Audit, Risk Management, Compliance, and Ethics Committee Meeting
April 11, 2019

Agenda

I. Approval of November 1, 2018 Minutes  Action

II. Office of Internal Audit - Mr. Wayne Poole
   A. Internal Audit dashboard (see read-ahead materials)  Information
   B. Staffing update  Information
   C. Update on external audits  Information

III. Research Compliance - Dr. Mike Van Scott
    A. Introduction of new Director of ORIC and Export Controls  Information

IV. IT/Information Security - Mr. Zach Loch, Dr. Mark Webster
    A. Introduction of new Information Security Officer  Information

V. Healthcare Compliance - Ms. Michelle Deville
    A. Any questions from read-ahead materials  Information

VI. Enterprise Risk Management - Mr. Tim Wiseman
    A. Recent ERM activities (see read-ahead materials)  Information
    B. Results of Risk Ranking Exercise - Top Risks  Information

VII. Equal Opportunity and Title IX - Ms. LaKesha Forbes
     A. Current year statistics and information  Information
     B. Potential changes from the US Department of Education  Information

VIII. Other Business
Agenda Item: I. Approval of November 1, 2018 Minutes

Responsible Person: Kel Normann, Chair

Action Requested: Approval

Notes: N/A
The Audit, Risk Management, Compliance, and Ethics Committee met in the Mendenhall Student Center on the campus of ECU on November 1, 2018.

Committee members present included Kel Normann (Chair), Bob Plybon, Mark Copeland, Vince Smith, Max Joyner, Jason Poole, and Jordan Koonts.

Other board members present included Kieran Shanahan (Board Chair) and Deborah Davis

Others present included Chancellor Cecil Staton, James Hopf, Donna Payne, Tom Eppes, Michelle DeVille, Tim Smith, Sara Thorndike, Don Sweet, Jack McCoy, Alton Daniels, Megan Ayers, Peter Schmidt, Mike Van Scott, Ron Mitchelson, Jay Surles, Sarah von Stein, Kevin Newman, and Wayne Poole.

Kel Normann, Chair of the Committee, convened the meeting at 8:15AM. Mr. Normann read the conflict of interest provisions as required by the State Government Ethics Act. Mr. Normann asked if anyone would like to declare or report an actual or perceived conflict of interest. None were reported.

Mr. Normann asked for the approval of the minutes of the September 6, 2018 committee meeting.

**Action Item:** The minutes of the September 6, 2018 committee meeting were approved with no changes.

Mr. Wayne Poole provided the **Internal Audit** update.

Mr. Poole presented the Internal Audit dashboard for the fiscal year to date. As of this date, Internal Audit has completed 25% of the annual audit plan, the audit staff has achieved a 73% productivity rate, and University management has completed 93% of the corrective actions that Internal Audit has followed up on since July 1.

Mr. Plybon asked how the KPIs compare to last year at this time. Mr. Poole stated that he would need to look at last year’s numbers and will send that information via e-mail after the meeting.

Mr. Poole and Ms. Sarah von Stein presented the results of the Internal Audit self-assessment, which is required by state law and by the IIA standards. Ms. Von Stein reported that based on her assessment, ECU Internal Audit conforms with the IIA Standards. Ms. von Stein identified two opportunities for continued strengthening of compliance, which she shared with the committee. The next external review of ECU’s Office of Internal Audit will be completed in 2021.

Mr. Poole stated that the University’s annual financial statement audit, conducted by the Office of the State Auditor, is underway and may be completed before our next committee meeting. Mr. Poole and Vice Chancellor Sara Thorndike will provide the results to the Board when the audit is complete.

Mr. Wayne Poole provided the **Enterprise Risk Management (ERM)** update.

Mr. Wiseman was unable to join the meeting, so Mr. Poole briefed the committee on the ERM office’s recent activities and initiatives. Mr. Poole advised the committee that the ERM office has administered the annual risk survey, has sought the inputs of the ERM Committee, and is compiling the data. This year’s exercise included student input, as the Board requested. The top enterprise risks will be presented to the committee at our next meeting. Mr. Poole also reminded the committee members that there were several ERM items in the read-ahead packets for our review.

Dr. Mike Van Scott presented the **Research Compliance** update.

