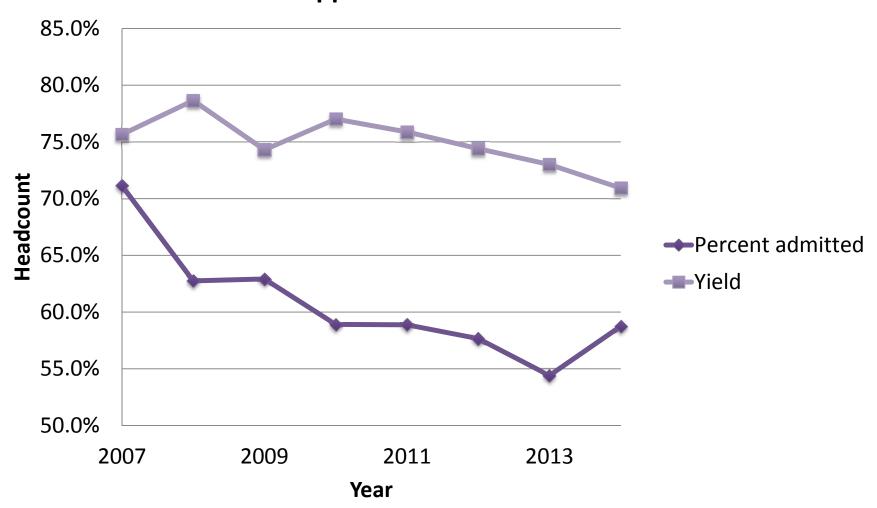


Graduate applications for fall enrollment*

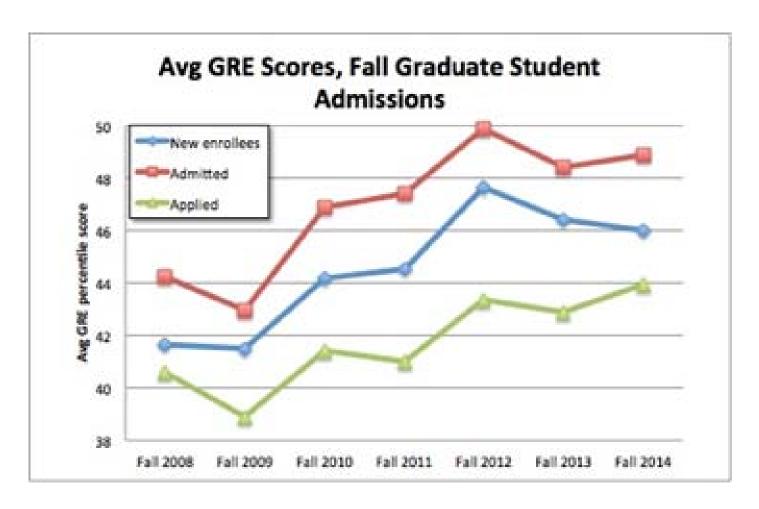




Graduate applications for fall enrollment*

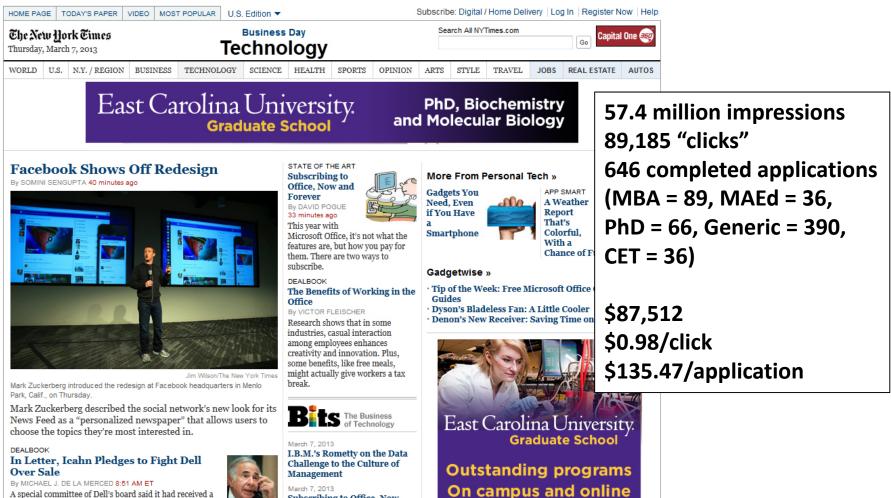






Google ECU Ad Campaign (11/2013 - 5/2014)