Dr. Van Scott briefed the committee on recent personnel changes in the Office of Research Integrity and Compliance and a heightened focus in the areas of Export Controls and conflict of interest management and research ethics. A search is underway for a new leader of the COI and Research Ethics unit. Dr. Van Scott and Mr. Poole both reminded the committee of the importance of ensuring there are sufficient resources in the area of research compliance, especially in light of the strategic emphasis on doubling the amount of externally funded research.

Dr. Jack McCoy provided an update on **Information Security**.
Dr. McCoy briefed the committee on recent security initiatives, including the implementation of multi-factor authentication for students. This reduced the number of phishing attacks on students by 98%. This capability will be applied to employee accounts in the next few months. Dr. McCoy briefed the committee on the recent assessment that was completed by the Department of Homeland Security. Finally, Dr. McCoy briefed the committee on the University’s efforts related to compliance with the European Union’s General Data Protection Regulation (GDPR). These regulatory requirements apply to ECU because we have students and employees from the EU and also have an on-site educational program in Italy. Dr. McCoy advised the committee that ECU is ahead of its peers in the UNC system in the efforts related to GDPR. While the regulatory risk is believed to be moderately low for the University, many of the requirements are good business practices and should be implemented to enhance privacy protections.

Ms. Donna Payne provided the annual review of UNC policies on Dual Membership
University Counsel Ms. Donna Payne provided the annual briefing and review of the two UNC system policies that govern the management of board members’ conflicts of interest. Ms. Payne reminded the committee members that the requirements outlined in these policies apply to Board of Governors and Board of Trustees members.

Closed Session
At 8:56 AM, Mr. Copeland made a motion that the committee go into closed session in order to discuss items that are protected according to state statutes governing personnel information, internal audit working papers, student records, and/or otherwise not considered a public record within the meaning of Chapter 132 of the North Carolina General Statutes. The motion was seconded by Mr. Joyner and unanimously approved.

Return to Open Session
The Committee returned to open session and continued work on the agenda at 9:18 AM.

Other Business
There was no other business.

There being no further business, the Audit Committee meeting was adjourned at 9:18 AM.

Respectfully submitted,
Wayne Poole
ECU Office of Internal Audit and Management Advisory Services
Agenda Item: II.A. Internal Audit dashboard
Responsible Person: Wayne Poole
Action Requested: Information
Notes: See read-ahead materials
### Completion of Audit Plan: Completed vs. Planned Projects

<table>
<thead>
<tr>
<th>Status of Audit Plan</th>
<th>Number of Engagements</th>
<th>Percent of Total Plan</th>
</tr>
</thead>
<tbody>
<tr>
<td>Completed</td>
<td>33</td>
<td>63%</td>
</tr>
<tr>
<td>Reporting Phase</td>
<td>4</td>
<td>8%</td>
</tr>
<tr>
<td>In Process</td>
<td>13</td>
<td>25%</td>
</tr>
<tr>
<td>Pending</td>
<td>2</td>
<td>4%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>52</strong></td>
<td><strong>100%</strong></td>
</tr>
</tbody>
</table>

- **Goal:** ≥80% (by Jun 30)

### Staff Utilization: Direct vs. Indirect Hours

<table>
<thead>
<tr>
<th></th>
<th>Entire team</th>
<th>Auditors Only</th>
</tr>
</thead>
<tbody>
<tr>
<td>Direct Hours</td>
<td>70%</td>
<td>74%</td>
</tr>
<tr>
<td>Indirect Hours</td>
<td>30%</td>
<td>26%</td>
</tr>
</tbody>
</table>

- **Goal:** >75%

### Consultations

<table>
<thead>
<tr>
<th></th>
<th>Number</th>
<th>% of Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consultations</td>
<td>113</td>
<td>10%</td>
</tr>
</tbody>
</table>

- **Should not exceed 20%**

### Management’s Completion of Corrective Actions (at the time of IA follow-up)

<table>
<thead>
<tr>
<th>Action Items by Division:</th>
<th>Completed</th>
<th>Incomplete / Insufficient Progress</th>
<th>% Complete</th>
</tr>
</thead>
<tbody>
<tr>
<td>Academic Affairs</td>
<td>4</td>
<td>0</td>
<td>100%</td>
</tr>
<tr>
<td>Administration and Finance</td>
<td>14</td>
<td>0</td>
<td>100%</td>
</tr>
<tr>
<td>Athletics</td>
<td>3</td>
<td>0</td>
<td>100%</td>
</tr>
<tr>
<td>Chancellor</td>
<td>3</td>
<td>0</td>
<td>100%</td>
</tr>
<tr>
<td>Health Sciences</td>
<td>7</td>
<td>0</td>
<td>100%</td>
</tr>
<tr>
<td>Research, Econ Dev, Eng’ment</td>
<td>17</td>
<td>0</td>
<td>100%</td>
</tr>
<tr>
<td>Student Affairs</td>
<td>2</td>
<td>0</td>
<td>100%</td>
</tr>
<tr>
<td>University Advancement</td>
<td>1</td>
<td>0</td>
<td>100%</td>
</tr>
<tr>
<td><strong>Total Action Items Followed Up</strong></td>
<td><strong>51</strong></td>
<td><strong>0</strong></td>
<td><strong>100%</strong></td>
</tr>
</tbody>
</table>

- **Percent Complete:** 100%
- **Goal:** 95%
- **Should not exceed 20%**
- **Goal =** 95%
Board of Trustees
Audit, Risk Management, Compliance, and Ethics Committee April 11, 2019

Agenda Item: II.B. Staffing update

Responsible Person: Wayne Poole

Action Requested: Information

Notes: N/A
II.C. Update on external audits

Wayne Poole

Information

N/A
Agenda Item: III.A. Introduction of new Director of ORIC and Export Controls

Responsible Person: Mike Van Scott

Action Requested: Information

Notes: N/A
Board of Trustees
Audit, Risk Management, Compliance, and Ethics Committee April 11, 2019

Agenda Item: IV.A. Introduction of new Information Security Officer

Responsible Person: Zach Loch
Mark Webster

Action Requested: Information

Notes: N/A
Agenda Item: V.A. Healthcare Compliance

Responsible Person: Michelle Deville

Action Requested: Information

Notes: N/A
Office of Institutional Integrity  
East Carolina University

Mission: The Office of Institutional Integrity is committed to maintaining the highest standards of ethics, honesty, and integrity. OII supports and enhances the University as it conducts healthcare operations in an ethical and law-abiding manner. The office encourages a culture of compliance among employees, faculty, students, and agents by functioning within applicable state and federal healthcare laws and regulations.

Focus and Guidance: Office of Inspector General; Office of Civil Rights; state & federal statutes; ECU best practices, policies, procedures; and industry standards.

Routine Activities:

- Billing and documentation compliance
- HIPAA Privacy & Security compliance and investigations
- Breach notifications to patients and DHHS
- Clinical trials research billing reviews
- Oversee vendor management process, debarment review process
- Oversee patient chart access logs for inappropriate health record access
- Pharmacy prescription reviews
- Reviews ECU Physicians contracts for potential billing reviews
- Reviews ECU HIPAA Business Associate Agreements for 3rd party relationships
- Education (Cornerstone annual requirements, orientation, ad hoc)
- All compliance investigations (HIPAA, billing, anonymous concerns)
- Data Stewardship initiatives
- Monitor Office of Inspector General monthly work plan
- Chair various compliance committees
- Special internal reviews and external audits

Michelle C. DeVille, MPA, CHC, CHPC  
Interim Chief Institutional Integrity Officer, Division of Health Sciences  
HIPAA Privacy & Security Officer, East Carolina University  
http://www.ecu.edu/cs-dhs/institutionalintegrity/  
Devillem18@ecu.edu
2018 OII Calendar Year Summary

ECU Provider Billing Documentation Reviews

ECU-Physicians: 209
School of Dental Medicine: 62
College of Allied Health Services: 9
Telepsychiatry: 8
Student Health Services: 8
Each provider consists of 10 charts reviewed.

ECU-Physicians Clinical Trial Billing Reviews

Reviews Completed: 235 patients
Errors found: 47 patients (20%)
OII forwards errors to ECUP Clinical Financial Services for corrections. OII also communicates with study coordinators.