Subscribing to Office, Now

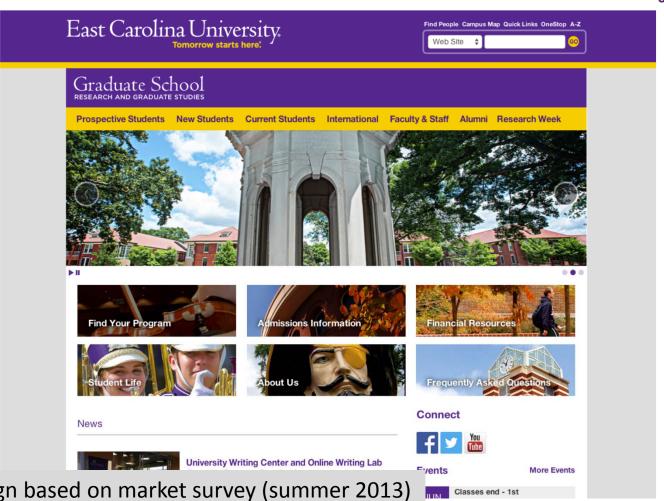
and Forever

letter from Carl C. Icahn hinting at "years of litigation" if

the company went sheed with a \$0.4 A hillion cale to ite

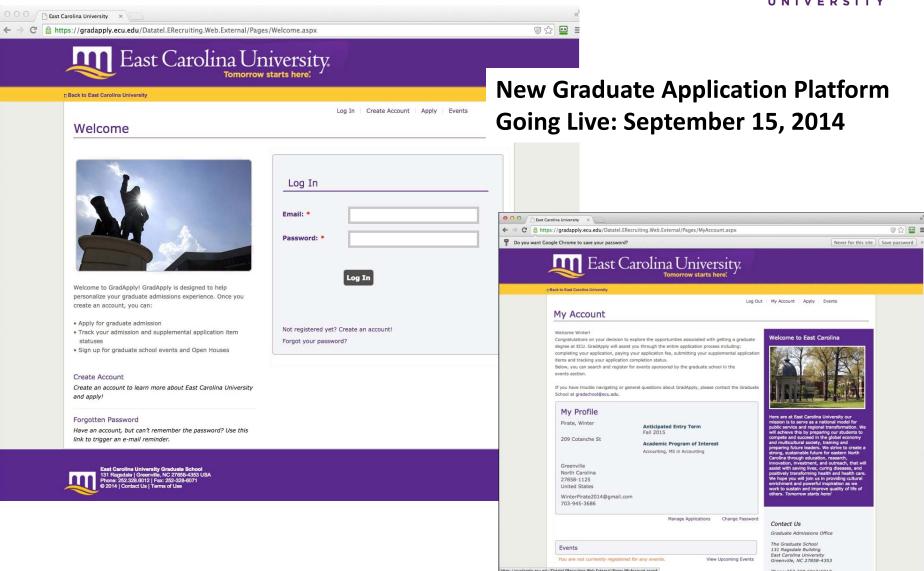
New Graduate School Web Presence Launched April, 2014





Redesign based on market survey (summer 2013) of 6,236 prospective graduate students with 543 respondents.







Other Graduate Recruiting Efforts

Waiver of admission exams (GRE, GMAT) for highly qualified student segments Reduced requirements for previous/old transcripts Ended prohibition on partial assistantships

Assistantship (\$) Reallocation Program (two year cycles)

Cycle 1 (program requests funding in 2012) with \$400,000 in reallocations for 2013-15