ECU HIPAA

Total Investigations: 146
Total Breach Notifications: 56
Total Violations: 26

Top 3 HIPAA Violation Categories
Inappropriate access, Failure to safeguard PHI, Misdirected data

ECU HIPAA Systems

196 Systems (180 Active, 8 Inactive, 8 Decommissioned)

HIPAA System: defines any hardware, software, server, workstation, or mobile device that a Health Care Component uses in the course of its daily functions to create, receive, transmit, or maintain electronic Protected Health Information (ePHI).
Board of Trustees
Audit, Risk Management, Compliance, and Ethics Committee April 11, 2019

Agenda Item: VI.A. Recent ERM activities
Responsible Person: Tim Wiseman
Action Requested: Information
Notes: N/A
INFORMATION PAPER

SUBJECT: Enterprise Risk Management (ERM) Update for the BOT-Audit, Risk Management, Compliance and Ethics Committee April 2019 Meeting

1. Purpose. To advise BOT-ARMCE committee members of significant ERM activities from the past two months and those planned or anticipated for the next two months.

2. Action Recapitulation:

a. Significant ERM Activities from the Past Two Months:
   - Presented ERM Update to UNC Auditors Association @ UNC-W (Dec)
   - Submitted Top 5 Risks to UNC-System Office for Initial System-wide Risk Register Build (Dec)
   - Published ERM “Five Things” Executive Newsletter/Tip Sheet (Jan)
   - Quarterly ERM Committee Meeting & Top Risks Presentation (Feb)
   - Top Risks Survey Results and Report Given to Executive Council (Feb)
   - Hurricane Florence FEMA Claim Coordination
   - Risk Presentation to Academic Deans and Directors
   - Provided Instruction for ERM in Higher Ed Regional Workshop (PRIMA & URMIA)
   - ERM Consultation and Assistance to UNC-Support Office – Ongoing
   - ERM Consultations/Research/Inquiries – Various Departments

b. Significant ERM Activities Next Two Months:
   - Top Risks Survey Results Presentation to the BOT-ARMCE (April)
   - ERM Presentations at UNC Finance & UNC Safety and Security Conferences
   - Risk Management Plan Development for Select Top Risks – Oversee/Coordinate
   - Assist in Planning Annual UNC System ERM Retreat/Workshop – April
   - University Admissions Safety and University Employee and Student Behavior Concern Teams Meetings and Actions
   - ECU ERM Philosophy, Mandate and Framework Reboot/Update
   - ERM Consultation and Assistance to UNC-Support Office – Ongoing
   - ERM Consultations/Research/Inquiries – Various Departments

3. Other: Attached for reference are 1) Copies of the ERM Top Risks Presentation; 2) Highlights of 2019 Risk Reports; and 3) 2019 NACUBO Perceptions and Priorities Presentation.

ACTION OFFICER: Tim Wiseman
Assistant Vice Chancellor for ERM & Military Programs
Spilman Bldg., Room 214, 252-737-2807
Board of Trustees
Audit, Risk Management, Compliance, and Ethics Committee April 11, 2019

Agenda Item: VI.B. Results of Risk Ranking Exercise – Top Risks

Responsible Person: Tim Wiseman

Action Requested: Information

Notes: N/A
Enterprise Risk Management
AY 2018-19 Top Risks Review

BOT-ARMCE Presentation
April 11, 2019
Agenda

• Evolution of Risk Management
• Opportunities, Threats, Risk Appetite & Risk Tolerance
• Two Year ERM Activities Model & Risk Survey Methodology
• Current AY ‘18-’19 Risk “Landscape” and Survey Results
  – Higher Ed Trends to Watch
  – Top Strategic Risks for Higher Ed Boards
  – Top Ten Enterprise-Wide Risks/Concerns
  – UNC System-wide Risk Survey Common Issues
  – SGA Risk Survey Results
• Significant ERM Actions
The Evolution of RM

Historic Risk Management
- Insurance
- Specific hazards minimized
- No compliance input
- Separate safety & emergency management
- “Silo” approach
- Risk Manager = insurance buyer

Advanced Risk Management
- Alternative risk transfer techniques
- Proactive prevention & risk reduction
- Integrated approach to claims, contracts, insurance, etc.
- Increased education & accountability
- Collaboration across departments
- Risk Manager may be the risk owner

Enterprise-Wide Risk Management
- Broad range of risks analyzed
- Combination of risk controls & opportunities
- Aligned with strategy & objectives
- Helps manage growth, allocate capital & resources
- Risks owned by subject matter experts
- Greater availability of risk mitigation and analytical tools
- Risk Manager = risk moderator, partner, leader; not the owner of every risk

Risk is bad – focus is on transferring risk
Risk is an expense – focus is on reducing cost-of-risk
Risk is uncertainty – focus is on optimizing risk to achieve goals
### Opportunities

<table>
<thead>
<tr>
<th>Impact on Objectives</th>
<th>Likelihood</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td>2</td>
<td>2</td>
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<tr>
<td>3</td>
<td>3</td>
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<tr>
<td>4</td>
<td>4</td>
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<tr>
<td>5</td>
<td>5</td>
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</table>

### Threats

<table>
<thead>
<tr>
<th>Impact on Objectives</th>
<th>Likelihood</th>
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</thead>
<tbody>
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<td>1</td>
<td>1</td>
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<tr>
<td>2</td>
<td>2</td>
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<td>4</td>
<td>4</td>
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<tr>
<td>5</td>
<td>5</td>
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</tbody>
</table>

- **Highest Management Attention**

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**Risk Appetite (Risks You Seek)**

**Risk Tolerance Level**
## Two Year ERM Activities Model

<table>
<thead>
<tr>
<th>Year</th>
<th>Primary Activities</th>
<th>Focus</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Even “On” Year</strong></td>
<td>• Full ERM Risk Survey&lt;br&gt;• Full Risk Prioritization Exercise&lt;br&gt;• Reset&lt;br&gt;• EC &amp; BOT Presentations and Involvement&lt;br&gt;• Risk Management Plans Creation (or Updates)</td>
<td>• Engaging Key Sensors&lt;br&gt;• Assessment Process (Rigor and Detail)&lt;br&gt;• Risk Register Update&lt;br&gt;• Fresh Look at Current and Anticipated Risk Environment</td>
</tr>
<tr>
<td><strong>(example: ’18-’19)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Odd “Off” Year</strong></td>
<td>• Smaller Scale Re-Prioritization/Re-Validation Exercise&lt;br&gt;• Departmental Workshops&lt;br&gt;• Interviews and Sensing Sessions&lt;br&gt;• Presentations to Other Key Committees/Groups</td>
<td>• Risk Management Plans Update/Adjustment&lt;br&gt;• “By Exception” Reviews&lt;br&gt;• Select Risk Management Project Work&lt;br&gt;• ERM “Maturity” Assessment(s)&lt;br&gt;• Education</td>
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<tr>
<td><strong>(example: ‘19-’20)</strong></td>
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</table>
Risk Survey Methodology

• Survey Participants:
  – ERM Committee Members
  – EC Members
  – Academic Deans and Directors
  – BOT-ARMEC Committee Members

• Qualtrics Online Survey Tool

• One-on-One Interviews (limited)

• Results (Risk Register) Shared with ERMC

• Risks “Scored” Using Scales of 1 – 4 for Probability and Impact

• Results Tabulated and Sorted from Highest to Lowest Composite Scores

• Top Ten Risks Identified
AY 2018-2019 Risks
## 9 Higher Ed Trends to Watch in 2019

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Capital campaigns will get more ambitious</td>
</tr>
<tr>
<td>2</td>
<td>Many of those big gifts will come with strings attached</td>
</tr>
<tr>
<td>3</td>
<td>Colleges will feel pressure to prove graduates are job ready</td>
</tr>
<tr>
<td>4</td>
<td>The college presidency will be a revolving door</td>
</tr>
<tr>
<td>5</td>
<td>New credentials will flood the market</td>
</tr>
<tr>
<td>6</td>
<td>For- profits will seek new business models</td>
</tr>
<tr>
<td>7</td>
<td>OPMs will play a big role as colleges expand online</td>
</tr>
<tr>
<td>8</td>
<td>Colleges will hone data use to improve outcomes</td>
</tr>
<tr>
<td>9</td>
<td>Augmented and Virtual Reality experiments will continue, but scale will remain elusive</td>
</tr>
</tbody>
</table>

Top Strategic Risks for *Higher Ed Boards*

<table>
<thead>
<tr>
<th></th>
<th>Risk Description/Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>Educational Quality</td>
</tr>
<tr>
<td>2.</td>
<td>Financial Stability</td>
</tr>
<tr>
<td>3.</td>
<td>Freedom of Speech</td>
</tr>
<tr>
<td>4.</td>
<td>Innovation</td>
</tr>
<tr>
<td>5.</td>
<td>Presidential Leadership</td>
</tr>
<tr>
<td>6.</td>
<td>Relevance</td>
</tr>
</tbody>
</table>