Cycle 2 initiated this fall

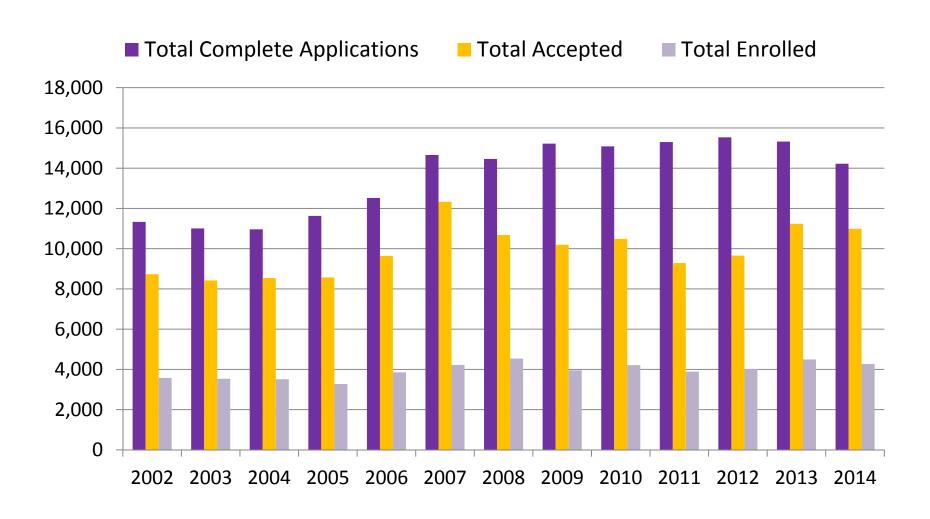
We have protected GS assistantship funding (\$6.5 million) since 2008.

New program development:

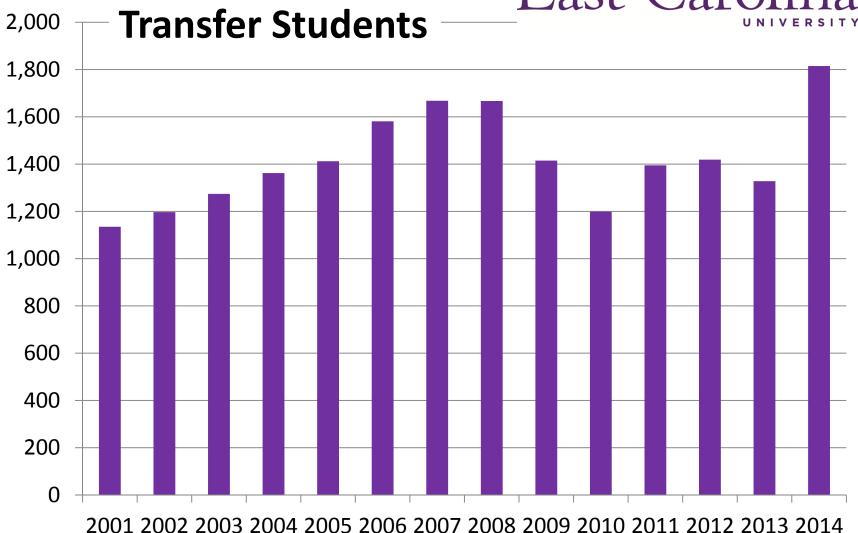
MS Biomedical Engineering, MS Health Informatics, MS Computer Science (on-line), Doctor of Nursing Practice



Freshmen at ECU









Military Student Data

		_
Mili	ary Data Demographics	

Active Duty	615	Freshman	1697
NC National Guard	103	Transfer	665
Reservist	136	Readmit	131
Retiree	771	Second Degree	3
Separated Veteran	898	Post Baccalaureate	49
Other National Guard	19	Visitor	8
Dependent or Spouse*	2107		

^{*}Data only captures Dependent or Spouse and cannot account for if the student is also currently serving

Enrollment Information					
Applications	2483				
Admits	1535				
Deposits	903				
Denied	338				