(Source: 2018-2019 Association of Governing Boards)
## AY 2018-2019 Top Ten Enterprise-Wide Risks/Concerns

*(Based Upon Consideration of Both Probability of Occurrence and Impact/Severity of Potential Negative Consequences)*

**Survey – Fall 2018**

<table>
<thead>
<tr>
<th>Risk Description/Title</th>
<th>Major Risk Category</th>
<th>Previous Top Ten List?</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Budget Cuts and Continued Erosion of State/Public Funding</td>
<td>Financial</td>
<td>YES (#1)</td>
</tr>
<tr>
<td>2. Declining Undergraduate and Graduate Enrollment in Competitive Market</td>
<td>Operational</td>
<td>NO</td>
</tr>
<tr>
<td>3. Athletics Department Financial Challenges, Reputation, and Direction</td>
<td>Financial</td>
<td>NO</td>
</tr>
<tr>
<td>4. Retaining and Recruiting Qualified Faculty, Administrators and Staff</td>
<td>Operational</td>
<td>YES (#9)</td>
</tr>
<tr>
<td>5. Future of ECU Physicians</td>
<td>Strategic</td>
<td>YES (#2)</td>
</tr>
<tr>
<td>6. ECU’s Reputation in Large Urban Areas/Competitive Markets</td>
<td>Reputational</td>
<td>NO</td>
</tr>
<tr>
<td>7. Current and Future Political Environment and Uncertainty</td>
<td>Strategic</td>
<td>NO</td>
</tr>
<tr>
<td>8. Ability to Improve and Sustain BOG and BOT Relations - Leadership Effectiveness/Communication</td>
<td>Strategic</td>
<td>NO</td>
</tr>
<tr>
<td>9. Workforce Succession Planning Adequacy</td>
<td>Operational</td>
<td>YES (#9)</td>
</tr>
</tbody>
</table>
## UNC System-wide Risk Survey Common Issues

<table>
<thead>
<tr>
<th>Risk Description/Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. IT systems that meet operational needs and cyber security</td>
</tr>
<tr>
<td>2. Recruiting and retaining qualified staff</td>
</tr>
<tr>
<td>3. Financial sustainability/ budget cuts</td>
</tr>
<tr>
<td>4. Balancing enrollment, retention and recruiting</td>
</tr>
<tr>
<td>5. Physical plant: new infrastructure and deferred maintenance</td>
</tr>
<tr>
<td>6. Campus safety and incident response</td>
</tr>
<tr>
<td>7. Brand reputation and social media from incidents</td>
</tr>
<tr>
<td>8. Aging facilities</td>
</tr>
<tr>
<td>9. Emergency preparedness</td>
</tr>
<tr>
<td>10. Political, legislative, and regulatory changes: state and federal</td>
</tr>
</tbody>
</table>

(Source: UNC-SO 2018 Top Risk Survey, December 2018 – Draft Results)
### ECU Student Government Association Risk Survey Results

#### Top Five

<table>
<thead>
<tr>
<th></th>
<th>Risk Description/Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>Safety</td>
</tr>
<tr>
<td>2.</td>
<td>Parking zones, fees and rules</td>
</tr>
<tr>
<td>3.</td>
<td>Food availability and options</td>
</tr>
<tr>
<td>4.</td>
<td>Financial (affording tuition and books)</td>
</tr>
<tr>
<td>5.</td>
<td>Reputation (academic excellence, presence among NC universities, lack of competitiveness, and reputation as students)</td>
</tr>
</tbody>
</table>

(Source: SGA ERM Survey Sept. 2018)
Significant ERM Actions

✓ ’18 -’19 Risk Survey Completed
✓ SGA Special Survey Completed
✓ Risk Prioritization Exercise Completed
✓ Risk Presentation Development Completed
✓ Evaluation of ’16 -’17 ERM Risk Survey Results Completed
✓ ’18 -’19 Top Risks Presentations to EC Completed
✓ ‘18-’19 Top Risks Presentations to BOT April 2019
• Risk Management Plans (Select) Create/Update Mar-May 2019
• Risk Management Plans Reviewed by EC & BOT Apr - June 2019
• “Off Year” Review of Risk Trends Fall 2019
Insurable Risks
Enterprise Risk Management
AY 2018-19 Top Risks Review

BOT-ARMCE Presentation
April 11, 2019
Agenda Item: VII.A. Current year statistics and information

Responsible Person: LaKesha Forbes

Action Requested: Information

Notes: N/A
2018 Equal Opportunity and Title IX Data
Office for Equity and Diversity
April 11, 2019
The Office for Equity and Diversity

- The Office for Equity and Diversity (OED) provides leadership in the university's efforts to foster a welcoming and inclusive environment for all.
- The scope of the Office for Equity and Diversity encompasses institutional equity and diversity functions involving:
  - education,
  - intervention,
  - compliance,
  - consulting,
  - programming,
  - outreach, and
  - assessment.
Policies and Regulations

• OED is responsible for the University’s Notice of Nondiscrimination and Affirmative Action Policy which prohibits discrimination, harassment and related retaliation based on a protected class.

• OED is also responsible for the University’s Regulation on Sexual and Gender-Based Harassment and Other Forms of Interpersonal Violence which covers “Prohibited Conduct”.

• Prohibited Conduct includes:
  • Sexual Assault
  • Offensive Touching
  • Sexual Exploitation
  • Stalking
  • Dating Violence
  • Domestic Violence
  • Sexual Harassment
  • Gender-Based Harassment
  • Complicity
  • Related Retaliation
Concern Reported to the University

OED Investigation

Case Referred to OSRR* Upon Conclusion of OED Investigation

*OSRR refers to the Office for Student Rights and Responsibilities
<table>
<thead>
<tr>
<th>Prohibited Conduct Reported</th>
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<tr>
<td>Sexual Assault</td>
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<td>Sexual Harassment</td>
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<td>Dating Violence</td>
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<td>Offensive Touching</td>
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<td>Race/Ethnicity</td>
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<td>Sex</td>
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<td>Domestic Violence</td>
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<td>Political Affiliation</td>
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</table>
*OED determines whether or not there is enough information to substantiate whether a policy violation may have occurred.
OED determines whether or not there is enough information to substantiate whether a policy violation may have occurred.

- **Substantiated**: 60%
- **Unsubstantiated**: 40%

*Internal Investigation Findings - Student Respondents*
*Counseling accompanies other sanctions.
Reports vs. Investigations Trends

- Similar institutions in the UNC System and Nationally have seen large amounts reported incidents and smaller numbers of investigations pursued by complainants.
- The University offers a variety of interim measures, accommodations, and support resources to individuals reporting concerns of Prohibited Conduct. These include but are not limited to:
  - Safety measures such as No Contact Directives, Housing Relocations, Assistance in reporting to Law Enforcement, etc;
  - Support resources including the Center for Counseling and Student Development, the Victim Advocate, and Student Health;
  - Accommodations such as University Excused Absences, Academic and Class accommodations, Workplace assistance.
New Proposed Title IX Guidance

- The New Proposed guidance, by the U.S. Department of Education, was released on November 16, 2018 and was open for the sixty day notice and comment period which concluded on January 30, 2019.
  - The comment portal was open to the public including institutions and individuals such as student, parents, faculty, staff, etc.
  - ECU hosted an Open Forum on January 15, 2019 to inform the campus community about the proposed changes and how to submit comments to the Federal Register.
- The UNC System Office collected feedback on behalf of constituent institutions and submitted the aggregated comments through the portal in the Federal Register.
  - ECU submitted comments to the System Office per this request.
New Proposed Title IX Guidance

• Other university systems, individual institutions, and advocacy organizations are preparing comments to submit.
• Over 104,000 comments were received on the new proposed regulations.
• Once the guidance is finalized and published, the University will update current policies and procedures in compliance with the new regulations and any subsequent guidance from the UNC System Office.
Top 4 Concerns Related to the New Guidance

1. Location
2. Definition of Sexual Harassment
3. Standard of Evidence
4. Potential Administrative Burden
Board of Trustees
Audit, Risk Management, Compliance, and Ethics Committee April 11, 2019

Agenda Item: VII.B. Potential changes from the US Department of Education

Responsible Person: LaKesha Forbes

Action Requested: Information

Notes: N/A
Board of Trustees
Audit, Risk Management, Compliance, and Ethics Committee April 11, 2019

Agenda Item: VIII. Other Business

Responsible Person: Kel Normann, Chair

Action Requested:

Notes: N/A