Residency (In/Out)	2036	516
Gender (M/F)	1146	1406

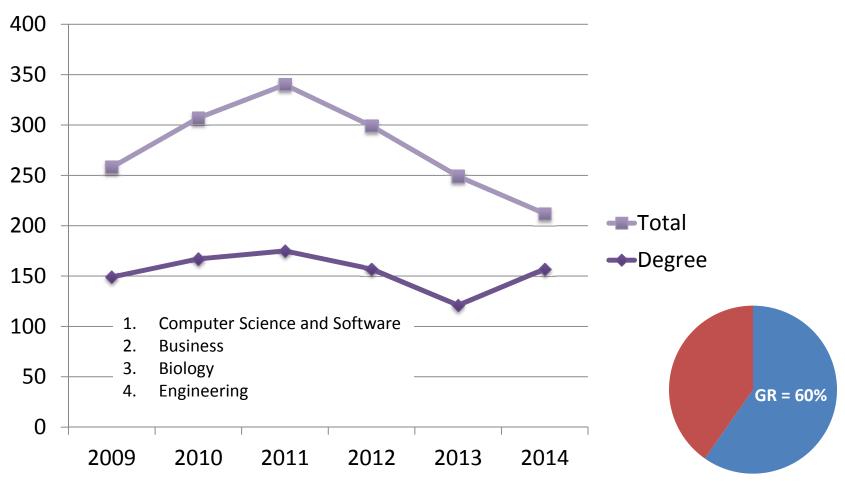
Race/Ethnicity	
Non-Resident Alien	2
Hispanic	225
Two or More Races	161
American Indian/Alaska Native	19
Asian	37
Black/African American	644
Native Hawaiian/Pacific Islander	2
White	1383
Race/Ethnicity Unknown	79
TOTAL	2552

ECU will co-host ACE Credit workshop with UNC GA on assessing prior learning for military (serving and veterans)

Increase targeted marketing to select military bases.
Improve packaging and marketing of attractive on-line degree programs:
BSUS
MS Security Studies,
MS Criminal Justice,
MA Education
MBA, MSN

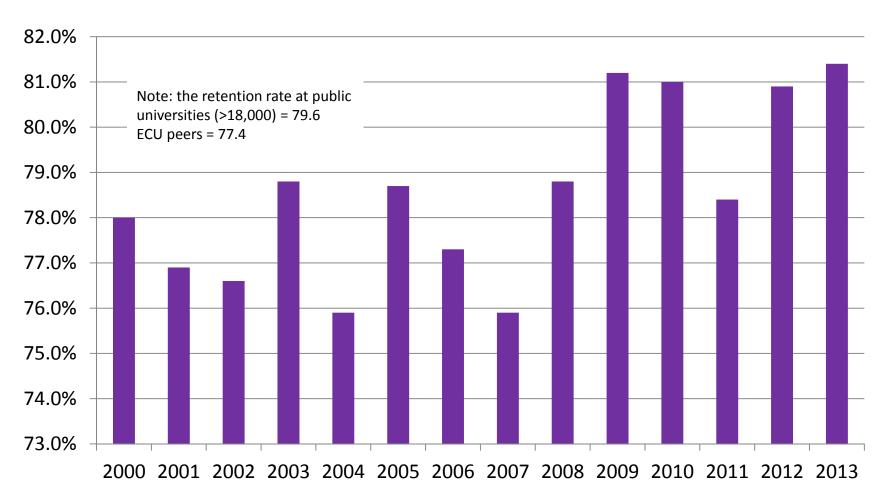


International Students





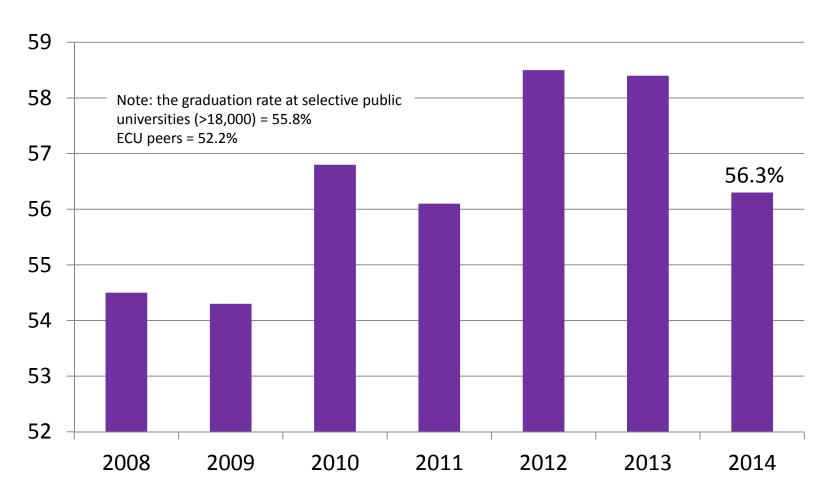
ECU First Year Retention Rate



Note: 2013 retention (81.4%) rate as of 09/04/2014.



Six Year Graduation Rate





ECU Enrollment Task Force, Fall 2014

Of particular concern are: 1) developing/adopting appropriate analytic tools for gaining timely "business" intelligence, 2) creating essential enrollment targets to guide activities over the next five years, 3) developing an annual enrollment process calendar which specifies activities, products, and decisions that are needed and those responsible for them, 4) improving efficiency in executing all processes associated with admitting and enrolling students, and 5) developing a comprehensive marketing plan.

One primary focus of the EMTF is on how we can best use enrollment strategies to help manage ongoing fiscal constraints. Preliminary recommendations due December 2014 and final report due Spring 2015.

John FletcherLinda KeanJohn GivenDavid MeredithErin RogersTricia AndersonPaul GemperlineChris StansburyShannon GibsonJayne GeisslerMargaret TurnerBob ThompsonWilliam DownsRondall RiceStan Eakins, Chair



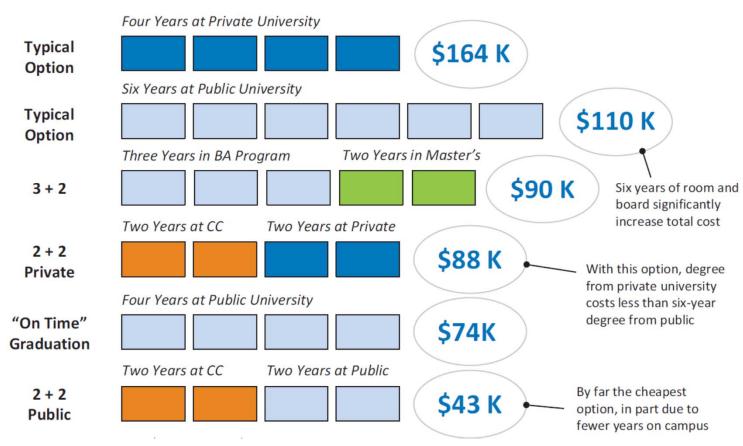
Every additional 100 students will provide the following revenue stream in a fiscal year:

Tuition Receipts	\$	395,000
Appropriations		1,145,000
Fees		
Athletics Fees		63,000
Ed Tech Fees		34,000
Student Health Fees		24,000
Mendenhall Operations Fees		23,000
Campus Rec & Wellness Fees		23,000
All other Fees		52,000
Grand Total	\$	1,759,000



The Path Dependency of Total Cost

Reducing Degree Costs through Articulation and Faster Time to Completion

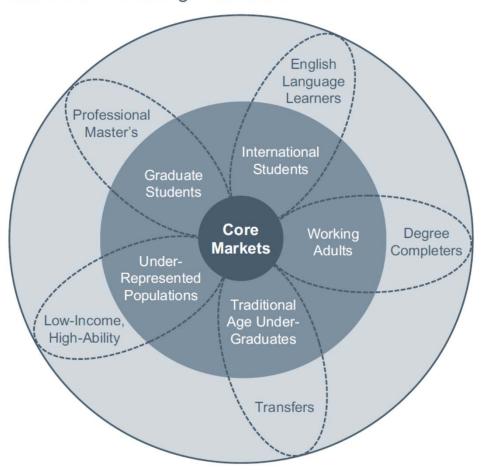


Source: Educational Advisory Board, 2014



Finding High-Growth Adjacencies

Peripheral Markets More Promising Than Core



Source: Educational Advisory Board, 2014



The sands are shifting-

Students as customers

Demographics

Competition from outside NC

Price competition and CC system

Emerging markets

Cost of attendance & debt

Almost ARRGH-

Attract

<u>R</u>ecruit

<u>R</u>etain

<u>G</u>raduate

Enrollment Goals & Discussion